

ON (INDIA) LIMITED CIN: L17291TN2010PLC077303

February 06, 2024

BSE Limited	National Stock Exchange of India Ltd.
Scrip Code: <b>543401</b>	Trading Symbol: GOCOLORS

Dear Sir/Madam,

Sub: Investor Presentation for Q3 FY 2024 - Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

With reference to the above captioned subject, please find enclosed Investor Presentation for Q3 FY 24.

The aforesaid Investor Presentation is also being disseminated on company's website at <a href="https://www.gocolors.com/investor-relations">https://www.gocolors.com/investor-relations</a>.

This is for your information and record.

Thanking You, For **Go Fashion (India) Limited** 

Gayathri Venkatesan Company Secretary & Compliance Officer

Encl: As above



# Investor Presentation February 2024

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# Q3 & 9M 24 Highlights

## **ROBUST Q3 FY24 FINANCIALS**



Revenue from Operations Rs. 202.1 crores 15%

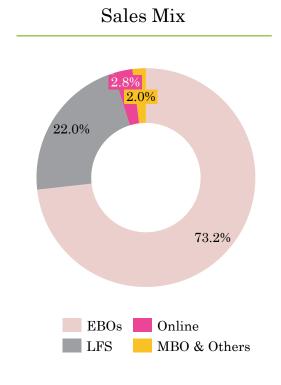
**Gross Profit** Rs. 124.3 crores 19%

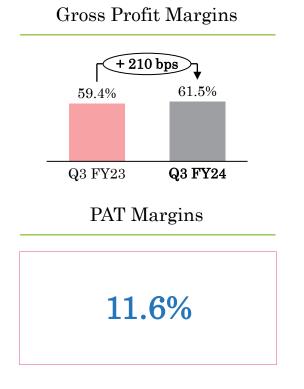
**EBITDA** Rs. 67.5 crores 13%

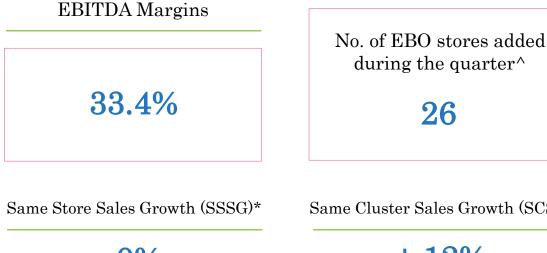
Profit Before Tax Rs. 32.3 crores -1%

Profit After Tax Rs. 23.4 crores

26









### **ROBUST 9M FY24 FINANCIALS**



Revenue from Operations

Rs. 581.1 crores

15%

Gross Profit

Rs. 355.4 crores

17%

EBITDA

Rs. 188.5 crores

16%

Profit Before Tax

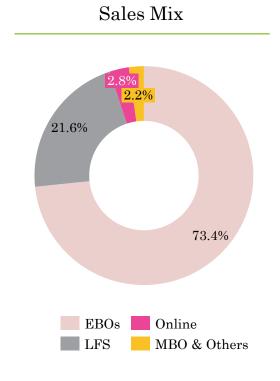
Rs. 92.9 crores

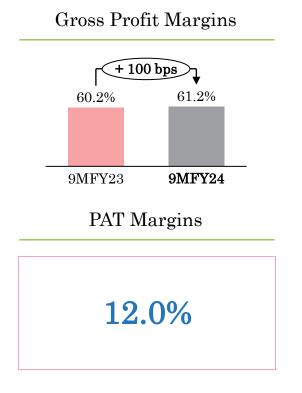
4%

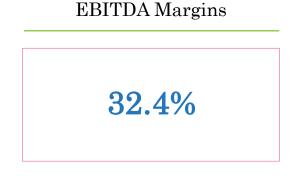
Profit After Tax

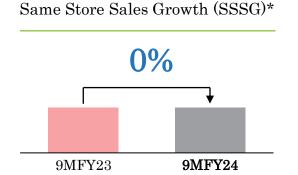
Rs. 69.7 crores

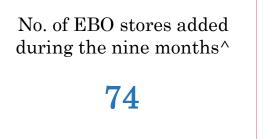
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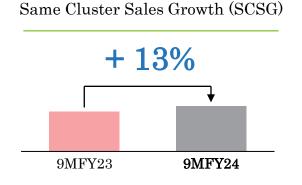




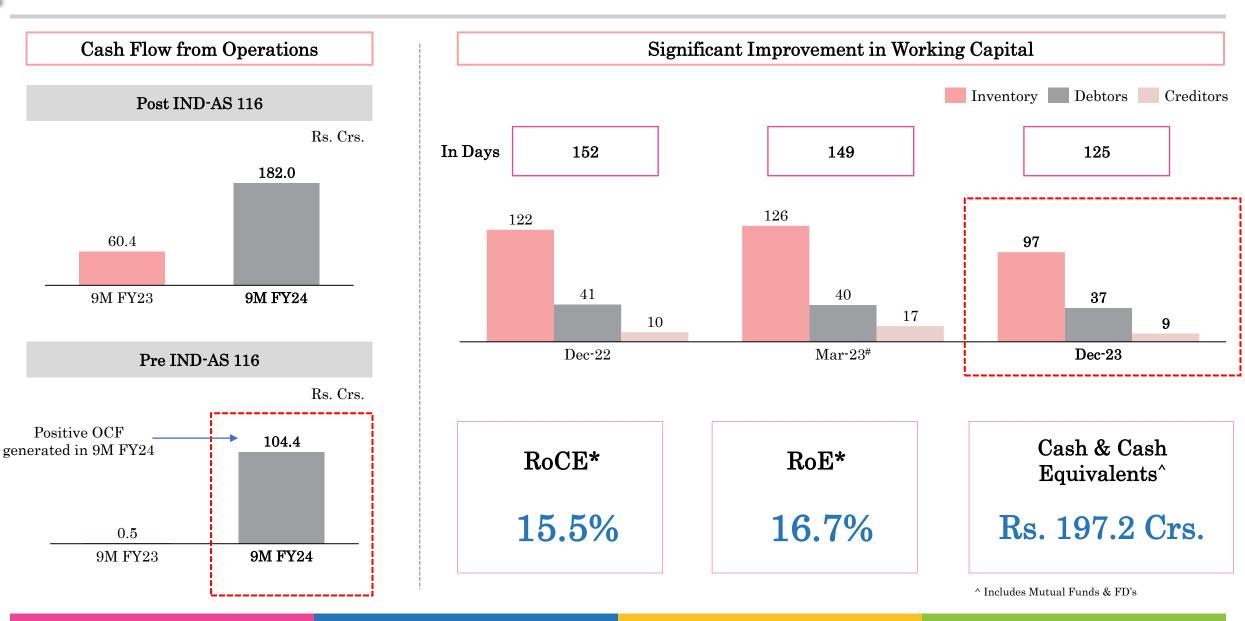
















Profit & Loss (in Rs. Crore)	Q3 FY24	Q3 FY23*	YoY	9M FY24	9M FY23*	YoY
Total Revenue	202.1	175.5	15%	581.1	503.7	15%
Cost of Goods Sold	77.9	71.3		225.7	200.6	
Gross Profit	124.3	104.2	19%	355.4	303.1	17%
Gross Margin	61.5%	59.4%		61.2%	60.2%	
Employee Cost	32.4	25.6		95.2	74.2	
Other Expenses	24.3	18.9		71.7	66.3	
EBITDA	67.5	59.7	13%	188.5	162.6	16%
EBITDA Margin	33.4%	34.0%		32.4%	32.3%	
Other Income	4.2	2.7		11.6	9.3	
Depreciation	28.9	22.6		79.6	62.5	
EBIT	42.8	39.8	7%	120.5	109.5	10%
Finance Cost	10.5	7.1		27.6	20.0	
Profit before Tax	32.3	32.7	-1%	92.9	89.4	4%
Tax	8.9	8.4		23.2	21.4	
PAT	23.4	24.3	-4%	69.7	68.0	3%
PAT Margin	11.6%	13.9%		12.0%	13.5%	
EPS (in Rs.)	4.33	4.50		12.91	12.59	





# Company Overview







# One-stop destination for all women's bottom wear

Among the largest Women Bottom
Wear (WBW) brands in India with
~8% market share in branded
WBW

Customers catered primarily
through 704 EBOs spread across
23 states and UTs and 2,024
LFSs across 31 states and UTs

Premium quality products at affordable prices, 82.5% of products retailed at < Rs. 1,049

Extensive sourcing and manufacturing network of 125 suppliers and 63 job-workers spread across 12 states and UTs

Supply chain for all channels managed from 99K sq. ft. warehouse in Tirupur, Tamil Nadu and 12K sq. ft. warehouse in Bhiwandi, Maharashtra. End-to-end automation in inventory operations resulting in optimal inventory

management

**50+** styles of bottom wear in

120+ colours.

'If it is anything to do with bottomwear, don't look beyond Go Colors.'





#### **Ethnic Wear**



Churidar Salwar

Patiala Silk-Pants

**Kurti-Pants Dhoti** 

From ₹ 599 to ₹ 1,399 (1)

#### Western Wear



Leggings Ponte Pants
Cropped Jegging Track Pants
Jeans Culottes
Cargo Pants Treggings
Trousers Shorts

From ₹ 499 to ₹ 1,399 (1)

#### **Fusion Wear**



**Jeggings** 

**Palazzos** 

**Pants** 

**Harem-Pants** 

From ₹ 599 to ₹ 1,599 (1)

### Athleisure



Leggings

**Track Pants** 

**Joggers** 

From ₹ 799 to ₹ 1,199 (1)





#### **Denims**



Jeggings Pants

Joggers Denim Culottes

Jeans Capris

**Denim Palazzos** 

From ₹ 799 to ₹ 1,499 (1)

### Lounge Wear



**Lounge Pants** 

**Lounge Knit Pants** 

**Lounge Capris** 

**Lounge Shorts** 

From ₹ 449 to ₹ 949 (1)

### Go Plus



**Churidars** 

Leggings

**Jeggings** 

**Pants** 

**Palazzos** 

From ₹ 599 to ₹ 1,599 (1)

### Girls Wear



Leggings

**Pants** 

**Jeggings** 

**Shorts** 

**Palazzos** 

**Harem-Pants** 

From ₹ 249 to ₹ 999 (1)



# STANDARDIZED STORE DESIGNS AND LAYOUTS TO MAKE BRAND "GO COLORS" READILY IDENTIFIABLE













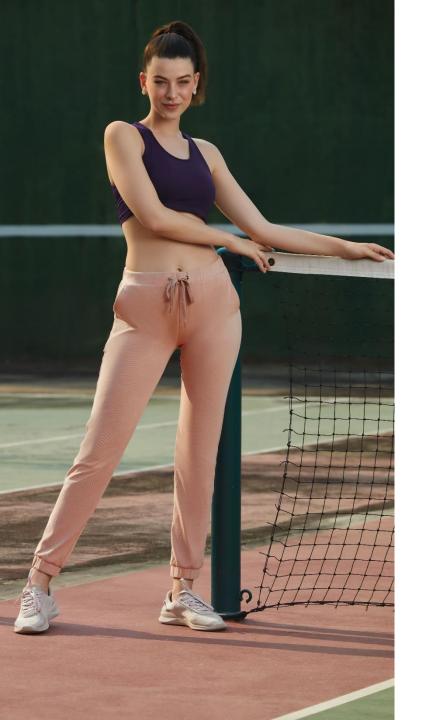




EBO Stores + Airport Stores + LFS Stores









# Key Differentiators



## **OUR KEY STRENGTHS**



Among the Largest Women's Bottom-Wear Brand in India with Well-Diversified & Differentiated Product Portfolio and First Mover Advantage

Strong Unit Economics with an Efficient Operating Model

Demonstrated Track Record of Strong Financial Performance



Multi-Channel, Pan-India Distribution Network with a Focus on EBOs, Enhancing Brand Visibility



Extensive Procurement Base with Highly Efficient and Technology-Driven Supply Chain Management

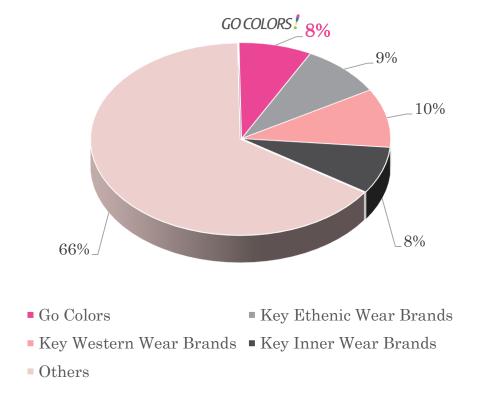


In-House Expertise in Developing and Designing Products

# GO COLORS HAS A LEADERSHIP POSITION IN WOMEN'S BOTTOMWEAR



### % Branded Women's Bottom Wear Market (FY20)



# Covering the entire spectrum of women's requirements across age-groups and body-types

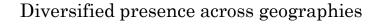
Brand	SKUs	Ethnic	Western	Athleisure	Fusion	Denim
GO COLORS!	728	✓	✓	✓	✓	✓
Player A	800	×	<b>√</b>	×	×	<b>√</b>
Player B	700	<b>√</b>	×	×	<b>√</b>	✓
Player C	673	<b>√</b>	✓	×	<b>√</b>	×
Player D	656	×	<b>√</b>	×	×	$\checkmark$
Player E	343	<b>√</b>	×	<b>√</b>	<b>√</b>	✓

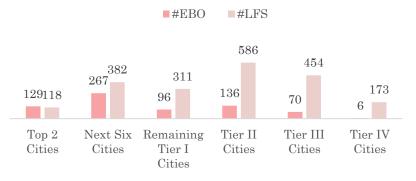
Go Colors offers products across multiple categories making its portfolio 'universal' & round-theyear for every occasion that is not subject to seasonal trends



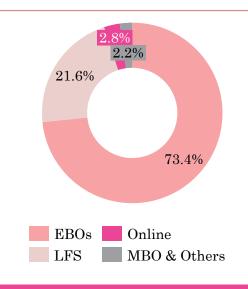
# DIRECT TO CONSUMER BRAND WITH AN EXTENSIVE DISTRIBUTION NETWORK ACROSS INDIA

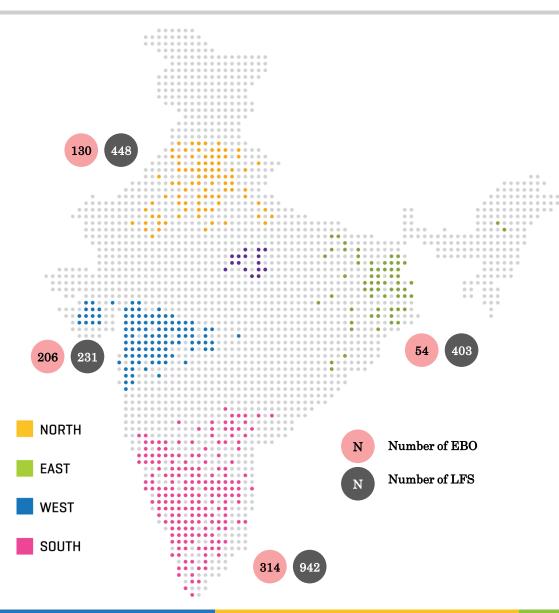






### Sales Mix





### **EBO Stores**

704

Malls & Airports (199) High Streets (505)

### Cities Present

157

### Cluster-based model

56.3%

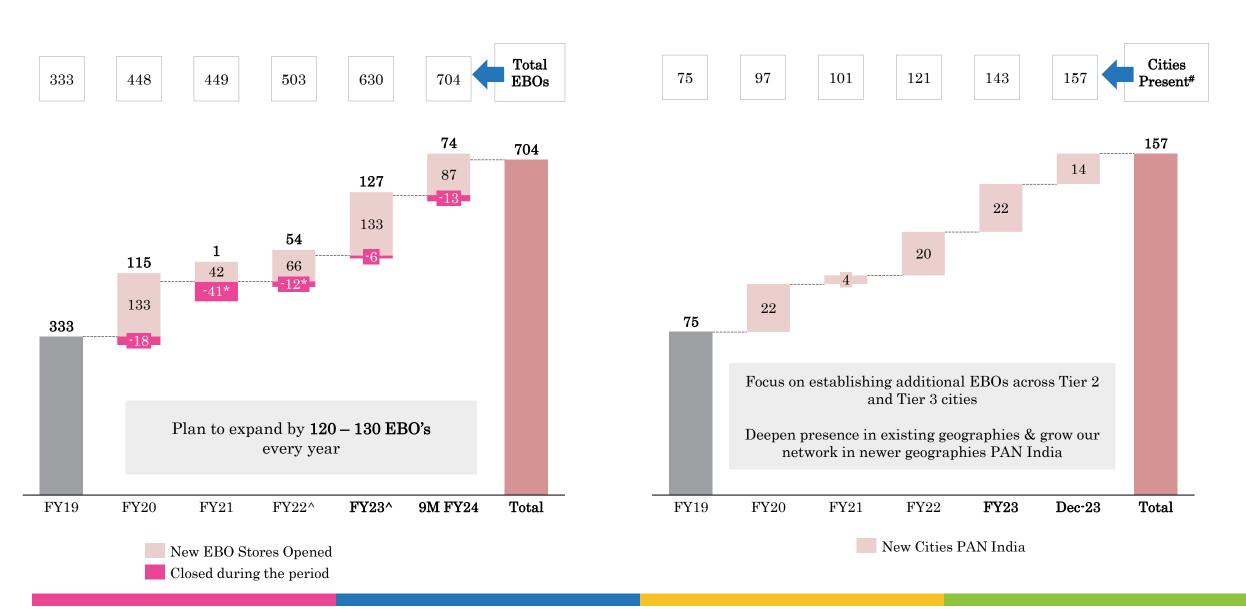
EBOs across top 8 cities

### Large Format Stores

2,024

# CONTINUOUS INCREASE OF EBO PRESENCE PAN INDIA





<sup>\*</sup> Majority of stores closed down in FY21 and FY22 are due to CoVID impact  $^{\wedge}$  FY22, FY23 & FY24 stores are net of replacements



### ENHANCING BRAND VISIBILITY AND RECALL VALUE OF 'GO COLORS' BRAND



Prudent use of resources to undertake brandbuilding initiatives and gain visibility



Rs. 51.53 of Revenue on every rupee of Advertisement Spent



Store at high footfall location with large external hoardings

Go Colors utilizes its EBOs as its primary advertising channel Outdoor marketing initiatives include leveraging advertisements through large hoardings at vantage points, bus shelters and metro pillars

Situated in locations with significant footfalls, increasing brand visibility and enhancing brand equity and recall Significant importance on digital marketing by creating frequent consumer generated content uploaded across social media platforms



Standardized visual designs and layout of the store



## STRONG UNIT ECONOMICS LEADING TO AN EFFICIENT OPERATING MODEL



# Efficient Space Utilization offers one of the highest sales per square foot in the industry

Average Store Size (Sq. ft.)

300 - 500

Average Selling Price\*

Rs. 752

Present across

157 cities

Average Investments for 1 EBO store (Incl. Inventory)

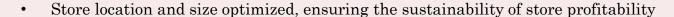
Rs. 37 - 38 Lakhs

Payback Period

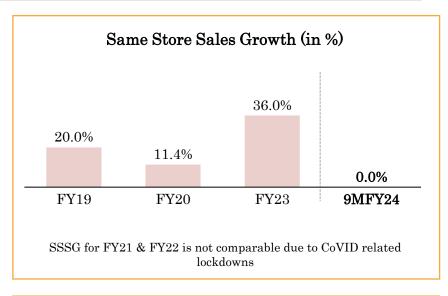
15-18 months

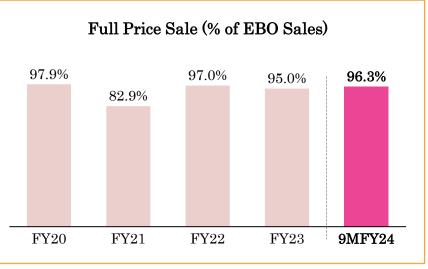
Average Yearly Revenue Per Store

Rs. 85-90 Lakhs



- Ability to identify the stores at the right location and limited store closures resulted in healthy SSSG
- Product portfolio resistant to redundancy from vagaries of fashion trends and seasonality (round-the-year relevance)
- Given that bottom-wear is a 'core essential', demand for our products is consistent which results in limited discounting and higher full-price sales







# EXTENSIVE PROCUREMENT BASE WITH HIGHLY EFFICIENT AND TECHNOLOGY DRIVEN SUPPLY CHAIN MANAGEMENT



### **Outsourced Manufacturing**

- Manage an extensive sourcing network to support product development teams
- ➤ 125 suppliers and 63 job-workers spread across 12 states and UTs
- ➤ Longstanding relationship with suppliers and job-workers
- Work closely with suppliers, supervising manufacturing and conducting inspections for quality checks

# Centralized Warehouse GO COLORS

- ➤ Inventory, logistics and entire supply chain for all channels managed from warehouse in Tirupur, Tamil Nadu
- ➤ Warehouse spread over >99k square feet & 12K sq. ft. warehouse in Bhiwandi, Maharashtra
- ➤ Implemented end-to-end automation in inventory operations resulting in seamless and optimal inventory management
- ➤ Implemented business intelligence tool for inventory optimization, avoiding stock-out and ensuring sufficient supply at stores

#### Sourcing Team

- > Sourcing team closely monitors suppliers and provides strict quality assurance analysis
- Regular inspections of fabrics sourced from suppliers helps consistently maintain product and service quality
- Stringent norms of quality assurance at various levels through quality control mechanisms
- ➤ Track suppliers' capacity and output to ensure production requirements are met and finished products are procured in a timely manner

### Supply Chain Automation

- ➤ Entire procurement and supply chain operation automated through ERP system
- ➤ Helps maintain flexibility while meeting requirements in an efficient manner without relying on any one vendor, supplier or factory
- Procurement needs streamlined avoiding over or under-stocking
- > SCMS & internal controls minimize product shortage and occurrence of out-of-stock events enabling efficient operations and high productivity







#### Forecasting

- Concept development and trend forecasting to develop new styles and products
- Participate in fairs or exhibitions in India or abroad to better understand trends
- Address evolving market trends and customers' preferences

#### In-House Design

- Skilled team of 10 in-house designers and merchandisers
- Focus on creating quality products with innovative designs and optimal fit / sizing
- Products designed keeping in mind trends in fashion, fabric, textiles, wear ability, stitch and pricing
- Products designed for every occasion including for daily wear, office wear, festive, denim and lounge wear

#### Data Analytics

- Product launches based on ERP generated business intelligence reports
- Research and data-driven design process
- Product design and development based on market research and customer feedback









Mr. Prakash Kumar Saraogi
Managing Director

- Promoter of Go Fashion (India) Limited
- >28 years of experience in garment manufacturing, the fashion industry, and retail industry
- Holds a bachelor's degree in chemical engineering from Anna University, Chennai



Mr. Gautam Saraogi
Executive Director and CEO

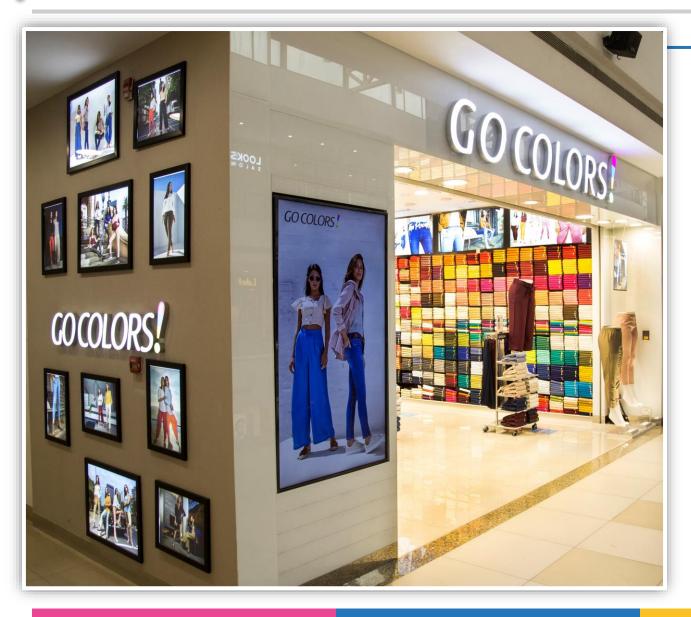
- Promoter of Go Fashion (India) Limited
- >10 years of experience in consumer retail, marketing, brand building and garment manufacturing
- Holds a bachelor's degree in commerce from University of Madras and an executive diploma in marketing management from Loyola Institute of Business Administration, Chennai
- Has received a token of appreciation for his contribution to the Chennai Retail Summit 2018



Mr. R Mohan Chief Financial Officer

- Chartered Accountant by profession and has been associated with our Company since 2019
- Holds a bachelor's degree in commerce from Bharathiar University and is a member of the ICAI since 1991
- Served as the chairman of the Coimbatore Branch of Institute of Chartered Accountant India from 2000 to 2001
- Member of economic affairs and taxation panel of Confederation of Indian Industry, Coimbatore from 2016 to 2017







- Continue to Expand Retail Network with a **Focus on EBOs**
- 2 Grow Sales Through Online Channel
- Leverage Technology to Bring Cost Efficiency and Enhance Customer Experience
- 4 Leverage Leadership Position in Women's Bottom-Wear

# 1. CONTINUE TO EXPAND RETAIL NETWORK WITH A FOCUS ON EBOs



### **Growth Strategies**

Follow the **COCO Model** to ensure better operational control

Focus on establishing additional EBOs across Tier 2 and Tier 3 cities

Grow network in existing geographies i.e., deepen penetration in south and west regions

Add additional stores in the north and east regions with a focus on developing presence

Selectively expand presence across LFS PAN India

### Plan to expand by 120 - 130 EBO's every year

1 EBO Store

Average Investment Rs. 37 - 38 Lakhs

Payback period 15 – 18 months

Increased Revenue through EBO's

~80% Revenues through EBO's in the coming few years

Increased Cash Flow generation through increasing revenues from EBO's



Reduced Working Capital Requirement No external funding required for growth in business for coming years Leading to a Healthy & Sustainable Business Model



Increased Profitability + Better Return Ratios







### E-retail in India has witnessed rapid growth and is expected to reach ₹ 7.8 trillion by FY25 growing at 23% CAGR (1)

Growth in India E-tailing



Increased internet penetration

Increased smart phone usage

Convenient payment & return policies

Higher discounts through online channels

COVID-19 induced a faster pace of adoption of online purchase

Sales from online channels for Go Fashion is Rs. 18.1 crores in FY23 (2.7% of Sales)

### **Growth Strategies**















Build an omni-channel engagement experience for customers

Dedicated team for e-commerce operations

Invest in content generation to build engagement with a younger audience

Increase online presence by improving and upgrading website

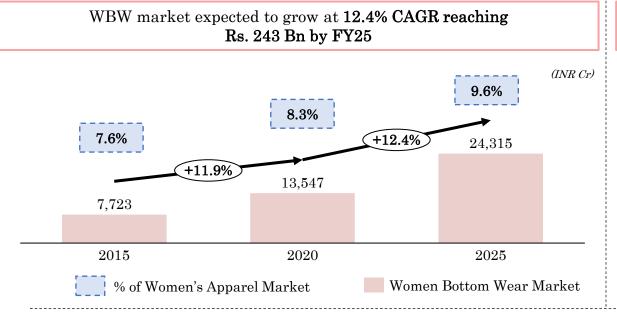
Create personalized journeys for customers

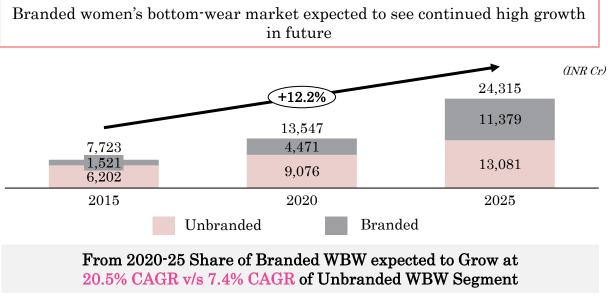
Further strengthen online sales channels through investments in digital channels



### 3. LEVERAGE LEADERSHIP POSITION







Go Colors has the early mover advantage in exclusive bottom-wear category with 8% market share

With relatively low organized / branded penetration and modern women's growing disposable income, branded WBW market is expected to reach Rs. 114 billion in FY25

Shift from unorganized to organized sector Positioned to benefit from growth given the fragmented nature of the industry

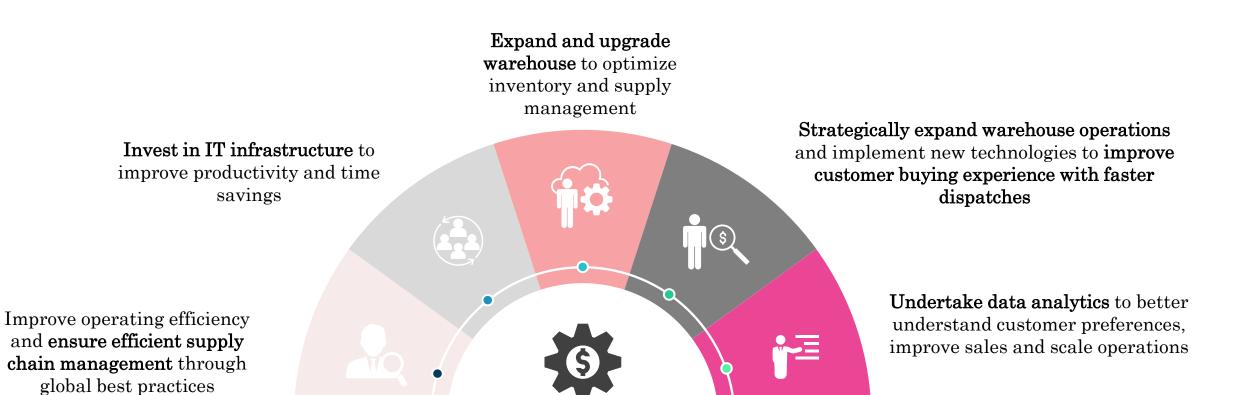
#### Scope for Expansion

WBW is a horizontal category enabling multiple extensions and new products

Expand into loungewear, a work-from-home collection, athleisure and other new products in the ethnic, western and fusion wear segments



### Leverage Technology to Bring Cost Efficiency and Enhance Customer Experience







2016

### 'Images Retail Award'

Most admired retailer of the year – Concept Stores



2019

### Transforming India Retail Award







2019

2022

# 'Sustaining Enterprise of the Year' at the TIECON, Chennai









# Financials





# HISTORICAL PROFIT & LOSS ACCOUNT STATEMENT



Particulars (in Rs. Crore)	31-Mar-23	31-Mar-22*	31-Mar-21	31-Mar-20
Total Revenue	665.3	401.3	250.7	392.0
Cost of Materials Consumed	261.6	160.2	104.0	157.6
Gross Profit	403.6	241.1	146.7	234.5
Gross Margin	60.7%	60.1%	58.5%	59.8%
Employee Cost	102.6	73.1	61.5	62.0
Other Expenses	88.8	45.8	38.9	46.0
EBITDA	212.3	122.2	46.3	126.5
EBITDA Margin	31.9%	30.5%	18.5%	32.3%
Other Income	11.9	20.8	31.6	4.8
Depreciation	87.1	71.8	60.5	46.6
EBIT	137.1	71.2	17.4	84.8
Finance Cost	28.5	23.3	20.6	16.5
Profit before Tax	108.7	47.9	-3.2	68.3
Tax	25.9	12.3	0.4	15.7
PAT	82.8	35.6	-3.6	52.6
PAT Margin	12.4%	8.9%	-1.4%	13.4%
EPS (in Rs.)	15.33	6.74	-0.68	10.08



# HISTORICAL BALANCE SHEET STATEMENT



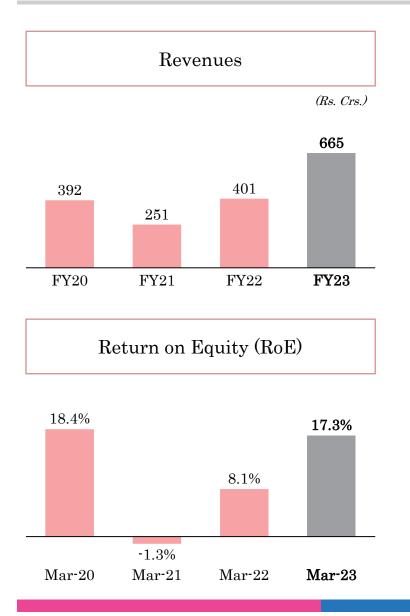
EQUITY AND LIABILITIES (in Rs. Cr)	31-Mar-23	31-Mar-22*	31-Mar-21	31-Mar-20
Equity				
Share Capital	54.0	54.0	79.0	79.0
Other Equity	466.4	384.4	203.9	207.3
Total Equity	520.4	438.4	282.9	286.3
Liabilities				
Non Current Liabilities				
Lease liabilities	274.6	177.7	217.3	179.4
Provision	5.1	2.9	2.1	1.4
Total Non Current Liabilities	279.7	180.6	219.4	180.9
Current Liabilities				
Borrowings	0.0	0.0	10.4	2.8
Lease liabilities	64.9	72.1	4.6	27.4
Trade payables	30.3	17.7	10.7	10.5
Other financial liabilities	7.6	3.2	3.4	2.9
Current tax liabilities (net)	3.6	4.7	1.8	0.0
Other current liabilities	17.5	30.6	11.6	5.3
Provisions	2.3	3.9	3.4	3.2
Total Current Liabilities	126.2	132.2	46.0	52.0
TOTAL EQUITY & LIABILITIES	926.3	751.2	548.4	519.2

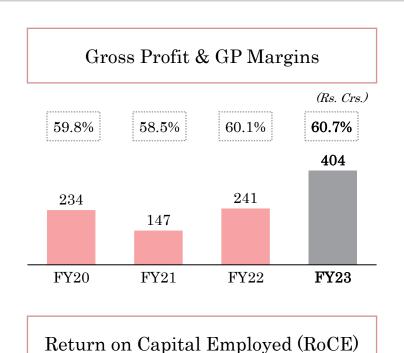
ASSETS (in Rs. Cr)	31-Mar-23	31-Mar-22*	31-Mar-21	31-Mar-20
Non Current Assets				
Property, plant and equipment	85.0	64.1	58.4	60.3
Capital work-in-progress	308.0	226.7	8.6	8.1
Intangible assets	7.4	8.7	0.5	0.7
Right-of-use assets	0.7	0.4	200.6	194.7
Financial Assets				
Other financial asset	54.9	24.0	23.7	20.3
Deferred tax assets (net)	16.8	11.4	7.6	5.6
Other non-current assets	2.6	1.0	4.3	1.3
Total Non-Current Assets	475.4	336.3	303.7	291.0
Current Assets				
Inventories	230.3	165.9	80.9	105.9
Financial Assets				
Investments	21.7	45.9	46.4	8.9
Trade receivables	72.2	60.2	47.1	55.6
Cash and cash equivalents	33.7	42.4	13.2	0.1
Bank balances other than cash	53.5	63.4	26.5	32.4
Other financial asset	11.5	11.2	7.1	5.5
Current tax assets (net)	0.0	0.0	0.0	1.8
Other current assets	28.1	26.0	23.3	18.0
Total Current Assets	451.0	415.0	244.6	228.2
TOTAL ASSETS	926.3	751.2	548.4	519.2

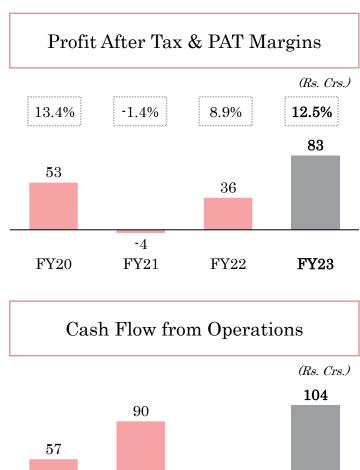


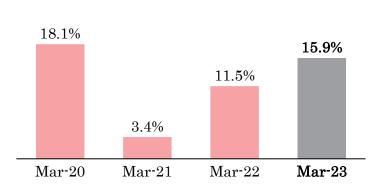
# DEMONSTRATED TRACK RECORD OF STRONG PERFORMANCE

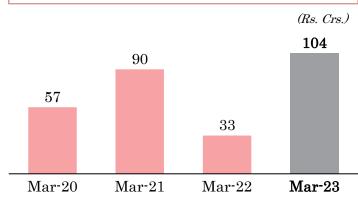




















# THANK YOU!

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