

Date: November 15, 2016

To

Listing Department,

NATIONAL STOCK EXCHANGE OF INDIA LIMITED

Exchange Plaza,

Bandra Kurla Complex, Bandra (E),

MUMBAI -400 051

Company Code No. AUROPHARMA

To

The Corporate Relations Department

BSE LIMITED

Phiroz Jeejeebhoy Towers, 25th floor, Dalal Street,

MUMBAI -400 001

Company Code No. 524804

Dear Sirs,

Sub: Presentation to the Investors / Analysts.

Please find attached the Investor Presentation which will be used in an investor conference in Mumbai on 16th November, 2016 and 17th November, 2016.

The presentation is also uploaded on the website of the Company –

http://www.aurobindo.com/investor-relations/investors/investor-presentation

Please take the information on record.

Thanking you,

Yours faithfully, For AUROBINDO PHARMA LIMITED

B. ne.

B.ADI REDDY Company Secretary







INVESTOR PRESENTATION



Disclaimer



This presentation contains statements that constitute "forward looking statements" including and without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to our future business developments and economic performance.

While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations.

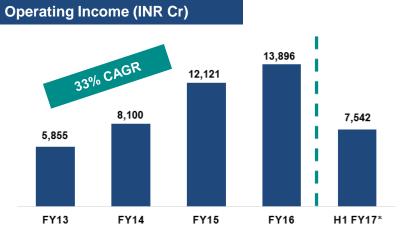
These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that we have indicated could adversely affect our business and financial performance.

Aurobindo Pharma undertakes no obligation to publicly revise any forward looking statements to reflect future events or circumstances.

Company Overview



- ➤ Among the Top-5 listed pharmaceutical companies from India by sales⁽¹⁾ and market capitalization⁽²⁾
- ➤ Well entrenched US portfolio of 412 filed ANDAs including 243 final approved
- ➤ Vertical integration with in-house API for around 70% of its Formulation products
- ➤ Continued focus on the base business while capitalizing on the complex molecules, differentiated technology platforms and specialty products
- ➤ Global presence with 88% of sales from international markets, spanning across more than 150 countries
- ➤ 24 API and Formulation Manufacturing Units with 3 in US and 1 in Brazil
- Global footprints with over 16,000 employees



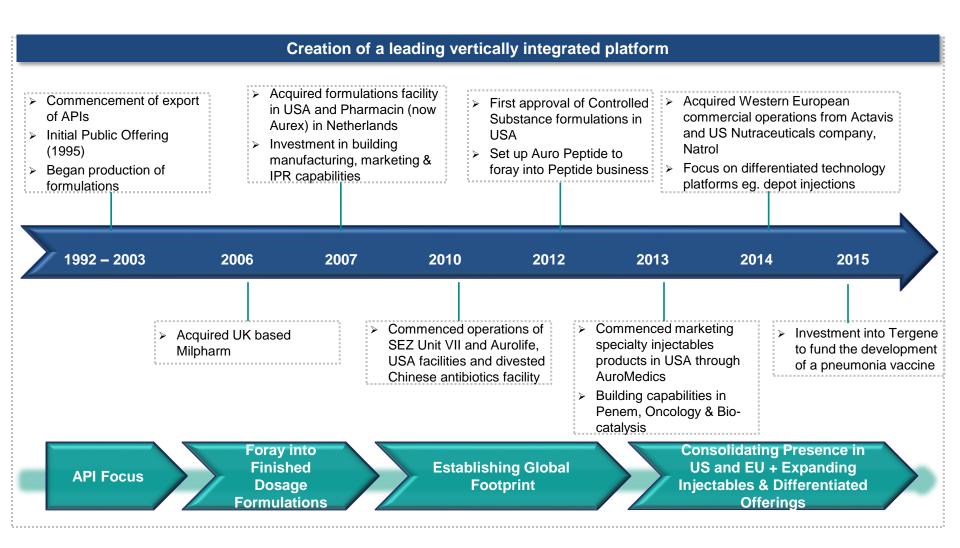
Top 10 Therapy Segments				
Category	Size (US\$ Bn)	APL's presence		
Oncology	74.5	✓		
Anti-diabetics	63.6	✓		
Pain / acute	59.8	✓		
CNS	47.5	✓		
Anti-bacterials	40.3	✓		
Respiratory	39.6	✓		
Mental health	39.1	✓		
Anti-viral	35.9	✓		
Lipid Regulator	28.4	✓		
Dermatology	28.2	Х		

To	n 10 C	Senerics	Markets
	\mathbf{p}		Mai Rots

Markets	% share	APL's presence - FDF	APL's presence - API
USA	40%	✓	✓
Japan	10%	Х	✓
France	6%	✓	✓
Germany	6%	✓	✓
Italy	4%	✓	✓
Spain	3%	✓	✓
UK	3%	✓	✓
China	3%	Х	✓
Brazil	2%	✓	✓
Mexico	2%	√	✓

The Journey So Far...





Strong Operational Growth



INR Cr	FY13	CAGR	FY16
Net Revenue	5,855	33%	13,896
EBITDA	889	53%	3,206
EBITDA Margin (%)	15.2%		23.1%
PAT	294	89%	1,982
PAT Margin (%)	5.0%		14.3%
ANDA Filed	269		398
Revenue Breakup	API 42.8% Formulations : 57% API: 43% EU 7.9% Table 12.7% To %		API 20.5% Formulations : 79.5% API: 20.5% EM* 4.9%

Our Business Segments



<u>US</u>

- Ranked 7^{th*} Rx supplier as per IMS total prescription dispensed
- Differentiated pipeline with new launches including injectables, ophthalmics, speciality products and controlled substances
- Expanded presence in nutraceutical business through Natrol
- Manufacturing and R&D presence including Controlled substances

US - Focus on base business while capitalizing on the differentiated product portfolio

EU – 2nd largest Gx market for the company

API - The Vertically Integrated Business

ARV & Emerging Market – Expansion in new markets

EU

- Among top 15** Gx companies by sales
- Focus markets are France, Germany, Netherlands, Spain, UK, Portugal and Italy
- Augment position through new product launches and extension to selected Eastern Europe markets

API

- Cost effective with vertical integration of around 70% of API requirement sourced internally
- One of the leading supplier of APIs from India - serves as a source for various Gx and branded drugs
- Strong regulatory capability with 210*** US DMF filings

ARV - Institutional

- ➤ Focus on global tenders; availability across >100 countries
- Maintain competitiveness through development of new products

Emerging Markets

- Focus on major markets viz Brazil, South Africa, Ukraine, and Mexico
- Expansion into selective markets of Asia Pac, Africa & Middle East

Source: Market Reports, *as on 30th Sept, 2016

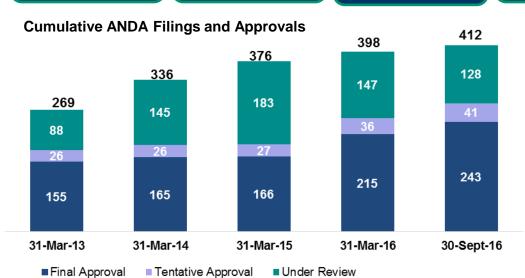
^{*}Source: IMS National Prescription Audit, Total Prescriptions Dispensed, Twelve months ending Sept 2016

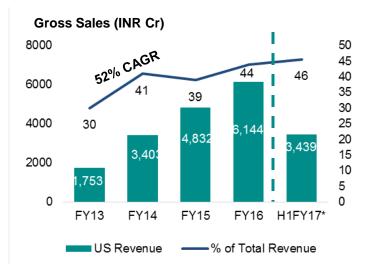
US Business Overview



Aurobindo USA Oral Rx AuroMedics Injectables AuroLife Pharma Manufacturing / R&D

AuroHealth Pharma OTC Natrol Nutraceuticals





Tentative Approvals include 21 ANDAs approved under PEPFAR

Unit wise ANDA Filings as on 30-Sept-2016

Site	Details	Final Approval	Tentative Approval	Under Review	Total
Unit III	Oral Formulations	95	18	12	125
Unit IV	Injectables & Ophthalmics	36	2	33	71
Unit VIB	Cephalosphorins Oral	11			11
Unit VII (SEZ)	Oral Formulations	68	21	66	155
Unit XII	Penicillin Oral & Injectables	19		1	20
Aurolife USA	Oral Formulations	14		12	26
AuroNext	Penem Injectables			4	4
Total		243	41	128	412

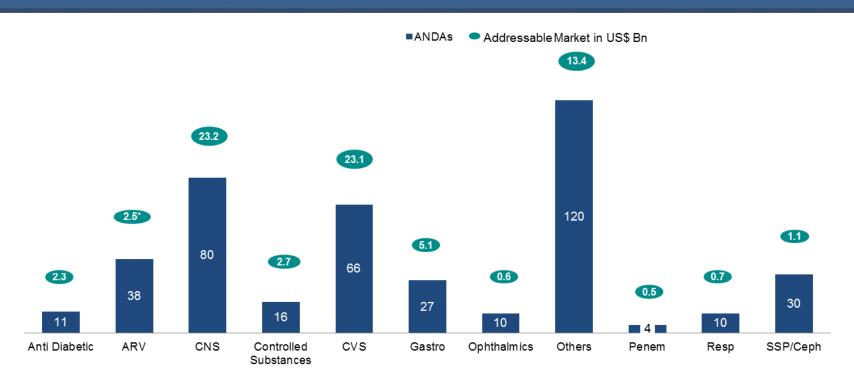
- Broad product portfolio mix complemented with the introduction of high value products
- Strong Pipeline of sterile products incl. ophthalmic, respiratory, oncology, hormones and penems

^{*}As per Ind AS

US: Expanding Portfolio Mix Towards High-value Products



Portfolio mix is complemented with the introduction of high-value products



Addressable Market at US\$ 76 Bn including ~US\$ 45 Bn for Under Review and Tentatively approved ANDAs

Future pipeline to include Oncology, Hormones, Depot injections, Inhalers, Patches & Films

Addressable market refers to the market size as per IMS. Data is for the total 412 ANDAs filed by the company

*Does not include the addressable market of the products approved under PEPFAR Source: IMS Data, Sept 2016

Natrol



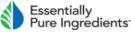












- Amongst the top 20 branded nutraceuticals companies in US
- > Diverse Customer Base with long term relationships with key distribution and retail partners
- > Strong customer partnerships across multiple distribution channels with growth potential within each channel
- > R&D capabilities in new innovative delivery formats as time release, fast dissolve and natural foam
- > Inhouse manufacturing capability & regulatory expertise for quality product at competitive prices
- > Synergies
 - > Expand presence in other attractive global markets
 - > Enhance the Research and Development expertise through collaborations



Key Product Segment		
Vitamins, Minerals & Supplements	Sports Nutrition	
Diet & Weight Mgt	Hair, Skin & Nails	
Favourable Demand Drivers		
Ageing population	Fitness Focus	
Consumer awareness	Rising HC costs	

EU Business Overview



France

Germany

Netherlands

Spain

UK

Italy

Portugal

Romania

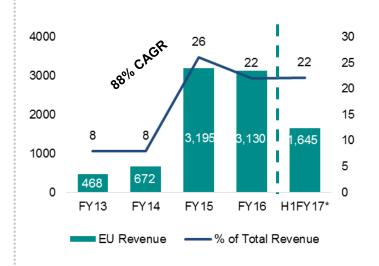
Belgium

- > India's Leading Gx company with strong footprint in Europe
 - Operations in 9 countries with full fledged sales force & support infrastructure
 - Significant presence and position in Top 5 EU markets led by France & Germany
 - Commercialized over 450 INNs across 9 countries of operation
- Presence across Gx, TGx, BGx and Hx segment with established commercial and hospital sales infrastructure
- Expanded analytical testing facilities for sterile and non-sterile products in Malta
- > Pipeline of over 200 products under development

Business Strategy

- Consolidate presence & improve position among Top 10 players in each market
- Expanding into new geographies viz Poland and Czech Republic
- Portfolio Expansion through targeted Day 1 launches; Orals, Hormonals & Penems, Oncology Products, Niche Injectables, Low volume Injectables
- Lower generics penetration in Italy, Spain & France offer future growth potential as share of generics improves

Gross Sales (INR Cr)



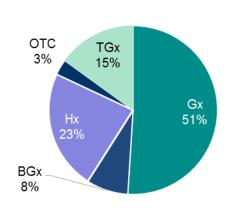
EU: Portfolio Mix Across Channels

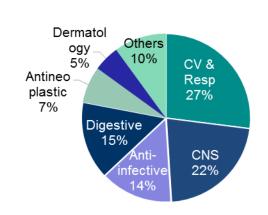


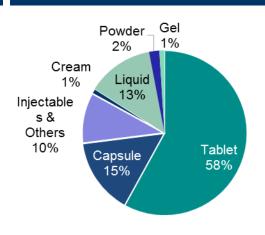
Sales split by Channel

Sales split by Therapeutic Profile

Sales split by Dosage Forms







Channels	Gx	BGx	Hx	TGx
Geographies	All 9 countries	7 countries	All 9 countries	Germany, Spain & Netherlands
# of Products	761 (primarily tablets & capsules)	34	343 (predominantly injectables)	765 (including Gx products)
Other Highlights	Amongst top 10 in most markets	Includes leading brands such as Neotigason, Floxapen, Bezalip among others	Focus on high value areas including oncology	Tender based business

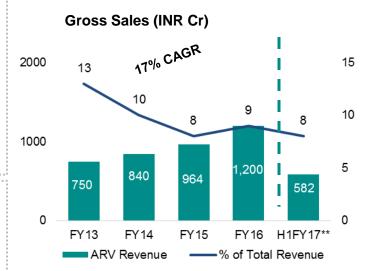
ARV Business Overview



- Focus on global tenders floated by Multi-Lateral Organizations like Global Fund, USAID/PEPFAR and Country specific MOH tenders; currently caters to 2.2 million HIV+ patients
- Well integrated supply chain management services and logistics for ARV supplies (29 products) catering to over 100 countries
- > Filed over 1,100 ARV dossiers for registrations across the globe.

Dolutegravir (DTG) – The Next Growth Driver

- Aurobindo is the first generic company to sign license with ViiV
 Healthcare for the next generation Integrase Inhibitor DTG
 - Received the USFDA approval for DTG 50mg under the PEPFAR program; launch by Dec 2016
 - WHO announced this drug as a 1st line reserve drug in its 2015 HIV treatment guidelines
 - Play a collaborative role in upgrading millions of patients to the latest best in class ARV drug
- Developing a Triple drug combination containing DTG
- ARV market size is expected to be \$ 2bn* in 2017; Triple combination drug containing DTG expected to garner major share



Products
Efavirenz+Lamivudine+Tenofovir
Zidovudine + Lamivudine + Nevirapine Tabs
Lopinavir + Ritonavir Tabs
Lamivudine + Zidovudine Tabs
Efavirenz Tabs
Abacavir Sulfate Tabs
Didanosine Caps
Lamivudine Tabs

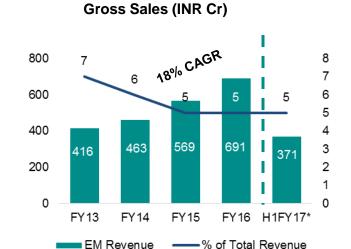
Emerging Markets Business Overview



- Focus markets include Brazil, South Africa, Ukraine and Mexico
- Geographic diversification through expansion into selective markets of Asia Pacific, Africa, Middle East etc

Opportunity to Leverage

- Build branded generics presence
- Enhance penetration in selected emerging markets through local manufacturing units
- Expand presence with Therapeutic Areas like Oncology and specialty injectables

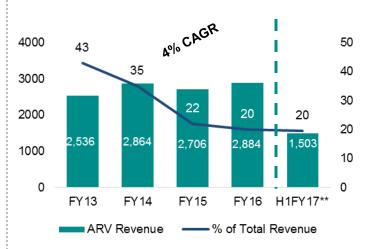


The Base Business: API

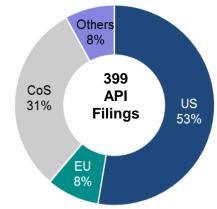


- Focus on high value, specialty, small/mid-size products with a limited competition
- Amongst the most vertically integrated generic pharma platforms with API integration for around 75% of its products; offers cost competitiveness and high process chemistry skills coupled with commitment to quality
- Quality & Reliability of supplies and ability to command cost efficiencies as well as economies of scale
- > Growing into more advanced regulated market (EU, Japan & USA)
- Facilities meet regulatory standard of advanced market regulators as USFDA, UK MHRA, EU, Japan PMDA, Mexico COFEPRIS, Brazil-ANVISA, Korea FDA etc
- Manufacturing capacities has been enhanced by adding large volume blocks at Vizag to support growth

Gross Sales (INR Cr)



Strong Regulatory Capability*



Consolidated Financial Performance



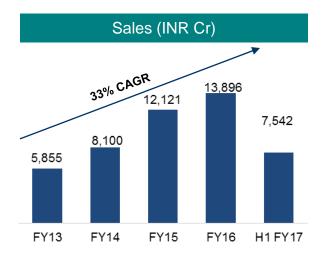
Value INR Cr	Q2 FY17	Q2 FY16	% Chg	Q1 FY17	% Chg
Formulations	3,003.8	2,673.1	12.4	3,032.1	(0.9)
API	768.8	691.0	11.3	734.5	4.7
Formulations % of sales	79.6%	79.5%		80.5%	
Operating Income (including excise duty)	3,775.5	3,365.1	12.2	3,766.6	0.2
	2,145.6	1,853.0	15.8	2,088.9	2.7
Gross Margin	56.8%	55.1%	170bps	55.5%	40bps
Overheads	1,216.4	1,074.4		1,200.0	
EBIDTA (excl. Fx & other	929.2	778.6	19.3	889.0	4.5
income)	24.6%	23.1%	150bps	23.6%	100bps
Fx (Gain) / Loss	(20.2)	43.7		(7.0)	
Other Income	8.3	12.4		15.9	
Finance Cost	17.5	24.1		20.6	
Depreciation	110.2	92.6	19	106.2	3.7
PBT from ordinary activities	829.9	630.6	31.6	785.0	5.7
PAT (after JV share, minority interest & OCI)	602.6	452.5	33.2	584.6	2.8
EPS	10.3	7.8	33.3	10.0	3.5
Avg Fx Rate US\$ 1= INR	66.872	64.8234		66.8255	

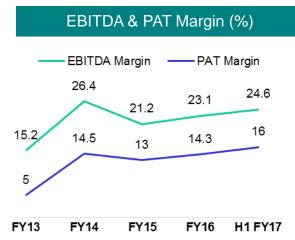
PAT Reconciliation (INR Cr)	Q2 FY16
As per IGAAP	451.8
Impact on deferred tax (including on unrealized intragroup profits on inventories)	(14.5)
Impact on foreign currency exchange differences	13.1
Difference in measurement of employee benefit expenses	0.99
Other Ind AS adjustments	2.2
As per Ind AS	453.6
Other Comprehensive Income	(1.1)
Profit after OCI	452.5

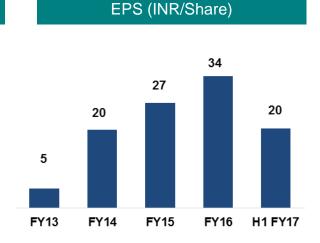
As per Ind AS

Financial Performance









Gross Block (INR Cr) Gross Fixed Asset Turnover Ratio 2.7 2.6 3 6000 5000 2.1 1.7 4000 2 5,762 4,913 4,107 3,708 3000 2000 1

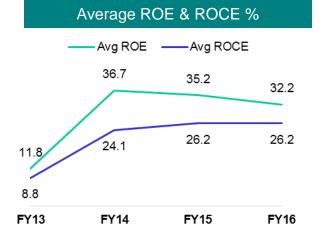
FY14

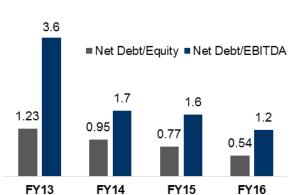
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FY13

Gross Block & Fixed Asset Turnover





Net Debt/Eq & Net Debt/EBITDA

FY15

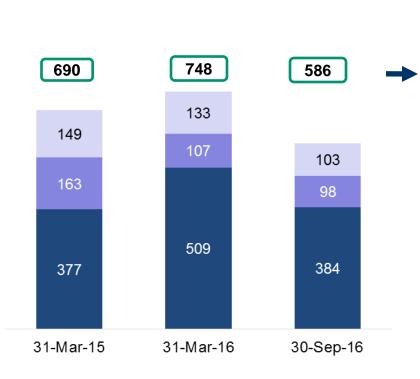
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FY16

Debt Profile



Fx Loan US\$ Mn



Debt as on (INR Cr)	Mar-15	Mar-16	Sept-16
Closing Rate1 US\$ = INR	62.50	66.255	66.615
Fx Loan restated in INR	4,312.3	4,956.7	3901.8
Rupee Loan	37.3	46.9	34.8
Sales Tax Deferment	54.9	41.9	0.5
Gross Debt	4,404.5	5,045.6	3,937.0
Cash Balance	450.8	805.2	711.2
Net Debt	3,953.6	4,240.3	3,225.8
Net Debt (US\$ Mn)	632.6	640.0	484.2
Finance Cost	1.9%	1.8%	1.7%

- Other Term Loans (Subsidiaries) &Unsecured Loans
- ECB APL
- ■Working Capital

New Business and Technology Initiatives to Support Growth

Peptides

- Manufacturing peptides from short to long chain molecules supporting mg to kg scale
- ➤ Highly Experienced team of scientists; developed technologies for over 10 products
- > Three DMFs filed; work ongoing on more products
- Forward integrating by developing microspheres with an addressable market of US\$ 3bn

Oncology and Hormones

- Dedicated R&D center and manufacturing facility set up to develop and manufacture oncology and hormonal products, both for solid and parenteral dosage forms
- Current Product Portfolio includes 8 hormonal products & 54 Oncology products
- Exhibit batches for 13 Oncology products & 7 hormonal products are scheduled in FY16-17

Enzymes

- ➤ Develops biocatalysts with applications in the pharma and chemical industry
- Provides chemical transformations screening and invention of new routes utilizing biocatalysis
- Supplies AuroZymes Enzyme screening panels and supports any scale of manufacturing

Vaccines

- > JV to develop pneumococcal conjugate vaccine
- Efforts to achieve commercial launch of branded products in 2018

Other Technology Initiatives

Working on differentiated technology platforms viz Depot injections, Inhalers, Patches and Films

Key Investments for Future Growth



Brownfield Expansions

- ▶ New dedicated block for lypholized vials at Unit IV (General Injectable facility), India
- ▶ New finished dosage formulations blocks at Unit VII (SEZ), India
- ► Substantial capacity expansion at AuroLife, USA

Greenfield Projects

- ▶ Oral Solid finished dosage formulations facility at Naidupet (SEZ), India
- ► Commissioned specialty products (Hormones and Oncology) facility (Eugia), India
- ► Finished dosage formulations for European markets at Vizag, India
- ▶ New campus at USA for central automated warehouse, OTC liquids & packaging facility and Others
- ▶ New Formulations Development center in USA

Way Forward



	Orals	Market share gain for existing products and introduction of new products (currently 130* ANDAs under review/tentatively approved)
USA	Specialty	39 [*] ANDA filings under review/tentatively approved for injectables along with a pipeline of Oncology, Peptides and Penem
USA	отс	Expand penetration of existing OTC products and capability to capitalize on future OTC conversions
	Nutraceuticals	Enhance the acquired Natrol business profitably through a combination of cost and growth synergies
	EU	Margin expansion and ramp up of own filings, expansion into new Eastern European territories,
	ARV	Launch of Dolutegravir and its combination apart from growing existing market
Emerç	ging Markets	Expansion in new business opportunities
	API	Enhanced capacities to support growth in advanced regulatory markets including USA, Europe and Japan
New C	Opportunities	Complex R&D in differentiated technology platforms such as Depot injections, Inhalers, Patches and Films

^{*}As on 30th Sept, 2016 Oral segment includes 'Under PEPFAR' tentatively approved ANDAs



Annexure

Gross Sales Break-Up



INR Bn	FY15				FY16				FY17				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	H1
USA	11.1	11.6	11.8	13.3	47.7	14.1	14.7	15.6	16.3	60.8	17.0	17.4	34.4
Europe	8.0	7.7	8.6	7.7	31.9	7.4	7.6	7.8	8.4	31.3	8.3	8.1	16.4
Emerging Market	1.2	1.4	1.2	1.2	4.9	1.6	1.6	1.6	1.6	6.5	1.9	1.8	3.7
ARV	2.2	1.4	3.3	2.7	9.6	3.0	2.8	3.1	3.3	12.1	3.0	2.8	5.8
Formulations Sales	22.5	22.0	24.9	24.8	94.2	26.2	26.7	28.1	29.7	110.6	30.3	30.0	60.4
Betalactum	4.5	4.5	4.6	4.4	17.9	4.8	4.3	4.5	5.0	18.6	4.9	5.1	10.1
Non-Betalactum	2.2	2.4	2.2	2.4	9.1	2.5	2.6	2.5	2.7	10.3	2.4	2.6	5.0
API Sales	6.7	6.9	6.7	6.8	27.1	7.2	6.9	7.0	7.7	28.8	7.3	7.7	15.0
Gross Sales	29.2	28.9	31.6	31.6	121.3	33.4	33.6	35.0	37.4	139.5	37.7	37.7	75.4
Formulations as % of Gross Sales	77%	77%	79%	79%	78%	78%	80%	80%	80%	79%	80%	80%	80%

- > Formulations segment witnessed continuous growth and is now 80% of total sales up from 63% in Q1 FY14
- ➤ Vertical integration with in-house API for around 70% of its Formulation products

5 Year Financial Snapshot



Value INR Bn	FY12	FY13	FY14	FY15	FY16
Net Operating Income	46.3	58.6	81.0	121.2	138.9
Gross margin % of operating income	45.5%	48.9%	55.5%	54.6%	55.7%
EBITDA (before Fx and other income) % to Operating income	13.2%	15.2%	26.4%	21.2%	23.1%
Depreciation / Amortization	2.0	2.5	3.1	3.3	3.9
Finance Cost	1.0	1.3	1.1	0.8	0.9
PBT (before exceptional item)	1. 1	3.7	15.3	21.7	27.2
PAT before exceptional items	2.0	2.9	11.7	15.7	19.8
Total Shareholder Funds	23.4	26.1	37.5	51.6	70.6
Total Gross Debt	31.0	34.4	37.7	44.6	47.1
Net Debt	30.3	32.3	35.9	39.9	38.7
Gross Fixed Assets (net of Goodwill)	30.3	37.1	41.1	49.1	57.6
Ratios					
Gross Debt / Shareholders' funds (x)	1.3	1.3	1.0	0.9	0.7
Net Debt / EBIDTA (x)	5.0	3.6	1.7	1.6	1.2
Asset Turnover Ratio (x)	1.7	1.7	2.1	2.7	2.6

Filing details as on 30th Sept 2016



Category	As at Mar 13	As at Mar 14	As at Mar 15	As at Mar 16	As at Sept 16	Approvals
Formulations						
US*	269	336	376	398	412	284 (FA: 243, TA:41)
Europe**	1,341	1,542	1,756	2,224	2,381	1,465 Dossiers (163 products)
SA**	314	334	345	376	388	178 Registrations (88 products)
Canada***	49	72	83	105	112	89 products
Total	1,973	2,284	2,560	3,103	3,293	
API						
US	172	181	192	205	210	
Europe**	1,443	1,504	1,601	1,689	1,713	
CoS	109	106	114	118	123	
Others**	565	627	681	715	731	
Total	2,289	2,418	2,588	2,727	2,777	

In total 399 APIs are filed across geographies with multiple registrations

^{*}Includes filings made from AuroLife Pharma LLC, USA (net of ANDAs withdrawn)

^{**}includes multiple registration; ***excludes withdrawn

Extensive Manufacturing Base with High Quality Control and Compliance



Finished Dose Formulations					
Site	Product Capabilities				
Unit III	Non antibiotics, ARVs / Orals				
Unit IV	Injectables (Non-antibiotics)&Ophthalmics				
Unit VI B	Cephalosporin / Orals				
Unit VII	Non antibiotics, ARVs / Orals				
Unit XII	Antibiotics, injectables, Orals				
AuroNext	Penem formulations				
Brazil Unit	Antibiotics				
Eugia*	Oncology & Hormones				
AuroLife	Non antibiotic & Controlled substances				
AuroHealth	Pharma OTC / Orals and Liquids				
Natrol	Nutraceuticals				
Unit X*	Non antibiotics, Solid Orals				
Unit XV	Non antibiotics, Solid & Liquid Orals (EU)				
Unit XVI	Antibiotics, Injectables				
APL Healthcare	Pharma OTC, Solid Orals				

Active Pharma Ingredients					
Site	Product Capabilities				
Unit I	CVS, CNS, Anti-Allergics, Non-Sterile				
Unit IA	Cephalosporin				
Unit II	Intermediates for non antibiotics, Penems				
Unit V	Antibiotics (Sterile & Non-sterile)				
Unit VIA	Cephalosporins (Sterile)				
Unit VIII	ARV, CVS, CNS (Non-sterile)				
Unit IX	Intermediates				
Unit XI	Non antibiotics				
Unit XI U	Antibiotics (Non-sterile)				
Unit XIV	CVS, Anti fugal				
Silicon LS	Penems (Non-sterile)				
AuroNext	Penems (Sterile)				
AuroPeptide	Peptides				

Large manufacturing capabilities approved by key regulators for a diversified product portfolio with technology & expertise for specialty formulations

Vertically integrated operations from conception to commercialization

High specification manufacturing plants approved by key regulators equipped by site dedicated control laboratories located in India

API plants equipped with particle size modifications systems to supply compacted and micronized materials

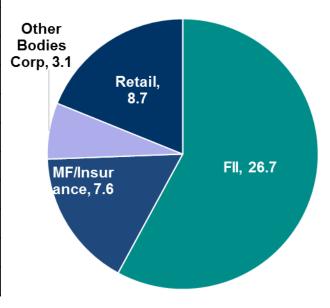
^{*} Under construction / Yet to be operationalized

Shareholding Pattern



Group	As on 31 Mar 15	As on 31 Mar 16	As on 30 Sept 16
Promoter Group	54.0%	53.9%	53.9%
FII	29.6%	27.4%	26.7%
MF / Insurance	6.2%	7.2%	7.6%
Other Bodies Corporates	1.6%	2.4%	3.1%
Retail Investors	8.6%	9.1%	8.7%
Total	100%	100%	100%
Equity Shares (in Cr)	29.2	58.5	58.5
Face Value (INR)	1	1	1
Equity Capital (INR Cr)	29.2	58.5	58.5
M-Cap at close (INR Bn)	356.7	435.9	500.6
Shareholder family (# '000)	75.2	115.9	134.3

Non-Promoter Holding 46.1%





Thank You



For updates and specific queries, please visit our website **www. aurobindo.com**

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