

### **RISHABH INSTRUMENTS LIMITED**

(Formerly Rishabh Instruments Private Limited)

April 4, 2024

To, National Stock Exchange of India Limited, Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai – 400051 NSE Symbol: RISHABH

To, BSE Limited, Phiroze Jeejeebhoy Towers, 21st Floor, Dalal Street, Mumbai – 400001 BSE Scrip Code: 543977

Dear Sir/ Ma'am,

#### Sub: Revised Result Update Presentation for the Quarter and Nine Months ended December 31, 2023

Please find enclosed herewith the Revised Result Update Presentation in respect of Unaudited Standalone and Consolidated Financial Results (Limited Review) for the Quarter and Nine Months ended December 31, 2023 with corrections on Page No. 7 and Page No. 33.

Kindly take the same on your records.

For Rishabh Instruments Limited

Ajinkya Joglekar Company Secretary and Compliance Officer ICSI Membership No.: A57272





# **RISHABH INSTRUMENTS LIMITED**

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Control

Analyze

Record

Investor Presentation – Q3 & 9MFY24

Measure



Click Here for Rishabh's Corporate Video

### Safe Harbor



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### **About Rishabh Instruments**



#### **Rishabh Instruments Limited - A Leading Global Energy Efficiency Solution Provider**



#### Established in 1982

Rishabh Instruments Limited is a leading engineering company to design, develop and manufacture Global Energy Efficiency Solutions.

We are the Global leaders in manufacturing & supply of

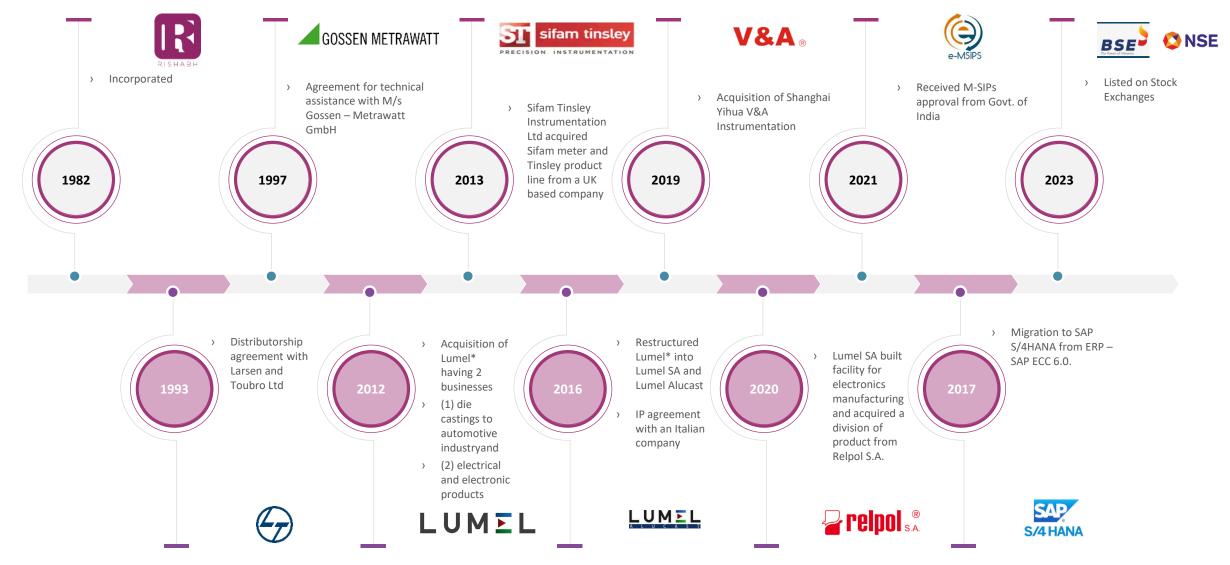
- analog panel meters,
- low voltage current transformers

with **99%** of manufacturing **done in-house** 



### **Company Timeline**





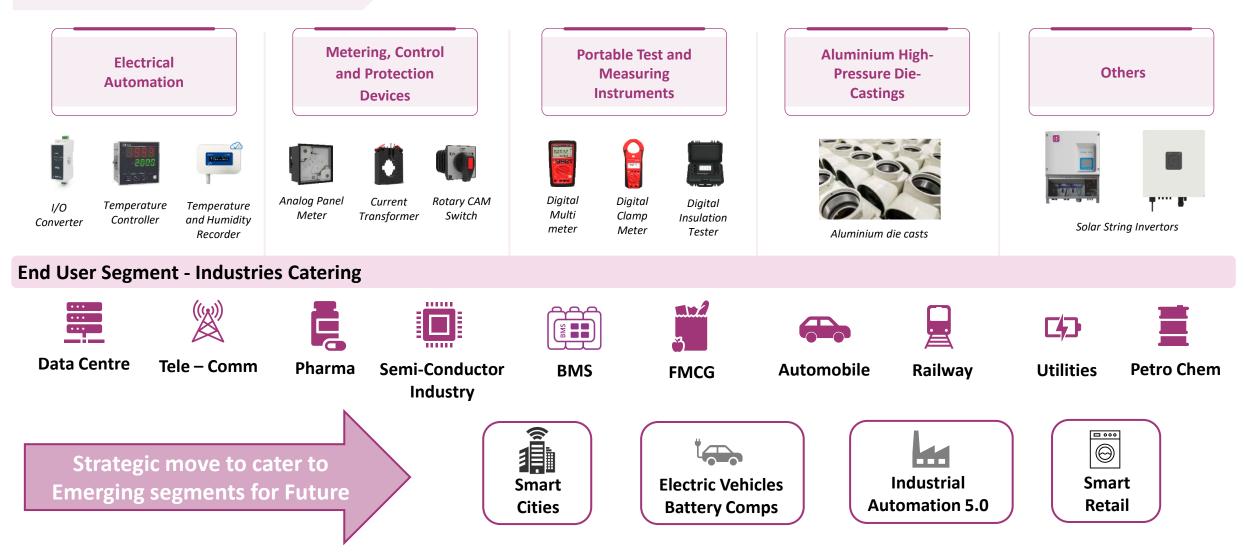
\*Lubuskie Zakłady Aparatów Elektrycznych "Lumel" Spółka akcyjna

2016 - Restructured Lumel\* into Lumel SA and Lumel Alucast

### **Diversified Product Portfolio...**



#### **Business Segments**



### ... with Leading Market Positioning in Key Segments...



#### Segment wise Leadership

Electrical Automation

#1

1<sup>st</sup> player in Electrical transducers in India

The **most popular brand** in Poland for meters, controllers and recorders (Lumel) Metering, Control and Protection Devices

#3

3<sup>rd</sup> player in the Digital Panel Meters in India

Global leader in manufacturing and supply of Analog panel meters and manufacturing and supply of Low voltage current transformers

**Top player** in Split Core Current Transformers in India Portable Test and Measuring Instruments

**#2** 

 2<sup>nd</sup> player in Portable test and measuring instruments
 (multimeter and clamp meter) Aluminium High-Pressure Die-Castings

#### 3mn

Aluminium cast housings produced for car compressors

Leading player in non-ferrous pressure castings in Europe and melts 20 tons of aluminum and produces 35,000 castings per day (Lumel\*) Others

#1

First company in India to Design, Develop and Manufacture **Solar String Inverters** end to end

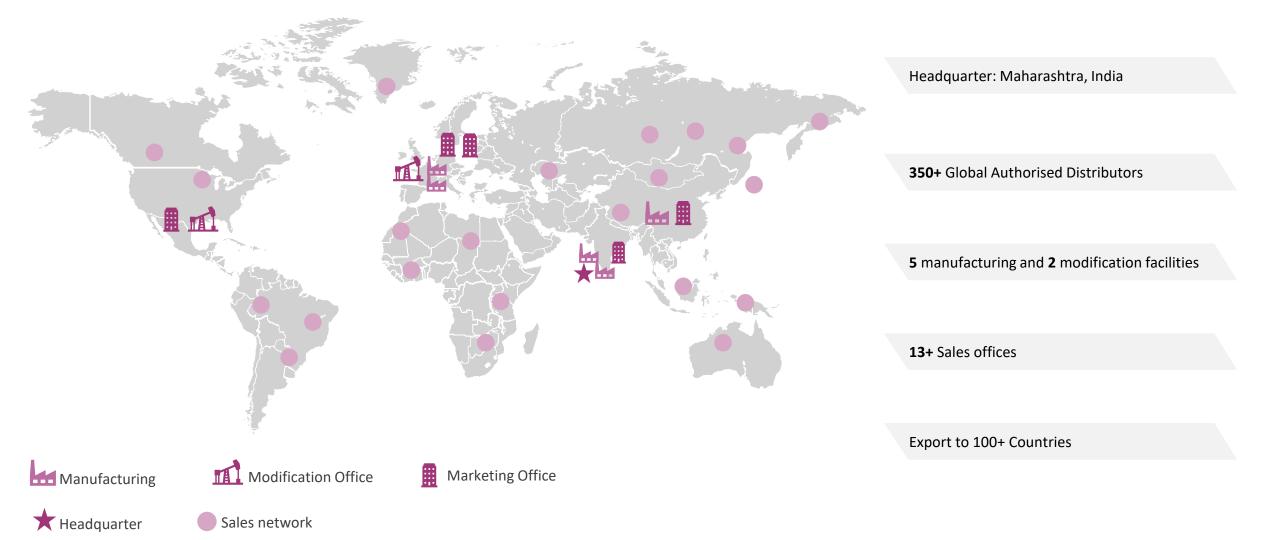


\*Lubuskie Zakłady Aparatów Elektrycznych "Lumel" Spółka akcyjna

### ... and Manufacturing Presence across Geographies...







### With five State of the Art Facilities...



Nashik | Indian Manufacturing Facilities



#### Poland | Polish Manufacturing Facilities





# Lumel Alucast

### And two Modification Centres...



Shanghai | China Manufacturing Facility



#### Sifam Tinsley | Modification Centre



... and Marquee Clientele Base with long standing relationship









**SIEMENS** 





















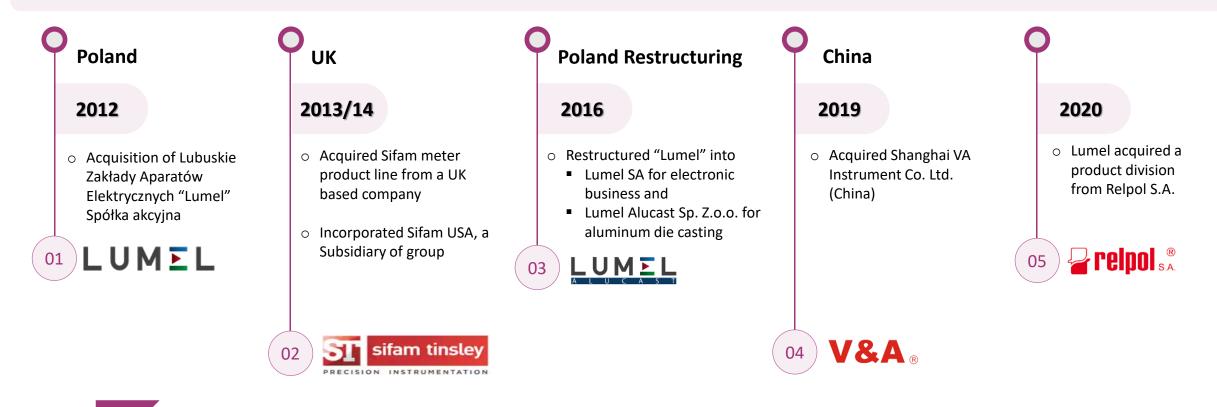




Note: The Brand Names mentioned are the property of their respective owners and are used here for identification purpose only 11



Successful Integration of Acquired Businesses across Geographies to drive growth

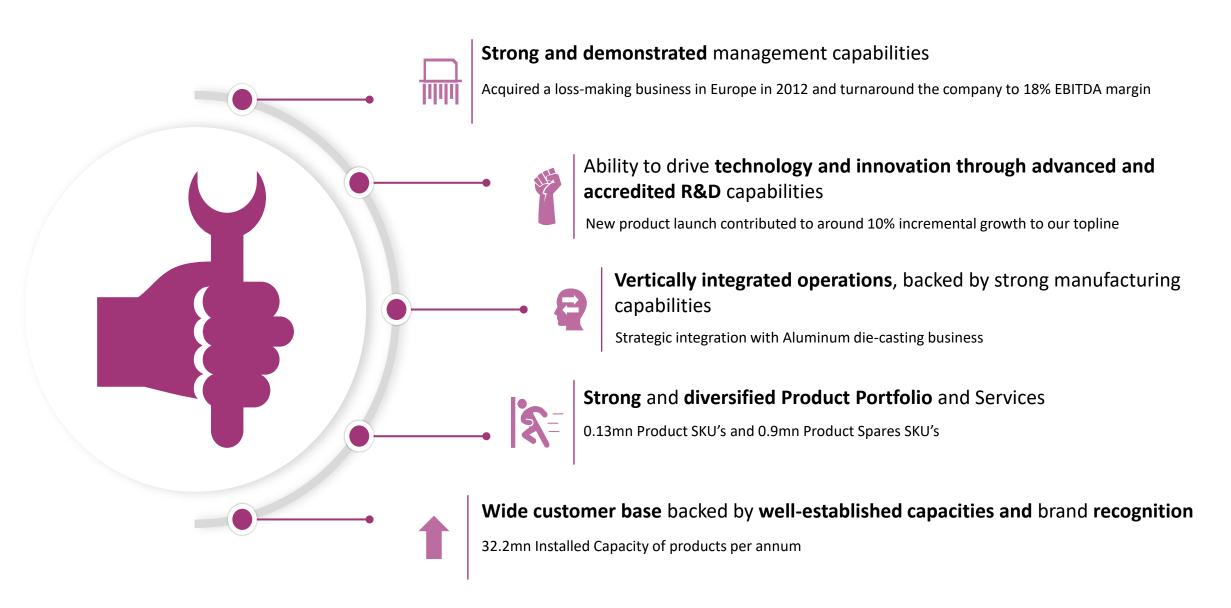


Successful integration of acquired businesses has led to **increased cost-competitiveness** and **de-risking of customer supply chain** for Rishabh Instruments

# **Growth Drivers**

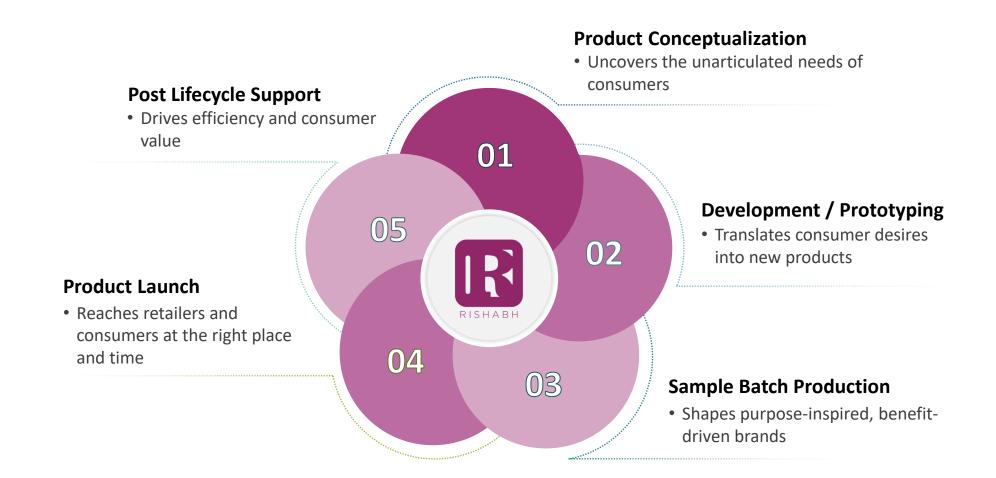
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### **Vertically Integrated Business Model**





Vertically integrated facilities result in **Cost Competitiveness** and Superior **Quality Control** with full **in-house manufacturing** 

Vertical Integration with manufacturing units Electrical

### **In-House R&D Capabilities**



**Design Registrations Global Patents Clamp Meter** 100,6 1 0,0 0 Clamp meters with rotary Multimeter, current jaw mechanism and clamp and voltage transducer, meter safe trigger power transducer in mechanism **Tester** India **Software R&D** Centres 2 in India, 2 in Poland and 1 in

China

### Department of Scientific & Industrial Research Recognized R & D center at both the manufacturing facilities of Nashik Plant 1

# Launched and developed technology through continuous R&D

Invented and patented the **rotary jaw mechanism** and **safe trigger mechanism** for clamp meters

**Developed Insulation Testers**, and we are an emerging player in India

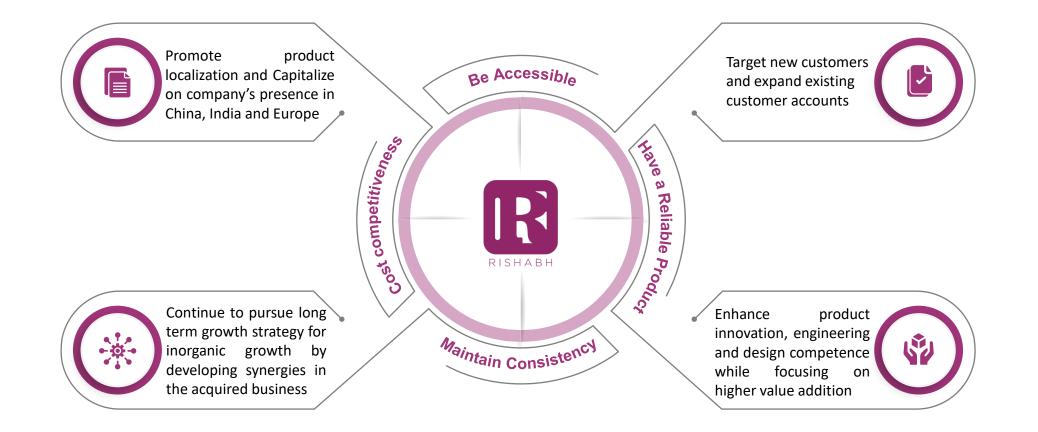
Developed a software **MARC**, which allowed to integrate software solutions to its products

#### Solar Inverter



Improvised the Solar String inverters added features such **GSM connectivity** to remotely monitor and control energy generation data

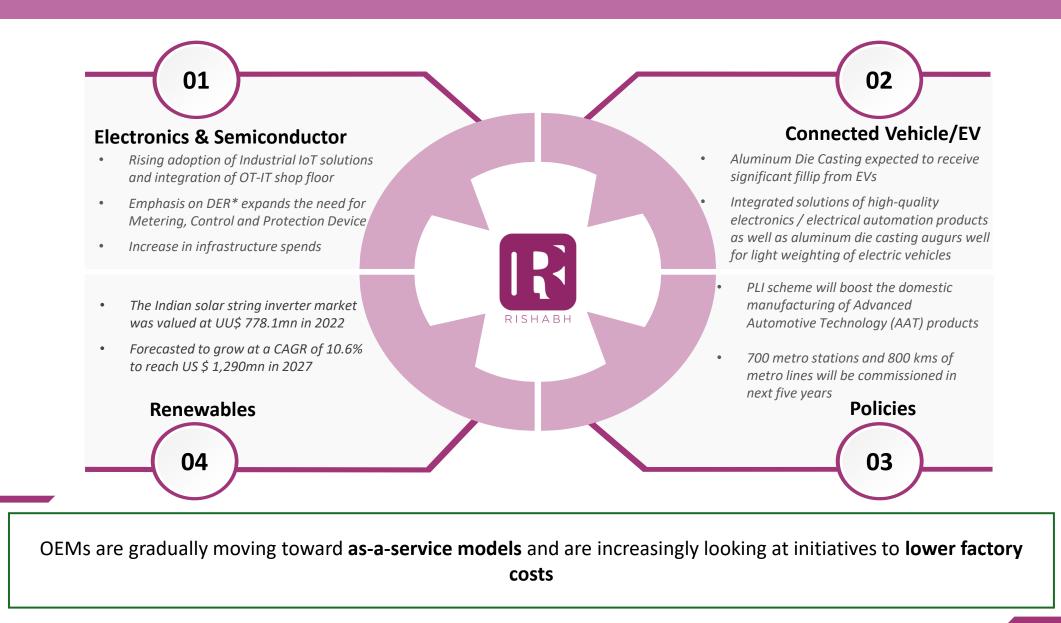




The company continues to pursue strategy for inorganic growth by developing synergies within the acquired business and actively looking for new acquisitions

### Industry Growth Drivers



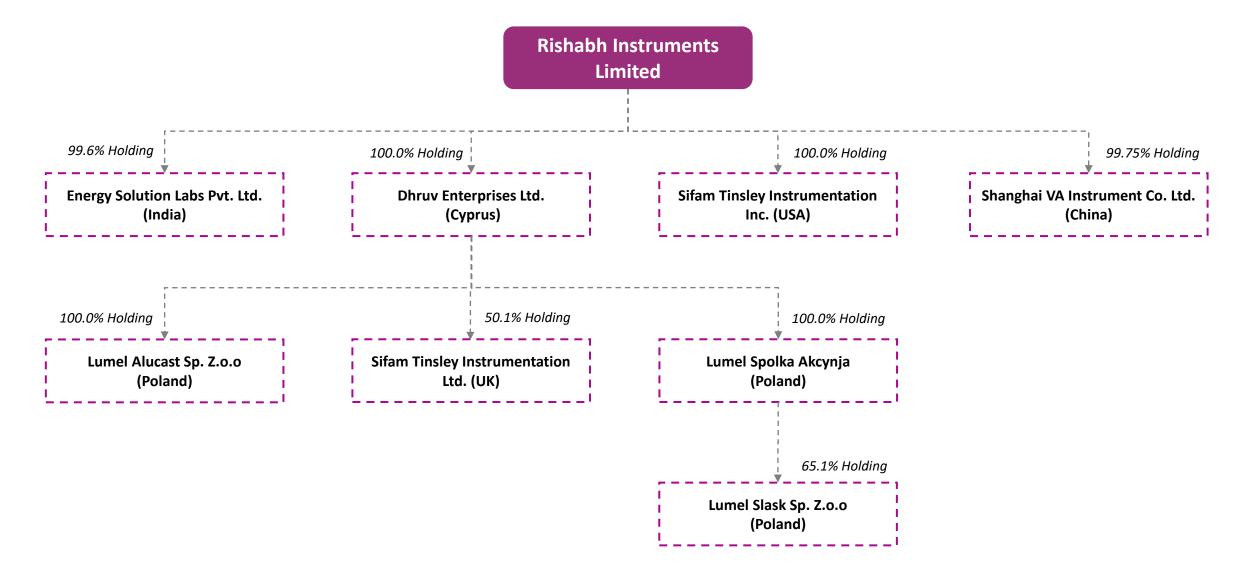


# **CORPORATE STRUCTURE**

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### **Corporate Structure at a Glance**





### **Experienced Board of Directors**





 B.Tech from IIT-Bombay and an M.Sc from the Leland Stanford Junior University



#### Parappath Ramakrishnan

#### **Non-Executive Director**

- $\circ$   $\;$  Holds a bachelor's degree in science from the University of Kerala.
- Was previously associated with VIP Industries & Madras Rubber Factory Limited.



#### **Rathin Banerjee**

#### **Independent Director**

- Holds a bachelor's degree in technology from IIT, Bombay postgraduate diploma in business management from XLRI.
- Was previously associated with Asian Paints, BlowPlast& others



#### Siddharth Bafna

#### Independent Director

- Holds a bachelor's degree in commerce from University of Bombay & master's degree in BA from Fuqua School of Business, Duke University
- $\circ$   $\,$  An associate member of the ICAI. He is associated with Lodha & Co.



#### Astha Kataria

#### **Independent Director**

- Holds a bachelor's degree in engineering from Pt. Ravishankar Shukla University, Raipur & a diploma in BF from The ICFAI University
- $\circ$   $\;$  She was previously associated with Ashoka Buildcon Limited.



#### Lukasz Meissner

#### **Independent Director**

- Holds a masters of economics diploma from the School of Economics, Poznan. He is a member of the Association ofCCA
- He was previously associated with PWC N.V. & Raben Group.

### **Strong Management Team**







#### **Group CEO**

- $\circ$   $\;$  Experience: 30+ years in manufacturing and electrical industry
- Previously associated with Avire India Pte and Otis Elevators India Ltd.
   DE from Komataka University & a Mastar's Degree from Somalius Instituted
- BE from Karnataka University & a Master's Degree from Somaiya Institute.



#### Vishal Kulkarni

#### **Chief Financial Officer**

- $\circ~$  Associated with the Company since July, 2014.
- $\circ$   $\;$  Previously associated with Techno Force (I), ThyssenKrupp India
- M. Com (Pune University) and is an associate member of ICSI



Nitin Kumar Deshpande

#### Head Marketing and Business Development

- $\circ~$  Associated with the Company since Jul-2018
- o Previously associated with ABB Limited, Siemens and Schneider Electric
- BE (Elect) from Mumbai University, & an MBA from, Tilak Vidyapeeth, Pune



#### Anand Laddha

#### **Director Finance**

- $\circ~$  Associated with the Company since September, 2014
- $\circ$   $\,$  Holds a B.Com from Amrabati University and is an associate member  $\,$

of the ICAI



Ajinkya Joglekar

#### **Company Secretary**

- $\circ~$  Associated with the Company since August, 2022
- $\circ$   $\;$  Previously associated with Galactico Corporate Services
- $\circ~$  B.Com from Nagpur University and is a member of the ICSI

### Awards and Accolades





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### **Approvals and Certifications**





### **Environmental Health and Safety Management System**



#### **Energy Saving Devices**

Manufactures wide range of cost-effective process optimization products

#### Zero Carbon Emission – RoHS Compliant

- Conservation of natural resources like energy, water by implementation of resource management program
- Prevention of pollution, accidents and ill health due to implementation of good work practices

Environmental Health and Safety Management



#### **Rural & Tribal Women Employment**

- The facilities at **Nashik** create employment opportunities for the local people especially the **rural & tribal** women thereby promoting women empowerment
- Rishabh also focuses on skill development of its employees

#### **Diversified Workforce**

Employees include people from varied regions, countries & dialects

#### **Corporate Social Responsibility**

Rishabh Instruments' CSR activities cover various fields such as education, animal welfare, alleviating poverty, hunger and malnutrition, and empowerment of women



IIT Collaboration

Tied up with IIT Jodhpur to setup a center for innovation in Green Energy

Sponsor to Embassy of India in Poland

Lumel as an official sponsor supported the Embassy of India to promote Indian culture in Poland during 26<sup>th</sup> January 2024 Republic Day Celebrations

Education Sponsor

Lumel in association with Zielona Gora University, Poland runs Masters Degree course in Production Management. We are currently running the 2<sup>nd</sup> batch of students for III semesters of Masters Program. The sponsored Indian students are supported by Lumel for expenses including tuition fees, accommodation etc.

### **Delivering Value to Stakeholders**





#### Listed on 11<sup>th</sup> September 2023

- ✓ Rishabh Instrument Limited got listed on BSE & NSE
- ✓ Offer for sale of up to 94,28,178 Equity shares
- ✓ Fresh Issue of up to 17,00,680 Equity shares
- ✓ Objects of the Issue :
  - Financing the cost towards the Expansion of Nashik Manufacturing Facility & General Corporate Purposes
  - Offer For Sale of 7.01mn shares by investor SACEF Holdings which would mark its complete exit.

# FINANCIAL PERFORMANCE

### **Management Commentary**





#### Commenting on the Q3 & 9MFY24 results, Mr Dinesh Musalekar, CEO of Rishabh Instruments Limited, said,

"During 9MFY24, we achieved a growth of **30% Y-o-Y in Revenues to INR 5,118 Mn** which reinforces the demand for our products both in Electrical and Diecasting business globally as we continue to see top line growth in all the companies and in all the geographies despite slowdown in major economies across the globe.

The margins and bottom line for our Electronics business has been increasing quite significantly due to the cost optimization efforts to reduce our manufacturing cycle times and cost of materials. However, in Lumel (Alucast) Aluminium Diecasting business, the profits are low due to the launch of technically challenging projects for automotive industry in the EV space. These are long term multi year contracts and are expected to generate higher revenues and profits once these projects are stabilized over the next few quarters.

During 9MFY24, we have **added a around 15 new products** designed and developed from our R&D Centers in Nashik, Zielona Gora (Poland) and Shanghai (China) in line with our commitment to continuously innovate and introduce new products. We have ~**20 products in pipeline** to be added by FY25. These new products added in last 2 years contributed to around 10% incremental growth to our topline. In our pursuit of enhancing the customer experience, we are actively investing in our R&D facilities to innovate and design, develop and manufacture products fully in-house.

Our primary objective is to enhance our product offerings, leveraging our in-house capabilities to achieve a distinct cost competitiveness. We hold a positive outlook on exploring untapped markets to enhance our existing market share as well as penetrating new market to broaden our customer base. We have witnessed a positive response from existing customers on the back of our quality norms and this gives us confidence to tap higher market share across geographies. Our operations in India are witnessing favorable momentum, propelled by substantial infrastructure investments from both the public and private sectors.

Despite economic slowdown in European regions, its impact has been minimal in our industry on the back of higher spending commitments by government towards clean energy transition. Furthermore, our China business, saw strategic introduction of high-quality products which eventually will help us to enhance our local market penetration. The products manufactured from our Chinese subsidiary V&A have high demand in many geographies specifically in Europe and US.

We remain highly committed to foster the steady growth over the years through our unwavering dedication to innovation and providing end-to-end solutions to our customers."

### Q3 & 9MFY24 Consolidated Highlights





#### **Operational Highlights**

- Launch of new products in Aluminum die-cast business with higher development cost & relatively lower revenues in the initial phase, however, these are long term contracts with higher revenues visibility going forward.
- Addition of new product portfolio of Solar String Inverter, which has shown higher revenue growth but has comparatively lower Gross & EBIDTA margins. However, once we achieve scale in this vertical, we are optimistic of increasing our margin trajectory going forward.
- Adjusted EBITDA (excl. ESOP expenses and WHT Provisions) increased by 45% on a Y-o-Y basis in 9MFY24 and adjusted EBITDA margins (excl. ESOP expenses and WHT Provision) for 9MFY24 increased by 152bps. This was largely propelled by company's in-house cost effectiveness & process improvement initiatives.
- Net Cash and Cash Equivalents as on 31st December 2023 stand at INR 918 Mn.
- Working capital days for 9MFY24 stood at 118 days. The Company strongly remains committed to operational efficiency and continue to see several improvements on the working capital front.

\*Adjustments for ESOP and Withholding Tax

### Q3 & 9MFY24 Product wise Revenue Break-Up

Q3 FY24

6.9% 9.9%

9M FY24

2.7%

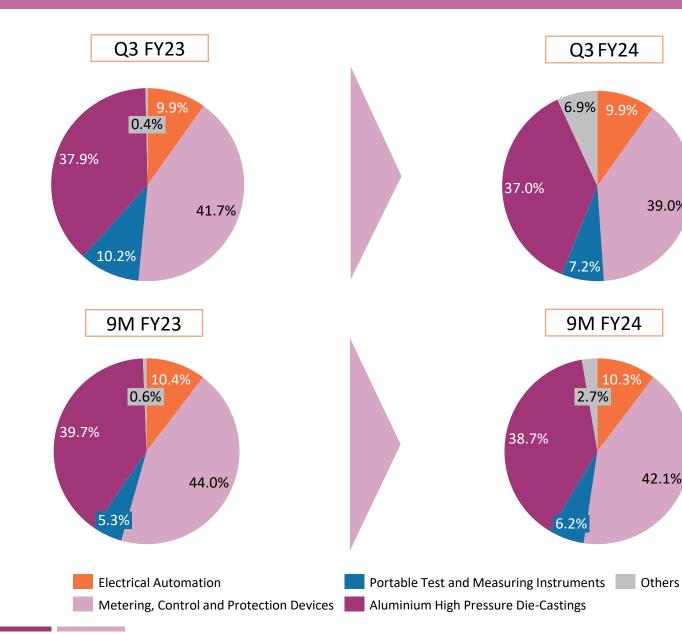
6.2%

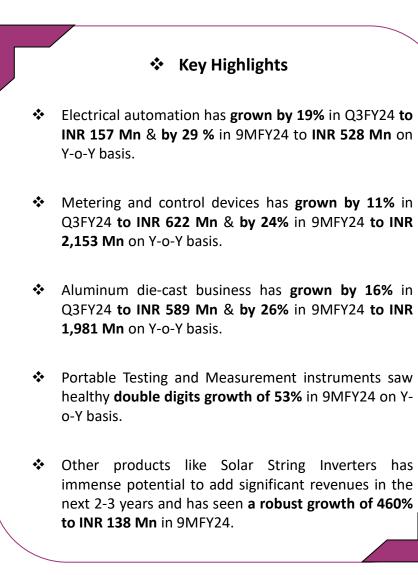
10.3%

39.0%

42.1%

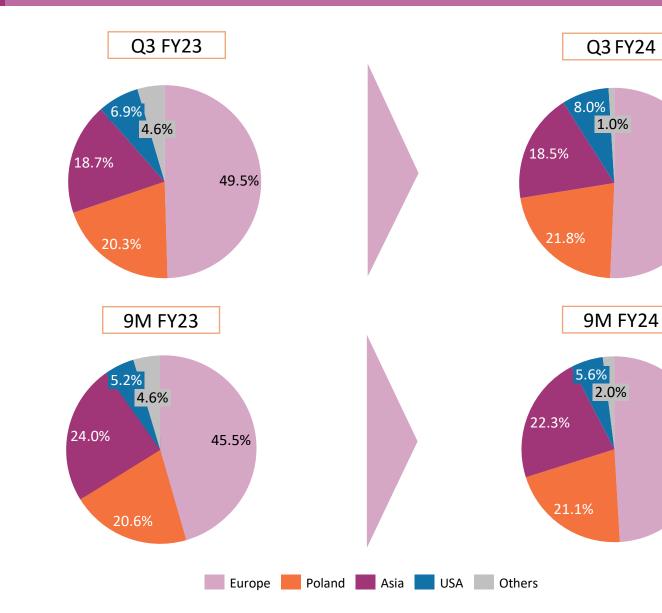






### Q3 & 9MFY24 Product wise Revenue Break-Up





Key Highlights in the Geography
Revenue from Europe has grown by 40% for 9MFY24 to INR 2,511.7 Mn on a Y-o-Y basis

50.7%

49.1%

- Revenue from Poland has grown by 32% for 9MFY24 to INR 1,077.5 Mn on a Y-o-Y basis
- Revenue from Asia has grown by 20% for 9MFY24 to INR 1,139.2 Mn on a Y-o-Y basis
- Revenue from USA has grown by 40% for 9MFY24 to INR 287.1 Mn on a Y-o-Y basis
- The Company continues to strategically focus on growing market share across different geographies backed by growth in overall global infrastructure spends.

### Q3 & 9MFY24 Consolidated Profit & Loss Statement



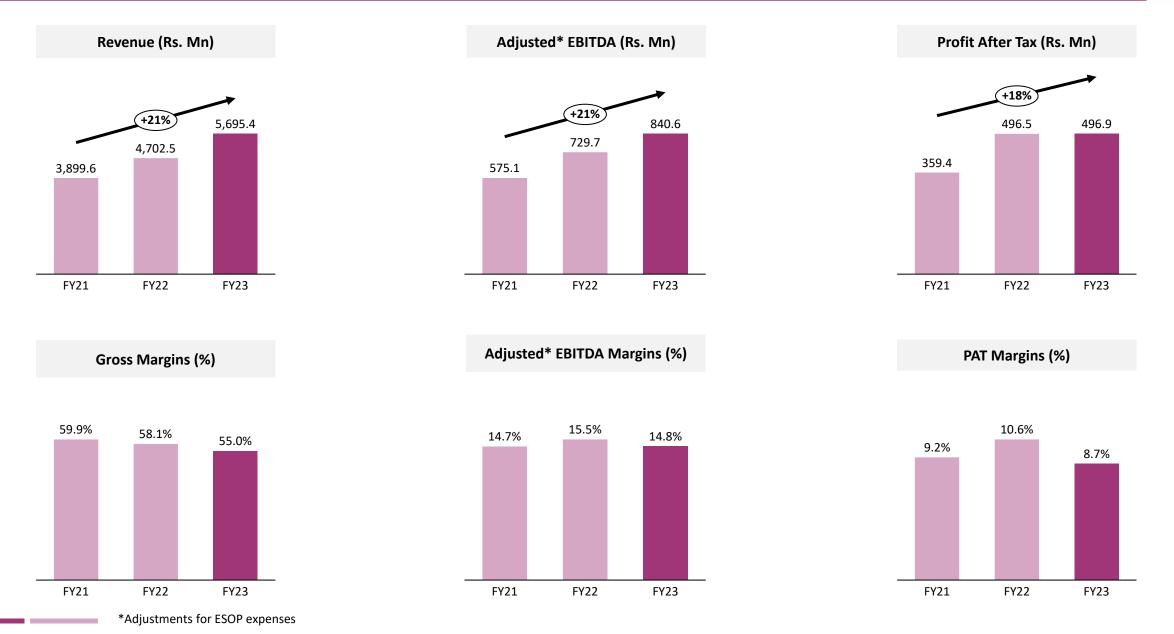
Profit & Loss [Rs. Mn]	Q3FY24	Q3FY23	YoY	Q2FY24	QoQ	9MFY24	9MFY23	YoY
Revenue from Operations	1,593	1,339	19%	1,801	-12%	5,118	3,951	30%
COGS	722	506		755.2		2,212	1,784	
Gross Profit	871	833	5%	1,045	-17%	2,907	2,167	34%
GP Margin %	55%	62%		58%		57%	55%	
Employee Cost	482	426		492.6		1,443	1,050	
Other Expenses	290	216		175.0		724	605	
Adjusted EBITDA	99	191	-48%	378	-74%	740	511	45%
Adjusted EBITDA Margin %	6.2%	14.2%		21.0%		14.5%	12.9%	
ESOP Cost	51	0		61.0		209	0	
Reported EBIDTA	48	191	-75%	317	-85%	531	511	4%
Reported EBIDTA (%)	3.0%	14.2%		17.6%		10.4%	12.9%	
Other Income	38	40		16.2		94	77	
Depreciation	48	18		65.8		188	137	
EBIT	38	212	-82%	267	-86%	438	452	-3%
EBIT Margin %	2.4%	15.8%		14.8%		8.6%	11.4%	
Finance Cost	6	23		13.8		39	38	
Share in profit of Joint ventures	0	0		-0.1		0	0	
Profit before Tax	32	189	-83%	253	-87%	398	413	-4%
Тах	-41	11		31.2		23	67	
Profit / (Loss) for the year	73	177	-59%	222	-67%	376	346	9%
PAT Margins %	4.6%	13.2%		12.3%		7.3%	8.8%	

# **Historical Financial Highlights**

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### **Historical Consolidated Financial Highlights**





### **Consolidated Profit & Loss Statement**



Profit and Loss (Rs. Mn)	FY23	FY22	FY21	CAGR
Revenue from Operations	5,695	4,703	3,900	21%
Cost of Goods Sold	2,563	1,972	1,562	
Gross Profit	3,132	2,731	2,337	16%
Gross Profit Margin	55.0%	58.1%	59.9%	
Employee Cost	1,451	1,257	1,149	
Other Expenses	840	743	613	
Adjusted EBITDA	841	730	575	21%
Adjusted EBITDA Margin	14.8%	15.5%	14.7%	
ESOP Cost	80	0	0	
Reported EBIDTA	761	730	575	15%
Reported EBIDTA (%)	13.4%	15.5%	14.7%	
Depreciation	205	200	211	
Other Income	102	97	125	
EBIT	659	627	489	16%
EBIT Margin	11.6%	13.3%	12.5%	
Finance Cost	52	34	32	
Share in Profit/(loss) in JV and Associates	0	0	0	
Profit before Tax	607	592	458	15%
Profit before Tax Margin	10.7%	12.6%	11.7%	
Тах	110	96	99	
Profit After Tax	497	497	359	18%
Profit After Tax Margin	8.7%	10.6%	9.2%	
EPS	13	13	9	

### **Consolidated Balance Sheet**



Assets (Rs. Mn)	Sep-23	Mar-23	Mar-22	Mar-21
Non - Current Assets	2,509.4	2,391.6	2,313.6	2,320.9
Property Plant & Equipment's	1,853.4	1,926.0	1,943.5	1,980.8
CWIP	302.8	76.2	51.3	20.7
Goodwill	213.4	213.4	210.6	211.6
Intangible assets	48.0	52.7	42.0	51.2
Financial Assets				
Investments	2.1	2.2	2.1	1.9
Others	47.4	6.8	34.6	23.1
Deferred Tax Assets (Net)	21.1	21.2	17.3	15.5
Other Non - Current Assets	21.3	93.2	12.1	16.3
Current Assets	7,585.6	4,097.7	3,325.3	2,798.8
Inventories	1,592.5	1,535.1	1,284.2	794.1
Financial Assets				
(i)Trade receivables	1,080.3	1,209.0	799.8	683.2
(ii)Cash and cash equivalents	358.6	665.6	462.4	543.3
(iii)Bank balances other than cash and cash equivalents	4,315.3	394.9	588.9	635.9
Other Financial Assets	12.93	21.5	24.11	24.9
Current Tax Assets (Net)		8.7	4.95	1.3
Other Current Assets	226	262.9	161.0	116.0
Total Assets	10,095.0	6,489.3	5,638.9	5,119.7

Equity & Liabilities (Rs. Mn)	Sep-23	Mar-23	Mar-22	Mar-21
Total Equity	5,211.5	4,087.5	3,461.0	3,021.3
Share Capital	379.6	292.5	146.3	146.3
Other Equity	4775.9	3609.6	3150.5	2738.2
Instruments entirely equity in nature		108.2	108.2	108.2
Non-Controlling Interest	55.9	77.2	56.1	28.7
Non-Current Liabilities	436.9	396.1	469.3	648.7
Financial Liabilities				
(i) Borrowings	238.4	258.4	336.2	454.8
(ii) Lease Liabilities	28.7	6.2	0.6	68.5
Provisions	133.1	81.8	70.8	71.8
Deferred Tax Liabilities	36.6	49.7	61.8	53.6
Current Liabilities	4,446.7	2,005.7	1,708.6	1,449.8
Financial Liabilities				
(i) Borrowings	411.4	770.2	629.5	464.7
(ii) Trade Payables	585.1	828.5	678.3	621.5
(iii) Lease Liability	14.7	24.0	66.9	71.3
(iv) Other Financial Liabilities	280.4	105.6	143.6	113.0
Other Current Liabilities	3054.9	216.9	144.9	110.8
Current tax liabilities (net)	35.7		1.1	19.1
Provisions	64.6	60.6	44.3	49.4
Total Equity & Liabilities	10,095.0	6,489.3	5,638.9	5,119.7

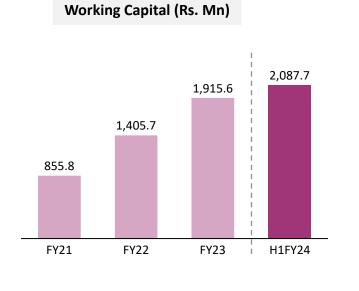
### **Consolidated Abridged Cash Flow Statement**

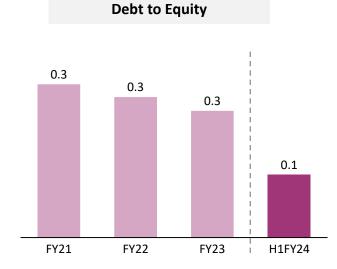


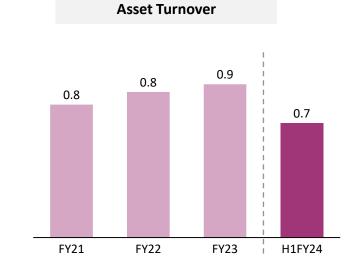
Particulars (Rs. Mn)	H1FY24	FY23	FY22	FY21
Net Profit Before Tax	366.5	607.2	592.4	458.0
Adjustments for: Non -Cash Items / Other Investment or Financial Items	277.8	285.4	166.8	196.4
Operating profit before working capital changes	644.2	892.6	759.2	654.4
Changes in working capital	7.4	-484.6	-515.3	-54.2
Cash generated from Operations	651.7	408.0	243.9	600.2
Direct taxes paid (net of refund)	-22.6	132.9	111.1	70.8
Net Cash from Operating Activities	629.1	275.1	132.8	529.3
Net Cash from Investing Activities	-956.9	-27.2	-107.6	-208.4
Net Cash from Financing Activities	10.9	-45.0	-70.7	-230.2
Net Decrease in Cash and Cash equivalents	-316.9	202.9	-45.5	90.7
Add: Cash & Cash equivalents at the beginning of the period	665.7	462.4	543.3	428.4
Effects of exchange rate changes on cash and cash equivalents	9.9	0.3	-35.4	24.1
Cash & Cash equivalents at the end of the period	358.6	665.7	497.8	519.2

### **Consolidated Key Ratio's**

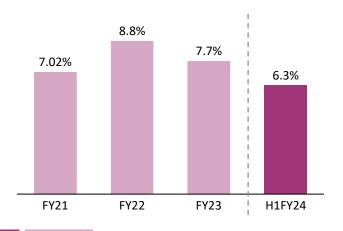








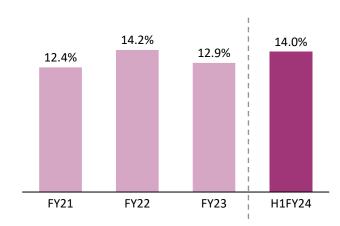
Return on Asset (%) =Net Profit / Total Assets











### Thank You.. For more information, please contact

#### **Company:**



#### **Rishabh Instruments Limited.**

CIN - L31100MH1982PLC028406

Mr. Ajinkya Joglekar

ajinkya.joglekar@rishabh.co.in

www.rishabh.co.in

**Investor Relations Advisor:** 

# $SGA^{\underline{\mathtt{Strategic}\ Growth\ Advisors}}$

Strategic Growth Advisors Pvt. Ltd. CIN - U74140MH2010PTC204285 Mr. Nishant Dudhoria/ Mr. Vatsal Shah nishant.dudhoria@sgapl.net / vatsal.shah@sgapl.net +91 98740 40606 / +91 88796 59884 www.sgapl.net