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TORONTO
VANCOUVER

Date: August 10, 2017

To,
The National Stock Exchange of India
Listing Department,
Exchange Plaza,
Bandra Kurla Complex
Bandra East,
Mumbai - 400 051
Fax Nos.: 26598237 / 26598238

To,
BSE Limited
Listing Department,
Phiroze Jeejebhoy Towers,
Dalal Street, U
Mumbai - 400 001
Fax Nos.:22723121/2037/2039

Ref: Scrip Code: BSE - 532748/NSE - PFOCUS

Sub: Presentation to the Analyst/Institutional Investor on financial results for the quarter ended June 30, 2017.

Dear Sir/ Madam,

Please find enclosed the Presentation to the Analyst/Institutional Investor on financial results for the quarter ended June 30, 2017.

Kindly acknowledge the receipt and take the same on record.

Thanking you.

Yours Faithfully, For Prime Focus Limited

**Authorised Signatory** 

Encl: as above

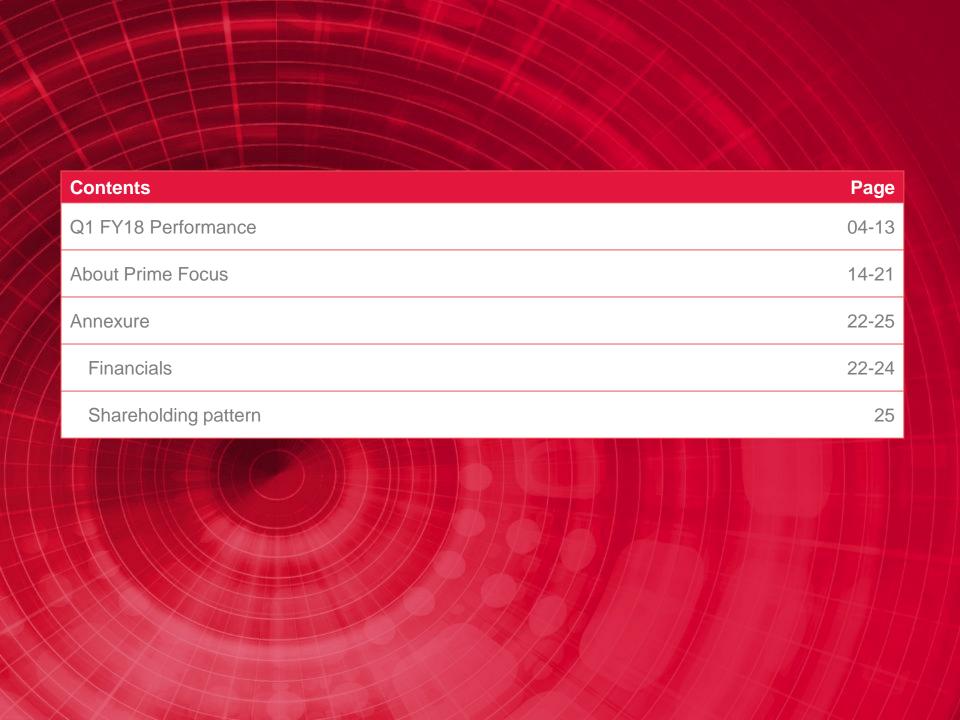


#### Safe Harbor



Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like regulatory changes, local political or economic developments, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements.

Prime Focus will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.





## Continues to deliver performance ahead of plan



#### Driven by strong performance in Creative Services

Consolidated Income

Adjusted EBITDA\*

Rs. 5.22 bn

Rs. 1.12 bn

Order Book at \$450 + mn

UP 9% from Rs. 1.02 bn

Adjusted EBITDA Margin\*

Operating PBT\*\*

21.4%

Rs. 203 mn

UP from 19.4% in Q1FY17

UP from Rs. 85 mn

Cash Profit\*\*\*

PAT

Rs. 791 mn

**Rs. 31 mn** 

Compared to Rs. 724 mn in Q1FY17

Compared to Rs. 34 mn in Q1FY17

## Delivered creative services in 6 of top 10 global B.O. hits in 2017(YTD)

Rank	Movie Name	Collection in \$ mn	PFW/ DNeg	
1	Beauty and the Beast (2017)	1,262	Υ	
2	The Fate of the Furious	1,239	Υ	
3	Guardians of the Galaxy Vol. 2	860		
4	Wonder Woman	768	Υ	
5	Pirates of the Caribbean: Dead Men Tell No Tales	755	Υ	
6	Despicable Me 3	629		
7	Logan	616		
8	Kong: Skull Island	566	Υ	
9	<b>Transformers: The Last Knight</b>	520	Υ	
10	The Boss Baby	498		

Source: Boxofficemojo.com

Tech/Tech Enabled services continue to sign new contracts with existing and new clients



















<sup>\*</sup>Adjusted EBITDA before forex & esop charges

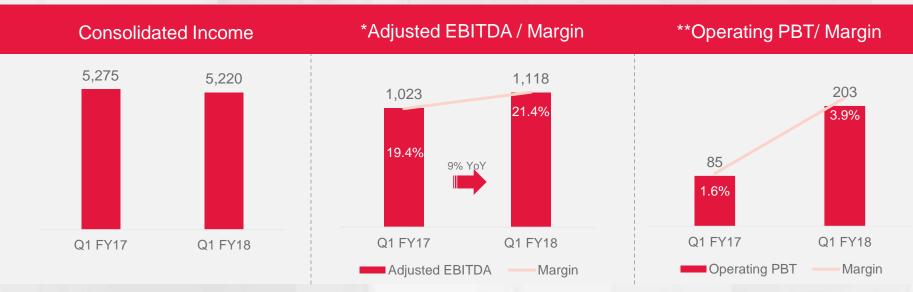
<sup>\*\*</sup>Operating PBT is before esop and non-operating financial charges

<sup>\*\*\*</sup>Cash Profit is PAT excluding exceptional +Depreciation+esop charges

## Integration momentum drives EBITDA Margin expansion



Figures in Rs Million; Consolidated financials



- Consolidated revenues steady YoY in a seasonally slow quarter
  - Creative and Tech/Tech Enabled services contributed 76% and 16%, respectively
- Adjusted EBITDA up 202bps, India integration resulting in higher margins in Creative Services
  - Overall personnel cost as percentage of revenue declined to 59% from 62% YoY
- Operational PBT of Rs. 203 mn\* as against Rs. 85 mn YoY
  - Non Cash ESOP charge of Rs. 115 mn for the quarter
  - Depreciation charge of Rs. 645 mn includes Rs. 243 mn on account of Intangibles; faster amortization of Intangibles related to past acquisitions is expected to smoothen by end of fiscal year
  - Finance Cost of Rs. 376 mn includes non-operating charge of Rs. 85 mn on amortizations of debt like items
- Cash profit (PAT + Depreciation+ ESOP charge) of Rs. 791 mn. Cash Profit Margin of 15.2%

\*Adjusted EBITDA is before forex & esop charges \*\* Operating PBT is before esop and non-operating financial charges



## Creative Services continues to deliver higher margins



Figures in Rs Million; Consolidated financials



- EBITDA Margin increases as India integration proceeds at a steady pace; significant work continues to be delivered on projects from India, steps being taken to upsize and upskill Indian workforce
- Launched PFAMES (Prime Focus Academy of Media & Entertainment Studies) for training entry level personnel in India
- Delivered movies like Transformers: The Last Knight, Wonder Woman, The Mummy, Pirates of the Caribbean: Dead Men Tell No Tales and King Arthur: Legend of the Sword among others
- Order book at \$250 mn+ with projects like M:I 6 Mission Impossible, Godzilla Sequel, Pacific Rim: Uprising, American Assassin, Justice League, Geostorm, Avengers, Alpha, Blade Runner 2049, Thor Ragnarok and other major unannounced projects

Note: Adjusted EBITDA is before forex & esop charges



## Working with current and upcoming Hollywood's marquee projects



#### Delivered in Q1 FY18



**Transformers: The Last Knight** 



**Wonder Woman** 



The Mummy



Pirates of the Caribbean: **Dead Men Tell No Tales** 



King Arthur: Legend of the Sword

#### Robust Order book of \$250 mn+



M:I 6 - Mission Impossible



Godzilla Sequel



American Assassin



Pacific Rim:



Geostorm Uprising



Avengers:



Alpha



Justice League



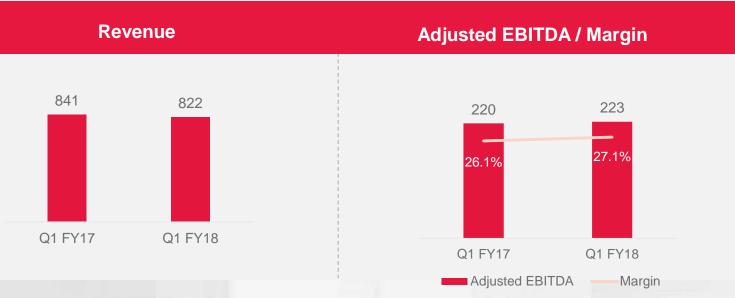
Thor: Ragnarok



Blade Runner 2049



Figures in Rs Million; Consolidated financials



- Steady Revenue with 100 bps higher EBITDA Margin of 27%, continue to be in the range of 25%+
- Order book at \$200 mn to be executed over next 3-5 years
- Consecutive events Demonetization and run up to GST implementation has had a transient impact on the overall Media Industry in India
  - Deferral of advertisement spends and new projects across the eco-system
  - GST implementation is a net positive for the industry
- Expansion continues with a new office in Sydney, Australia, to provide an increased level of local support for customers in the region

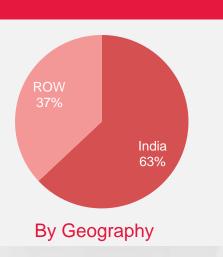
Note: Adjusted EBITDA is before forex & esop charges

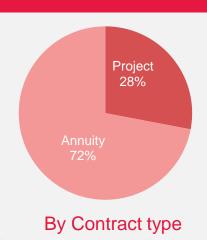


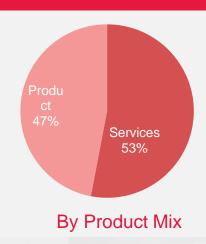
#### Tech/Tech Enabled services see new client wins



#### **Q1 FY18 Revenue Analysis**







- Continues to build momentum in the international markets with new customer additions like Annapurna Films, Public Broadcasting System (US Government channel)
  - CBS and Warner Bros migrated to DAX Production Cloud
- In APAC, signed new contracts like Indira Gandhi National Centre for the Arts, SRSG Broadcast, International Cricket Council, Alt Digital, Tata Sky Children's Channel, ColorTime, Freemantle, Hippies Media, Spider Man, Star Sports, Netflix, VSI and ITC
- Brand services continue to grow with additions like Uber Eats, Reliance Finance, Godrej security solutions, Abof, Videocon, Hike, First long form travel show on Republic TV, DIY videos for TATA Sky

## India FMS - leadership in Indian M&E Market



Figures in Rs Million; Consolidated financials



- Delivered several marquee projects including Mom, Tubelight, Jagga Jasoos, Raabta, etc.
- Robust Order book with movies like Dragon, Padmavati, Robot 2, Bang Reloaded, etc.
- Performance steady and expected to improve as holiday season sets in
- Bollywood getting excited about VFX & franchise driven projects
  - Bahubali success is spurring significant interest from Bollywood production houses
- Multiple other VFX heavy super hero / mythology driven projects being launched
- Consecutive events Demonetization and run up to GST implementation has had a transient impact on the overall Media Industry in India
  - Deferral of advertisement spends and new projects led to weakness in the eco-system

Note: Adjusted EBITDA is before forex & esop charges



## Working with current and upcoming Bollywood films



#### Movies delivered in Q1 FY18













### Strong Order Book









**TVCs** 







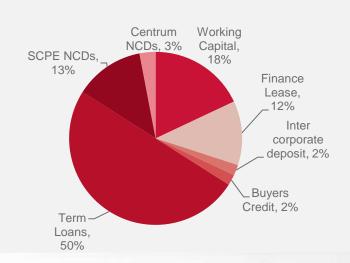




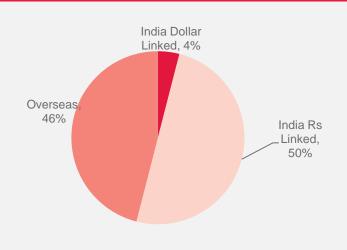
## Debt profile

- Consolidated Net debt at Rs. 13.57bn
  - Repaid deferred payable of \$ 11mn
  - Net Debt/EBITDA (TTM) 2.7x as on June'17

#### **Debt Composition**



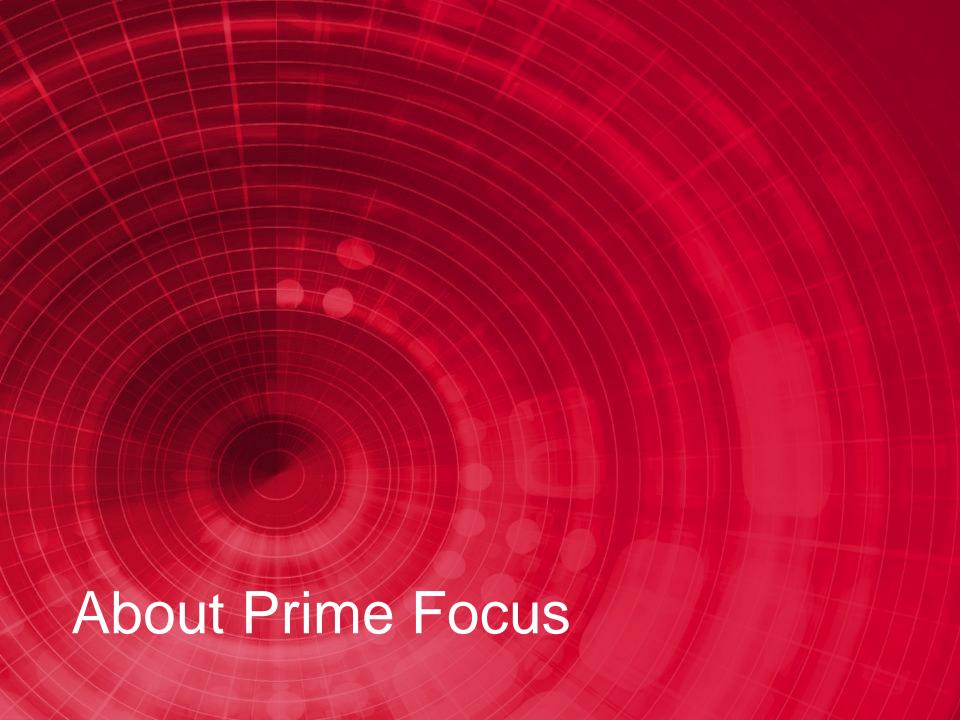
### Geographical Breakup



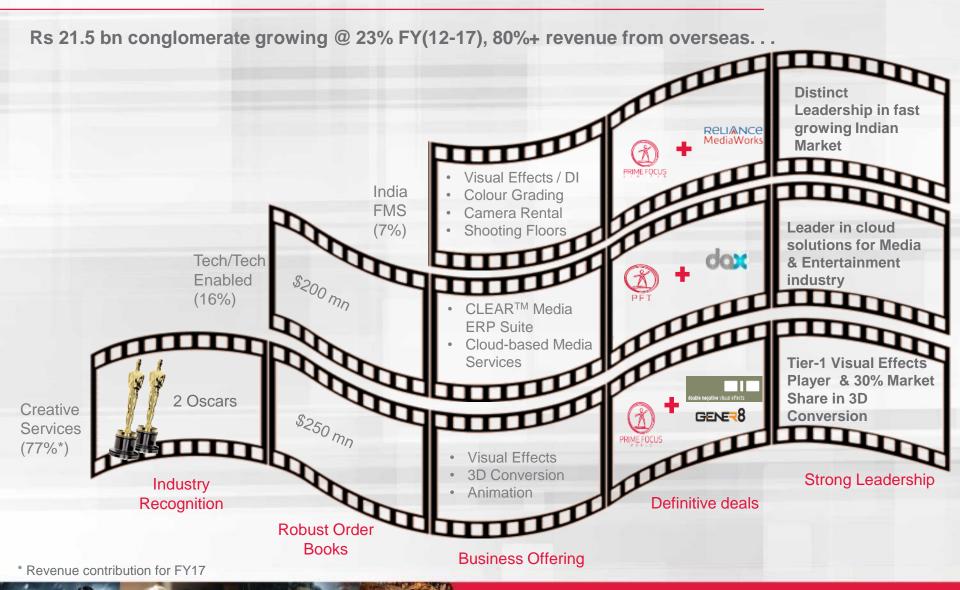
\$1=64.52

Note: Equity Instruments of Horizon Coast, Macquarie and Ambit PE is not included





# PFL one of the world's largest independent & integrated media services players



## Creative Svs: World's No. 1 independent Tier 1 player



#### Strong Leadership

Tier-1 Visual Effects Player & 30% Market Share in 3D Conversion market

House of choice for VFX & 3D Services for Tier 1 Studios

#### **Proven Expertise**



2 consecutive Oscar wins for Interstellar & Ex Machina

#### **Top Grossers**



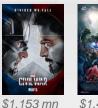
\$1.143 mn



\$1.068 mn









\$873 mn

#### Unprecedented scale

Rs 16.7 bn (FY17), Revenues, up 17% YOY

6500+ personnel across 8 facilities

77% contribution in FY17 revenues

Higher visibility in Order book. over \$250 mn

#### Deeper engagement with leading studios





















#### Poised for Profitable growth

- Increasing cross-sell via Bundled offering (VFX & 3D conversion services)
- Robust model reduced seasonality, lower dependence on individual projects
- Margin expansion via delivery from low cost centres



## Tech/Tech Enabled services: Pioneer & leader in cloud solutions for M&E industry

Owns & operates World's only hybrid cloud enabled Media ERP platform – CLEARTM

Robust order book of \$200 mn to be executed over next 3-5 years.

Robust growth in revenue, up 10.3x at Rs 3.4 bn in last 5 years

Strong revenue model with 74% Annuity contribution & 35% from International markets

#### Tech/Tech Enabled services in numbers

Over **1.2 million** hours of Content Under Management

**35,000 hours** of Subtitling and Closed Captioning every year

10 million files of Syndication & VoD fulfilment a year

100,000 hours of content digitized annually Powered over

1.8 million

concurrent

streams for OTT

platform

Over 85% of Prime Time shows in Hollywood use PFT's product

#### Serving clients across the content value chain..



## India FMS: Dominating on home turf



Leading player in fast growing Indian M&E market

Owns India's largest integrated studio with ~25% capacity of Mumbai studio market

High Margin in range of 30-40% Margin in price competitive Bollywood market, testimony to PFL's Quality work

#### Excellent relationships with Indian studios & broadcasters. .



















#### Offering complete media services across the spectrum. .



















Editing/Color

Correction

Film **Studios** 





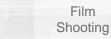


Film





Digital Distribution





2D to 3D

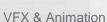








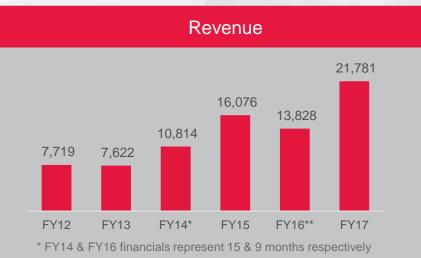




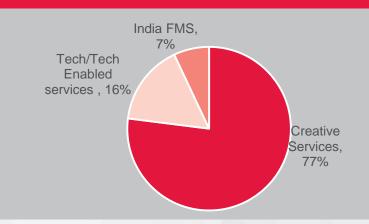


## Robust financial performance. . .

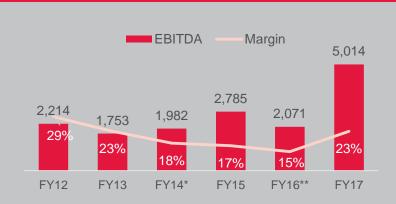




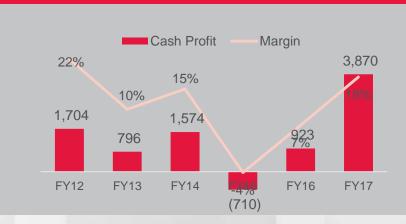
#### **Business wise Contribution**



#### **EBITDA**



#### Cash Profit (PAT +Dep)



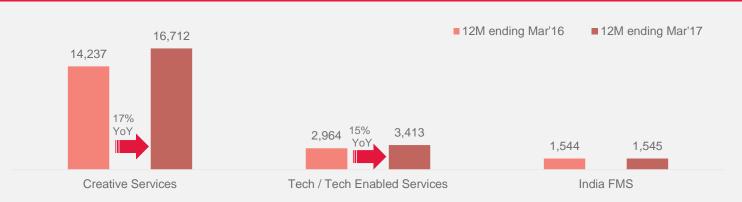
FY 12 to FY 16 numbers are reported audited numbers non IND AS compliant



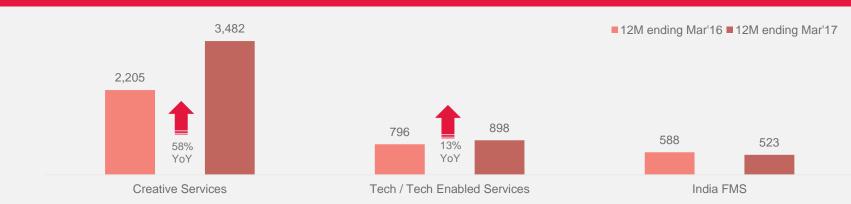
## FY17: Business wise Analysis



#### **Business-wise revenues**



#### **Business-wise Adjusted EBITDA**



Note: Mar'16 figures are restated in compliance with Ind AS



## 'WorldSourcing' model = unmatched competitive edge



Global network providing highest quality, fastest time to market & most efficient pricing



4 continents | 6 time zones | 15 locations | 24/7 – 365 days





## Consolidated Profit & Loss Statement



Particulars (Rs Million)	Q1FY18	Q1FY17	% YoY Variance	Q4FY17	% QoQ Variance	FY17
Net sales / income from operations	5,135	5,262	-2%	6,537	-21%	21,536
Other Income	85	13	577%	52	64%	245
Total Income	5,220	5,275	-1%	6,589	-21%	21,781
Total Expenditure	4,102	4,252	-4%	4,748	-14%	16,766
Personnel Cost (including technician fees)	3,057	3,253	-6%	3,571	-14%	12,533
Other Expenditure	1,045	998	5%	1,177	-11%	4,233
EBITDA	1,118	1,023	9%	1,842	-39%	5,014
Foreign exchange gain/(loss)	22	10	108%	-336	NM	-414
EBITDA (including Exch. Gain (net))	1,140	1,033	10%	1,505	-24%	4,600
Depreciation & amortization	645	690	-6%	502	29%	2,546
ESOP	115	0	NM	84	37%	257
EBIT	379	343	10%	919	-59%	1,797
Interest & Finance charges	376	303	24%	421	-11%	1,279
PBT Before Exceptional Items	2	40	-94%	498	-100%	519
Exceptional Items- Expenditure/ (Income)	0	-1,019	NM	9	NM	-968
PBT	2	1,059	-100%	489	-100%	1,487
Tax Expense	-28	6	NM	32	NM	90
PAT Bef Minority	31	1,053	-97%	458	-93%	1,397
Minority Interest	21	31	-31%	71	-70%	123
PAT	9	1,022	-99%	387	-98%	1,274

Key Ratios	Q1FY18	Q1FY17	Q4FY17	FY17
EBITDA Margin	21.4%	19.4%	27.9%	23.0%
EBITDA (including Exch. Gain (net))	21.8%	19.6%	22.8%	21.1%
Net Margin	0.6%	20.0%	6.9%	6.4%
Total Expenditure/ Revenues	78.6%	80.6%	72.1%	77.0%
Personnel Cost/ Total Operating Income	58.6%	61.7%	54.2%	57.5%
Other Expenditure/ Total Operating Income	20.0%	18.9%	17.9%	19.4%



## Standalone Profit & Loss Statement



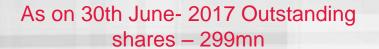
Particulars (Rs Million)	Q1FY18	Q1FY17	% YoY Variance	Q4FY17	% QoQ Variance	FY17
Net sales / income from operations	348	395	-12%	343	1%	1,545
Other Income	77	27	182%	27	185%	154
Total Income	425	423	1%	370	15%	1,699
Total Expenditure	256	242	6%	272	-6%	1,022
Personnel Cost (including technician fees)	122	128	-5%	121	1%	510
Other Expenditure	134	114	18%	151	-11%	512
EBITDA	169	181	-6%	99	71%	676
Foreign exchange gain/(loss)	-2	2	NM	-59	NM	-91
EBITDA (including Exch. Gain (net))	167	183	-9%	40	315%	585
Depreciation & amortization	76	77	0%	76	0%	308
ESOP	100	0	NM	99	1%	255
EBIT	-10	106	NM	-135	NM	22
Interest & Finance charges	99	83	19%	96	3%	327
PBT Before Exceptional Items	-109	23	NM	-231	NM	-306
Exceptional Items- Expenditure/ (Income)	0	0	NM	0	NM	-185
PBT	-109	23	NM	-231	NM	-121
Tax Expense	-7	5	NM	-28	NM	-11
Minority Interest	0	0	NM	0	NM	0
PAT	-102	18	NM	-202	NM	-110

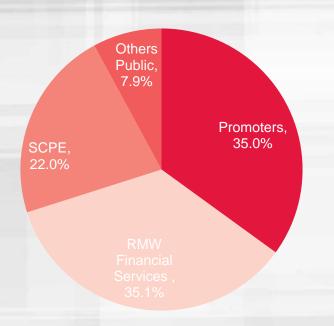
Key Ratios	Q1FY18	Q1FY17	Q4FY17	FY17
EBITDA Margin	39.7%	42.7%	26.7%	39.8%
EBITDA (including Exch. Gain (net))	39.3%	43.3%	10.8%	34.5%
Net Margin	-24.1%	4.2%	-54.7%	-6.5%
Total Expenditure/ Revenues	60.3%	57.3%	73.3%	60.2%
Personnel Cost/ Total Operating Income	28.6%	30.3%	32.5%	30.1%
Other Expenditure/ Total Operating Income	31.6%	27.0%	40.8%	30.1%



## PFL Shareholding Pattern









#### Contact us

Alok Gupta
Prime Focus Limited

Phone: +91 8291070073

Email: alok.gupta@primefocus.com



Nisha Kakran/ Seema Shukla Four-S Services Pvt Ltd

Phone: +91 7718811182/+91 124 4251442

Email: nisha.kakran@four-s.com

seema@four-s.com

www.primefocus.com







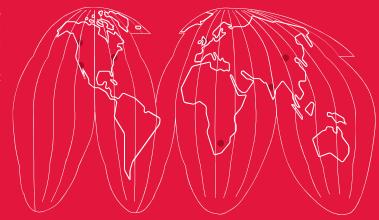


#### **About Prime Focus Limited**

Prime Focus Limited (PFL), the world's largest independent integrated media services powerhouse, employs over 9,000 professionals in 15 cities across 4 continents and 6 time zones. We provide end-to-end creative services (visual effects, stereo 3D conversion and animation), technology products & services (CLEAR™ Media ERP Suite and Cloud-enabled media services), production services (equipment rental) and post-production services (Digital Intermediate and picture post) to the Media & Entertainment industry.

Listed on the BSE and NSE of India and recognized on the Fortune India 'Next 500' list, Prime Focus has operations in Bangalore, Chandigarh, Delhi, Goa, Hyderabad, Kolkata, London, Los Angeles, Mumbai, New York, Pune, Toronto and Vancouver.

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