# Nippon Life indía Asset Management Ltd 

January 27, 2022

## BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort, Mumbai 400001
BSE Scrip Code: 540767

National Stock Exchange of India Limited<br>Exchange Plaza, $5^{\text {th }}$ Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400051<br>NSE Scrip Symbol: NAM-INDIA

Dear Sir(s),

## Sub.: Investor Presentation

Please find attached the presentation to be made to the Analyst on the financial performance and Unaudited Financial Results of the Company for the quarter ended December 31, 2021.

Thanking you,

Yours faithfully,

For Nippon Life India Asset Management Limited


Nilufer Shekhawat
Company Secretary \& Compliance Officer

## Investor Presentation Q3 FY22

## January 2022

## Good gets better

## Highlights

## Q3 MF QAAUM market share at 7.34\% - up 22bps in 9m FY22

Q3 MF QAAUM at INR 2,806 billion - an increase of 32\%

9m Profit after Tax at INR 5.7 billion - an increase of 11\%

## 9m Operating Profit at INR 5.6 billion - an increase of 55\%

Share in Industry's B-30 folios rose from 10.4\% to 11.6\% in Dec-21

Base of Unique Investors at 10.0 mn in Dec-21 - an increase of 61\%
NIMF added 3.1 mn investors vs. 7.8 mn for the Industry in 9m FY22
Successfully completed NFO for Nippon India Taiwan Equity Fund
Garnered over 65,000 investors incl. 6,000+ HNIs

## NAM India - Profile

## One of the largest Asset Manager in India, with 26 years of track record


(as of Dec 31, 2021)


Managed Accounts


Advisory INR 28 bn

## INR 3.45 trillion



## Key focus areas - "Being Future Ready"

Superior fund performance

Consistent improvement in performance of key schemes supported overall market share gains in the quarter

Consolidate our Passive strategy

Dominant position (69\% share in market volumes)

Continuously build a strong product portfolio (best-in-the-industry)

Expansion of nonMF businesses

- AIF \& PMS businesses
- Leverage NL/'s parentage to grow Offshore segment
- Only AMC to offer Indian investors access to Japan, Hong Kong and Taiwan markets

4
Leverage robust "Phygital" infrastructure

Friendly, Futuristic and
Frictionless

Cater to digital native millennials as well as new adopters
~90\% transactions are executed through paperless platforms

Profitable growth strategy with an "Investor First" philosophy

## Industry AUM Trend

## Quarterly AUM

## Industry AAUM (INR bn)

| 29,714 | 32,106 | 33,179 | 36,208 | 38,209 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 10\% |
|  |  |  | 10\% | 10\% |
|  | 9\% | 9\% | 13\% | 12\% |
| 8\% | 14\% | 14\% | 30\% | 28\% |
| 16\% |  | 33\% |  |  |
| 35\% | 34\% |  |  | 49\% |
| 40\% | 42\% | 44\% | 47\% |  |
| Dec-20 | Mar-21 | Jun-21 | Sep-21 | Dec-21 |
|  |  |  |  |  |

YoY growth led by equity and passive funds, while debt grew at a tepid pace; equities continued to witness positive net flows in 9m FY22

## NIMF - AUM Trends

## Quarterly trends



Fixed Income QAAUM

| 303 | 283 | 299 | 320 | 327 |
| :---: | :---: | :---: | :---: | :---: |
| 683 | 701 | 709 | 758 | 763 |
| Dec-20 | Mar-21 <br> ■ebt | Jun-21 | Sep-21 <br> Liquid | Dec-21 |

## MF QAAUM Mix

| $15 \%$ | $16 \%$ | $17 \%$ | $17 \%$ | $18 \%$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $14 \%$ | $12 \%$ | $12 \%$ | $12 \%$ | $12 \%$ |  |
| $32 \%$ | $31 \%$ |  | $30 \%$ | $29 \%$ |  |
| $39 \%$ | $41 \%$ |  | $41 \%$ |  |  |

## Equity \& ETF QAAUM

|  | 95 | 106 | 126 | 154 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  | 361 |
|  |  | 296 | 322 |  |
| 86 | 278 | 296 | 1,128 | 1,201 |
| 226 | 929 | 994 |  |  |
| 832 |  |  |  |  |
| Dec-20 | Mar-21 | Jun-21 | Sep-21 | Dec-21 |
|  |  | - Equity | ETF | ers |

Nippon Life ìndía Asset Management Ltd 8

## "Investor First"

## "Investor First" remains the core philosophy

## Launched innovative and $1^{\text {st }}$-of-its-kind products

## Nippon India Taiwan Equity Fund

- Launched in partnership with Cathay SITE (Taiwan's largest Asset Manager)
- Fund is a one-of-its-kind diversification opportunity to invest in Taiwan
- NFO garnered funds of INR 6.2 billion from 65K+ investors (incl. 6,000 HNI and family offices)

Successfully completed NFOs for Nifty Auto ETF, Silver ETF and Silver ETF FoF in Jan 2022
Robust pipeline to further strengthen both active and passive offerings

| Nippon India | Nippon India <br> Innovation Fund |
| :---: | :---: |
|  | CPSE Bond Plus <br> SDL Index Fund <br> 2025 |
| Nippon India |  |
| NASDAQ 100 |  |
| Index Fund |  |
| Nippon India | Artificial |
| S\&P EV Index | Intelligence FoF |
| Fund |  |

* Draft schemes filed with SEBI

| Nippon India | Nippon India | Nippon India |
| :---: | :---: | :---: |
| S\&SE Bond Plus | CPSE Bond Plus |  |
| S\& Europe 350 | SDL Plus G-Sec 4 | SDL Plus G-Sec |
| Index Fund | Yrs Recurring |  |
|  | Index Fund |  |
|  |  |  |
| Index Fund 2031 |  |  |
| Nippon India | Nippon India |  |
| CPSE Bond Plus | CPSE Bond Plus | Nippon India |
| SDL Plus G-Sec - | SDL Plus G-Sec 6 | Nifty Alpha Low |
| Sep 2025 | Yrs Recurring | Volatility 30 |
| Maturity 50:45:5 | Index Fund | Index Fund |
| Index Fund |  |  |

## Retail Focus

## Consistent growth in share of MF investors


-Market share


Nippon Life ìndía Asset Management Ltd

## Strong pace of investor acquisition continues



FY21


Q3 FY22

A new folio added every...


FY21

* Frequency in seconds calculated with assumption of 252 days in a year


## A new SIP Purchase every...



A new ETF folio added every...


Nippon Life ìndìa Asset Management Ltd

## Higher share of Retail \& B-30 segments



Contribution from B-30 locations (B-30 AAUM / Total AAUM)


## Systematic Transactions



In volatile markets, folios with lower ticket size demonstrated longer vintage

## ETF - Leveraging first mover advantage

## Comprehensive portfolio of Passive Funds

## NIMF ETFs \& Index Funds

Nippon India ETF Bank BeES
Nippon India ETF PSU Bank BeES
Nippon India ETF Nifty IT
Nippon India Nifty Pharma ETF
Nippon India Nifty Auto ETF

CPSE ETF
Nippon India ETF Shariah BeES
Nippon India ETF Infra BeES
Nippon India ETF NV20
Nippon India ETF Consumption
Nippon India ETF Dividend OpportunitiesNippon India ETF Sensex Next 50

New products in the offing* include funds focused on international equities as well as domestic themes in the equity and debt segments

Nippon India Nifty Smallcap 250 Index Fund
Nippon India Nifty Midcap 150 Index Fund Nippon India Nifty 50 Value 20 Index Fund Nippon India Index Fund - Nifty Plan Nippon India Index Fund - Sensex Plan Nippon India Nifty Smallcap 250 Index Fund

## Leadership position maintained

Largest bouquet of 25 ETFs in the industry across Equities, Debt \& Commodities


NIMF remains the Category leader - ETFs with highest liquidity in the Industry

* Share in ETF volumes on the NSE and BSE
** Average Daily Turnover


## Digital initiatives

## Building Digitech Ecosystem



## Global pivots reinventing a Zero-touch economy with Digital at core

From novelty/leisure to necessity

Changing needs \& expectations
Increasing demand for online
products and/or services

Realtime shopper insights

Increasing use of advanced technologies - Automation, AI \& ML

Advanced data curation
Enhanced virtual customer support


Increasing migration of assets to the cloud

Increased emphasis on cybersecurity

## Shifts undertaken for the Perpetual Beta \& Unseen times



## Digital Transformation Architecture across all touchpoints

Geared to serve customers end-to-end, digitally with a $360^{\circ}$ omni-channel approach, no matter where they are


## Frictionless

- Contemporary \& intuitive UI \& UX
- Smart, contextual automated assistance


## Friendly

- Personalised \& customised experiences
- DIY Self-service modules


## Futuristic

- State of the art analytics with on-thefly, intelligent interventions
- Scalable \& cutting-edge technology


## Digital Business

## Lumpsum \& New SIP Registration

## Digital Purchases (lakhs)*


. Digital contribution-to-total NIMF purchase transactions stood at 58\% in Q3 FY22

- Digital SIP registrations contributed 43\% of the total new SIPs registered in Q3 FY22
- New Digital Lumpsum Purchase grew by 110\% in Q3 FY22


## Awards and Accolades

Maddies Awards 2021
Most Effective Voice Assistant App ("Enabling
Technologies" category) for Simply Save Conversational Commerce

Dynamic CIO Award
Smart Innovator ("Technology Innovation" category) for Simply Save Conversational

Commerce

## Distribution

## Strong Distribution

Total base of empaneled distributors rose to approx. 83,800


HDFC BANK
cítibank

FICICI Bank

Deutsche Bank


Standard
Chartered


4
AXIS BANK


India Invest

HDFC securities


```
KARVYIII
```


## Leveraging partnership with MFDs to garner Retail assets

Overall Distribution Mix
Mix of Distributed Assets


Distributed Assets (investor-wise)


## Other Businesses

## Nippon India Alternate Investments (NIAIF)

- Offer Category II \& Category III AIFs across various asset classes
- Equity / Real Estate / Credit / Technology \& Venture Capital FoF
- As on December 2021, raised commitments of INR 42 billion across funds
- Continue to deliver superior long-term performance across all asset classes
- Received approval to start Investment Advisory Services under AIF from SEBI
- Fully committed the real estate mandates of offshore investors
- Undertaken $4^{\text {th }}$ closure of Nippon India Digital Innovation Fund and investments made in additional 2 underlying VC funds
- Fund raising underway for:
- Equity: Category III AIF for domestic investors
- Tech/VC: Category II AIF for both domestic and offshore institutional investors

Offshore Business - Creating 'expressways' globally

| Key presence |  | Singapore 『: | Mauritius | Dubai | Japan |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (INR bn) |  |  |  | 117 | 115 | Advisory <br> Managed |
|  | 102 | 103 | 101 | 30 | 28 |  |
|  | 36 | 33 | 30 |  |  |  |
|  | 65 | 70 | 71 | 87 | 87 |  |
|  | Dec-20 | Mar-21 | Jun-21 | Sep-21 | Dec-21 |  |

Other International Tie Ups


ETFS Reliance India Nifty 50 ETF


Godo Kaisha Genkai India Investment*


Bualuang Bharata Fund


Cathay
Securities Investment Trust
Nippon India Taiwan Equity Fund

## ESG Focus

## ESG at NAM India

Comprehensive framework that will guide the policies, processes and responsible investment practices


To create a sustainable future for our stakeholders by integrating environmental, social and governance (ESG) principles into our business operations, investment processes and stewardship

## Mission

- Create long-term value for its stakeholders
- Ensure holistic integration of a responsible approach in its investment processes
- Maintain the highest standards of ethics and accountability in its operations
- Build a high potential workforce and invest in talent acquisition, development, and retention
- Foster wellbeing and safety of all its employees
- Implement sound systems to manage climate risks and opportunities for business and operations
- Manage environmental impact of its operations
- Ensure financial independence amongst stakeholders by promoting financial literacy
- Create a culture of inclusive growth by ensuring continued support to local communities


## NAM India's social responsibility theme and commitment is aligned with the United Nations' Sustainable Development Goals (SDGs)

## ESG Initiatives

## Environment

## Social

- Healthcare
- NAM India, as a part of its CSR program, contributed towards procurement of equipment for treating cancer patients at ACTREC, Tata Memorial Centre, and for free cataract surgeries through Vision Foundation of India, as a part of the Project Rashtriya Netra Yagna
- Support for Armed Forces \& their Families:
- With the help of Army Wives Welfare Association (AWWA), NAM India contributed towards modification of existing infrastructure, civil works \& furnishing of rooms and office of Life Care Home "Matru Chaya" for specially abled wards of retired \& serving army personnel


## Governance

- Policy Framework: NAM India is In the process of introducing a formal organization-wide ESG policy framework
- Integrating ESG in Operations: NAM India monitors ESG performance (including diversity and inclusion, environment performance, etc.)
- Material Topics: A materiality assessment exercise was undertaken to identify areas that are material to the operations with relevant inputs from internal stakeholders across business functions
- Responsible Investment: NAM India is in the process of formalizing its Responsible Investment framework to integrate ESG in fund management decision making


## As a UN-PRI signatory, NAM India is also integrating ESG principles into its investment management framework

## Financial Overview

## Financial Summary

Consolidated
(INR mn)

| Particulars | Q3 FY22 | Q3 FY21 | Change (YoY) | Q2 FY22 | Change (QoQ) | FY21 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from Operations | $\mathbf{3 , 3 8 5}$ | $\mathbf{2 , 6 8 5}$ | $\mathbf{2 6 \%}$ | $\mathbf{3 , 2 7 9}$ | $\mathbf{3 \%}$ | $\mathbf{1 0 , 6 2 1}$ |
| Operating Expenditure | $\mathbf{1 , 3 3 5}$ | $\mathbf{1 , 3 0 3}$ | $\mathbf{2 \%}$ | $\mathbf{1 , 4 2 3}$ | $\mathbf{- 6 \%}$ | $\mathbf{5 , 4 2 3}$ |
| Fee \& Commission Expenses | 118 | 101 | $16 \%$ | 119 | $-1 \%$ | 432 |
| Employee benefits expense | 729 | 665 | $10 \%$ | 732 | - | 2,713 |
| Finance cost | 7 | 11 | $-38 \%$ | 11 | $-42 \%$ | 44 |
| Other Expenses | 417 | 449 | $-7 \%$ | 495 | $-16 \%$ | 1,901 |
| Depreciation | 65 | 78 | $-17 \%$ | 66 | $-\mathbf{- 2 \%}$ | 333 |
| Core Operating Profit | $\mathbf{2 , 0 5 1}$ | $\mathbf{1 , 3 8 1}$ | $\mathbf{4 8 \%}$ | $\mathbf{1 , 8 5 6}$ | $\mathbf{1 0 \%}$ | $\mathbf{5 , 1 9 8}$ |
| Other Income | $\mathbf{3 0 4}$ | $\mathbf{1 , 3 0 4}$ | $-\mathbf{- 7 7 \%}$ | 972 | $-\mathbf{- 6 9 \%}$ | $\mathbf{3 , 5 7 2}$ |
| Profit before Tax | $\mathbf{2 , 3 5 5}$ | $\mathbf{2 , 6 8 5}$ | $\mathbf{- 1 2 \%}$ | $\mathbf{2 , 8 2 8}$ | $\mathbf{- 1 7 \%}$ | $\mathbf{8 , 7 7 0}$ |
| Profit after Tax | $\mathbf{1 , 7 4 1}$ | $\mathbf{2 , 1 2 0}$ | $\mathbf{- 1 8 \%}$ | $\mathbf{2 , 1 3 7}$ | $\mathbf{- 1 9 \%}$ | $\mathbf{6 , 8 0 3}$ |

## Standalone

| Particulars | Q3 FY22 | Q3 FY21 | Change (YoY) | Q2 FY22 | Change (QoQ) | FY21 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from operations | 3,150 | 2,509 | $26 \%$ | 3,040 | $4 \%$ | 9,865 |
| Core Operating Profit | 1,973 | 1,345 | $47 \%$ | 1,778 | $\mathbf{1 1 \%}$ | 5,038 |
| Profit after Tax | $\mathbf{1 , 6 8 9}$ | $\mathbf{2 , 0 1 8}$ | $\mathbf{- 1 6 \%}$ | $\mathbf{2 , 0 0 4}$ | $\mathbf{- 1 6 \%}$ | $\mathbf{6 , 4 9 4}$ |

## Financial Assets

## Constituents of Financial Assets



## Operating Metrics

## Benefits from operating leverage to manifest as AUM increases



## Dividend History

Earnings Per Share (INR)
Dividend Payout (INR bn)


Total Dividend INR 8 per share in FY21

## 76\% of FY21 earnings shared with shareholders

Cumulative dividend of INR 27 bn in last 7 financial years

## Shareholding Pattern

Banks / MFs / Insurance / AlFs $\quad$ Retail /
8\%


Nippon Life ìndìz Asset Management Ltd
(Formerly Reliance Nippon Life Asset Management Limited)

## Thank you for your time! Stay safe!

## Good gets better

## Annexure

## About Nippon Life Insurance

## Profile

$\square$ Fortune 500 company (Rank 111 in 2021) ${ }^{1}$
$\square$ Japan's largest private life insurer \& one of the largest in the world ${ }^{2}$

- Total assets over US\$ 774 bn ${ }^{3}$
- 58 Asset Management related \& 21 Insurance related operations worldwide ${ }^{4}$


1. www.fortune500.com 2. Company disclosure and the Life Insurance Association of Japan 3. 2021 March Financial Results of Nippon Life, USD1=JPY110.58, 4.2021 Annual Report of Nippon Life 5. bseindia.com Dec 2021 6. 2021/March. Excluding Japan Post Insurance. Company disclosures and the Life Insurance Association of Japan
2. Nippon Life represents the sum of Nippon Life, Taiju Life and Nippon Wealth Life 8. Dai-ichi Life represents the sum of Dai-ichi Life, Dai-ichi Frontier Life and Neo First Life
3. Sumitomo Life represents the sum of Sumitomo Life and Medicare Life 10. Prudential Financial represents the sum of Prudential Life, Gibraltar Life and Prudential Gibraltar Financial Life
4. The sum of Nippon Life and Taiju Life

## Nippon Life Group

Taiju Life
(82.6\%)


Overseas Insurance Business



MLC Life Insurance
(80.0\%)

Revenues from insurance and reinsurance premiums (FY2020/12): \$1.3bn

| Bangkok Life Assurance |
| :---: |
| $(24.2 \%)$ |
| GWP (FY2020/12):\$1.0bn |

PT Asuransi Jiwa Sequis Life ( $68.3 \%$ by Nippon Life's affiliate ${ }^{3}$ ) GWP (FY2020/12):\$0.2bn
$\left.\begin{array}{|cc|}\hline \text { Nippon Life Insurance } \\ \text { Company of America } \\ \text { (97.0\%) }\end{array}\right]$

Source: Company filings, Company webpage, SNL Notes: USD1=JPY114.89; USD1=INR74.47; USD=AUD 1.3770; USD1=THB33.23; USD1=IDR14,310; USD1=EUR1.1368 (as of Dec 2021)

1. AUM represents total AUM of mutual fund and portfolio management business as of Sep 2021
2. Held by Nippon Life's fully owned subsidiary NLI US Investments
3. $68.34 \%$ held by Nippon Life's equity-method affiliate PT Sequis, in which Nippon Life holds $29.26 \%$ of the total voting rights. $0.01 \%$ is held directly by Nippon Life

## Board Of Directors

## Profile of Board Members...



General Ved Prakash Malik (Retd.) (Independent Director) has worked in the Indian Army as Chief of the Army Staff from October 1, 1997 to September 30, 2000. He had dual responsibility of being an advisor to the Government as well as commander of 1.2 million strong Indian Army to fulfill its national role and assigned missions. During the service at Indian Army, General Malik was bestowed with prestigious awards like Ati Vishishta Seva Medal (1986) and Param Vishita Seva Medal (1996). He has also received 'Excellence in Leadership Award' by Atur Foundation, 'Pride of Nation Award' by Doon Citizens Council and 'Distinguished Fellowship' by the Institute of Directors, New Delhi (1999).


Ms. Ameeta Chatterjee (Independent Director) has over 18 years of corporate finance experience in developing, managing and executing infrastructure projects across sectors in India and UK. After starting her career with ICICI Limited in 1995, she moved to KPMG to set up their infrastructure related Corporate Finance team. During her 8 years with KPMG, she gained experience across various sectors including health, education, Public Private Partnerships etc. In 2010, she moved to corporate sector as GM Investments \& Acquisitions at Leighton India Contractors Pvt. Ltd where she worked on various joint venture projects \& also oversaw the finance, tax and secretarial matters. Since September 2011, she has been working as an independent consultant advising companies on strategic growth, India entry strategy etc.

Mr. Ashvin Parekh (Independent Director) is a qualified Chartered Accountant and has set up the advisory firm that provides services to the Boards and the management of BFSI companies. Mr. Parekh retired as a Senior Partner from Ernst \& Young in June 2013. Earlier, Mr. Parekh was the ED of Deloitte Touche Tohmatsu India Pvt. Ltd. Mr. Parekh has also held senior positions in Arthur Anderson, PwC, KPMG and Hindustan Lever. Mr. Parekh has worked in the United Kingdom, Dubai, Australia, Germany and the US for about 11 years. He is registered with the World Bank and the Asian Development Bank as an expert in the financial services sector. He has worked on gamut of areas like business strategies, corporate planning, institutional strengthening and business transformation across industries including banking, insurance, pension and capital markets. He has been a member of several committees set up by the Ministry of Finance, RBI, IRDA and SEBI. He is also a member of industry bodies and associations namely CII, FICCI and ASSOCHAM.


Mr. B. Sriram (Independent Director) has 37 years of experience in all areas of Banking and Finance. He joined State Bank of India as a Probationary Officer in December 1981, and has held various key assignments within the Bank and the Group in Credit and Risk, Retail, Operations, IT, Treasury, Investment Banking and International Operations. His rich experience includes stints as Managing Director \& CEO, IDBI Bank Ltd. (from June 30, 2018 to September 29, 2018), Managing Director, State Bank of India (from July 2014 to June 2018), Managing Director, State Bank of Bikaner \& Jaipur (from March 2013 to July 2014).

## Profile of Board Members



Mr. Yutaka Ideguchi (Associate Director) is a Member of the Board of Directors, Senior Managing Executive Officer of Nippon Life Insurance Company (NLI). He has been involved in the areas of finance, International Planning \& Operation in NLI. He has been a Regional CEO for America/Europe as well as Head of Global Business of NLI. He holds a Master of Business Administration from The Wharton School, University of Pennsylvania and is a Bachelor of Law (Hokkaido University, Japan).


Mr. Kazuyuki Saigo (Associate Director) is Managing Executive Officer, Regional CEO for Asia Pacific Head of India, and is responsible for operations in the Asia Pacific. He joined Nippon Life in 1988 and since then has held several leadership positions in the Nippon Life Group, including General Manager of Global Business Planning and Global Insurance Business, General Manager - Personnel Dept. and Sales Manager Personnel Department. Also, in the last ten years, Mr. Saigo has engaged not only in designing and executing overseas business, but also managing insurance sales branch, and so on. Mr. Saigo has more than 30 years' experience in the life insurance sector.


Mr. Akira Shibata (Associate Director) currently serves as the General Manager / Global Business Planning Department at Nippon Life Insurance Company (Nippon). In his 20-year professional career with Nippon, Mr. Shibata has engaged in Finance Planning \& Management business for 3 years. Also, Mr. Shibata has been engaged in Public \& Investors Relations for 3 years. Other than above, Mr. Shibata has also spent his professional career in the Nippon's U.S. group insurance subsidiary, Nippon Life Insurance Company of America, where he carried the position of Vice President for 4 years (2008 to 2012).

Mr. Sundeep Sikka (Executive Director \& CEO) has held both Vice-Chairman and Chairman positions of the industrial body AMFI (Association of Mutual Funds in India). Sundeep joined NAM India in 2003, holding various leadership positions before being elevated in 2009, when he became one of the youngest CEOs of India. Possessing rich experience in the financial services sector, Sundeep went on to lead NAM India towards tremendous growth of assets and to emerge as one of the most trusted mutual fund houses in India. He has grown the company to an all-round brand that thrice won 'Aon Best Employer' in the last four years and was certified 'Great Place to Work' in 2018.

## Disclaimer

This presentation does not constitute a prospectus, an offering circular, an advertisement, a private placement offer letter or offer document or an offer, or a solicitation of any offer, to purchase or sell any securities under the Companies Act, 2013 and the rules made thereunder, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law. This presentation should not be considered as a recommendation that any investor should subscribe for, or purchase, any securities of Reliance Capital Limited or its subsidiaries or its associates (together, the "Company") and should not be used as a basis for any investment decision.

The information contained in this presentation is only current as of its date and has not been independently verified. No representation, warranty, guarantee or undertaking, express or implied, is or will be made as to, and no reliance should be placed on, the accuracy, completeness or fairness of the information, estimates, projections and opinions contained in this presentation. The Company may alter, modify or otherwise change in any manner the contents of this presentation, without obligation to notify any person of such revision or changes.

This presentation contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, our ability to manage our operations, government policies, regulations etc. The Company does not undertake to revise any forward-looking statement that may be made from time to time by or on behalf of the Company. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward looking statements.

None of the Company or any of its affiliates, advisers or representatives accepts any liability whatsoever for any loss howsoever arising from any information presented or contained in this presentation. Please note that the past performance of the Company is not, and should not be considered as, indicative of future results. Furthermore, no person is authorized to give any information or make any representation which is not contained in, or is inconsistent with, this presentation. Any such extraneous or inconsistent information or representation, if given or made, should not be relied upon as having been authorized by or on behalf of the Company.

This presentation and its contents are confidential and should not be distributed, published or reproduced, in whole or part, or disclosed by recipients directly or indirectly to any other person. The distribution of this presentation in certain jurisdictions may be restricted by law. Accordingly, any persons in possession of this presentation should inform themselves about and observe any such restrictions.

The information contained herein does not constitute an offer of securities for sale in the United States or in any other jurisdiction. Securities may not be offered or sold in the United States absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended.

