April 28, 2017



**BSE Limited** 

Corporate Service Department, 1<sup>st</sup> Floor, P.J. Towers, Dalal Street, Mumbai 400 001 The National Stock Exchange of India Limited

Exchange Plaza, 3<sup>rd</sup> Floor, Plot No. C/1, "G" Block, Bandra Kurla Complex, Bandra East, Mumbai 400 051

Security Code: 500878 and 952523

**Symbol: CEATLTD** 

Sub: Press Release

Dear Sir/Madam,

<u>Sub: Press Release and intimation of Earnings conference call for Audited Financial Results for the quarter and year ended March 31, 2017</u>

Please find enclosed a copy of Press Release with respect to Audited Financial Results for the quarter and year ended March 31, 2017.

Kindly note the following dial-in details for the Q4FY17 - Earnings Conference Call scheduled on Friday, April 28, 2017 at  $4.30~\rm pm$  IST:

Location	Number					
India	0 22 3960 0663 / (city code) 3940 3977					
USA	1 866 746 2133					
UK	0 808 101 1573					
Singapore	800 101 2045					
Hong Kong	800 964 448					

You are requested to kindly take the same on records.

Thanking you,

Yours faithfully, For CEAT Limited

Shruti Joshi Company Secretary

Encl: as above





### CEAT Q4 FY17 Net Sales up 5.2% YoY at Rs 1,458 Cr

EBITDA stood at Rs 137 crore

### Highlights FY16-17:

- Revenue growth of 5.1% to Rs 5,722 crore
- EBITDA stood at Rs 685 crore, margins at 12%
- PAT stood at Rs 361 crore, margins at 6.3%
- Net worth stood at Rs 2,415 crore
- Total debt stood at Rs 924 crore

Mumbai, April 28, 2017: The Board of directors of CEAT Limited, the flagship company of the RPG Group announced its audited results for the financial year ended March 31, 2017. On a consolidated basis, the company showed a revenue growth of 5.2% Y-o-Y in Q4FY17 to Rs 1,458 crore, with a corresponding EBITDA of Rs 137 crore and PAT of Rs 66 crore. On a standalone basis, India operations reported revenue of Rs 1,437 crore in Q4 FY17, EBITDA of Rs 139 crore and PAT of Rs 70 crore.

Mr. Anant Goenka, Managing Director, CEAT Limited, said, "Our margins have seen a dip on account of the continued impact of demonetisation and spike in raw material prices. The last quarter saw CEAT being ranked No. 1 by J.D. Power in the 2017 India Original Equipment Tyre Customer Satisfaction Index (TCSI) Study. This coveted award is a validation of the efforts that we have been putting in to continuously improve our product and service quality."

"We exercised tight controls on our operating expenses to partially mitigate the impact of higher material costs and also focused on efficient deployment of borrowed capital during the period," **Chief Financial Officer, Mr Kumar Subbiah, said**.

### About CEAT Ltd (www.ceat.com):

CEAT, the flagship company of RPG Enterprises, was established in 1958. Today, CEAT is one of India's leading tyre manufacturers and has strong presence in global markets. CEAT produces over 25 million tyres a year and offers the widest range of tyres to all segments and manufactures world-class radials for: heavy-duty trucks and buses, light commercial vehicles, earthmovers, forklifts, tractors, trailers, cars, motorcycles and scooters as well as auto-rickshaws.

### About RPG Enterprises (www.rpggroup.com):

Mumbai head-quartered RPG Enterprises is one of India's largest industrial conglomerates. With over 15 companies in its fold, the group has a strong presence across core business sectors such as Infrastructure, Tyre, IT and Specialty. Established in 1979, RPG Enterprises is one of India's fastest growing business groups with a turnover a turnover in excess of Rs. 21,000 crore.

#### Media contacts:

RPG Group:
Chikita Kukreja – 9820191347 | chikita@rpg.in

Ketchum Sampark
Krishnamoorthy R – 99670 67542 | krishnamoorthy.r@ketchumsampark.com
Kavita Nagavekar – 96191 38779 | kavita.nagavekar@ketchumsampark.com







# **CEAT** STRATEGIC TIMEOUT







**Q4 FY17 – Investor Presentation** 

April 28<sup>th</sup>, 2017





This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements.

The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current, and if not stated otherwise, as of the date of this presentation. The Company undertake no obligation to update or revise any information or the opinions expressed in this presentation as a result of new information, future events or otherwise. Any opinions or information expressed in this presentation are subject to change without notice.

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# **Section 1: RPG Group Overview**





# RPG Group: Powered by Passion, Driven by Ethics

# UNLEASHTALENT TOUCHLIVES OUTPERFORM AND©

RPG Enterprises was founded in 1979 by Shri Rama Prasad Goenka, popularly known as RP Goenka, a pioneering fifth generation business leader from the Goenka family. The Goenkas have a history of business dating back to 1820 AD in banking, textiles, jute and tea. Under RP Goenka's dynamic leadership, the Group grew in size and strength with several acquisitions in the 1980s and 1990s. CEAT became a part of the RPG Group in 1982, which is now one of India's fastest growing conglomerates with 20000+ employees, presence in 100+ countries and annual gross revenues of ~\$3 Bn.













KEC International

World leader in Power Transmission EPC space



One of India's leading manufacturer of automobile tyres

Zensar Technologies

Software services provider spread across 20 countries, 400+ customers.

# RPG Life Sciences

Pharma company with wide range medicines in global generics and synthetic APIs.

### Raychem RPG

Engineering products and services catering to infrastructure segment of the economy.

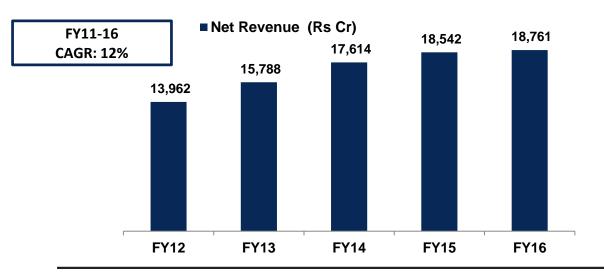
### Harrisons Malayalam

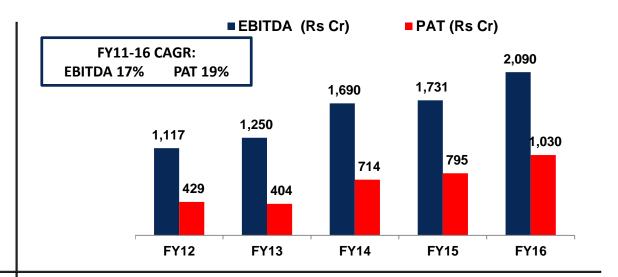
One of India's largest plantation companies with tea, rubber and other agro products.

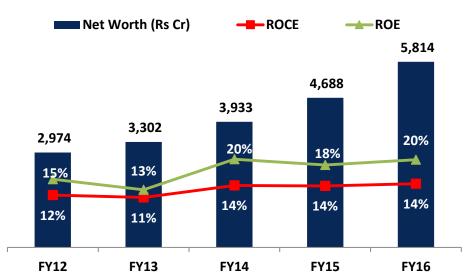


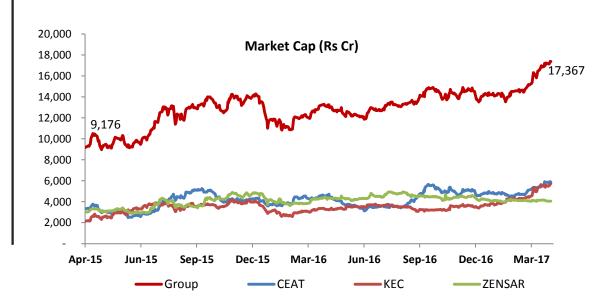
# **₩RPG**

# RPG Group: Key Financials









- 1) ROCE is calculated by taking EBIT multiplied by (1 minus tax rate @ 33%) divided by Average Capital Employed
- 2) ROE is calculated by taking PAT divided by Average Net-worth
- 3) Market Cap updated till 21st April 2017





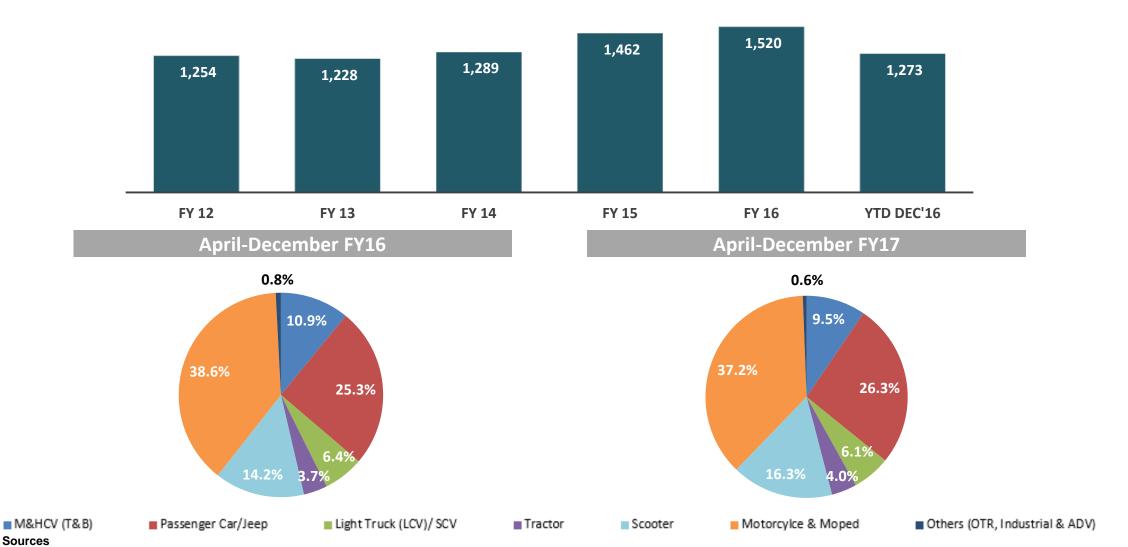
**Section 2: Industry Overview** 











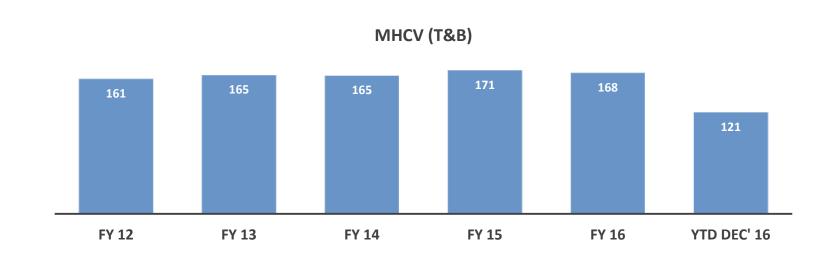
Source: Industry Sources

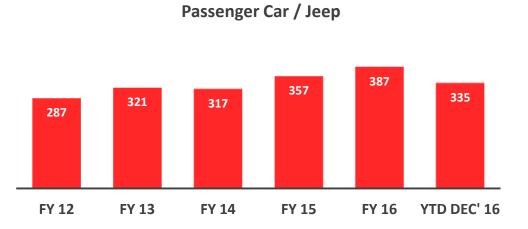




9

### **Tyre Production in India (Numbers in Lakhs)**







2/3 wheeler

Source: Industry Sources





# **Section 3: Business Overview**



# **Board of Directors**





Harsh Vardhan Goenka Chairman, Non Executive Director



Anant Vardhan Goenka Managing Director



Arnab Banerjee Whole -Time Director



Hari L. Mundra
Non Executive
Non Independent Director



Atul C. Choksey
Non Executive
Independent Director



Haigreve Khaitan Non Executive Independent Director



Mahesh S. Gupta Non Executive Independent Director



Paras K. Chowdhary
Non Executive
Independent Director



Punita Lal

Non Executive
Independent Director



Ranjit Pandit Non Executive Independent Director



**S. Doreswamy**Non Executive
Independent Director



Vinay Bansal Non Executive Independent Director





**Anant Goenka** 



**Managing Director** 

**Kumar Subbiah** 



**Chief Financial Officer** 

**Arnab Banerjee** 



Executive Director - Operations

**Milind Apte** 



Senior Vice Presiden
- Human Resources

**Tom Thomas** 



Executive Director
- Technology & Products

**Dilip Modak** 



Senior Vice President
- Manufacturing

Chandrashekhar Ajgaonkar



Senior Vice President
- Quality Based Management



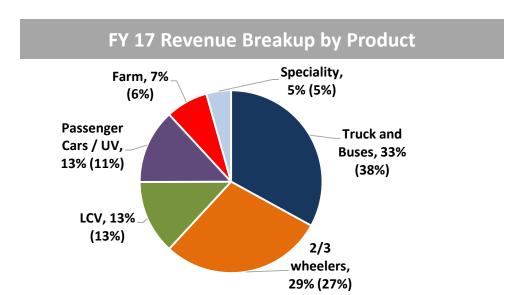


India's leading tyre company with over 50 yrs of presence

Distribution Network: 4,500+ dealers, 450+ exclusive CEAT franchisees

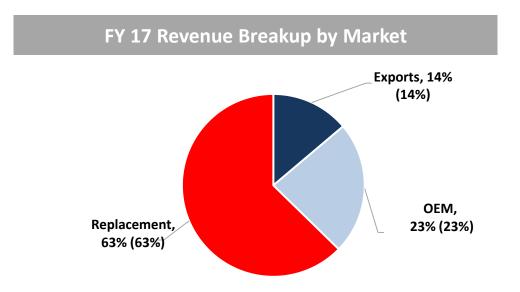
6 Manufacturing facilities - Bhandup, Nasik, Halol, Nagpur, Ambernath\* & Sri Lanka

**100+** countries where products are sold with strong brand recall



**#No 1** player in Sri Lanka in terms of market share

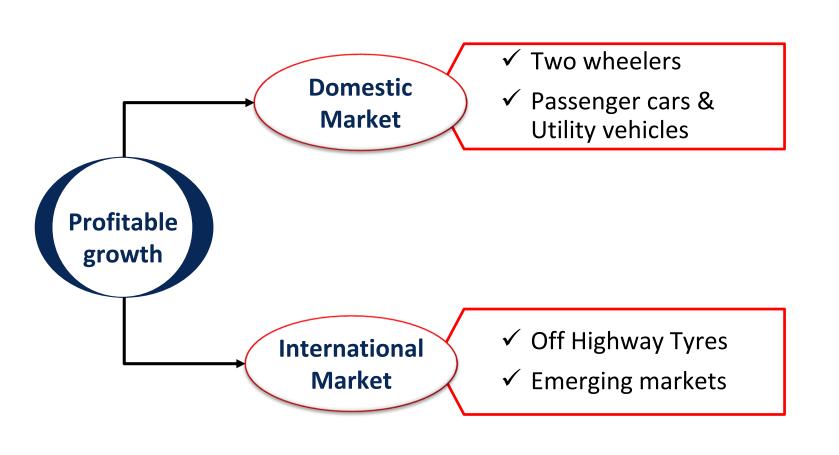
\* Under commissioning



Note: Figures in parenthesis denote FY16







- 1 Differentiated Products
- 2 Strong Brand
- **Extensive Distribution**
- 4 Deep OEM Partnerships
- World Class R&D
- 6 Expanding Global Reach





# Differentiated Products

# **≫RPG**

### **New Entries and Primary Supplier to OEM's**





















### **Key developments**

- Focus on OEM, recent entries as first source suppliers for **OEM launches-** Ashok Leyland Stag and Partner, Tork T6X, Hero Motocorp Achiever 150, Renault Kwid, M&M TUV 300, RE Himalayan, Honda Navi, Bajaj Vikrant V15, Hero Splendor iSmart 110, Datsun Redigo, Suzuki Access 125 etc.
- Recent entries into OEM's existing models - Wagon R, Zylo, Daimler Truck Radials, Gixxer, Suzuki RE Classic, Yamaha FZ, Volvo Eicher Commercial Radial etc.
- **Platforms** like Fuelsmart, Gripp, Mileage etc.











# CEAT it helps

In the new TVCs, "In the Game of Roads, CEAT Helps", the concept of "Be Idiot Safe" campaign was evolved to the next level. It reflects CEAT's purpose of making mobility safer & smarter

"In the game of Roads—CEAT Helps"

TVC video

# Drive Safe Dad Campaignwith the Bobble Head

Dads received a personalized bobble head which is attached to the odometer of the vehicle. The campaign focuses on discouraging dads from overspeeding vehicles.

Drive Safe Dad Campaign Video









# **Extensive Distribution**

### **≫RPG**

### Shoppe



### **Shop in Shop (SIS)**



### **Distribution Network**

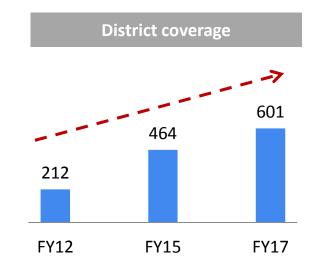
- 4,500+ dealers
- 450+ CEAT Franchisees (Shoppes + Hubs)
- 250+ two-wheeler distributors
- Developed Multi Brand Outlet / Shop in Shop model over last 2 years.
   Over 350+ outlets so far
- Launched CEAT Bike Shoppes in Bangalore and Kolkata

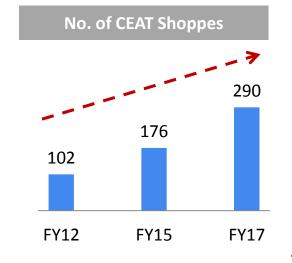
### **Multi Brand Outlet (MBO)**



### **Bike Shoppe**











# Deep OEM Partnerships





























































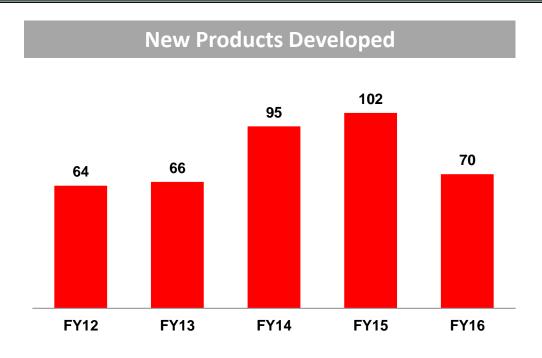










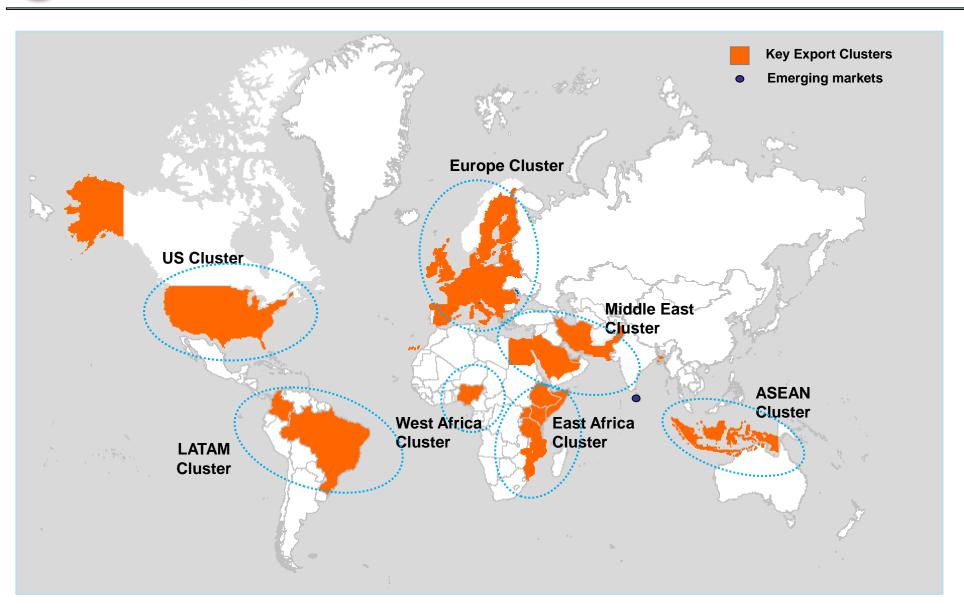


- State of the art R&D facility at Halol plant
- R&D focussed on development of breakthrough products, alternate materials, green tyres & smart tyres
- Partnerships with global institutes
- Increased allocation towards R&D





# Expanding Global Reach



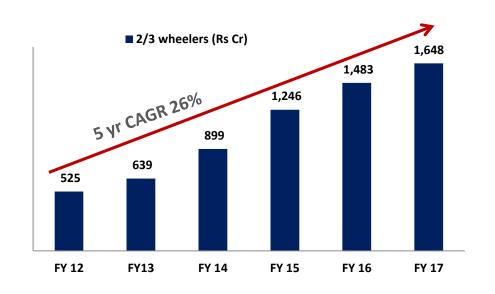
- Sri Lanka: Leadership position with 50+% market share
- Focused product and distribution strategy for select clusters

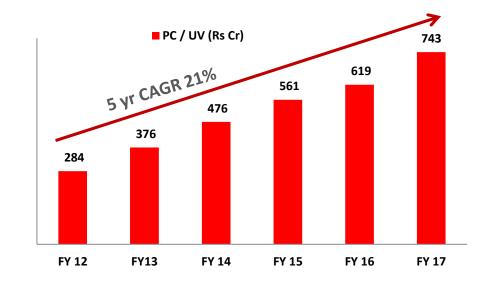




# Passenger Segment Trends









# **Expanding Capacities**

- Nagpur plant commissioned 67 MT/day capacity as of March 2017; total capacity of 120 MT/day
- Halol Phase II plant commissioned 76 MT/day as of March 2017; total capacity of 120 MT/day
- FY17/ FY16 volume growth: 2 wheelers (+20%), PC/UV (+15%)







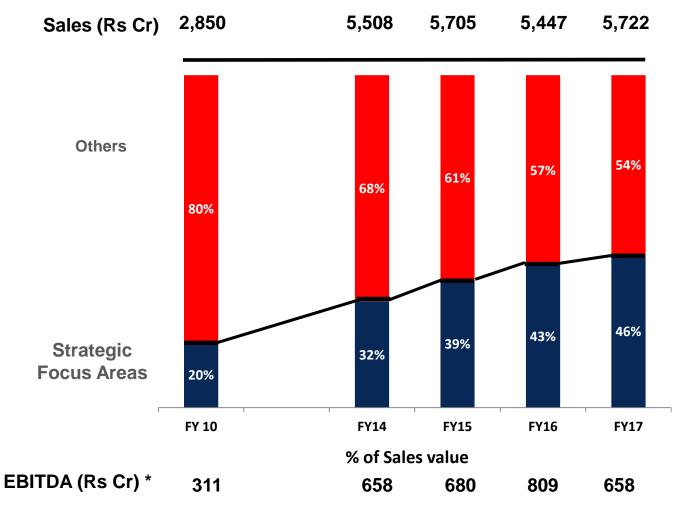
### **Status Update**

- Greenfield OHT (Off Highway Tyres) radial plant in Ambernath
- Investing Rs 330 Crs for a Phase 1 capacity of 40 MT/day which will be further ramped up to 100 MT/day
- Production shall commence in Q2 FY18





# Strategic Focus Areas – Continued Momentum



### **Strategic Focus Areas**

(Passenger Segment, Specialty Exports & Emerging Markets)

- CAGR of 25%
- 4.7x growth from Rs.570 (FY10) to Rs. 2,700 crs (FY17)
- Substantial contribution towards increasing profitability
- Market share growing

#### Note

FY16 and FY17 figures are per IND AS; Other financial figures are as per IGAAP as published in previous periods
For FY16 and FY17, Company's investment in Sri Lanka JV is accounted using Equity method under IND AS which was earlier consolidated using proportionate consolidation method
For FY16 and FY17, EBITDA includes profit from Sri Lanka JV (after tax)





# Section 4: Operational & Financial Overview



# Q4 FY17 Operational Highlights



### Accolades

CEAT ranked highest in India for OE Tyre customer satisfaction as per J.D. Power 2017 India Original Equipment Tyre Customer Satisfaction Index (TCSI)

### **Products**

Launch of MILAZE tyres for the high selling Taxi SUV segment across India



Launch of BULAND range of tyres completed for Small Commercial Vehicles (SCV) across India.



### **OEM** entries



Honda Activa 125



Ashok Leyland Stag and Partner



Maruti Suzuki Wagon R



Volvo Eicher LCV





# Consolidated: Q4 FY17 Financial Highlights

### Q4 FY17 v/s Q3 FY17 (Q-o-Q)

- Sales up by 5.2% at Rs 1,458 Crs from Rs 1,386 Crs
- Gross margins have contracted to 36.5% from 40.8%
- EBITDA stood at Rs. 137 crs compared to Rs 158 Crs;
   margins at 9.4% from 11.4%
- PAT stood at Rs 66 Crs compared to Rs 84 Crs
- Debt / equity at 0.4x; same as for Q3 FY17
- Debt / EBITDA stood at 1.7x from 1.3x

### Q4 FY17 v/s Q4 FY16 (Y-o-Y)

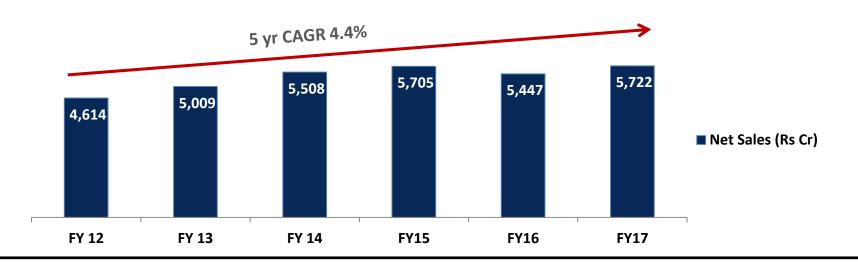
- Sales up by 5.2% at Rs 1,458 Crs from Rs 1,386 Crs
- Gross margins have contracted to 36.5% from 43.1%
- EBITDA stood at Rs. 137 crs compared to Rs 193 Crs;
   margins at 9.4% from 13.9%
- PAT stood at Rs 66 Crs compared to Rs 98 Crs
- Debt / equity at 0.4x compared to 0.3x
- Debt / EBITDA stood at 1.7x from 0.9x



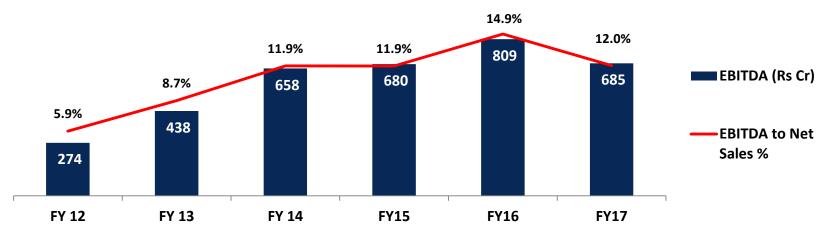


# **Consolidated: Financial Trends**

Revenue growth



Margin trends



### Notes

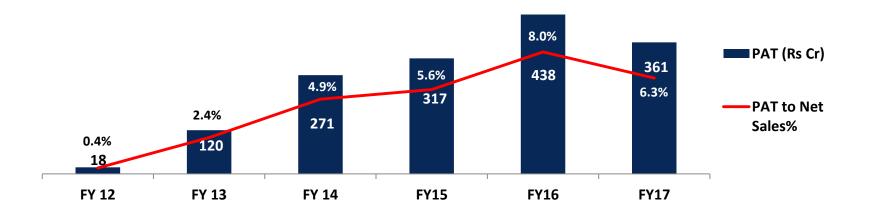
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For FY16 and FY17, Company's investment in Sri Lanka JV is accounted using Equity method under IND AS which was earlier consolidated using proportionate consolidation method
For FY16 and FY17, EBITDA includes profit from Sri Lanka JV (after tax)
EBITDA includes Other operating income; does not include Non- operating income



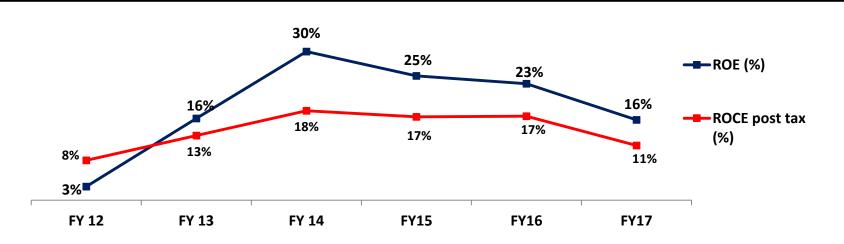


### Consolidated: Financial Trends

PAT trends



Return Ratios



### Notes

For Income Statement and Balance Sheet – FY16 and FY17 figures are as per IND AS; other figures are as per IGAAP QIP proceeds considered for part of the year for 2015 ROCE is based on PBIT \*(1-tax rate) and average capital employed has been considered for calculations





# Consolidated: Q4 FY17 Financials

								Rs Cr
Parameter	Q4FY16	Q3FY17	Q4FY17	QoQ	YoY	FY16	FY17	YoY
Net Sales	1,386	1,386	1,458	5.2%	5.2%	5,447	5,722	5.1%
Raw Material	788	820	925	12.9%	17.4%	3,091	3,400	10.0%
Gross margin	598	566	533	-5.9%	-10.9%	2,356	2,323	-1.4%
Gross margin %	43.1%	40.8%	36.5%	-430 bps	-660 bps	43.3%	40.6%	-270 bps
Employee	92	106	105	-1.0%	13.1%	388	406	4.7%
Other Expenses	328	319	310	-2.8%	-5.6%	1,231	1,304	5.9%
EBITDA	193	158	137	-13.1%	-28.7%	809	685	-15.4%
EBITDA %	13.9%	11.4%	9.4%	-200 bps	-450 bps	14.9%	12.0%	-290 bps
Finance Cost	26	19	21	11.3%	-19.5%	95	82	-13.9%
Depreciation	35	35	46	31.0%	31.5%	108	143	32.8%
Operating PBT	132	104	70	-32.5%	-46.6%	607	460	-24.1%
Exceptional expense	10	-	12	-	20.4%	11	13	16.9%
Non-Operating income	7	6	4	-36.9%	-46.0%	28	19	-32.7%
PBT	128	110	61	-44.1%	-52.0%	623	466	-25.3%
PAT	98	84	66	-20.9%	-32.5%	438	361	-17.5%

### Notes

Figures are as per IND AS

Company's investment in Sri Lanka JV is accounted using Equity method under IND AS which was earlier consolidated using proportionate consolidation method EBITDA includes profit from Sri Lanka JV (after tax)

EBITDA includes Other operating income; does not include Non- operating income

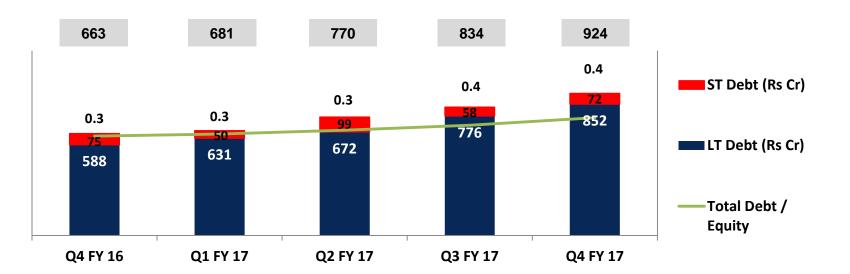




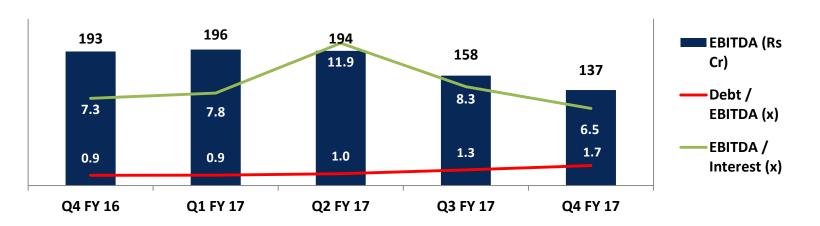
# Consolidated: Leverage / coverage Profile



Debt breakup



# Leverage ratios



### Notes

For Income Statement and Balance Sheet - FY16 and FY17 figures are as per IND AS; other figures are as per IGAAP Company's investment in Sri Lanka JV is accounted using Equity method under IND AS which was earlier consolidated using proportionate consolidation method FY16 and FY17 EBITDA includes profit from Sri Lanka JV (after tax)

EBITDA includes Other operating income; does not include Non- operating income. Debt includes current maturities of long term debt





# Standalone: Q4 FY17 Financials

								Rs Cr
Parameter	Q4FY16	Q3FY17	Q4FY17	QoQ	YoY	FY16	FY17	YoY
Net Sales	1,372	1,371	1,437	4.8%	4.7%	5,419	5,658	4.4%
Raw Material	785	813	912	12.1%	16.2%	3,090	3,375	9.2%
Gross margin	588	558	525	-5.9%	-10.7%	2,329	2,283	-2.0%
Gross margin %	42.8%	40.7%	36.5%	-410 bps	-630 bps	43.0%	40.3%	-260 bps
Employee	88	100	99	-0.9%	12.9%	369	384	4.0%
Other Expenses	318	319	301	-5.5%	-5.3%	1,203	1,283	6.6%
EBITDA	191	151	139	-7.9%	-27.3%	793	660	-16.8%
EBITDA %	13.9%	11.0%	9.7%	-130 bps	-430 bps	14.6%	11.7%	-300 bps
Finance Cost	25	19	20	9.7%	-19.5%	93	79	-14.8%
Depreciation	35	35	46	31.3%	31.8%	107	142	32.9%
Operating PBT	131	97	73	-25.3%	-44.5%	593	439	-26.1%
Exceptional expense	10	-	12	-	20.3%	11	13	16.9%
Non-Operating income	5	24	5	-79.1%	-1.2%	46	41	-10.0%
PBT	126	121	65	-46.2%	-48.1%	628	467	-25.7%
PAT	97	94	70	-25.5%	-27.3%	445	363	-18.5%

### Notes

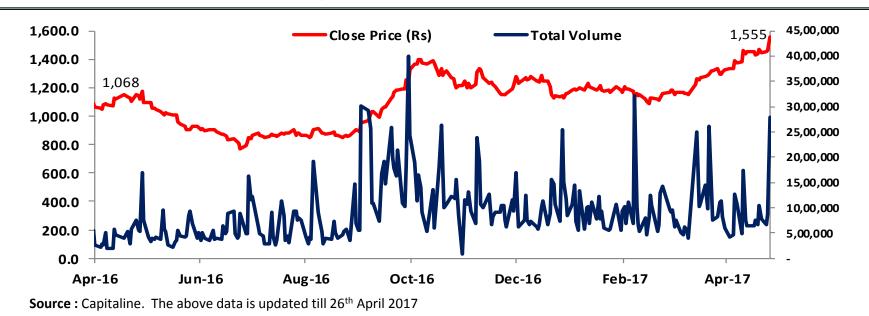
Financials are as per IND AS

EBITDA includes Other operating income; does not include Non- operating income





# **Equity Shareholding & Price trends**

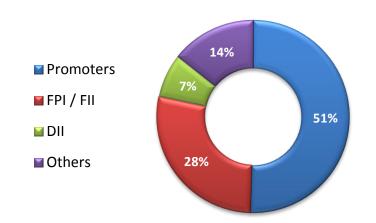


### **Returns since April' 16**

• CEAT: 46%

NIFTY: 21%

# Shareholding Pattern as on March 31, 2017



### **Market Information**

- Market Price (April 26): Rs 1,555/share
- Face Value : Rs 10/share
- Market Cap (April 26): Rs 6,290 Cr

