

RPG LIFE SCIENCES LIMITED Unit No. 208-213, B Wing, Bezzola Complex, Sion-Trombay Road, Chembur, Mumbai 400071, India Tel: +91-22-25292152-55 Fax: +91-22-25297423

June 14, 2021

**BSE** Limited,

Corporate Service Department, 1<sup>st</sup> Floor, P.J. Towers, Dalal Street, Mumbai 400 001

Script Code: 532983

Sub: Investors Presentation

Dear Sir/Madam,

The National Stock Exchange of India Limited,

Exchange Plaza, 3<sup>rd</sup> Floor, Plot No. C/1, "G" Block, Bandra Kurla Complex, Bandra East, Mumbai 400 051

Symbol: RPGLIFE

In continuation to our letter dated June 9, 2021, please find enclosed herewith the Investors' Presentation which will be made during RPG Annual Investor Conference 2021.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For RPG Life Sciences Limited

Rajesh Shirambekar

Encl.: as above



#### **Disclaimer**

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements.

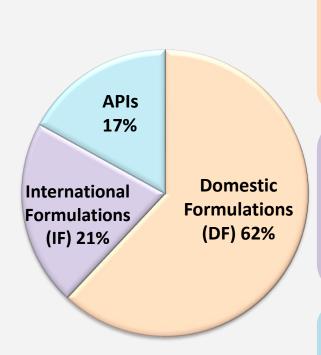
The company operates in the Pharmaceutical segment. Some of the historical Profit and loss numbers which are sliced in the investor presentation for certain sales divisions are purely for broader understanding for investors of the business of the company and its growth trajectory. The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current, and if not stated otherwise, as of the date of this presentation. The Company undertake no obligation to update or revise any information or the opinions expressed in this presentation are subject to change without notice.

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#### **RPG Life Sciences Overview**

RPG Life Sciences, part of RPG Enterprises, is an integrated research based pharmaceutical Company operating in the domestic and international markets in the branded formulations, global generics and synthetic APIs space.



#### **Domestic Formulations**

Develop, manufacture and market branded formulations in India & Nepal

#### **International Formulations**

Develop, manufacture and sell oral solid dosage formulations in the generics and branded generics space across Regulated and Emerging Markets

#### **APIs**

Develop, manufacture and sell high value synthetic APIs in the general therapeutic category



**Leader** in Immunosuppressants



**6** Leading Text Book Brands



**50+** Markets Presence



**3** Manufacturing Facilities



**1100+** Employees



#### **RPG Life Sciences Product Portfolio**

#### **Key Therapies**

#### **Key Products**

#### **Domestic Formulations**

#### **Immunosuppressant Portfolio**

#### **Text Book Brands**

**Azoran**i

Azathioprine

Aldactone<sup>®</sup>

#### **Specialty**

#### **HerMab** Trastuzumab

#### Adlumab

Adalimumab

#### **Iv**zumab Bevacizumab



#### T-JAKi Tofacitinib

#### **New Portfolio**

#### NuGliptin Vildagliptin

Chronic



- Nephrology Rheumatology
  - Oncology
  - **Orthopaedics**
  - Gastroenterology
  - Cardiology
  - Diabetology
  - Neuropsychiatry

#### A zoran' Azathioprine

#### Mofetyl

Mycophenolate Mofetil

#### \*Arpimune ME Cyclosporine



#### Spironolactone Lomotil Diphenoxylate HCl Naprosyn\*

#### Naproxen

Serenace Haloperidol

Norpace New

Disopyramide Phosphate

#### **International Formulations**

#### **Key Products**

Generics - Azathioprine, Sodium Valproate PR, Nicorandil Branded Generics – Siloxogene, Azoran, Mofetyl, Arpimune, Dipsope

#### **APIs**

#### **Key Products**

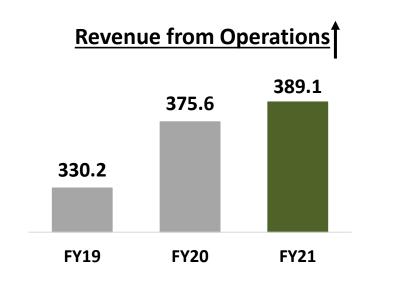
APIs - Quinfamide, Azathioprine, Haloperidol, Risperidone, Propantheline Bromide, Nicorandil, Pantoprazole, Diphenoxylate

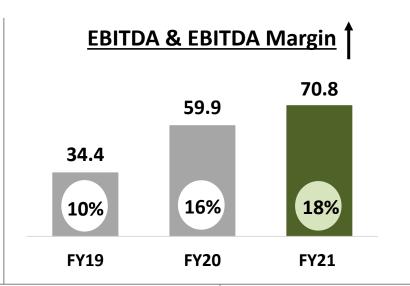
## Key Financials, Business Highlights & Strategy

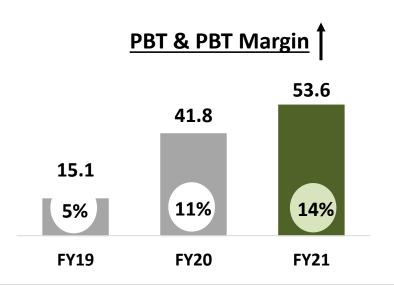


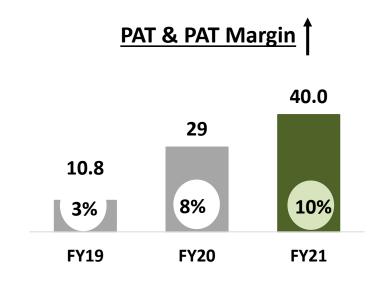
#### **Key Financial Highlights**

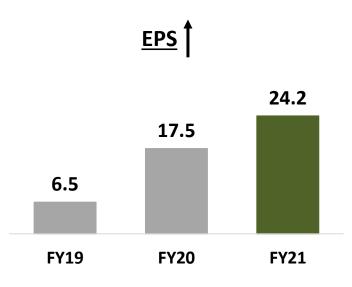
(All figures in Rs. Crores except EPS in Rs.)







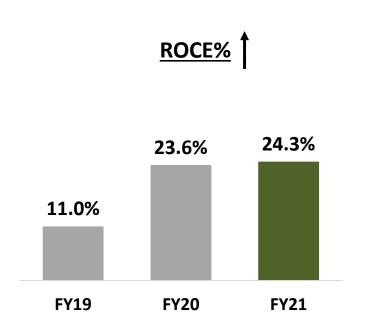


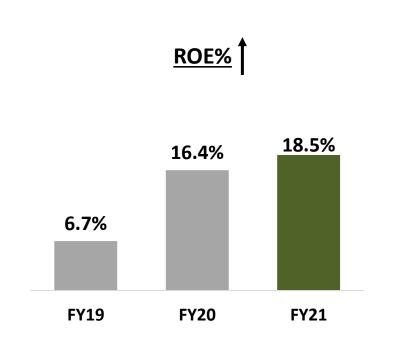


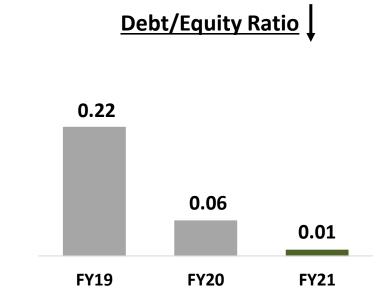


RPG LIFE SCIENCES

#### **Key Financial Highlights: Balance Sheet Ratios**







**Company becomes Debt-free** 



#### Long term rating upgraded to A from A-Short term rating upgraded to A1 from A2+

#### Outlook on long term rating has been retained as Stable.

#### The rating upgradation factors:

- Considerable improvement in the operating performance on the back of
  - Improvement in sales hygiene
  - Cost rationalisation measures adopted over FY2020 and H1 FY2021.
- ➤ A robust capital structure and strong coverage indicators based on
  - Decline in the company's debt levels
  - Healthy cash flows
  - No major debt-funded capital expenditure (capex)



#### **Business Segment-wise Performance**

Domestic Formulations (DF)

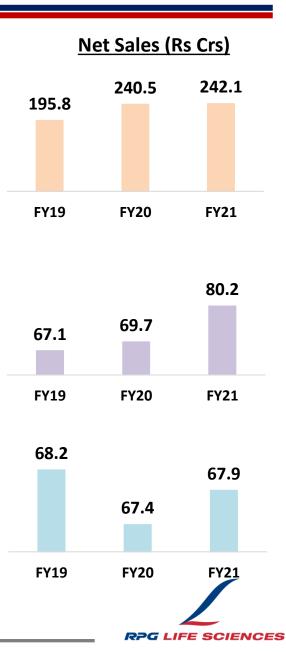
- Domestic Formulations contributed 62% to total Sales of FY21
- Sustained sales with +ve growth despite Covid headwinds: Deeper Acute Portfolio deceleration, Transplant, Dialysis centres/Clinics closure, smaller companies worse hit etc
- Product Portfolio rejuvenation New launches in specialty (Biosimilars) and chronic (Gliptins) segments
- Building Strategic Brand Assets Life Cycle Management Initiatives (New Line Extensions; New customer segments )

International Formulations (IF)

- International Formulations contributed 21% to total Sales of FY21
- UKMHRA approval of our Complex Generic Product Sodium Valproate PR; launched in UK
- Growth driven by regulated markets. Myanmar, one of our key emerging markets, faced disruptions due to political instability

**API** 

- API contributed 17% to total Sales of FY21
- Covid impacted the demand of our acute portfolio. However thrust on new customer development helped us to prevent sales erosion



#### **Domestic Formulations**

#### **Highlights**

- Operating in Mass/Mass-specialty and Specialty segments
- Presence in both Acute & Chronic therapy areas
- Leading Text Book Brands Azoran, Aldactone, Lomotil, Naprosyn, Serenace, Norpace
- Leader in Immunosuppressant category
- Good Customer Coverage Cardiologists, Diabetologists, Urologists, Nephrologists, Rheumatologists, Oncologists
- New Product Launches in New Category Biosimilars

#### **Business Strategy**

**5 Pillars of Profitable Domestic Business Growth** 

1

Product Portfolio
Rejuvenation by
building Chronic &
Specialty Portfolio with
New Launches

2

Strategic Brand Assets building through Life Cycle Management by introducing Line Extensions 3

Customer coverage deepening in targeted therapies by expanding field force and deploying digital 4

Sales force
effectiveness
augmentation by
competencies building
and productivity
enhancement initiatives

.

Profitability
improvement by Opex
control, efficient
manufacturing
operations and sales
hygiene

#### **International Formulations**

#### **Highlights**

- Strong presence in immunosuppressant segment (Azathioprine)
- Footprints across Regulated and Emerging Markets Canada, UK, Germany, France, Australia, South East Asia, Africa
- Long lasting, impeccable supply track record and business relationship with some of the leading generic players of the world
- High Quality and Process orientation making us a preferred partner

#### **Business Strategy**

#### 3 Pillars of Step-wise Global Business build up

Build Immunosuppressant Portfolio

Focus on products with specific/ competitive advantage e.g. Nicorandil (Special manufacturing conditions like low RH), Sodium Valproate PR (Complex Generic product) Expand footprints in Emerging Markets like Myanmar, Vietnam, Philippines, Sri Lanka, Egypt, Sudan



#### **APIs**

#### **Highlights**

- High Value, Low Volume Niche APIs
- Mature Stable Molecules
- Provides backward integration to International Formulations business
- Footprints across geographies LATAM, Iran, Germany, China, South Korea, Bangladesh, Egypt, India, etc.
- Strong customer focus Long lasting relationship with Big Pharma and Leading Generic Firms.

# Business Continuity 1 2 3 Efficiency enhancement Niche Product Focus - Quinfamide Mature Stable Molecules - Market/Customer Expansion



# **Infrastructure & Backend Capabilities**



#### **Manufacturing Facilities**

# Formulations Unit 1, Ankleshwar

- F1 unit caters to the Domestic and Emerging Markets
- Multipurpose plant with dedicated product lines for Oral Dosage forms including Tablets,
   Liquids and Powder
- WHO, Kenya, Nigeria approved

#### Formulations Unit 2, Ankleshwar



- F2 unit caters to the Regulated Markets
- Dedicated product lines for Oral Dosage
- Equipped to handle low RH and low temperature conditions products
- WHO, EUGMP, Canada, Ethiopia, Kenya, Sudan, Nigeria approved

#### **API Unit, Navi Mumbai**



- MF1: Multipurpose unit catering to emerging markets including India
- MF2: Dedicated Immunosuppressant facility catering to Regulated markets
- MF3: Multipurpose unit catering to Regulated markets
- WHO, TGA Australia approved



#### **Strong Backend Capabilities**



#### **Quality**

- All Critical SOPs harmonized through CQA
- Quarterly Internal audit of all plants by CQA
- All critical deviations, change controls and market complaints investigation approved by CQA



#### **Regulatory**

- Well established & evolved Regulatory function catering to Canada, UK, EU, Australia and Emerging markets
- Expertise of eCTD submissions
- Integrated Project Management activities



#### Formulations R&D

- In addition to Formulations Development of IR, have capabilities to develop Modified Release & Complex Generics
- Dossiers Gap Analysis and fulfilment
- Tech Transfer/Site transfer activities
- GLP compliant Analytical Lab for Development and Validation of Analytical Methods



#### **Digitization Focus Areas**

- Quality Management systems: e-QMS, e-DMS, e-LMS.
- Access to critical manufacturing equipment through IRIS scanner
- All QC instruments attached with dedicated software and server
- All stability chambers with software control
- Secondary packing Complies with EUFMD requirement for Track and Trace.



# **Operational Highlights**



#### **RPG Life Sciences response to COVID-19**

A passionate call to the entire organization to go all out to ensure continuous availability of our life saving, critical medicines to our patients.

Our Plants did not stop even for a single day.

Every patient, who asked for our critical medicines, serviced by door delivery.

#### **Key Priorities**



#### **Employees Care**

- Strict protective measures across all locations
  - Detailed SOP
  - Immunity boosting measures
  - Special Care for co-morbidities
  - Enhanced medical Insurance
  - Advisories/Sessions
  - PPE kits, Masks and Sanitizers
- Continuous Digital Connect/Engagement with employees and their families



#### **Business Continuity**

#### **Conserve Cash**

- Sustained OPEX control measures
- Company became debt-free

#### **Supply Continuity**

 RM/PM availability through proactive planning and relationship management with key vendors

#### **Customer Outreach through Digital**

 Deployment of Digital initiatives like e-CMEs, teleconsultation facilitation service, webinars, etc.



#### **Community Service**

- "SafeSeniors" tool development for early detection of risk in vulnerable Senior citizen segment
- Community Servicing through RPG
   Foundation sanitizers, masks, gloves,
   PPE Kits; meals, etc.





#### **New Digitalization Initiatives to Transform Business**

#### **Game Changer Customer Connect Initiative**

















Anytime, Anywhere Doctor Support Initiative

Industry First Initiative

**Range of Services** 

>8000 Key Opinion Leaders

#### **Employee Connect Initiatives**



Digital Platform for comprehensive Salesforce Operations tracking:

#Customer visits, customer engagement activities, sales performance analytics etc



**HR Chatbot** for quick resolution of queries related to HR process and company policies



A digital platform for **Salesforce Grievance Redressal** 

#### **Initiatives in Plant Operations**

e-QMS: Digital Platform to track all 6 Quality parameters

**e-DMS**: Digital Platform to manage all manufacturing/quality documents

e-LMS: Digital Platform to Track Training Sessions on CGMP

e- Access: Retina Scanning for machine access

All above represent Illustrative list of the initiatives

#### **People Initiatives to build Performance Culture with focus on Happiness**

#### I Feel Valued



### I Live a Purposeful & Balanced Life



#### **I Love My Work**



**RPGLS Heroes**Outperformance
Recognition

Signature People Initiatives

#### **I Feel Connected**



RPGLS Happiness
Forums
Leadership Connect –
Month & Quarter

#### I am Growing



We Skill. You Grow.
Competency Building
Continuum



**Akanksha**Career Development

#### I cherish our Culture



RPGLS Parivar
Tyohar-Utsav
Shrankhla
Digital RPGLS Family
Get Together





# **Awards & Recognitions**



#### **RPG Life Sciences Bagged Top Awards from IDMA**

#### Prestigious Awards from IDMA - Indian Drug Manufacturer's Association in January 2020

(consists of 1000+ pharma companies)



IDMA Quality Excellence Award 2019 (GOLD AWARD)



IDMA Margi Patel Choksi Memorial
Best Patent Award 2019



**IDMA Corporate Citizen Award 2019** 

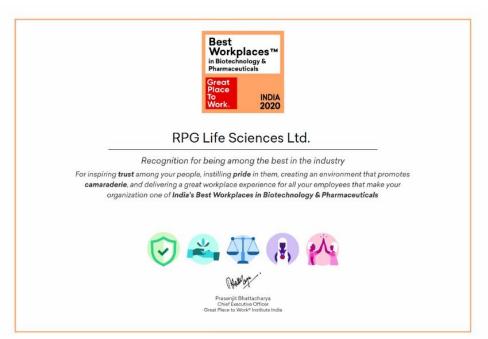


#### **RPG Life Sciences is one of the India's Best Workplace in 2020 – Amongst Top 100**



- Ranked 85 amongst India's 100 Best Companies to Work For 2020
- One of India's Best Workplaces in Biotechnology & Pharmaceuticals by Great Place to Work® Institute







#### **Media Recognition**

- Not a single day Plant stoppage
- Home Delivery of critical life saving medicines to all the patients









