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SCIL/SEC/2023 31st July, 2023

To,
BSE Limited,
Listing Department,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400001

The National Stock Exchange of India Listing Department, Exchange Plaza, Bandra Kurla Complex Bandra East, Mumbai - 400 051

Dear Sirs,

# Sub: Investor Presentation on Financial Results for the Quarter ended 30th June, 2023

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith investor presentation on the Financial Results of the Company for the quarter ended 30th June, 2023.

Kindly do the needful to display the same on your website.

Thanking you,

Yours faithfully, For Sumitomo Chemical India Limited

Deepika Trivedi Company Secretary & Compliance Officer

Encl.: a/a

# **Evolving Responsibly**



### **Safe Harbour**

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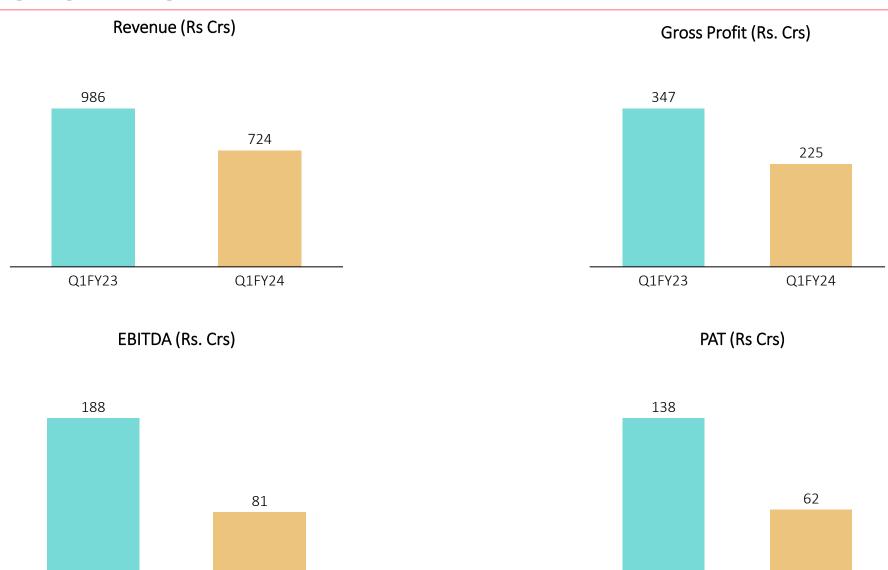
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# Financial Performance and Key Highlights

# **Performance Highlights – Quarter**



Given the seasonality in the business, it is best monitored on an annual basis

Q1FY23

Q1FY23

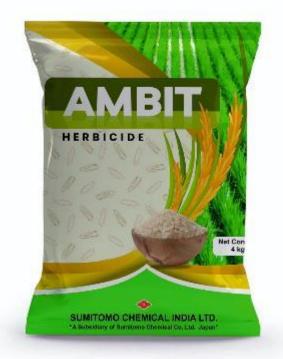
Q1FY24

Q1FY24

# **Performance Highlights – Q1FY24**

- ✓ Our stance has been to consistently emphasize the importance of evaluating our performance on a yearly basis. This approach acknowledges that the performance of a specific quarter can be influenced, either positively or negatively, by external factors beyond the control of our management team, such as rainfall patterns and the timing of the monsoon season. It is imperative to note that the performance of a single quarter should not be extrapolated as a definitive indicator of the overall performance for the entire year.
- ✓ Last year, during our exceptional Q1FY23 performance, we effectively communicated the same message to our investors. As you would have observed, the performance normalized on full year basis in FY23.
- ✓ In addition to the persistent challenges faced in the previous quarter of the preceding year, our company, along with other industry participants, encountered further obstacles such as delayed and erratic monsoons, delayed sowing, pricing pressure, surplus channel inventory, and deferred purchasing decisions by trade partners all of which had a notable impact on the company's operations.
- The delayed onset of the monsoon season has had a consequential impact on the sales performance of the company, resulting in a spill over of sales from Q1FY24 to the next quarter. The recent occurrence of the Biparjoy cyclone, which made landfall along the western coast of our nation, had a transitory impact on our factory operations.
- ✓ However, based on various reports, it has been determined that the utilisation of agrochemicals in India and export markets has not exhibited any detrimental effects on ground level consumption. The consumption patterns remain consistent and unaffected, indicating a stable market environment.
- ✓ We are undertaking efforts to minimize impact of the above-mentioned challenges, which are expected to start showing trend reversal in near term; given good monsoons in July across India, improved crop acreages and improving situation in market inventory levels.
- ✓ **We launched 3 herbicides & 1 insecticides in Q1FY24**. We are gearing up to launch several unique first-time registrations in India after years of efforts, which are expected to ramp up over next few years.
- ✓ We are actively engaged in pursuing a range of strategic initiatives and possess a high degree of confidence in our ability to achieve substantial growth in the medium to long term.

### **New Product Launches - PAN India**



Herbicide

Oxadiargyl 1% + Pretilachlor 6% GR Category: Herbicide



Herbicide
Tembotrione 34.4% SC



Herbicide
Glufosinate Ammonium 13.5 SL

**Innovate Nurture Grow** 



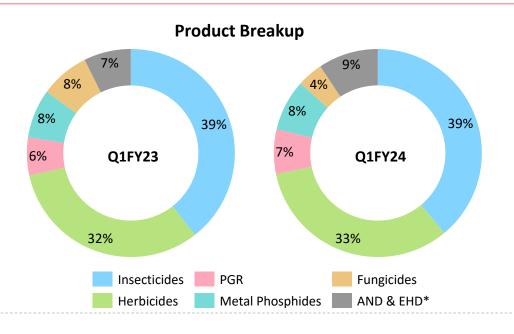
Insecticide
Chlorantrasniliprole 0.4% w/w GR

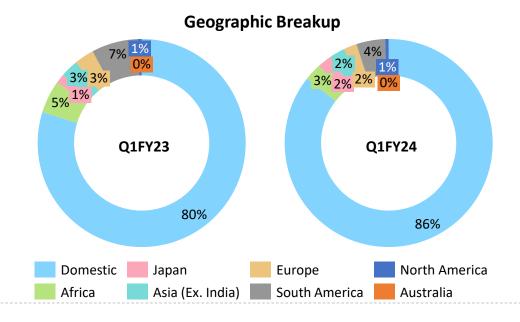
# **Consolidated Profit & Loss Account Statement – Quarter**

Particulars (Rs. Crs)	Q1 FY24	Q1 FY23	YoY	Q4 FY23	QoQ	FY23
Revenue from Operations	724.2	985.8	-27%	651.6	11%	3,511.0
COGS	498.9	639.2		447.4		2,270.6
Gross Profit	225.4	346.6	-35%	204.1	10%	1,240.3
Gross Profit %	31.1%	35.2%	-405 bps	31.3%	-21 bps	35.3%
Employee Expenses	60.1	57.2		54.5	 	218.4
Other Operating Expenses	84.7	101.8	 	69.1	 	355.4
Operating EBITDA	80.6	187.6	-57%	80.6	0%	666.6
EBITDA Margin	11.1%	19.0%	-789 bps	12.4%	-123 bps	19.0%
Other Income	17.5	4.7	 	16.5	 	44.9
Depreciation	13.5	11.2		14.0	 	51.9
EBIT	84.6	181.0	-53%	83.0	2%	659.6
EBIT Margin	11.7%	18.4%	-667 bps	12.7%	-105 bps	18.8%
Interest	1.3	1.3	 	1.4	 	5.4
Profit Before Tax	83.3	179.7	-54%	81.6	2%	654.2
PBT Margin	11.5%	18.2%	-672 bps	12.5%	-103 bps	18.6%
Tax	21.6	41.5	 	9.5	 	152.0
Net Profit	61.7	138.1	-55%	72.1	-14%	502.2
Net Profit Margin	8.5%	14.0%	-550 bps	11.1%	-255 bps	14.3%
Other Comprehensive Income	-0.2	2.5	 	0.6	 	2.3
Total Comprehensive income for the period	61.5	140.7	-56%	72.8	-15%	504.5

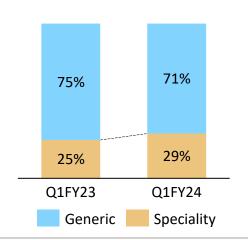
Given the seasonality in the business, it is best monitored on an annual basis

# **Revenue Breakup – Q1FY24**

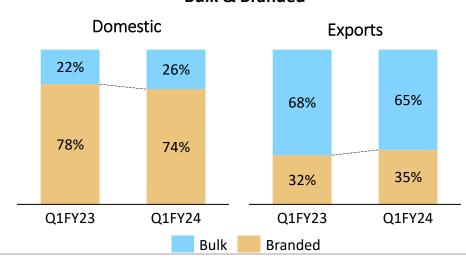




### **Segment Breakup**



### **Bulk & Branded**



# **Consolidated Working Capital Movement**

Particulars (Rs. Crs)	Jun-23*	Jun-22*	Change (Jun-23 to Jun-22)	Mar-23*	Change (Jun-23 to Mar-23)
Inventory (A)	805.6	957.8	-152.2	888.7	-83.1
Inventory Days (Inventories/ COGS* No. of days in period) (i)	147	136		143	
Trade Receivables (B)	810.0	1,057.9	-247.9	946.1	-136.1
Trade Receivables Days (Trade Receivables / Revenue*No. of days in period) (ii)	102	98		98	
Trade Payables (C)	558.0	648.8	-90.8	490.6	67.4
Trade Payables Days (Trade Payables/ COGS*No. of days in period) (iii)	102	92		79	
Other Financial Liabilities (D)	424.0	489.3	-65.3	366.2	57.8
Other Financial Liabilities Days (Other Current Liabilities / Revenue*No. of days in period) (iv)	53	45		38	
Net Working Capital (A+B-C-D)	633.6	877.6	-244.0	978.0	-344.4
Net Working Capital Days (i + ii – iii – iv)	94	96		124	

### **Key Highlights**

- ✓ In term of overall net working capital days, the number as on June '23 is similar to that of June '22.
- ✓ Current quarter has released working capital to the extent of Rs. 344 crore
- ✓ Focused efforts towards improving collections Collection during Q1FY24 of ~Rs. 1,014 crores as compared to Rs. 973 crores during Q1 FY23, increased by 4% yoy
- ✓ Cash, Cash Equivalents and Liquid investments of ~Rs. 1,250 crores as on 30<sup>th</sup> June 2023

Given the seasonality in the business, it is best monitored on an annual basis

 $<sup>\</sup>ast$  No. of Days in period: Jun-23 – 91 days, Jun-22 – 91 days, Mar-23 – 365 days



**Company Overview** 

# **Journey to 15x Growth in India**







#### Vision:

- To be a trusted market leader in Indian cropprotection sector
- To develop a vibrant corporate culture
- Endeavor to achieve success and sustainability through innovation & excellence

#### **Core Values:**

- Innovation
- Excellence
- Integrity
- Respect & value all stakeholders
- Customer focus
- People focus
- Sustainability





### Mission

#### **Marketing and Sales:**

- Further penetration into Indian market & take leadership; expand exports
- Strengthen Sales Force, Distribution and Product Portfolio

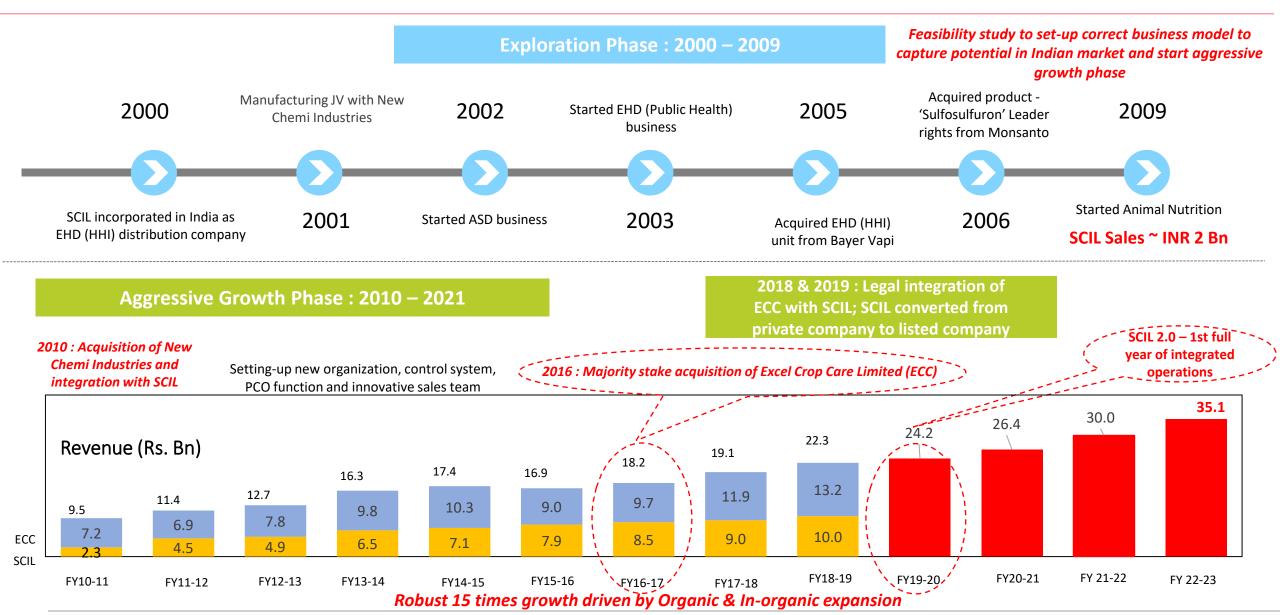
#### **Manufacturing:**

- Supplying the most competitive products with safe and stable operation and meet demand
- Strengthen Procurement Power
- Expand Manufacturing Functions

#### **Management & Support:**

- Establishing the most efficient organization to support business growth and alignment with SCC
- Develop administrative efficiency while ensuring internal controls
- Full & Strict Compliances
- Value Creation for all stakeholders

# **Journey to 15x Growth in India in last 13 years**



# **Formidable Player in the Indian Agrochemicals Space**

5
Manufacturing
Facilities

14 Technical Actives

15,000+ Direct Distributors & 60 Depots



200+ Brands 700+ SKUs

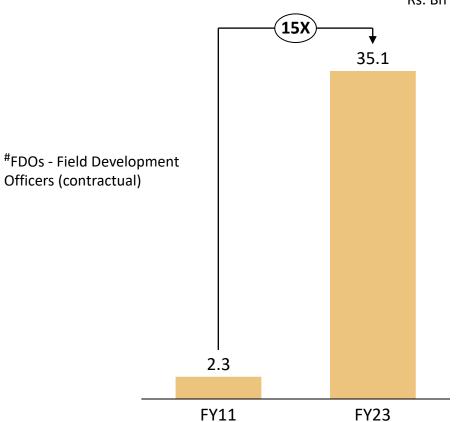
25+ Patents 200+ Registrations

1600+ Employees 1500+ FDOs#

Fenpropathrin Insecticide Paddy, Cotton, F&V Herbicide Glyphosate Tea Gardens, non-cropped Profenophos Insecticide Cotton, Soya bean Insecticide Pyriproxyfen Cotton Clothianidin Insecticides Vegetables Tebuconazole **Fungicides** Wheat, Soya bean, Chilli Gibberallic Acid Plant Growth Regulator Citrus Fruits Aluminum Phosphide **Fumigant** Warehousing of Food Grains Chlorpyriphos Insecticide Paddy, Beans, Gram DL-Methionine **Animal Nutrition** Poultry

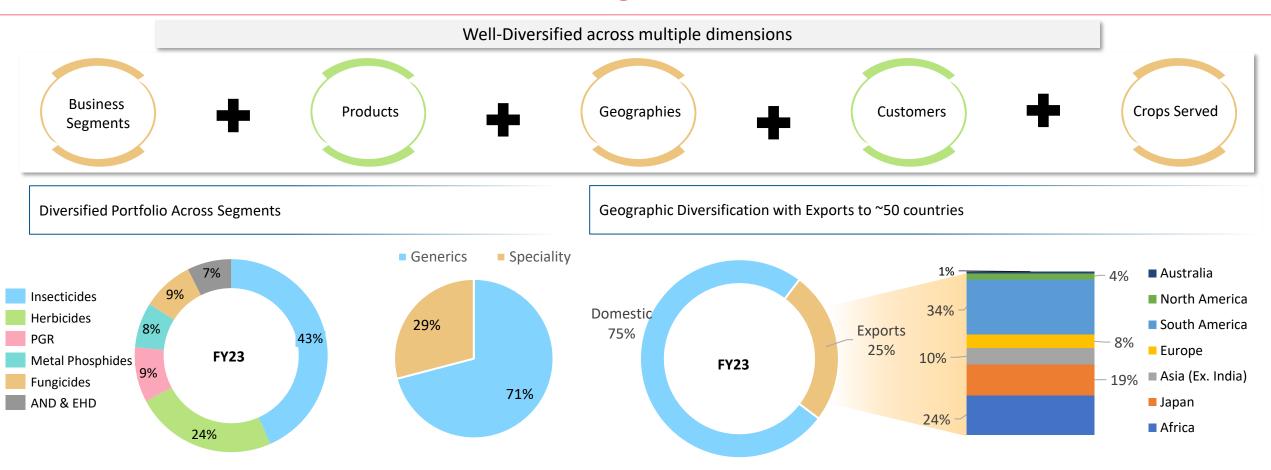
Grown 15X+ over FY11-23

Rs. Bn



Key Products

# **Diversified & De-risked Portfolio Across the Agro-Chem Value Chain**



- ✓ Greater focus on high growth, stable and high profitable segments such as Herbicides, PGR, Bio-rational products
- ✓ Increasing contribution from PGR segment and offerings for both Kharif and Rabi crops to reduce seasonality in the business
- ✓ One of the highest proportion of environmentally-friendly products in the Industry

- ✓ Top 10 products contributes less than 47% of Total Revenue
- √ No product / molecule contributes more than ~18% of Total Revenue
- ✓ Diversified across key crops Concentrated efforts now on fruits & vegetables, paddy and other high growth segments

# **Strong Brand and Well-Entrenched Distribution Network**

- ✓ Strong brand with market leading position across various product categories
- ✓ **Dual brand portfolio** can offer products at all price points serving multiple customer sub-segments
- ✓ In-depth knowledge of own research products, proven go-to-market strategy and deep farmer connect facilitates launch of Speciality products
- ✓ On-field demonstration of products, training of farmers in using the products, building awareness among stakeholders in relation to the products
- ✓ Pan-India distribution network ensures strong presence with both retailers and farmers and on-time feedback mechanism
- ✓ Scale and diversity of product offerings lead to superior bargaining power with distributors and provides one-stop solution for farmers
- Expanded teams for strategic marketing, demand generation, product development and regulatory affairs to focus on future growth



**26** States



15,000+
Distributors



### 4.4 million+

Farmer Connect through physical meetings

### 20 million+

**Digital Connect** 



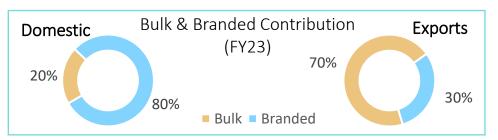
**60** Depots



**~40,000**Dealers



**~600**Sales Team



## **Expanding Brand Visibility and Connect**











- ✓ Wide range of generics and speciality products for Increased crop presence and providing crop
  protection solutions
- ✓ More than 1,500+ Relationship managers connecting to 4.4 million+ farmers throughout crop cycle
- ✓ Over **200 brands** covering maximum of crops and pest segments
- ✓ 15,000+ distributors; 40,000+ dealers and 60 Depots help in expanding brand visibility and connect
- ✓ More than 600+ Qualified and skilled managers in Sales, Marketing and customer support
- ✓ Company with 20+ mega brands with high brand recall
- ✓ Healthy geographical Brand coverage **throughout India** including North East and J&K
- ✓ Optimum use of **advertising media** with increased Digital Platforms presence







### **Digital Marketing Initiatives**

### Develop "Digital Marketing" as a parallel support to Traditional marketing system leading to improved sales.

✓ Our Digital Assets: 23 websites (9 local languages), engaged with 20 million consumers in FY23



YouTube - Advantage

### More than 53,000 subscribers

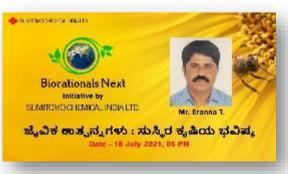








- ✓ Successful campaign to introduce the QR codes of <a href="http://www.sumitomoproducts.com/">http://www.sumitomoproducts.com/</a> to the retailers and farmers.
- Create Interest and real experience Digital + Physical = PHYGITAL





Conducted 100s of YouTube, Facebook, Google, Zoom Video Live sessions in 2022-23



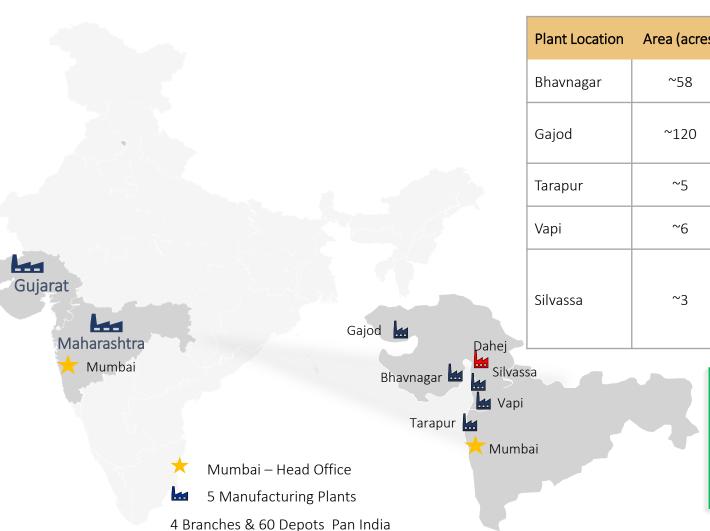
15 Digital Launch programs of Taboli across India to introduce the product to distributors & retailers



- ✓ More than 5,000 downloads
- ✓ Rating 4.5

# **Strategically Located Manufacturing Facilities**

### Connectivity to Major Cities and Proximity to Main Highways, Ports Reduces Logistic Time and Costs

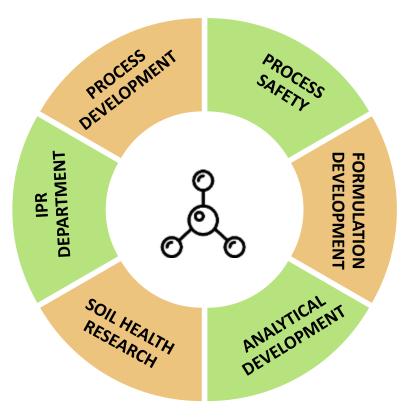


Plant Location	Area (acres)	Segment Served	Product Manufactured
Bhavnagar	~58	Manufacturing of Technical Grade Pesticides and Formulations	Chlorpyriphos, Profenophos,
Gajod	formulations  Production and manufacturing of Active Ingredients		Glyphosate, Tebuconazole Tech, Quinalphos, Imidacloprid, Thiacloprid,
Tarapur			Acetamiprid, Byspyribac Sodium, Fluroxypyr, Aluminium Phosphide, Zinc
Vapi			Phosphide, Sulphur WDG, Fenpropathrin
Silvassa	~3	Formulation of Glyphosate and Other Speciality Products	Formulations for above TG products and several other speciality and generic products

- Overall Optimal capacity utilization ~ 80% to 90% for TGAI's
- Bought 2 additional private owned land parcels for future expansion:
- ~20 acre adjoining our existing Bhavnagar site
- ~50 acre at a prime location at Dahej within Chemical Zone

# **R&D: End-to-End Product Development Capabilities**

- **3 fully equipped, DSIR approved R&D labs** located at Mumbai, Bhavnagar and Gajod capable of synthesis, technical product and formulation development; Soil Health Research Laboratory and in-house field trials
- R&D Team comprises of 75+ qualified and dedicated engineers & scientists of which 10+ are PhDs with more than 15 years of Experience
- 25+ patents granted across various geographies; 9 applications filed
- R&D facilities to gain capability for creating new processes and new combinations using **SCC Japan's chemistries** which would help improve production processes and efficiency





**Bhavnagar, Synthesis Lab** 



Bhavnagar, R&D Analytical lab



Bhavnagar, Soil Health Research Lab



**Bhavnagar, Biopesticides Unit** 

# **Capex Plans**

Regular Capex Rs. 70-75 crore p.a.

Maintenance capex

Capacity enhancements for existing products in line with projected demand

Infrastructure enhancements for supporting future growth

Efficiency improvement projects and safety enhancement

Sustainability initiatives, full compliance with environmental norms & renewable energy projects

Trials and registrations for future pipeline products

Additional Capex Rs. 120 crore over 2 years for 5 products\*

To manufacture additional proprietary technical grade active ingredients products for our parent company SCC Japan and our global affiliates

**5** products have been approved in-principle for supply to SCC and several others are in pipeline

Projects are being set-up at our existing sites.

Target commercialization over next 1 year

Revenue potential of these 5 products on the above capex is Rs. 200 crore to Rs. 250 crore p.a.

Estimated margins are in line with current margins earned by SCIL for similar projects

These products have growing global demand.

Potential to add further capacities and additional products in medium to long term

### **Research & Development**

Indian R&D team is working on manufacturing several off-patent products for Domestic as well as Exports to global affiliates including high growth regions such as Latin America, Africa and Asia Pacific which will entail additional capex and is under evaluation

### **Future Expansion Plans**



Signed and registered agreements to buy 2 additional land parcels and transfer process is expected to be completed soon

- ~20 acre privately owned land parcel adjoining our existing Bhavnagar site
- ~50 acre privately owned land parcel at a prime location at Dahej within PCPIR Zone

\*Both the projects have started commercial production recently and are expected to generate some revenue in current fiscal year of FY24



# **Thrust on Safety, Health and Environment (SHE)**

# Quality Certifications Ensure Consistent product quality and healthy working environment at manufacturing sites



ISO:9001:2015, ISO-14001:2015 and OHSAS18001:2007 for the manufacturing sites at Bhavnagar, Gajod, Tarapur and Silvassa; ISO:9001:2015 at Vapi



A8000 Certification for Social Accountability in Bhavnagar and Gajod



Efforts focused on reducing effluent load and effluent treatment cost, for staying innovative and competitive in the market



The quality of the products is maintained and upgraded to the applicable national and international standards through rigorous pursuit of Six Sigma initiative



Focused on energy conservation and energy cost reduction: 65% of total power requirement through wind and solar power generation plants



Expanding solar power plant capacity in line with towards green energy would also help in reducing dependence on outsourced power as well as in energy cost reduction



3R Principle: Recovery – Recycle – Reuse



Safety audit, training programmes and other safety management processes and programmes are carried out/conducted at regular intervals



### **Abiding by SCC Japan's EHS Policies**



Dr. Vikram Sarabhai award for developing green technology from department of Science and Technology, Government of Gujarat



Certificates of appreciation received ten times from jointly by Gujarat Safety Council and Dish



Government of Gujarat for achieving 10 lakh accident free man-hours



Certificates of merits received from jointly by Gujarat Safety Council and Dish Government of Gujarat for achieving 20 lakh accident free man-hours



Certificates of honour received two times jointly by Gujarat Safety Council and Dish Government of Gujarat for achieving 30 lakh accident free manhours

### Focus on purity, quality and timely delivery of products to the customer



### Quality Certifications Ensure Consistent product quality and healthy working environment at manufacturing sites

- 🙎 Jamnalal Bajaj Award for "Fair Business and Practices"
- Y Chemexcil Best Exporter's award: 2017-18 received in 2023
- First award for export of organic and inorganic chemicals
- **W** ICMA award for innovation and purposeful programs for social progress
- First Sir P.C. Ray award for development of products and process with indigenous technology
- Punjab Haryana Delhi Chamber of Commerce and Industries award for ethical business
- Winner active ingredient trophy and certificate from M/s. Bayer
- Trishul award for the excellent performance for exports in international markets
- ▼ Global CSR award from SCC for one of our Integrated Village Development Programme
- ICMA award for innovation and purposeful programs for social progress
- Shramveer award for improvement of product efficiency received from national level Delhi
- Vishwakarma Rashtriya Puraskar received for process development

- 🙎 National Safety Award by Labour Ministry, Government of India for safety performance
- Shramveer Award to employees from Labour Ministry, state level received six times
- Shram Bhushan Award to employees received five times
- Shram Ratna to employees, received seven times
- Shram Shri award to employees received three times
- Gujarat State Safety Certificate for safety commitment
- SCSR Award from Federation of Gujarat Industries

Focus on purity, quality and timely delivery of products to the customer

### **Autonomous Board with Vast Industry Experience**



# **Dr. Mukul Govindji Asher**Chairman and Independent Director

- Professorial Fellow at Lee Kuan Yew School of Public Policy at the National University of Singapore
- Advisor to Govts in Asia on tax policy & pension reforms; and to multi-lateral institutions including IMF, Asian Development Bank, PFRDA of India, Govt of Gujarat, & World Bank
- Member of the panel to review Crawford School of Public Policy at Australian National University



Preeti Gautam Mehta
Independent Non-executive Director

 30 years of experience in corporate laws, foreign investment and collaborations, mergers and acquisitions and private equity investments, banking, franchising and hospitality



### **Bhupendranath Bhargava**

### **Independent Non-executive Director**

- Experience of over 50 years in areas including banking, project financing and credit rating
- Held directorship in several leading corporates and was on the advisory board of an independent regulatory body set up by the Government of India to work on reforms in telecommunications sector



# Ninad Dwarkanath Gupte

#### Non-executive Director

- Experience of 43 years in management of companies operating in fine chemicals, performance chemicals, industrial chemicals & agrochemicals
- Held senior positions at Excel Industries, BASF India, Herdillia Chemicals and worked as MD of Cheminova India and Agrocel Industries and as Joint MD of Excel Crop Care

### **Autonomous Board with Vast Industry Experience**



Tadashi Katayama Non-executive Director

- MBA from Vanderbilt University, U.S.A. and a Master's degree from Kyoto University in Japan
- Associated with Sumitomo Chemical. Japan since 1992 in the Health and Crop Science business unit in various positions



Masanori Uzawa

#### Non-executive Director

- MBA from University of Virginia, USA and a Bachelor's degree from the University of Tokyo in Japan
- Associated with Sumitomo Chemical, Japan and has experience of over 19 years in the areas of strategy, planning and business development for crop protection & other chemical businesses.



**Chetan Shantilal Shah Managing Director** 

- Commerce graduate from the University of Mumbai and holds a master's degree in Business Administration from North Rope University in the USA
- Over 43 years of industry experience in various leadership and senior management roles



**Executive Director** Chartered Accountant with over 42 years of industry experience Worked with New Chemi Industries Limited for 33 years which was later merged with the Company



**Dr Suresh Ramachandran** Whole Time Director & **Chief Commercial Officer (CCO)** 

- Ph.D. in Entomology" from The University of Georgia, USA
- 25 years of expertise Sales and Distribution, Product Management, Regulatory, Business Management, R&D, Six Sigma & Enterprise Resource Planning, in Crop Protection & Seeds Business.

Board is supported by a strong and experienced management team associated with Company since long

### **Growth Strategies**



26

### Continued Investment in R&D and Pipeline

- Aim to invest in seamless integration of R&D between SCIL and SCC units which would help improve our production processes, enhancing yields and efficiency
- Introduce new products as per market demand



### **Capacity Expansion**

- Driving operational efficiencies maintaining highest safety standards and Responsible Care compliances
- Invest ~15% of consolidated EBITDA every year for upgradation of manufacturing facilities and capacity expansion to cater to strong domestic/global demand



#### Further Brand Development

- Investments for marketing of new and existing products and brands
- On-field demonstrations, training of farmers for building ground-level demand generation supported by digital marketing
- Extraordinary preparations for new product launches underway



### **Product Pipeline**

- Multiple products coming from initiatives
- Global Speciality Proprietary products to be launched in India
- New combination products / pre-mixtures currently under development for domestic and exports
- Off-patent products under development for domestic and exports
- Technical products for manufacturing and exports



#### **Expand Export Business**

• Enhance exports in regions like Africa Leverage SCC's Global supply chain and marketing network to drive exports in Latin America, Asia and Europe

# Achieving Market Leadership in India

- Balanced portfolio of specialty products (including futuristic green products) and offpatent products
- Consolidate position as best agro-chemical marketer in India
- Strive for manufacturing excellence & expand Make in India Projects
- Making organization ready to handle future challenges (Transform)
- Sustainable and healthy financial results (Harvest)

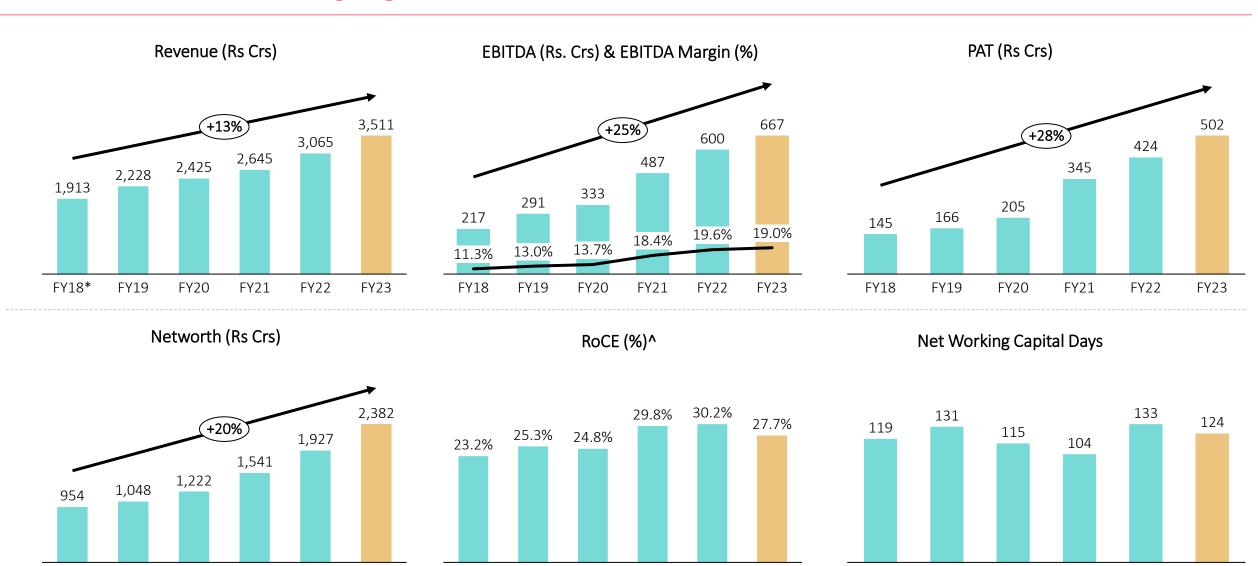
Leverage expertise in successful product launches, demand generation and manufacturing capacity expansions to fuel future growth





# Financial Performance & Key Takeaways

# **Historical Performance Highlights**



<sup>1.</sup> Appointed date for merger of ECC and SCIL is  $1^{\text{st}}$  Apr'18

FY19

FY18

FY20

FY21

FY22

FY23

FY18

FY19

FY21

FY22

FY23

FY18

FY19

FY20

FY21

FY20

FY22

FY23

<sup>\*</sup>Revenue is Net of Excise Duty. ^ ROCE – {EBIT/ (Net Worth + Borrowings)}

### **Consolidated Profit & Loss Account Statement**

Particulars (Rs. Crs)	FY23	FY22	FY21	FY20	FY19	FY18
Net Revenue from Operations	3,511.0	3,061.2	2,644.9	2,424.8	2,228.4	1,912.9*
COGS	2,270.6	1,908.0	1,655.4	1,607.6	1,458.9	1,238.7
Gross Profit	1,240.3	1,153.2	989.5	817.2	769.6	674.2
Gross Profit %	35.3%	37.7%	37.4%	33.7%	34.5%	35.2%
Employee Expenses	218.4	202.0	194.3	179.3	158.4	147.5
Other Operating Expenses	355.4	351.3	308.4	304.7	320.5	309.6
Operating EBITDA	666.6	599.9	486.9	333.2	290.7	217.1
EBITDA Margin	19.0%	19.6%	18.4%	13.7%	13.0%	11.3%
Other Income	44.9	26.8	18.6	10.7	7.6	30.5
Depreciation	51.9	44.8	46.6	41.0	27.8	23.7
EBIT	659.6	581.9	458.9	302.9	270.5	223.8
EBIT Margin	18.8%	19.0%	17.3%	12.5%	12.1%	11.7%
Interest	5.4	6.2	5.6	5.5	3.7	2.8
Profit Before Tax & Exceptional	654.2	<i>575.7</i>	453.3	297.4	266.8	221.0
Exceptional Item Gain / (Loss)**	0.0	0.0	-	-30.9	-7.0	-
Profit Before Tax	654.2	<i>575.7</i>	453.3	266.5	259.8	221.0
PBT Margin	18.6%	18.8%	17.1%	11.0%	11.7%	11.6%
Tax	152.0	152.2	107.9	61.8	94.0	75.8
Net Profit	502.2	423.5	345.4	204.7	165.8	145.1
Net Profit Margin	14.3%	13.8%	13.1%	8.4%	7.4%	7.6%
Other Comprehensive Income	2.3	2.4	1.6	-5.1	0.1	5.1
Total Comprehensive income for the period	504.5	425.9	347.0	199.6	165.9	150.2
EPS	10.06	8.49	6.9	4.1	3.3	2.9

<sup>1.</sup> Appointed date for merger of ECC and SCIL is 1st Apr'18

<sup>\*</sup> Revenue net of Excise Duty; \*\* Merger expenses

# **Consolidated Balance Sheet**

Assets (Rs. Crs)	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19	Mar-18
Non-Current Assets (A)	581.2	487.6	367.6	360.6	318.3	312.7
Property, Plant and Equipment	392.8	349.6	277.6	282.9	277.2	264.8
Capital work-in-progress	53.5	21.1	4.3	6.5	3.2	4.5
Right to use an Asset	33.2	36.4	31.1	34.9	-	-
Other Intangible Assets	3.8	4.3	0.6	1.7	2.1	1.9
Intangible Assets under Development	17.7	14.1	10.0	3.8	4.9	4.3
Non-Current Financial Assets						
(i) Investments	0.1	0.1	0.1	0.1	0.1	0.1
(ii) Loans & other financial assets	36.4	30.8	6.0	5.3	7.6	7.3
Deferred tax Asset (net)	-	-	-	1.1	-	-
Non-Current tax Assets (net)	34.9	21.6	20.4	20.2	18.8	24.8
Other non-current Assets	8.7	9.5	17.6	4.2	4.4	5.1
Current Assets (B)	2,787.9	2,522.0	2,304.3	1,745.6	1,541.7	1,345.7
Inventories	888.7	937.8	754.4	588.0	680.6	609.3
<b>Current Financial Assets</b>						
(i) Investments	238.8	356.02	290.2	86.0	-	-
(ii) Trade receivables	946.1	843.13	848.2	849.8	671.0	551.8
(iii) Cash and cash equivalents	46.9	57.25	213.3	92.6	50.5	73.5
(iv) Bank balances other than (iii) above	256.0	21.88	28.8	0.9	0.9	0.8
(v) Loans	0.5	0.47	7.7	7.9	5.1	3.7
(vi) Other financial assets	284.9	174.50	11.4	21.8	15.8	10.4
Other Current Assets	126.1	131.03	150.3	98.6	117.8	96.3
Total Assets (A+B)	3,369.1	3,009.6	2,671.9	2,106.2	1,860.0	1,658.4

Equity & Liabilities (Rs. Crs)	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19	Mar-18
EQUITY (A)	2,381.8	1,927.2	1,541.3	1,221.8	1,048.4	954.0
Equity Share Capital	499.1	499.1	499.1	499.1	274.6	274.6
Other Equity	1882.6	1428.1	1,042.2	722.6	773.8	679.4
Non-Current liabilities (B)	53.9	61.0	49.6	44.5	30.2	32.5
Non-current Financial liabilities						
Lease Liabilities	17.7	24.7	15.3	19.4	-	-
Provisions	22.6	22.3	29.2	25.1	15.6	12.7
Deferred tax liabilities (net)	13.6	13.9	5.0	-	14.6	18.1
Non-current Tax Liabilities	-	-	-	-	-	1.7
Current liabilities (C)	933.4	1,021.4	1,081.0	839.9	781.4	671.9
<b>Current Financial liabilities</b>						
(i) Borrowings	-	-	-	-	19.7	10.1
(ii) Trade Payables	490.6	517.2	591.2	490.9	480.8	527.3
(iii) Lease Liabilities	16.2	12.9	17.3	16.2	-	-
(iii) Other financial liabilities	366.2	399.7	356.8	235.4	179.2	55.6
Other current liabilities	51.2	79.8	108.2	80.2	87.2	70.1
Provisions	6.3	7.2	5.6	9.7	2.5	2.3
Current tax liabilities	2.8	4.7	1.9	7.4	12.0	6.6
Total Equity & Liabilities (A+B+C)	3,369.1	3,009.6	2,671.9	2,106.2	1,860.0	1,658.4

<sup>1.</sup> Appointed date for merger of ECC and SCIL is  $1^{\text{st}}$  Apr'18

# **Consolidated Working Capital Movement**

Particulars (Rs. Crs)	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19
Inventory (A)	888.7	937.8	754.4	588.0	680.6
Inventory Days (Inventories/ COGS*365) (i)	143	179	166	134	170
Trade Receivables (B)	946.1	843.1	848.2	849.8	671.0
Trade Receivables Days (Trade Receivables / Revenue*365) (ii)	98	100	117	128	110
Trade Payables (C)	490.6	517.2	598.3	490.9	480.8
Trade Payables Days (Trade Payables/ COGS*365) (iii)	79	99	132	111	120
Other Financial Liabilities (D)	366.2	399.7	349.8	235.4	179.2
Other Financial Liabilities Days (Other Current Liabilities / Revenue*365) (iv)	38	48	48	35	29
Net Working Capital (A+B-C-D)	978.0	864.0	654.5	711.4	691.6
Net Working Capital Days (i + ii – iii – iv)	124	133	103	115	131

# **Consolidated Cash Flow Statement**

Particulars (Rs. Crs)	Year ended 31-Mar-23	Year ended 31-Mar-22	Year ended 31-Mar-21	Year ended 31-Mar-20	Year ended 31-Mar19	Year ended 31-Mar-18
Net Profit Before Tax	654.2	575.7	453.3	266.5	259.8	221.0
Adjustments for: Non-Cash Items / Other Investment or Financial Items	38.5	46.3	54.5	45.7	18.6	9.6
Operating profit before working capital changes	692.7	622.0	507.8	312.2	278.5	230.6
Changes in working capital	-135.2	-257.6	25.6	-9.4	-112.7	-100.0
Cash generated from Operations	557.5	364.4	533.4	302.8	165.8	130.6
Direct taxes paid (net of refund)	168.1	142.6	107.9	81.4	88.1	83.1
Net Cash from Operating Activities	389.4	221.8	425.4	221.4	77.7	47.4
Net Cash from Investing Activities	-327.2	-290.2	-282.7	-117.9	-35.3	-39.6
Net Cash from Financing Activities	-72.5	-62.6	-47.1	-61.4	-65.4	7.2
Net Increase /(Decrease) in Cash and Cash equivalents	-10.4	-131.1	95.7	42.2	-23.1	15.0
Add: Cash & Cash equivalents at the beginning of the period	57.2	188.3	92.6	50.5	73.5	58.6
Cash & Cash equivalents at the end of the period	46.9	57.2	188.3	92.6	50.5	73.6

<sup>1.</sup> Appointed date for merger of ECC and SCIL is  $1^{\rm st}$  Apr'18

# **Key Takeaways**

# Formidable Player in the Indian Agro-chem Space

- Strong / leadership position across products and processes
- Ability to develop new combination products (9 under registrations and additional under development)

# Experienced Management Team and Board of Directors

- Strong management and autonomous Board with vast experience and domain expertise
- Localized experience enables better understanding of market needs to drive growth

### Well-diversified Product Portfolio Across Agro-Chem Value Chain

- Multi-product, multi-geography, multi-customer de-risking
- Access to an impressive range of own actives along with significant exposure towards speciality products resulting in product offerings at all price points serving multiple customers sub-segment

# Strong Brand and Well-Entrenched Distribution Network

- 26 states, 60 depots, 15,000+ distributors, 40,000+ dealer network
- High credibility and brand recall amongst famers and the trade on account of transparent and ethical business dealings

# To Benefit from Strong Parentage of SCC Japan

- Benefits from international standing of SCC Japan; most well revered brand renowned for its quality
- Access to SCC's global supply chain and global R&D activities (one of the largest spenders) resulting in development of actives and broad range of formulation research

# State-of-the-art Manufacturing and R&D Facilities

- Operates five manufacturing facilities with state-of-the-art plants at strategic location which helps reduce logistic time and costs
- Capacity not a constraint allowing for significant growth on existing investments
- Holds 27 patents and further 9 applications filed

# Strong Track Record of Driving Growth

- Grown 15X over FY11-23 driven by organic and inorganic expansion; 10.6% CAGR for merged entity (including Excel Crop Care) over the same period
- Debt free balance sheet with strong return ratios



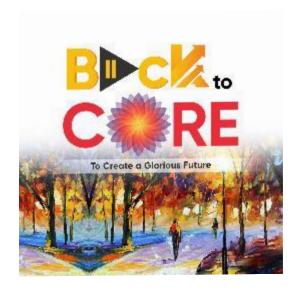
# Annexures

Glance of various events to bring people together

# Glance of various events to bring people together















# **Annual Sales Conference – Sumi Manthan**



# **Annual Distributor Meet – Sumi Bandhan**





# **Goal Setting Meet – Bhavnagar**





# **Goal Setting Meet – Gajod**





# **Goal Setting Meet – Vapi, Silvassa, Tarapur**



