

May 2, 2022

National Stock Exchange of India Limited Exchange Plaza, Plot No. C/1, G Block, Bandra - Kurla Complex, Bandra (East), Mumbai - 400 051.

Symbol: L&TFH

BSE Limited

Corporate Relations Department, 1st Floor, New Trading Ring, P. J. Towers, Dalal Street, Mumbai - 400 001.

Security Code No.: 533519

Kind Attn: Head – Listing Department / Dept of Corporate Communications

Sub: Submission of Investor / Analyst Presentation

Dear Sir / Madam,

With reference to our letters dated April 18, 2022 and April 29, 2022 and pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), please find enclosed presentation to be made to Institutional Investor(s) / Analyst(s) today.

Further, as per Regulation 46 of Listing Regulations, the said presentation would also be available on website of the Company i.e. <u>www.ltfs.com/investors.html</u>.

We request you to take the aforesaid on records.

Thanking you,

Yours faithfully,

For L&T Finance Holdings Limited

Apurva Rathod Company Secretary and Compliance Officer

Encl: As above



LTFS – Lakshya 2026



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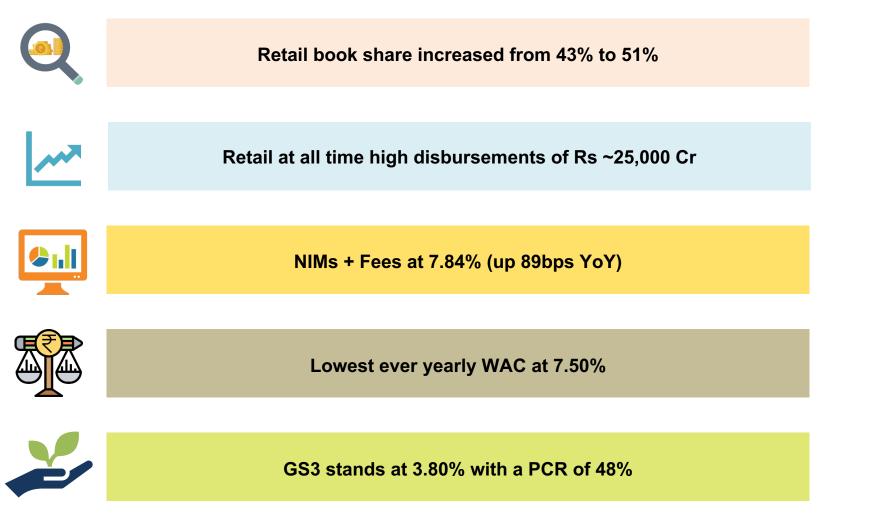
The financial figures, information, data and ratios (audited and unaudited) other than consolidated PAT, provided in this presentation are management representation based on internal financial information system of the Company. These financial figures are based on restatement of certain line items in the consolidated financial statements of the Company and describe the manner in which the management of the Company monitors the financial performance of the Company. There is a possibility that these financial results for the current and previous periods may require adjustments due to changes in financial reporting requirements arising from new standards, modifications to the existing standards, guidelines issued by the Ministry of Corporate Affairs and RBI.

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Risk Factors and Disclaimers pertaining to L&T Mutual Fund: Mutual Fund investments are subject to market risks, read all scheme related documents carefully.

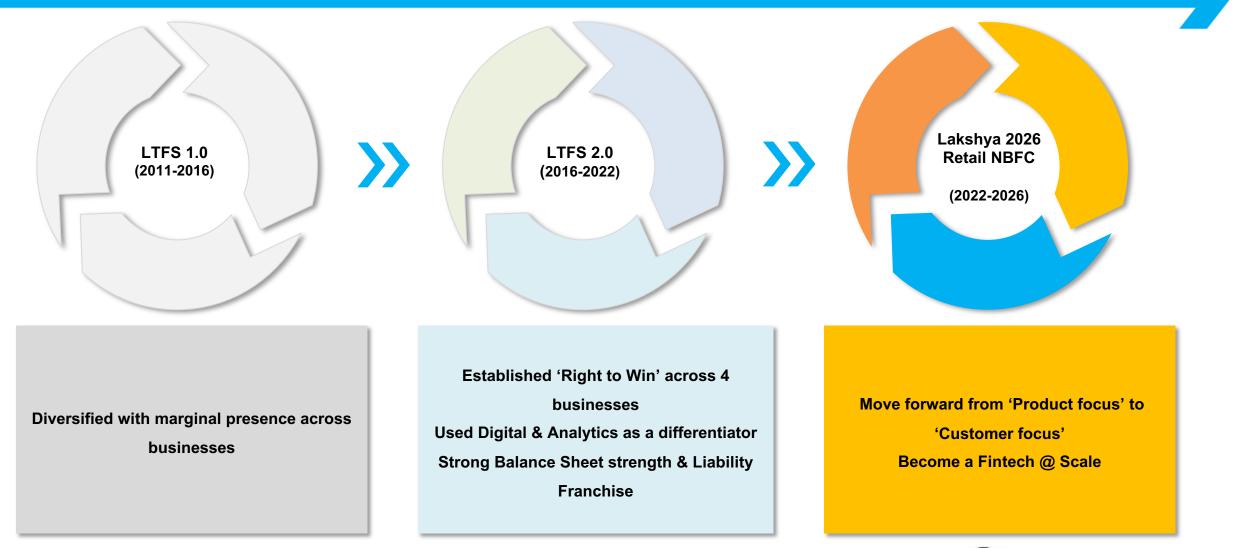


FY22 Recap





Transformation Journey





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Lakshya 2026 Goals





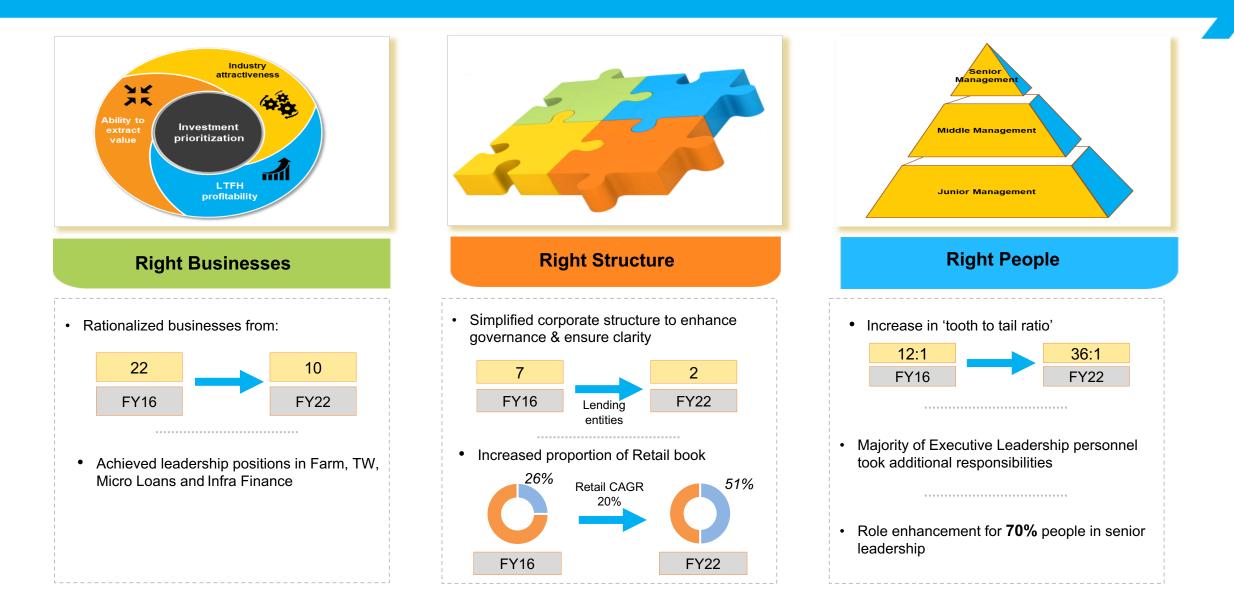
Agenda



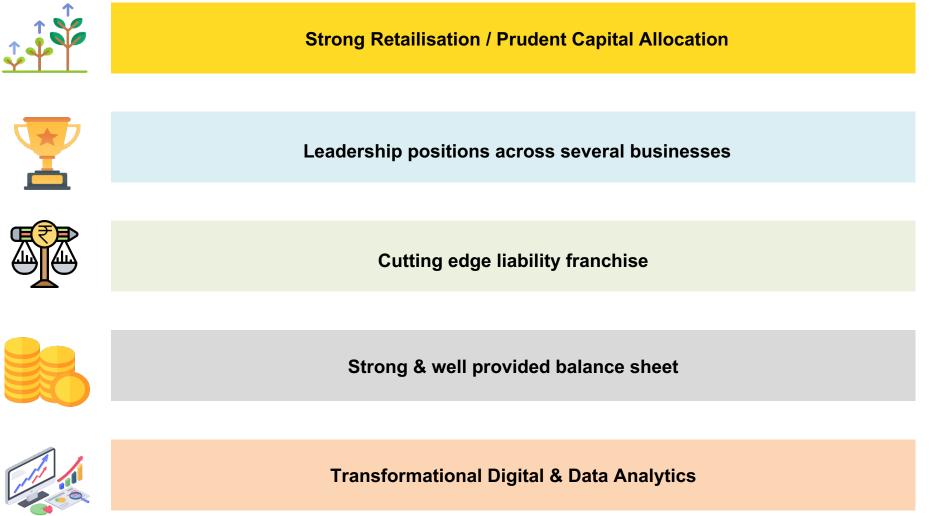




LTFS 2.0 - In perspective

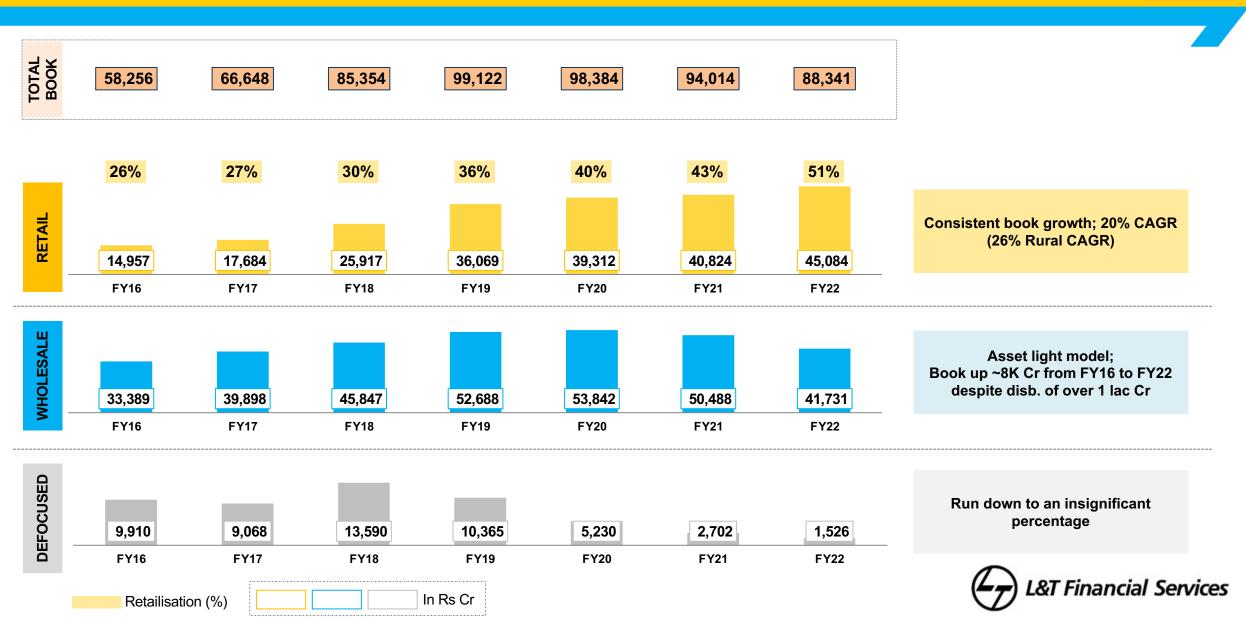


LTFS 2.0 - Delivery





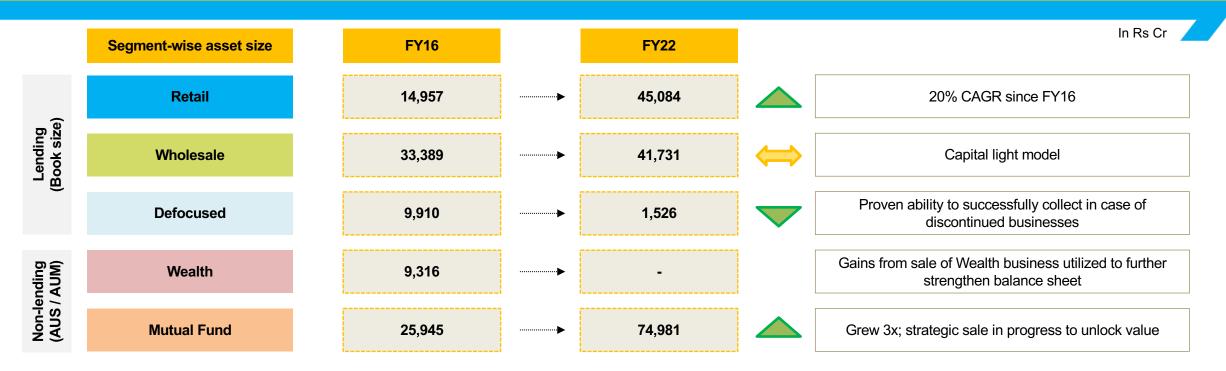
LTFS 2.0 - Strong Retailisation (1/2)





LTFS 2.0 - Prudent capital allocation (2/2)



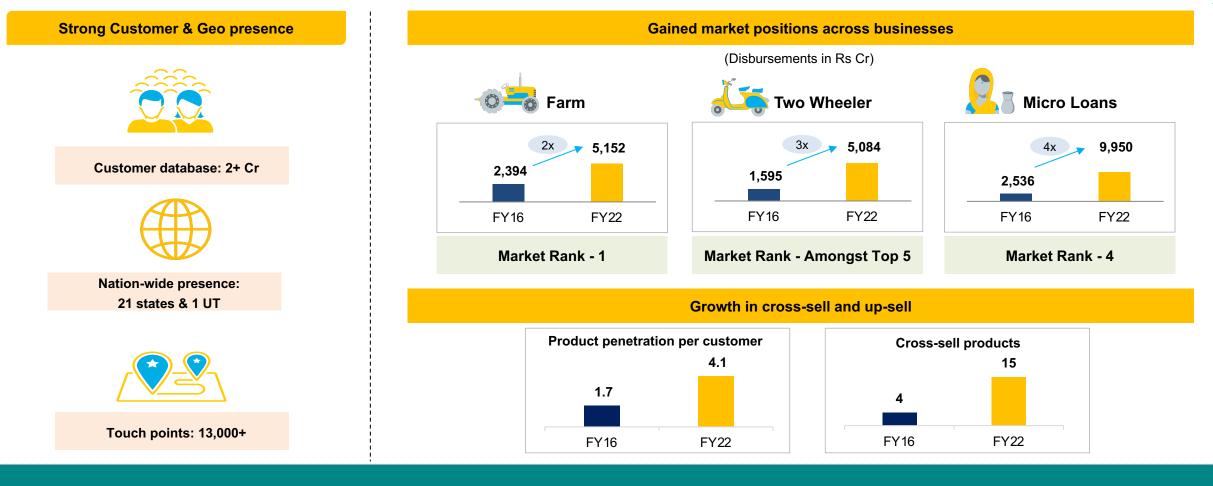


Stronger capital structure to support future growth					
Re-allocation of Capital	Net worth	Rs 19,948 Cr			
 Higher capital allocated towards Retail 					
 Rundown of defocused portfolio 	CRAR	22.9%			
Unlocking value from businesses					
$_{\odot}$ Monetized Wealth and Supply Chain businesses through sale; Mutual fund sale in progress	D/E	4.3x			

Built strengths across businesses with strong customer base; well poised for the next phase of growth

LTFS 2.0 - Leadership positions across businesses





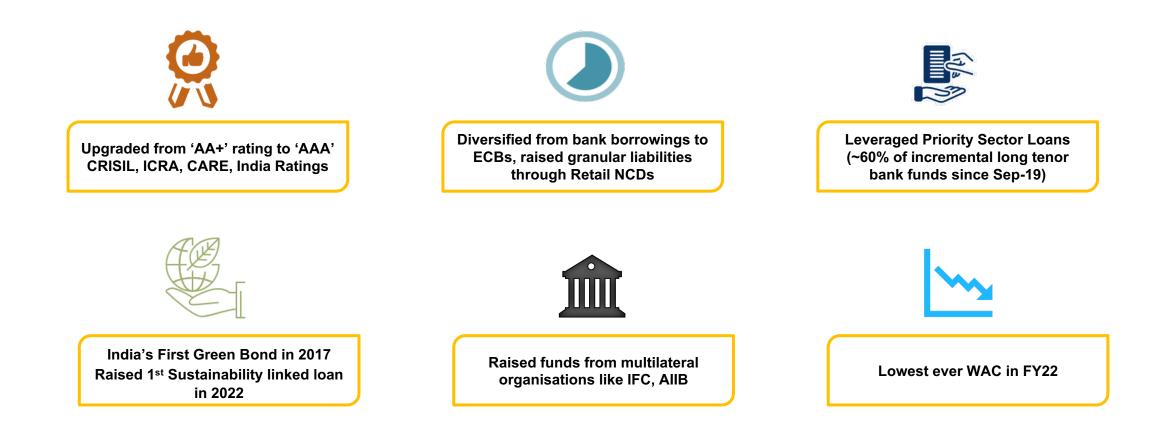
Established strong market position across businesses with granular customer base



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LTFS 2.0 - Cutting edge liability franchise

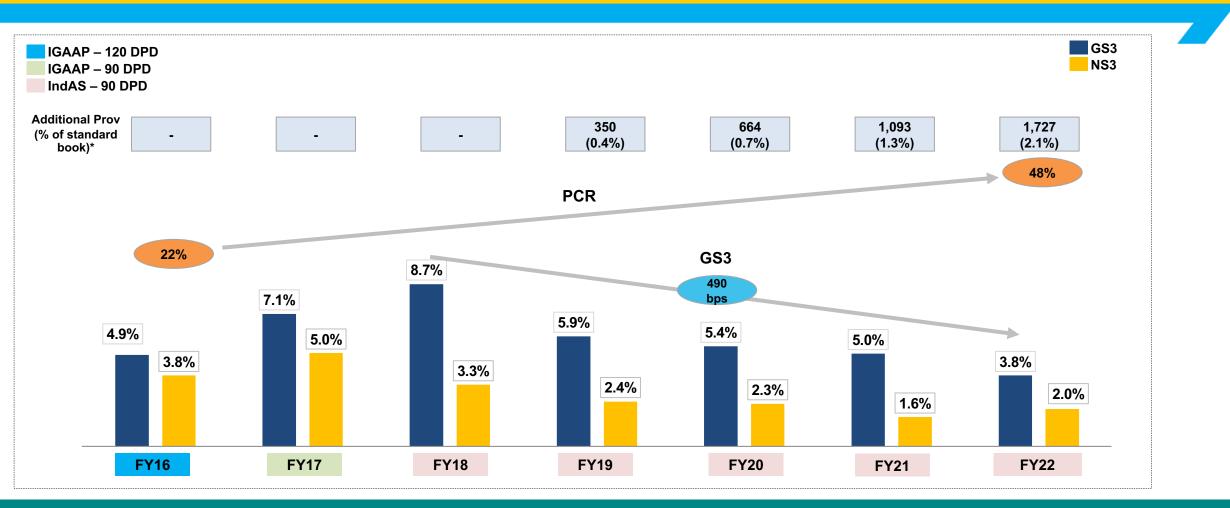




Holistic liability management through diversified borrowings resulting in high degree of safety Leveraged business strengths to deliver lowest cost



LTFS 2.0 - Strong & well provided balance sheet



Asset quality improved despite pandemic, increase in GS3 during FY17 & FY18 primarily due to change in norms

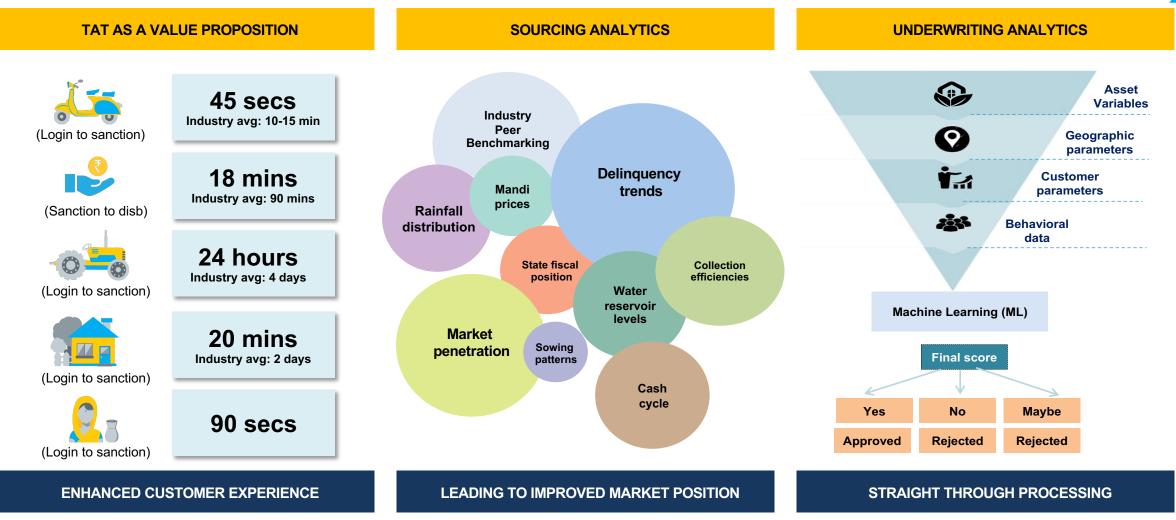
Carrying additional overlays of Rs. 1,727 Cr till FY22



* Additional Provision is over and above provision on GS3 and standard asset provision

LTFS 2.0 - Transformational Digital & Data Analytics(1/2)

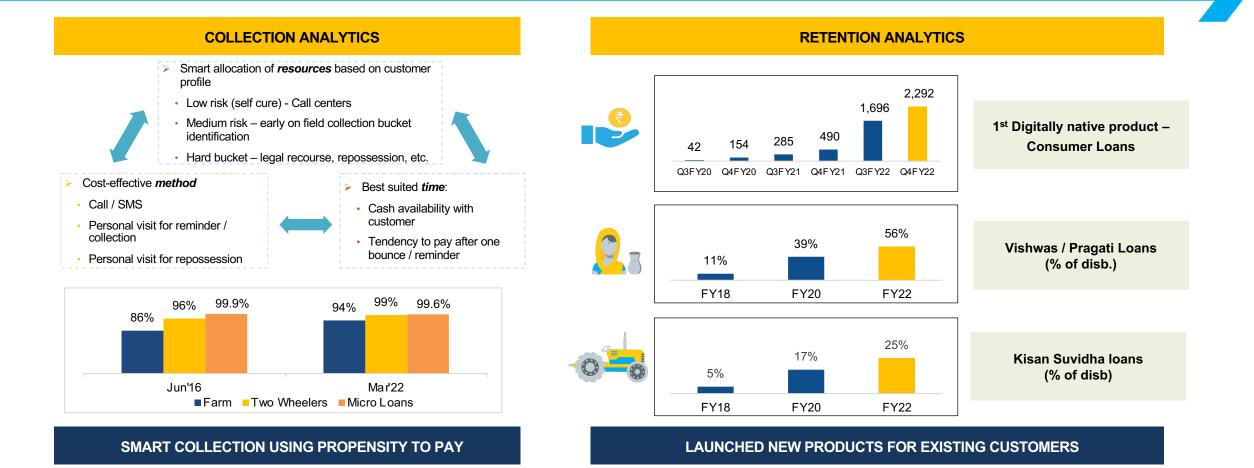






LTFS 2.0 - Transformational Digital & Data Analytics (2/2)

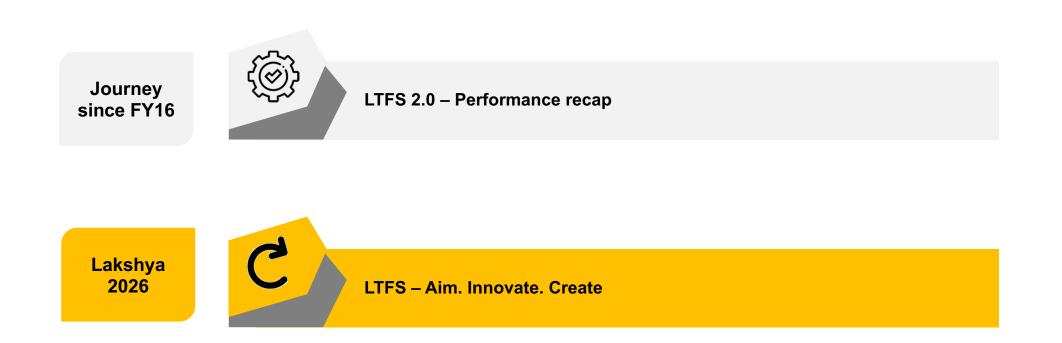




In addition to sourcing, underwriting and collections, digital & data analytics also used as a tool for customer retention



Agenda





LTFS - Lakshya 2026

AIM. INNOVATE. CREATE.

To be a top class 'digitally enabled' retail finance company moving from 'product-focused' to 'customer-focused' approach

Lakshya 2026 Goals





Path to becoming a top class digitally enabled retail finance company

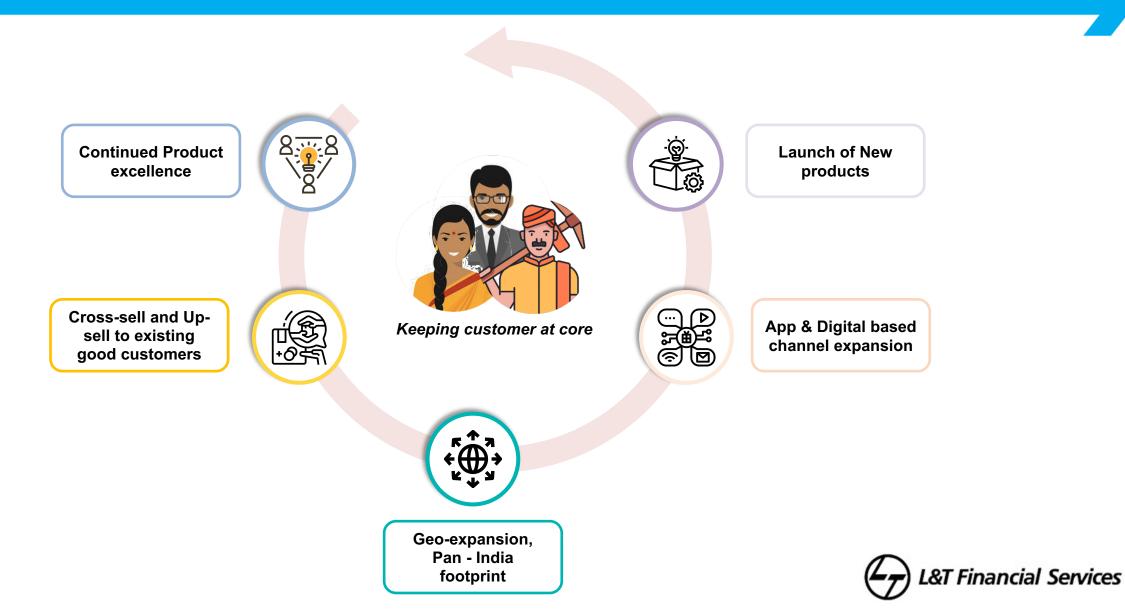


Path to becoming a top class digitally enabled retail finance company



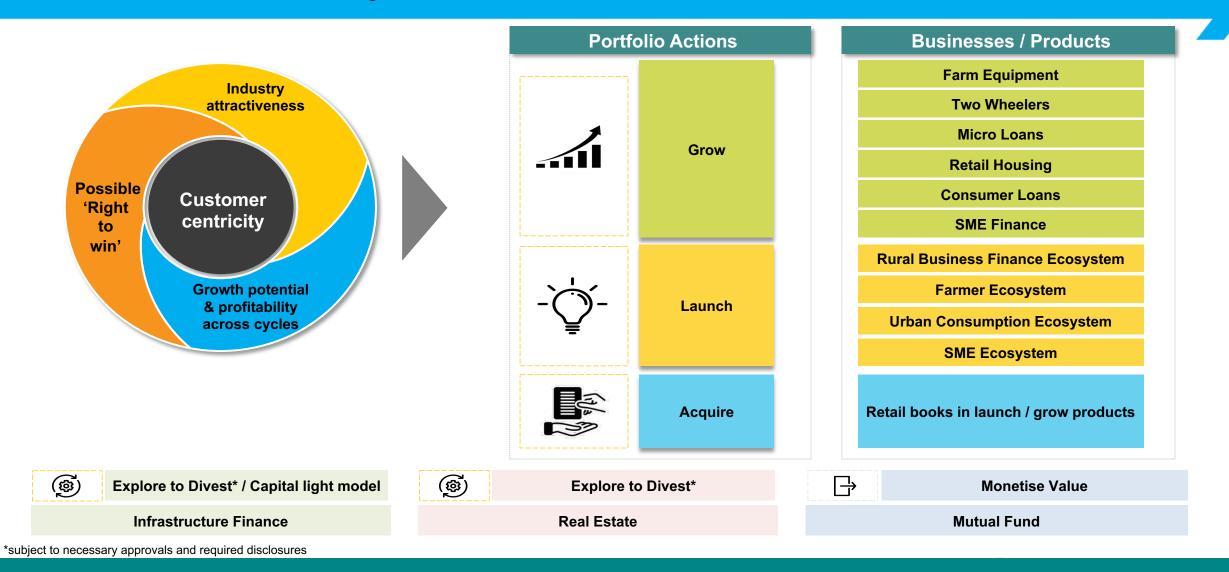
Sustained profit and growth engine

Growth Vectors



Growth Vectors (1/6)

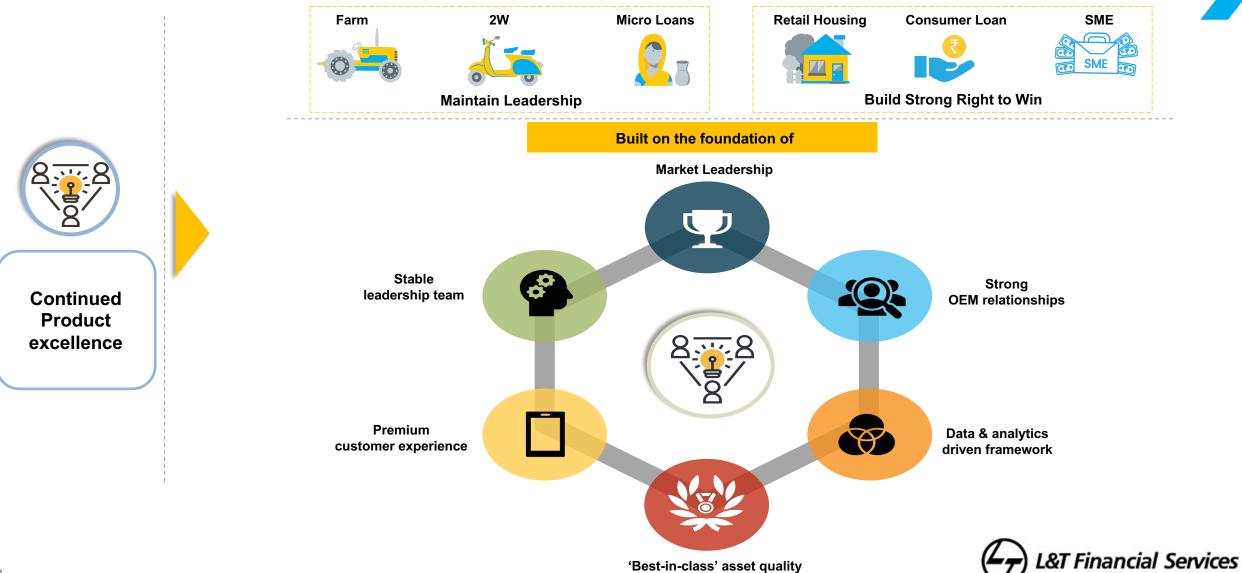
Continued Product excellence – making clear choices



Encompassed by a robust fee engine across customer lifecycle

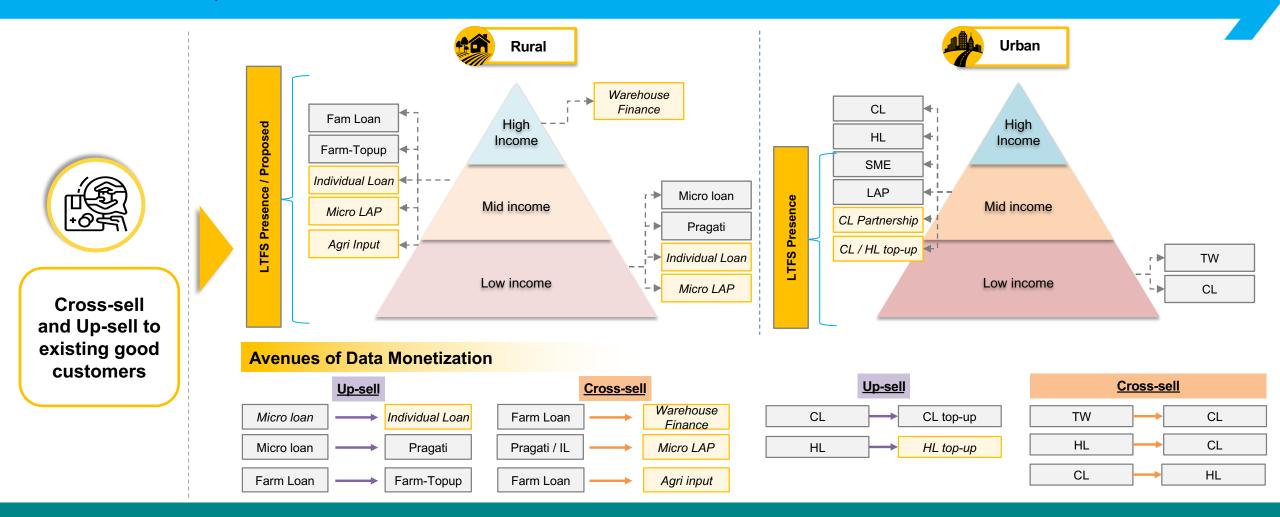
Growth Vectors (2/6)

Continued Product excellence – building leadership across products



Growth Vectors (3/6)

Cross-sell and Up-sell



Blueprint: Move forward from 'Product focus to Customer focus'



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Growth Vectors (4/6)

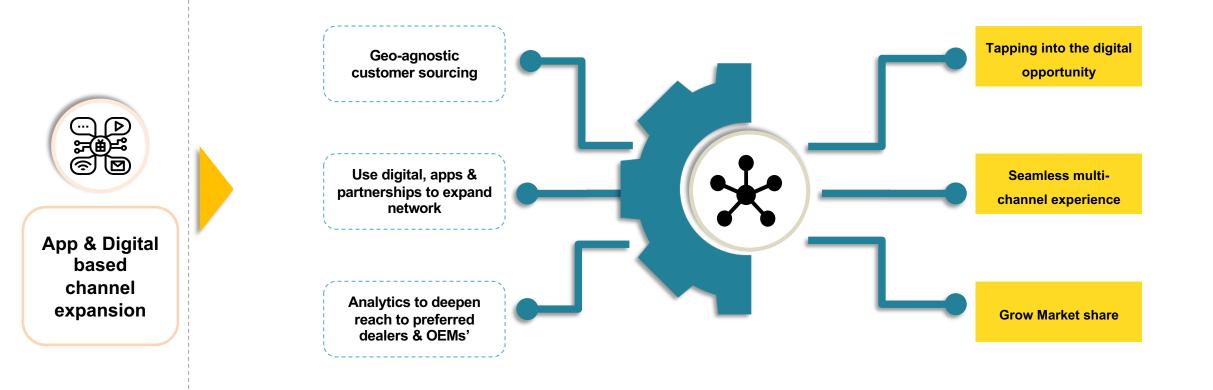
Geo-expansion



Parameters	Rural	Urban	LTFS Right to Win
Income Visibility	Cyclical	Less Cyclical	LTFS better placed as credit models already created for cyclical businesses
Repayment mode	Cash based	Banking habits more profound	 Collection algorithm developed to optimise collection cost Various digital tools & processes already in place
Competitive Intensity & Market Size	Medium; Medium	High; High	 Extend capabilities & learnings to Urban franchise Establish a dedicated vertical
End Use	Primarily income generating	Income generating, in addition lifestyle & consumption based	 Arrive at a balance between income generation & responsible consumption Develop multiple partnerships
Credit penetration	Low	High	 Multiple scorecards already in use to underwrite all customer segments, even with low bureau hits

Judicious use of existing strengths to be superimposed on Urban franchise

Growth Vectors (5/6) App & Digital based channel expansion

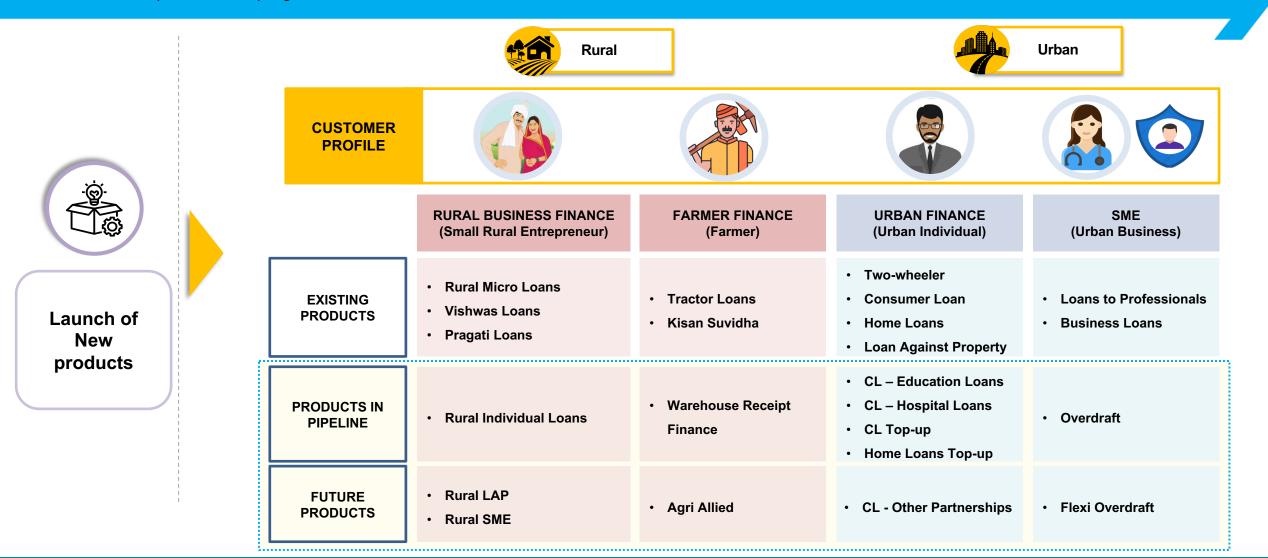


Use digital as a key monetization lever to build customer value proposition



Growth Vectors (6/6)

Product expansion keeping customer at core



...thus becoming a dominant player in Retail finance



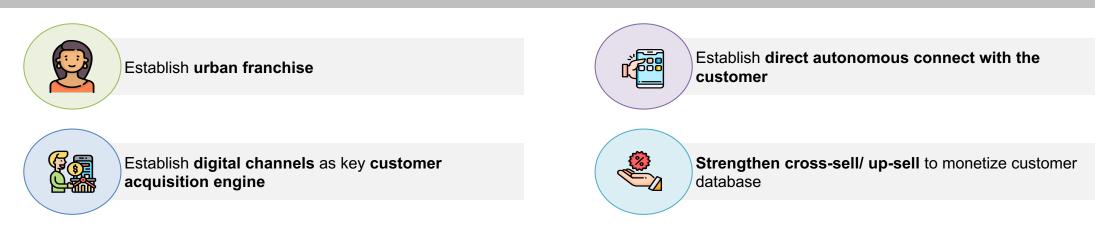


Continue to hold on to the advantage we have in dealership network & underwriting



Continue to build on rural franchise

Build new strengths





Strategising Wholesale Finance

Reduction of overall wholesale portfolio through sale / transfer of assets to drive Retailisation



Infrastructure Finance

 Leading renewable energy financier (Financed over 20 GW till date)



•

Strong sell down model with higher churn (Disbursements ~Rs. 75,000 Cr; negligible AUM growth since FY16)

Continue with asset-light model Explore divestment* / tie-up with strategic investor

Real Estate Finance

• LTFS is one of the leading Real Estate financiers with focus on mid and affordable segments which are less cyclical

 Changes in market dynamics with increasing focus of RE players on building an asset light model No new underwriting

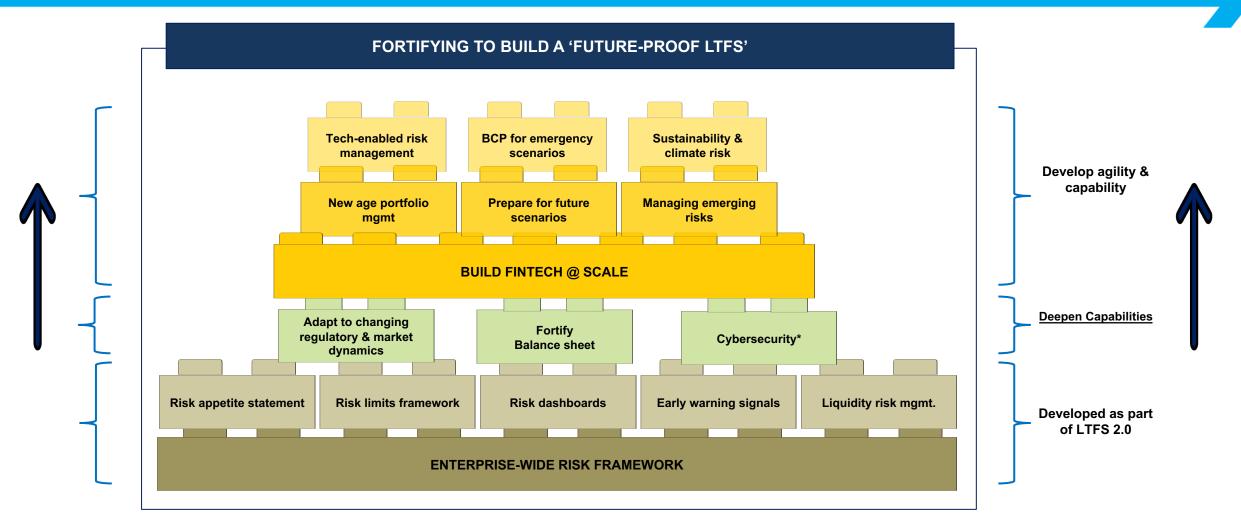
Explore exit* through various inorganic structures

Gains from Sale / Divestment of businesses will be used to strengthen Balance Sheet

Path to becoming a top class digitally enabled retail finance company

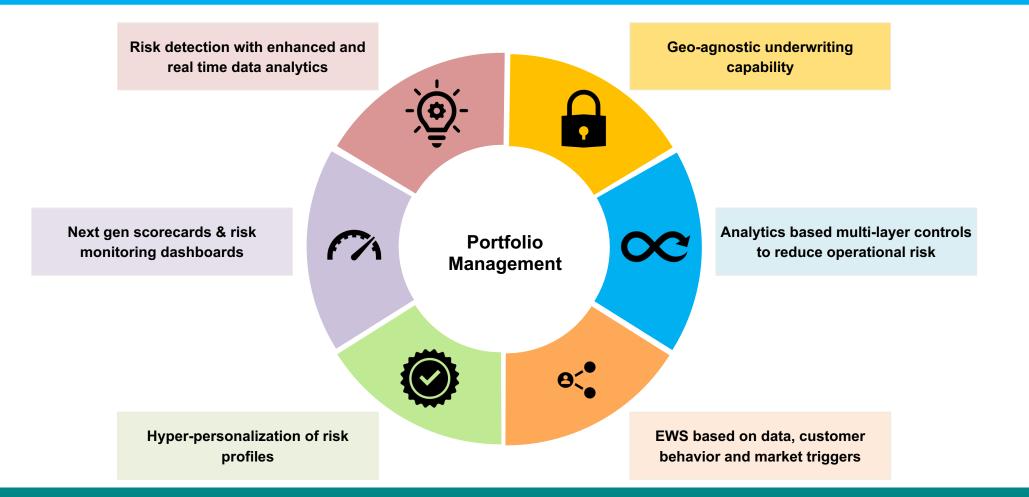


Demonstrable strength in risk management



*LTFH is ISO 27001 certified

New-age portfolio management



Further strengthen asset quality on back of tech-enabled risk management

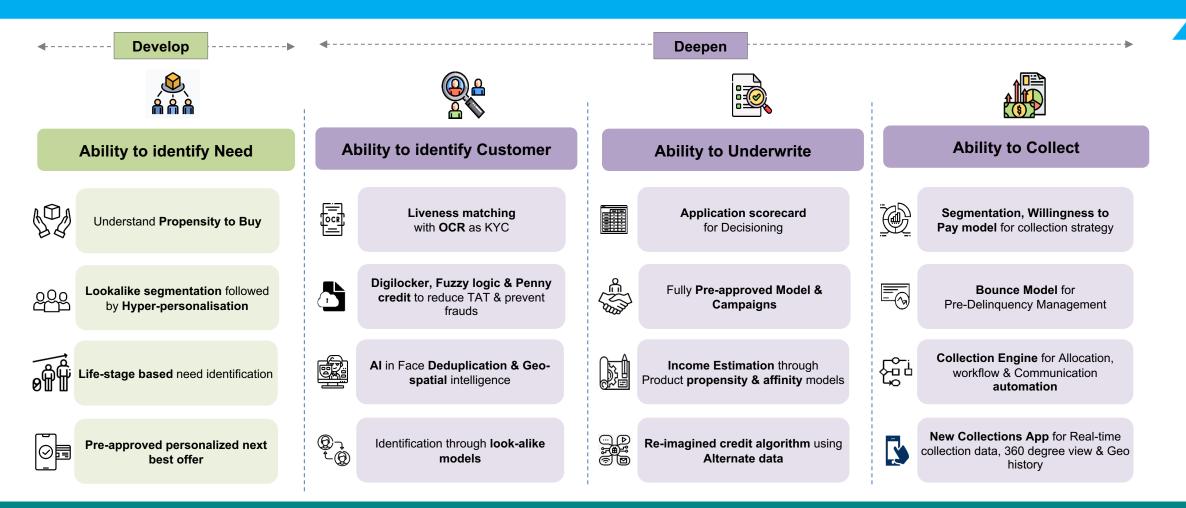


Path to becoming a top class digitally enabled retail finance company



Creating Fintech @ Scale

Data Monetization

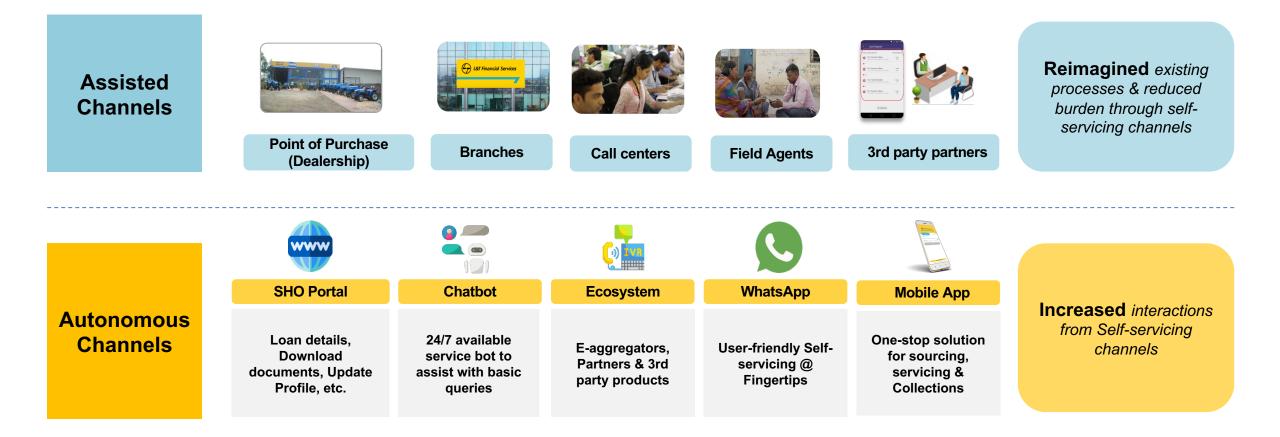


Building ability to manage risk during the customer lifecycle



Creating Fintech @ Scale

Digital Channel Expansion

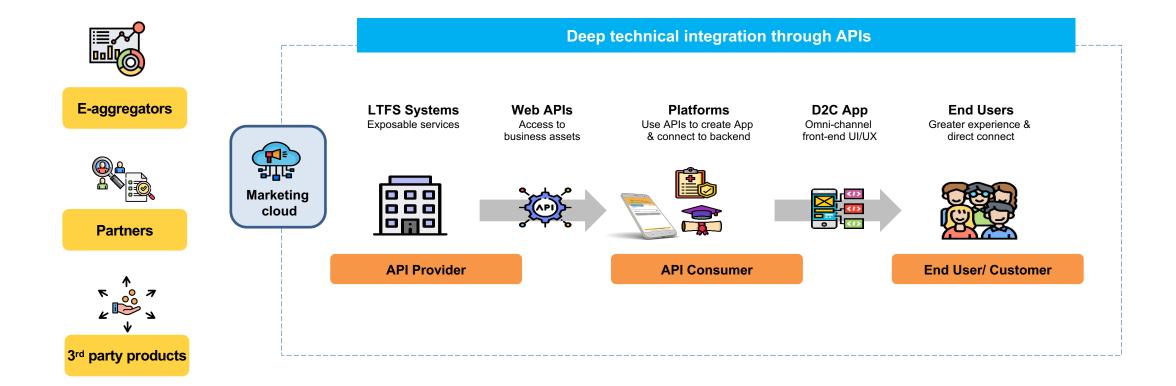




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Digital Channel Expansion

Ecosystem

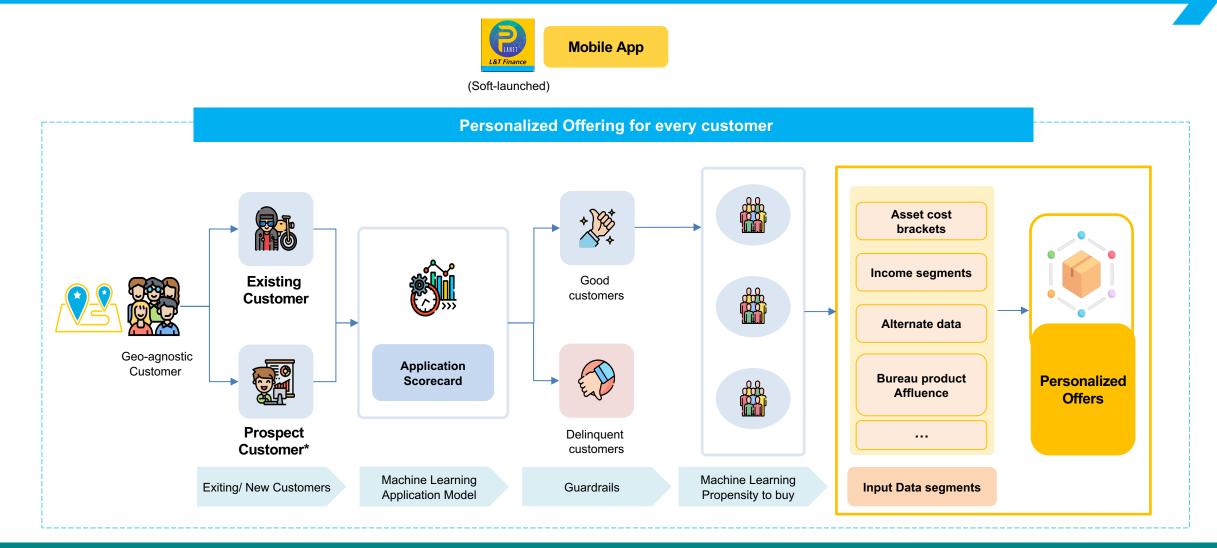


Create open API culture to fast forward distribution and create differentiation on user experience



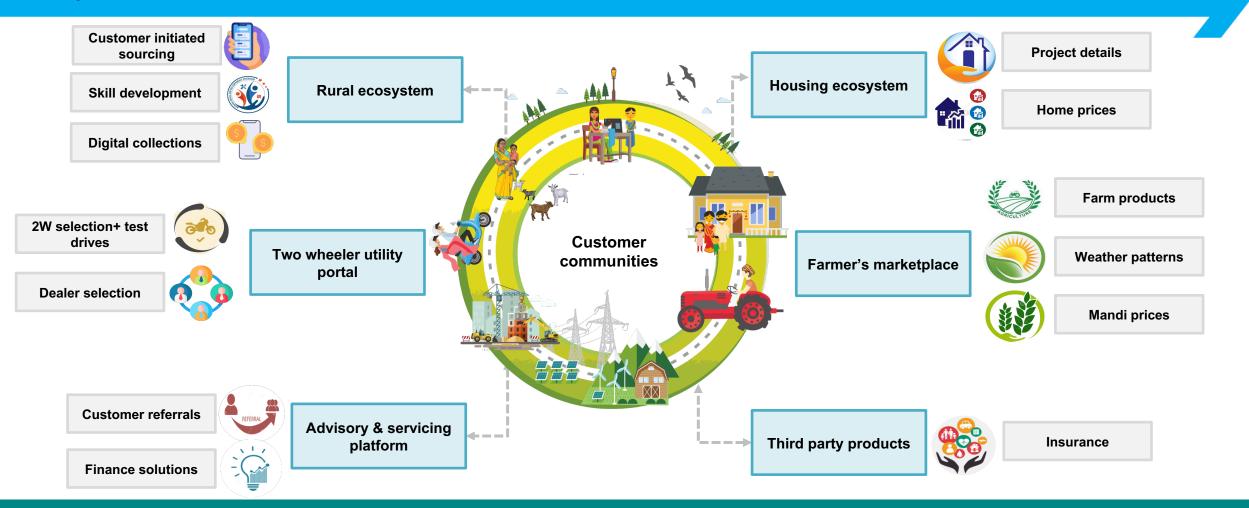
Digital Channel Expansion

Mobile App



Digital Channel Expansion

Targeted End State



Dominating customer mind-space through deep-rooted integrated ecosystem



Path to becoming a top class digitally enabled retail finance company



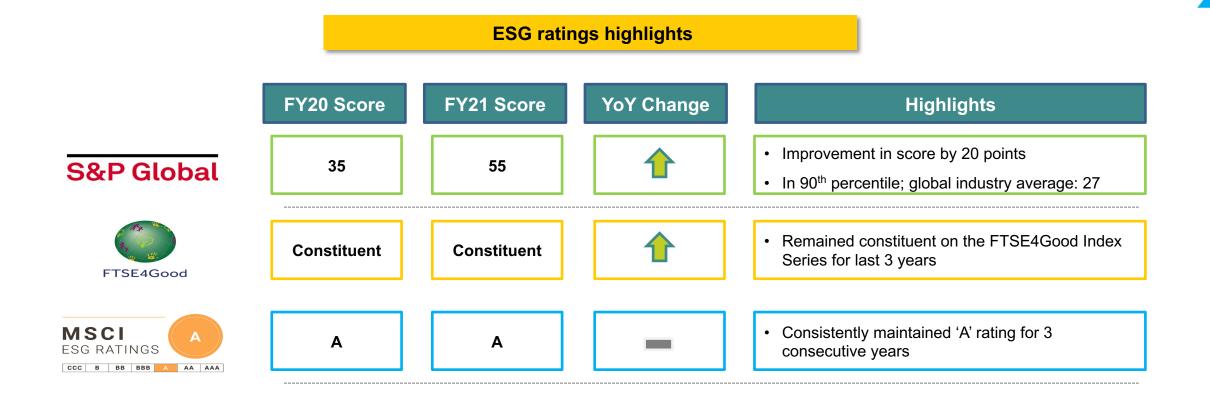
Our Progress till now (1/2)

Disclosures basis	existing practices	Enhanced disclosures and certifications	Building ESG conscious organisation
2018 - 19	2019 - 20	2020 - 21	2021 - 22
 Undertook Gap assessment on Sustainability readiness 	 Published 1st Sustainability Report 	Adopted ESG targets	 Setup board level ESG committee and amongst 1st in industry to map BRSR in SR
 Constitution of Sustainability Task Force 	 Became a 'Constituent' on FTSE Emerging Index series 	 Remained 'Constituent' on FTSE & included in CDP 	 Took Carbon neutrality & water neutrality targets and Corporate HQ shifted to "Renewable Energy"
 Undertook 1st materiality assessment 	 Applied for S&P Global Corporate Sustainability Assessment 	 Published 2nd SR (Disclosure under 6 capitals of IIRC & GRI Standards) & external assurance by E&Y 	 Introduced Materiality assessment across all stakeholders (internal & external)

LTFS amongst the early movers in the industry on ESG initiatives



Our Progress till now (2/2)



Access details of all our ESG ratings on <u>www.ltfs.com</u>

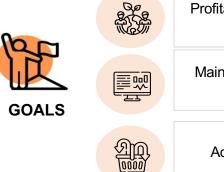
Improvement in ESG ratings on YoY basis; amongst industry leaders in NBFC sector



Sustainable future growth through ESG



To be an environmentally and socially responsible financial institution built on the foundation of 'Assurance', focused on generating sustainable long-term value for all our stakeholders



Profitability with ethical, environmental and social responsibility

Mainstream ESG practices into business, operations and value chain

Achieving Best-in-class ESG ratings

ESG to be deeply embedded in LTFS operations and businesses



Develop and deploy ESG Implementation Framework

Integrate environmental and social

risks in ERM framework



Set clear targets under ESG Monitoring and Reporting



Become signatory to International ESG standards



Formulate ESG linked KRAs for senior executives & employees



Implement Diversity, Inclusion and Equity Program



Drive employee & customer satisfaction through initiatives



Mechanism to ensure compliance of ESG practices

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Develop ESG specific risk assessment tools & risk appetite statements

Develop training modules for creating awareness



Broaden scope for monitoring Scope 3 emissions & automate ESG data collection

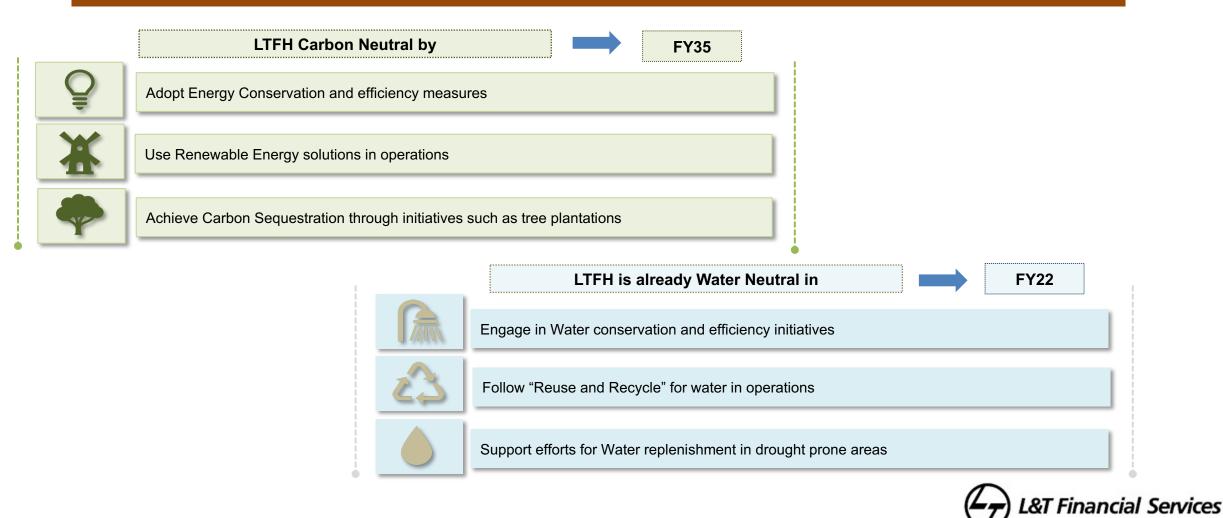


Develop ESG dashboard across operations & business units



Sustainable future growth through ESG

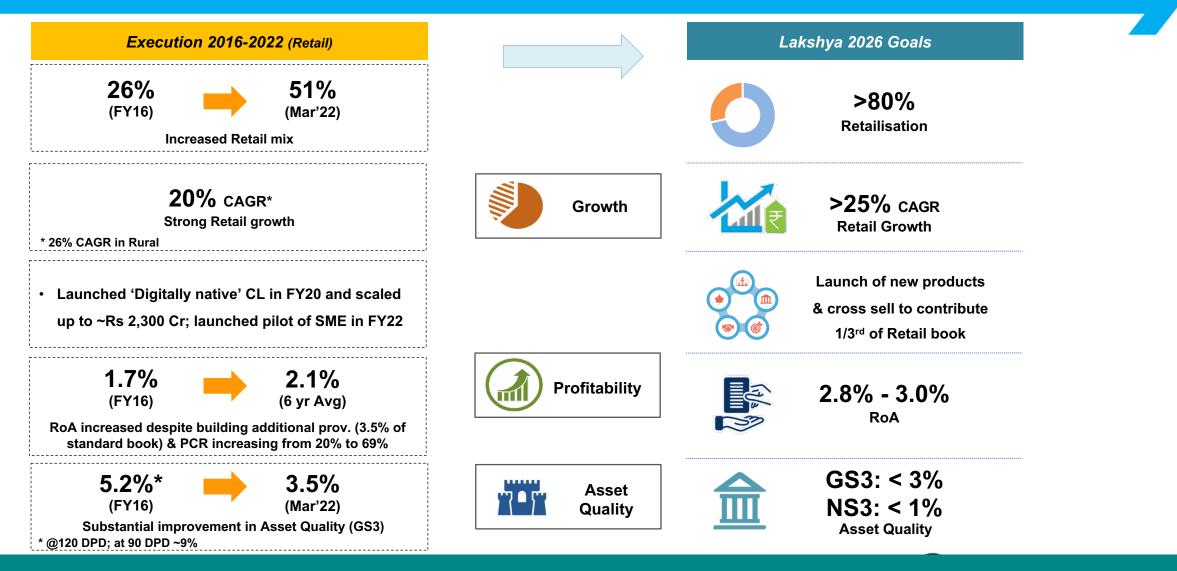
Commitment to achieve Carbon and Water Neutrality adopted in FY22



Why are we confident of achieving Lakshya 2026?



Why are we confident of achieving Lakshya 2026?



Next phase of growth to be built on the back of Retail growth achieved in LTFS 2.0





LTFH Consolidated – Capital allocation and RoE bridge: Q4FY22

	Q4FY21		Business Segments (₹ Cr)		Q4FY22		
ΡΑΤ	Net worth	RoE	Dusiliess Segments (COI)	ΡΑΤ	Net Worth	RoE	Y-o-Y (%)
236	6,293	15.83%	Retail Finance	299	8,319	14.51%	27%
223	10,018	8.94%	Wholesale Finance	42	9,086	1.86%	(81%)
459	16,311	11.51%	Lending Business	341	17,405	7.90%	(26%)
56	1,264	-	Investment Management	51	1,165	-	-
515	17,575	12.00%	Focused Business Total	392	18,570	8.46%	(24%)
(65)	623	-	De-focused	(40)	427	-	-
(184)	575	-	Others (incl exceptional items)	(10)	951	-	-
267	18,773	6.26%	LTFH Consol	342	19,948	6.90%	28%



LTFH Consolidated – Capital allocation and RoE bridge: FY22

	FY21		Business Segments (₹ Cr)		FY22		
ΡΑΤ	Net worth	RoE	Dusiliess Segments (COI)	ΡΑΤ	Net Worth	RoE	Y-o-Y (%)
449	6,293	7.43%	Retail Finance	739	8,319	9.51%	65%
838	10,018	8.74%	Wholesale Finance	383	9,086	4.23%	(54%)
1,287	16,311	8.23%	Lending Business	1,122	17,405	6.67%	(13%)
211	1,264	-	Investment Management	200	1,165	-	-
1,498	17,575	8.92%	Focused Business Total	1,322	18,570	7.30%	(12%)
(238)	623	-	De-focused	(214)	427	-	-
(299)	575	-	Others (incl exceptional items)	(38)	951	-	-
971	18,773	6.19%	LTFH Consol	1,070	19,948	5.54%	10%



Lending Business – Business wise disbursement split

				Disbursement			
Q4FY21	Q3FY22	Q4FY22	Y-o-Y (%)	Segments (Rs Cr)	FY21	FY22	Y-o-Y (%)
1,244	1,492	1,154	(7%)	Farm Equipment	4,477	5,152	15%
1,372	1,637	1,380	1%	2W Finance	4,436	5,084	15%
3,181	3,157	3,881	22%	Micro Loans	6,613	9,950	50%
229	650	798	248%	Consumer Loans	389	2,254	480%
582	638	781	34%	Home Loans	1,402	2,293	64%
49	18	65	33%	LAP	243	106	(57%)
-	16	47	-	SME Finance	-	62	-
6,657	7,606	8,105	22%	Retail Finance	17,559	24,901	42%
283	545	528	86%	Real Estate Finance	962	1,617	68%
1,166	1,758	6,098	423%	Infrastructure Finance	9,803	10,683	9%
1,449	2,303	6,626	357%	Wholesale Finance	10,765	12,301	14%
8,105	9,909	14,731	82%	Focused Business	28,324	37,202	31%
_	_	_	-	De-focused	-	-	_
8,105	9,909	14,731	82%	Total Disbursement	28,324	37,202	31%



Book									
Q4FY21	Segments (Rs Cr)	Q3FY22	Q4FY22	Y-o-Y (%)					
10,261	Farm Equipment	11,210	11,317	10%					
7,122	2W Finance	7,306	7,462	5%					
12,207	Micro Loans	11,955	13,278	9%					
490	Consumer Loans	1,696	2,301	369%					
7,333	Home Loans	7,463	7,837	7%					
3,411	LAP	2,957	2,827	(17%)					
-	SME Finance	16	61	-					
40,824	Retail Finance	42,602	45,084	10%					
12,945	Real Estate Finance	11,603	11,210	(13%)					
37,543	Infrastructure Finance	29,185	30,521	(19%)					
50,488	Wholesale Finance	40,788	41,731	(17%)					
91,312	Focused Business	83,390	86,815	(5%)					
2,702	De-focused	2,162	1,526	(44%)					
94,013	Total Book	85,552	88,341	(6%)					



	Performance Summary										
Q4FY21	Q3FY22	Q4FY22	Y-o-Y %	Summary P&L (Rs Cr)	FY21	FY22	Y-o-Y (%)				
1,636	1,630	1,729	6%	Interest Income	6,453	6,565	2%				
632	607	624	(1%)	Interest Expense	2,755	2,435	(12%)				
1,004	1,023	1,104	10%	NIM	3,697	4,130	12%				
177	160	157	(11%)	Fee & Other Income	524	526	0%				
1,181	1,183	1,262	7%	Total Income	4,221	4,655	10%				
392	439	484	23%	Operating Expense	1,412	1,779	26%				
789	744	777	(1%)	Earnings before credit cost	2,809	2,876	2%				
350	443	375	7%	Credit Cost	2,170	1,882	(13%)				
236	224	299	27%	PAT	449	739	65%				

Particulars (Rs Cr)	FY21	FY22	Y-o-Y(%)
Book	40,824	45,084	10%
Networth	6,293	8,319	32%

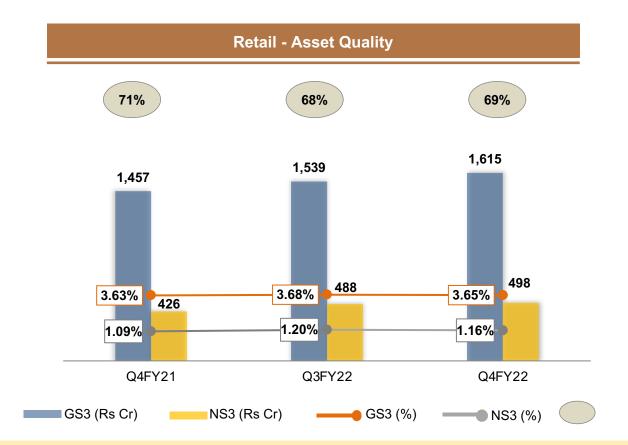


Retail Finance – Key ratios

	Key Ratios									
Q4FY21	Q3FY22	Q4FY22	Key Ratios	FY21	FY22					
16.15%	15.33%	16.06%	Yield	16.12%	15.74%					
10.05%	9.62%	10.26%	Net Interest Margin	9.24%	9.90%					
1.78%	1.51%	1.46%	Fee & Other Income	1.31%	1.26%					
11.83%	11.13%	11.72%	NIM + Fee & Other Income	10.55%	11.16%					
3.93%	4.13%	4.50%	Operating Expenses	3.53%	4.27%					
7.90%	7.00%	7.22%	Earnings before credit cost	7.02%	6.90%					
3.51%	4.17%	3.48%	Credit Cost	5.42%	4.51%					
2.26%	1.97%	2.58%	Return on Assets	1.05%	1.66%					
5.86	4.69	4.75	Debt / Equity	5.86	4.75					
15.83%	11.23%	14.51%	Return on Equity	7.43%	9.51%					



Retail Finance - Asset quality



Carrying additional provision at Rs 1,496 Cr (Macro, enhanced and OTR provisions) corresponding to 3.51% of standard book, in addition to GS3 provisions and ECL on standard assets



	Performance Summary									
Q4FY21	Q3FY22	Q4FY22	Y-o-Y %	Summary P&L (Rs Cr)	FY21	FY22	Y-o-Y (%)			
1,450	1,106	1,038	(28%)	Interest Income	5,984	4,577	(24%)			
913	762	747	(18%)	Interest Expense	4,038	3,143	(22%)			
536	345	291	(46%)	NIM	1,946	1,434	(26%)			
146	113	89	(39%)	Fee & Other Income	387	362	(7%)			
683	457	380	(44%)	Total Income	2,333	1,796	(23%)			
66	105	102	55%	Operating Expense	322	400	24%			
617	352	278	(55%)	Earnings before credit cost	2,010	1,396	(31%)			
197	148	220	12%	Credit Cost	837	866	4%			
223	147	42	(81%)	PAT	838	383	(54%)			

Particulars (Rs Cr)	FY21	FY22	Y-o-Y(%)
Book	50,488	41,731	(17%)
Networth	10,018	9,086	(9%)



	Key Ratios								
Q4FY21	Q3FY22	Q4FY22	Key Ratios	FY21	FY22				
10.85%	10.57%	10.00%	Yield	10.97%	10.44%				
4.02%	3.29%	2.81%	Net Interest Margin	3.57%	3.27%				
1.10%	1.08%	0.86%	Fee & Other Income	0.71%	0.82%				
5.11%	4.37%	3.66%	NIM + Fee & Other Income	4.28%	4.10%				
0.49%	1.00%	0.99%	Operating Expenses	0.59%	0.91%				
4.62%	3.37%	2.68%	Earnings before credit cost	3.69%	3.189				
1.48%	1.41%	2.12%	Credit Cost	1.54%	1.98%				
1.51%	1.12%	0.32%	Return on Assets	1.37%	0.72%				
4.82	4.86	4.91	Debt / Equity	4.82	4.9				
8.94%	6.65%	1.86%	Return on Equity	8.74%	4.23%				



Wholesale Finance – Key ratios

