

JFL/NSE-BSE/2023-24/113

January 31, 2024

BSE Ltd.

P.J. Towers, Dalal Street Mumbai – 400001 National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra(E), Mumbai – 400051

Scrip Code: 533155 Symbol: JUBLFOOD

Sub: - Press Release along with Earnings Presentation

Ref: Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Dear Sir/ Madam,

Pursuant to Regulation 30 of Listing Obligations, please find enclosed herewith the Press Release along with the Earnings Presentation to be issued by the Company for quarter and nine months ended December 31, 2023.

The above mentioned documents are also being disseminated on Company's website at www.jubilantfoodworks.com/investors-shareholder-information-stock-exchange-filings

This is for your information and records.

Thanking you,
For Jubilant FoodWorks Limited

Mona Aggarwal Company Secretary and Compliance Officer

Investor E-mail id: <u>investor@jublfood.com</u>

Encl: A/a

A Jubilant Bhartia Company

Jubilant FoodWorks Limited

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Jubilant FoodWorks Limited



Press Release - Financial Results for Q3 FY24 and 9M FY24

QUARTERLY HIGHLIGHTS

- Revenue up by 2.9%; Gross Margin at 76.7%; EBITDA margin at 20.9%
- Network in India crosses 2,000 milestone Opened 58 new stores, total store count reached 2,007 across all brands
- With 40 new Domino's stores and entry in 10 new cities, Domino's network expands to 1,928 stores across 407 cities
- Stepped up the pace of expansion of Popeyes and entered North India 32 stores now serving consumers in 10 cities
- Domino's Cheesy Rewards membership base reaches 21.5 million with 53% Order Contribution in December '23
- With in-house development of custom-built App, Domino's is now live on ONDC

Noida, 31st January 2024 – Jubilant FoodWorks Limited(NSE, BSE: JUBLFOOD), India's largest foodservice company, today announced its financial results for the nine months and quarter ended December 31, 2023.

9M FY 2023-24 Update(Standalone)

For the nine-months ended December 2023, Revenue from Operations of Rs. 40,096 million increased 4.3%. The Company opened 144 net stores across all brands and crossed the milestone of being the first foodservice Company to operate more than 2,000 stores in India. Gross Profit was Rs. 30,618 million, higher by 4.6%. Gross margin came in at 76.4%. EBITDA came in at Rs. 8,398 million, and EBITDA margin was 20.9%. Profit after tax came in at Rs. 2,083 million and PAT margin was 5.2%.

Q3 FY 2023-24 Update(Standalone)

Revenue from Operations of Rs. 13,551 million increased 2.9% versus the prior year. The growth was driven by Domino's Delivery channel sales which increased by 6.2%. The Average Daily Sales of Domino's mature stores, came in at Rs. 80,111. While the Delivery LFL was positive, LFL came in at -2.9% impacted by Dine-in.

Deployment of multiple levers through Project Vijay and disciplined cost control continue to aid profitability. Gross Profit was Rs. 10,387 million, higher by 4.5%. Gross margin came in at 76.7%. EBITDA came in at Rs. 2,827 million and EBITDA margin was 20.9%. Profit After Tax came in at Rs. 610 million and PAT margin was 4.5%.

Mr. Shyam S. Bhartia, Chairman and Mr. Hari S. Bhartia, Co-Chairman, Jubilant FoodWorks Limited commented, "Sustained delivery growth, highest ticket in nine quarters without a price increase since last six quarters, adept cost optimization making way for investments behind category development, and the accelerated expansion of Popeyes as an additional growth driver were the distinctive highlights from our quarter. The commissioning of Jubilant Food Park Bangalore significantly elevates our operational capabilities, in-house integration with ONDC demonstrates our digital prowess and acquisition of majority stake in DP Eurasia unlocks a renewed, profitable growth trajectory."

Mr. Sameer Khetarpal, CEO and MD, Jubilant FoodWorks Limited commented, "A series of proactive, strategic decisions being taken on a continual basis is helping us navigate the muted demand environment well. The successful creation of a dedicated spending pool via Project Vijay for pizza category development, sharpening our on-ground executional capabilities, accelerated expansion of Popeyes network, and the continual reinforcement of our competitive strengths in delivery, technology, and supply chain are all key elements that will reignite the growth engine for our India



business. The accretive DP Eurasia acquisition marks a new chapter of utilizing our Domino's experience to aid their business and also in the process create additional value for our shareholders."

With the addition of 40 new stores and entry in 10 new cities, Domino's India expanded its network strength to 1,928 stores across 407 cities. The Company stepped up the pace of network expansion in Popeyes with the opening of 10 new restaurants and entry in four new cities - Mysore, Mangalore, Cuddalore and Mohali - taking the network tally to 32 restaurants across 10 cities. In Hong's Kitchen, four new stores and entry in one new city enhanced the network to 22 stores across four cities. In Dunkin', four new stores were opened with entry in Lucknow, thereby serving Dunkin through 25 store across eights cities.

The enrolment to loyalty program – Domino's Cheesy Rewards – reaches 21.5 million and the loyalty order contribution crossed 53% in December. Consumer engagement remained healthy with quarterly app downloads at 9.1 million and MAU(App) came in at 10.5 million.



Domino's Pizza India					
Particulars	Q3 FY24	Q3 FY23			
Like-for-Like Growth(non-split stores)*	(2.9)%	0.3%			
Network					
Restaurant at the beginning of the period	1,888	1,701			
New Restaurants	40	60			
Closed restaurants	0	1			
Restaurants at the end of the period	1,928	1,760			
Number of New Cities added	10	16			
1,928 restaurants as of 31st December, 2023 across 407 cities					
Online data	a				
Particulars	Q3 FY24	Q3 FY23			
OLO to Delivery Sales %	98.2%	97.7%			
Mobile Ordering sales to OLO %	98.9%	98.3%			
Quarterly app downloads in mn	9.1	9.4			
MAU in mn	10.5	11.3			

^{* &}quot;Like-for-like" (LFL) Sales Growth refers to the year-over-year growth in sales for non-split restaurants opened before previous financial year MAU: Defined as unique user who opens Domino's India app on android or iOS in a month; ADS: Average Daily sales per store

Popeyes Network				
Particulars	Q3 FY24	Q3 FY23		
Restaurants at the beginning of the period	22	8		
New Restaurants	10	4		
Closed restaurants	0	0		
Restaurants at the end of the period	32	12		

Dunkin'					
Network					
Particulars	Q3 FY24	Q3 FY23			
Restaurants at the beginning of the period	21	24			
New Restaurants	4	0			
Closed restaurants	0	0			
Restaurants at the end of the period	25	24			

Hong's Kitchen! Network				
Particulars	Q3 FY24	Q3 FY23		
Restaurants at the beginning of the period	18	14		
New Restaurants	4	0		
Closed restaurants	0	2		
Restaurants at the end of the period	22	12		

- 1. The financial figures in this presentation are derived from reviewed standalone IND-AS financial statements
- 2. Figures have been rounded off for the purpose of reporting
- 3. Dine-in channel refers to combined channel output for Dine-in, Takeaway and Drive-N-Pick











About Jubilant FoodWorks Limited:

Jubilant FoodWorks Limited (NSE, BSE: JUBLFOOD) is India's largest foodservice company and is part of the Jubilant Bhartia Group. Incorporated in 1995, the Company holds the exclusive master franchise rights from Domino's Pizza Inc. to develop and operate the Domino's Pizza brand in India, Sri Lanka, Bangladesh and Nepal. In India, it has a strong and extensive network of 1,928 Domino's stores across 407 cities. The Company also has exclusive rights to develop and operate Popeyes restaurants in India, Bangladesh, Nepal and Bhutan and Dunkin' restaurants in India. The Company currently operates 32 Popeyes restaurants in 10 cities and 25 Dunkin' restaurants across eight cities. 'Hong's Kitchen' is the first owned-restaurant brand of the Company operating in the Chinese cuisine segment which now has 22 restaurants across four cities.

DP Eurasia(DPEU) - a step-down subsidiary of the Company - is the exclusive master franchisee of the Domino's Pizza brand in Turkey, Azerbaijan, and Georgia which has 694 stores wherein 88% are franchised stores. In addition to its pizza delivery business, DPEU also has its own coffee brand, COFFY, which trades from 67 stores.

In Sri Lanka and Bangladesh, the Company operates through its 100% owned subsidiary which currently has 50 and 26 stores respectively.

Note: Store counts for the Company are as on December 31, 2023 and for DP Eurasia, store counts are as on October 30, 2023.

Website:

www.jubilantfoodworks.com, www.dominos.co.in, www.popeyes.in, https://dunkinindia.com, https://hongskitchen.in/

For further information please contact:

Deepak Jajodia / Lakshya Sharma

E-mail: deepak.jajodia@jublfood.com lakshya.sharma@jublfood.com

Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Jubilant FoodWorks Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.





Earnings Presentation

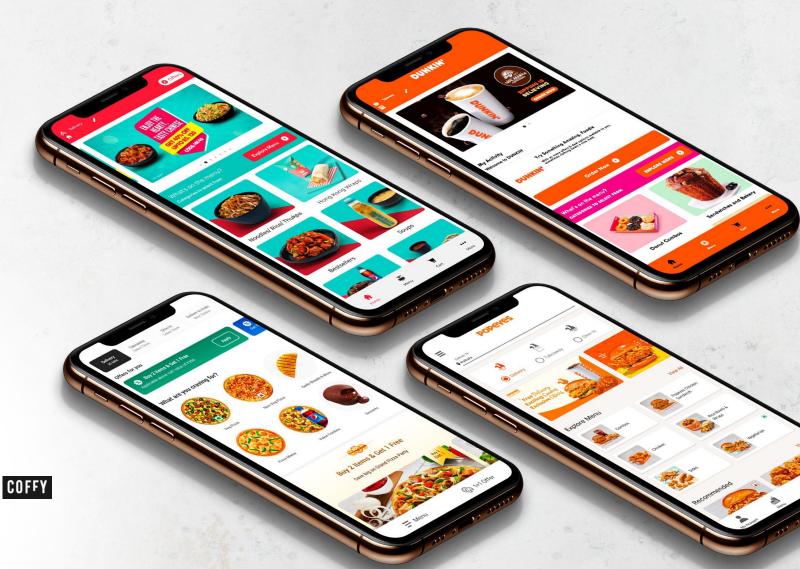
Q3FY24 and 9MFY24



Pomino's Popeyes DUNKIN'



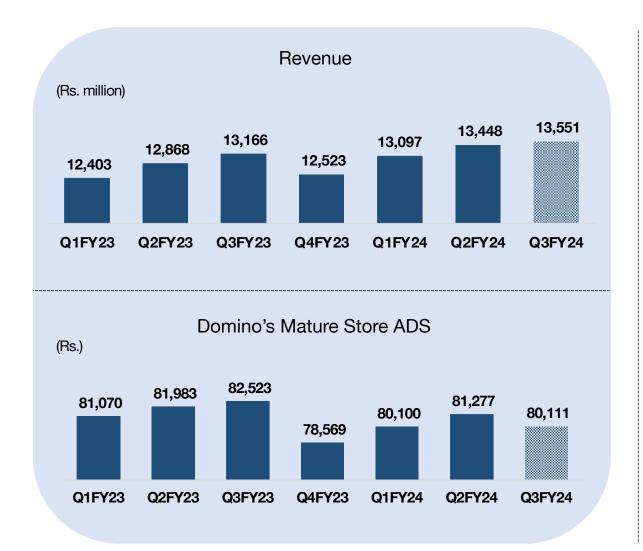


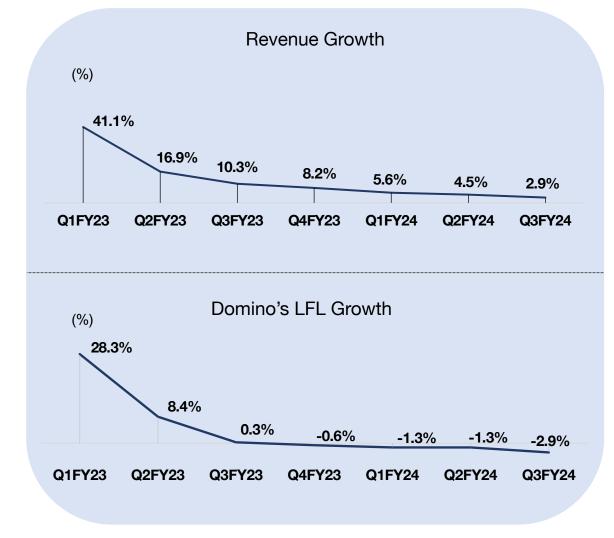


- Revenue growth came in at 2.9% yoy
- Growth in Delivery(+6.2%) was partially offset by decline in Dine-in(-5.6%)
- Achieved highest ticket in the last nine quarters organically (without taking a price increase since last six quarters)
- Delivery growth continues to be positive. LFL growth of -2.9% was impacted by decline in Dine-in
- Deployment of multiple levers through Project Vijay and disciplined cost control continue to aid profitability
- Gross Margin at 76.7%, expands by 118 bps yoy and 25 bps gog
- Margin expansion invested back for Domino's brand refresh It Happens Only with Pizza aimed at category expansion
- EBITDA Margin at 20.9% was down 116 bps yoy and flat gog
- Accelerated the pace of Popeyes network expansion
- New Jubilant Food Park Bangalore(swift payback expected in just 4 years) significantly enhances our operational capabilities
- Inhouse development of custom-built Domino's App on ONDC demonstrates our digital prowess
- Accretive acquisition of DP Eurasia to create additional value for shareholders. Consolidation will be effected from Q4FY24







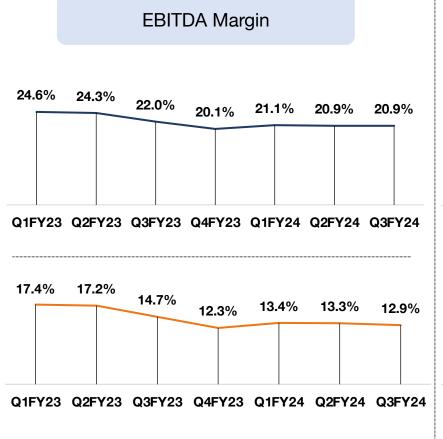


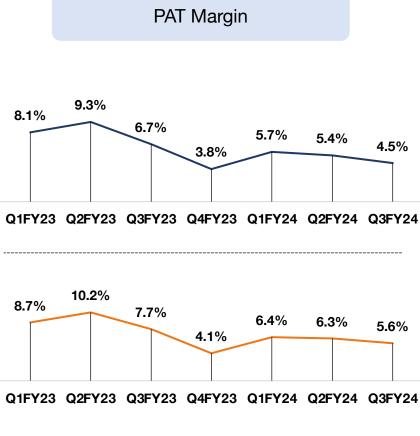




Gross margin back at elevated level Gains of GM expansion invested back in category development



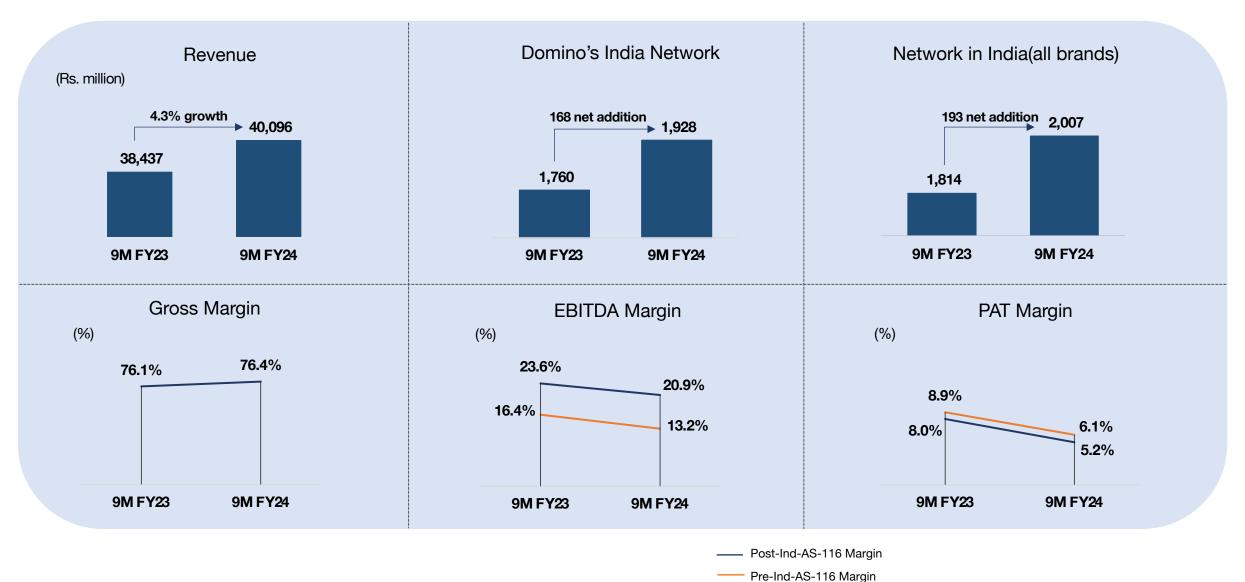






Post-Ind-AS-116 Margin

Pre-Ind-AS-116 Margin







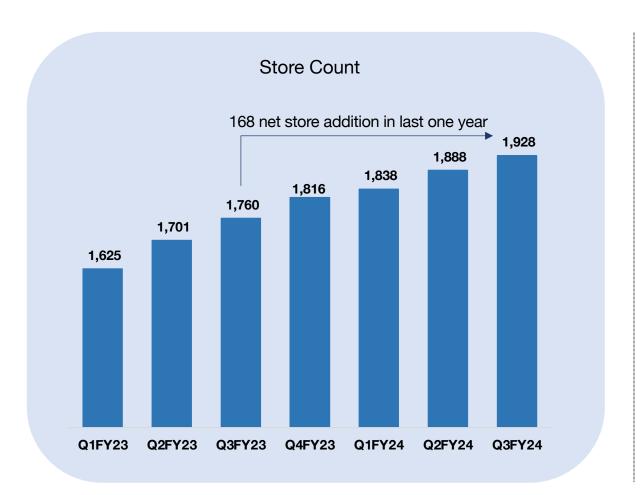
Network in India crossed 2,000 store milestone; Overall network inching towards 3,000 store milestone

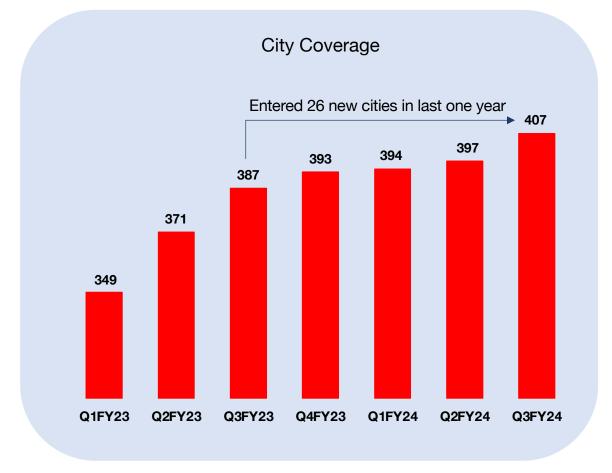
JUBILANT FOODWORKS	India	Turkey		Sri Lanka and Bangladesh	Azerbaijan and Georgia	Total	
Stores	Total	Corporate	Franchised	Total	Total	Franchised	Total
∳ Domino's	1,928	82	596	678	76	16	2,698
Popeyes	32	-	-	-	-	-	32
DUNKIN'	25	-	-	-	-	-	25
HONG'S KITCHEN	22	-	-	-	-	-	22
COFFY	-	15	52	67	-	-	67
All Brands	2,007	97	648	745	76	16	2,844



Added 40 new stores and entered 10 new cities in the quarter

On-track to meet new store guidance for FY24









With 33 re-imaged stores in Q3 FY24, 66 stores are now re-imaged till 9M FY24; on track to reimage 100 stores in FY'24











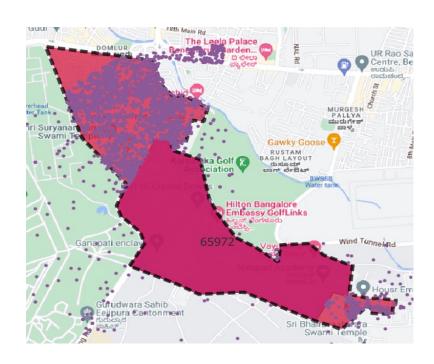
Before Re-image



After Re-image



Objective is to maximize utilization of existing stores while minimizing the impact on customer metrics



What are we doing?

- Utilizing demand signals from existing app customers to expand delivery service coverage
- Expanded coverage in 1300+ stores

Rationale

In the current demand environment, focusing on resource optimization to improve ROCE



Existing Delivery Coverage



Operational Excellence

Expanded Delivery Coverage

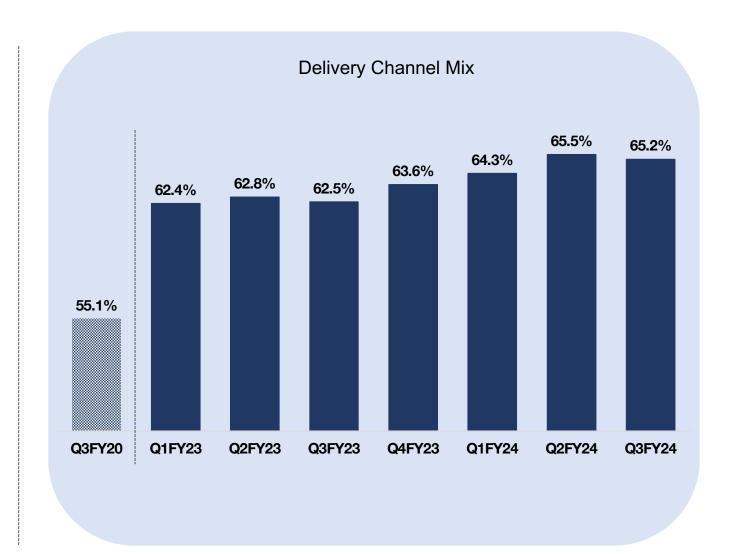
Sustained momentum in delivery channel; Dine-in channel facing category-wide headwinds

Delivery

- Delivery channel revenue up by 6.2% y-o-y
- The growth was order and ticket led

Dine-in

- Dine-in channel revenue was lower by 5.6% y-o-y
- The degrowth was due to decline in orders partially offset by increase in ticket







Objective is to pivot from being transaction focussed to building brand love with an aim to increase occasion share







Change is being effected across all brand assets



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3D Billboards were used to communicate unique moments that are elevated by presence of Pizza















Objective is to establish a strong foothold in an emerging niche market with premium offerings

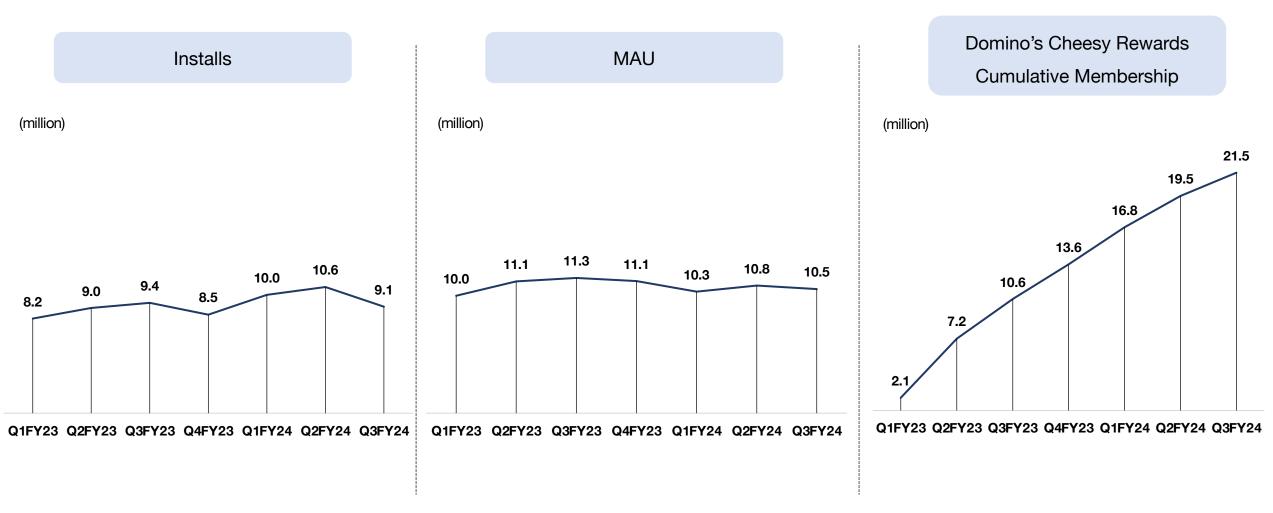








Cheesy Rewards Program membership count crosses 21 mn mark and its order contribution reached 53% in December

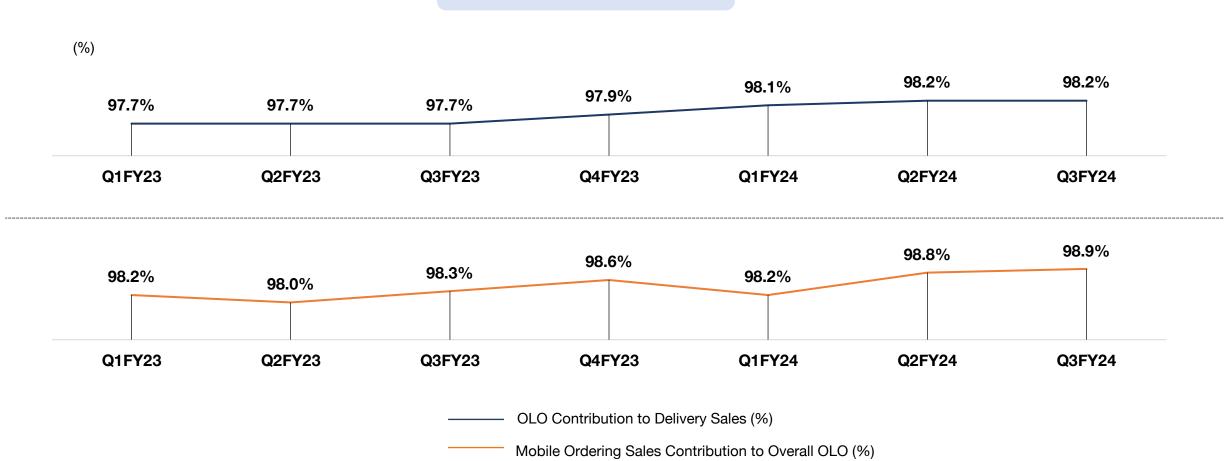






Online Ordering Metrics continue to remain at an elevated level

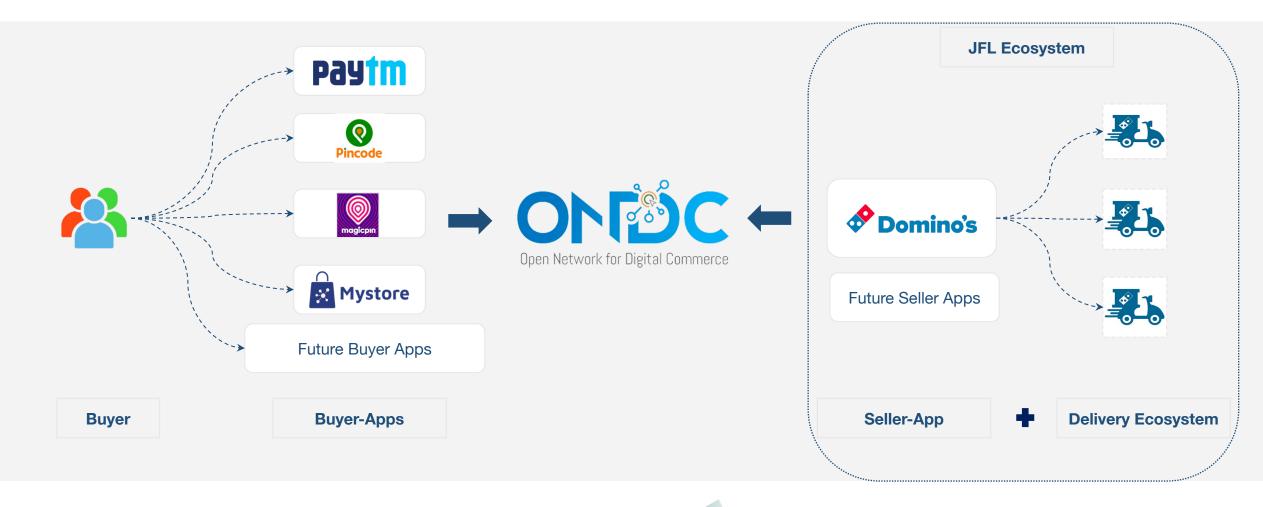
Online Ordering Metrics







Objective is to unleash a new era by being the first foodservice Company to integrate with and embrace the power of ONDC







Continued digitization of store operations









Benefits

- Multiple use cases gets unlocked with Tablet usage:
- ✓ Function as a mobile POS
- ✓ Process table-side order
- Acquire customer from outside the store as well
- Significantly enhanced consumer convenience while ordering
- Addition of QR Code based payment significantly reduces payment-time





32 Popeyes restaurants now serving consumers across 10 cities in India

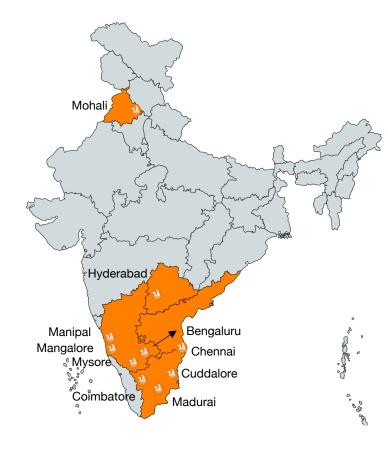












- Opened ten new restaurants and entered four new cities
- Opened the first restaurant in North India with entry in Mohali
 - Launch in Delhi, Gurgaon and Faridabad is planned for February
- Launch of Jubilant Food Park Bangalore lends unique industry-first capabilities of insourcing manufacturing of chicken toppings
 and chicken marination through dedicated factories



Mysore









Chennai

Cuddalore









பாபாய்ள்

POPEYES





Hong's Kitchen is now serving customers with its 22 stores across 4 cities









Launched affordable wraps thereby addressing a key whitespace in our portfolio



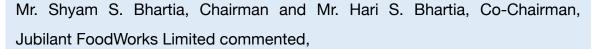












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Particulars (Rs. mn)	Q3 FY24	Q3 FY23	% Change	Q2 FY24	% Change
Revenue from operations	13,551	13,166	2.9%	13,448	0.8%
Other Income	40	93	-57.5%	69	-42.2%
Total Income	13,590	13,260	2.5%	13,517	0.5%
Raw Material and Beverage Cost	3,164	3,229	-2.0%	3,174	-0.3%
Gross Profit	10,387	9,937	4.5%	10,275	1.1%
Margin	76.7%	75.5%		76.4%	
Personnel Expenses	2,535	2,424	4.6%	2,535	0.0%
Manufacturing and Other Expenses	5,025	4,613	8.9%	4,932	1.9%
EBITDA	2,827	2,900	-2.5%	2,807	0.7%
Margin	20.9%	22.0%		20.9%	
Interest Cost	583	501	16.3%	534	9.3%
Depreciation	1,465	1,298	12.9%	1,379	6.2%
PBT	819	1,194	-31.4%	963	-15.0%
Margin	6.0%	9.1%		7.2%	
Tax	209	309	-32.2%	241	-13.3%
PAT	610	886	-31.2%	721	-15.5%
Margin	4.5%	6.7%		5.4%	





Particulars (Rs. mn)	9M FY24	9M FY23	% Change
Revenue from operations	40,096	38,437	4.3%
Other Income	199	302	-34.1%
Total Income	40,295	38,739	4.0%
Raw Material and Beverage Cost	9,478	9,174	3.3%
Gross Profit	30,618	29,263	4.6%
Margin	76.4%	76.1%	
Personnel Expenses	7,543	6,723	12.2%
Manufacturing and Other Expenses	14,676	13,470	9.0%
EBITDA	8,398	9,070	-7.4%
Margin	20.9%	23.6%	
Interest Cost	1,630	1,446	12.7%
Depreciation	4,172	3,471	20.2%
Less: Exceptional Items	0	266	n.a
PBT	2,795	4,189	-33.3%
Margin	7.0%	10.9%	
Tax	712	1,102	-35.3%
PAT	2,083	3,087	-32.5%
Margin	5.2%	8.0%	





Particulars (Rs. mn)	Q3 FY24	Q3 FY23	% Change	Q2 FY24	% Change
Revenue from operations	13,781	13,318	3.5%	13,686	0.7%
Other Income	42	96	-56.6%	71	-41.1%
Total Income	13,823	13,414	3.0%	13,757	0.5%
Raw Material and Beverage Cost	3,244	3,283	-1.2%	3,261	-0.5%
Gross Profit	10,537	10,035	5.0%	10,426	1.1%
Margin	76.5%	75.3%		76.2%	
Personnel Expenses	2,598	2,465	5.4%	2,594	0.2%
Manufacturing and Other Expenses	5,137	4,705	9.2%	5,060	1.5%
EBITDA	2,801	2,865	-2.2%	2,772	1.1%
Margin	20.3%	21.5%		20.3%	
Interest Cost	624	518	20.4%	568	9.8%
Depreciation	1,515	1,326	14.3%	1,419	6.8%
Share of Profit in Associate	155	-1	n.a	350	-55.7%
PBT	858	1,115	-23.0%	1,205	-28.8%
Margin	6.2%	8.4%		8.8%	
Tax	201	311	-35.3%	233	-13.7%
PAT	657	804	-18.2%	972	-32.4%
Margin	4.8%	6.0%		7.1%	







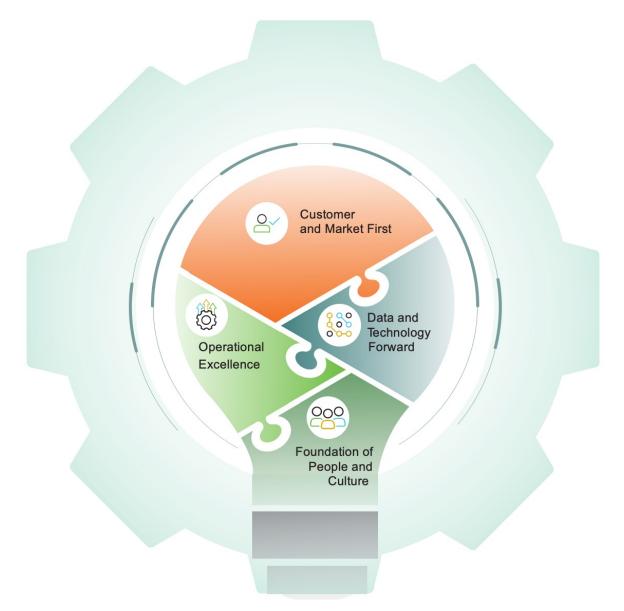
Particulars (Rs. mn)	9M FY24	9M FY23	% Change
Revenue from operations	40,813	38,884	5.0%
Other Income	206	307	-33.0%
Total Income	41,018	39,191	4.7%
Raw Material and Beverage Cost	9,737	9,313	4.6%
Gross Profit	31,075	29,571	5.1%
Margin	76.1%	76.0%	
Personnel Expenses	7,719	6,845	12.8%
Manufacturing and Other Expenses	15,025	13,702	9.7%
EBITDA	8,331	9,024	-7.7%
Margin	20.4%	23.2%	
Interest Cost	1,736	1,484	17.0%
Depreciation	4,291	3,543	21.1%
Share of Profit in Associate	97	49	97.0%
РВТ	2,607	4,353	-40.1%
Margin	6.4%	11.2%	
Tax	689	1,108	-37.9%
PAT	1,918	3,245	-40.9%
Margin	4.7%	8.3%	







Customers, technology, operations and organization's culture to drive sustained profitable growth

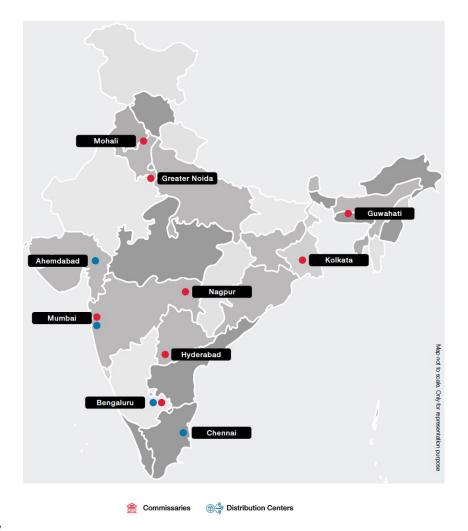






The Integrated Supply chain model helps JFL enjoys one of highest fill rates - 99.6% - globally

8 Commissaries and 4 Distribution Centers



'Jubilant Food Park Bangalore' has commenced operations



Work on new Mumbai commissary has started





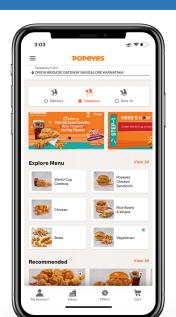




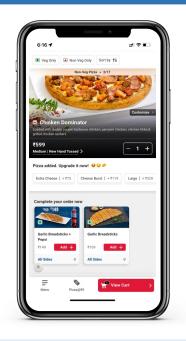
Our 'Data and Technology Forward' Pillars

Immersive Customer Experience

Next Level Platform Capabilities



Advanced Analytics and Data Science



Digitizing Value Chain



- Single Step Onboarding
- Live Rider Tracking
- Auto Refunds

- Multi-Country, Multi-Brand in-house Tech Platform
- Automated Nearest Store Discovery
- Loyalty Program -Domino's Cheesy Rewards
- Personalized Menu and Offers
- · Cohort based **CRM Campaigns**
- In-context Upsells
- In-context Cross-sells
- Al based Pizza Quality Analyzer
- Custom-built App for Store teams
- Transport and Warehouse Management System





Sustainability is deeply embedded in our multi-stakeholder business model, as a key tenet of generating long-term value













Responsible Sourcing

- The Company empower dairy farmers with cutting-edge technologies and expert guidance, enabling them to enhance the productivity and quality of their dairy products
- Achieved "No Antibiotics Ever" milestone
- 100% farm traceability for chicken, oregano, chili and tomato paste
- Achieved corn localization to enhance localization and incentivize local farmers
- Member of I-SPOC(Sustainable Palm Oil Coalition of India)
- In our pursuit of agricultural harmony, the Company uses Integrated Pest Management (IPM) techniques for sourcing chilies from Andhra Pradesh

Baking Goodness

- All ingredients are 100% free from artificial preservatives, colors and flavors for Domino's
- 100% recyclable pizza boxes and lidless dine-in boxes
- 100% dairy based mozzarella cheese
- In line with the International Year of Millets 2023, Domino's India launched Ragi Super Crust Pizza which features superior quality millet ingredients combined with a multi-seed mix of flax seed, watermelon seed, pumpkin seed, and sunflower seeds
- 87% of food ingredients for Domino's manufacturers are certified under Global Food Safety Initiative

Emissions, Energy and Waste Management

- With 10,200+ EVs, the share of EVs in fleet is now 44.1%
- 100% e-bikes for Popeyes and Hong's Kitchen
- 11% of electricity demand of commissaries met by Solar PV; also signed PPA to procure ~10 million units from renewable sources for Jubilant Food Park Bangalore
- EMS installed at stores and commissaries for real-time monitoring to reduce energy consumption
- Eliminated single-use plastic
- Company gets the waste collected, processed and recycle the same amount of plastic waste that it generates each year post consumer usage

Benefit

People and Communities

- Continue to build more diverse, inclusive and representative JFL – 33% of workforce are women
- More than 86% of employees(including store personnel) also have variable performance based component to pay
- Company is GPTW Certified and conducts engagement survey for all employees on an yearly basis
- Training and veterinary support to over 41,000 diary farmers to enhance cattle productivity
- Providing access to medical health care to 469,000 people
- Skill and empowerment training to 3,000+ beneficiaries





Jubilant FoodWorks Limited (NSE, BSE: JUBLFOOD) is India's largest foodservice company and is part of the Jubilant Bhartia Group. Incorporated in 1995, the Company holds the exclusive master franchise rights from Domino's Pizza Inc. to develop and operate the Domino's Pizza brand in India, Sri Lanka, Bangladesh and Nepal. In India, it has a strong and extensive network of 1,928 Domino's stores across 407 cities. The Company also has exclusive rights to develop and operate Popeyes restaurants in India, Bangladesh, Nepal and Bhutan and Dunkin' restaurants in India. The Company currently operates 32 Popeyes restaurants in ten cities and 25 Dunkin' restaurants across eight cities. 'Hong's Kitchen' is the first owned-restaurant brand of the Company operating in the Chinese cuisine segment which now has 22 restaurants across four cities.

DP Eurasia(DPEU) - a step-down subsidiary of the Company - is the exclusive master franchisee of the Domino's Pizza brand in Turkey, Azerbaijan, and Georgia which has 694 stores wherein 88% are franchised stores. In addition to its pizza delivery business, DPEU also has its own coffee brand, COFFY, which trades from 67 stores.

In Sri Lanka and Bangladesh, the Company operates through its 100% owned subsidiary which currently has 50 and 26 stores respectively.

Website:

www.jubilantfoodworks.com, www.dominos.co.in, www.popeyes.in, https://dunkinindia.com, https://hongskitchen.in/

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Note: 1. All financial data in this presentation is derived from reviewed standalone IND-AS financial statements until specified otherwise

- 2. Due to rounding-off, the financial figures may not recalculate exactly
- * Store counts for the Company are as on December 31, 2023 and for DP Eurasia, store counts are as on October 30, 2023

Disclaimer

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. JFL will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances





