

Chemplast Sanmar Limited

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January 29, 2022

То,	To,
BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers,	Exchange Plaza, Bandra Kurla Complex
Dalal Street, Mumbai – 400 001	Mumbai – 400 050
Scrip Code - 543336	Scrip Symbol - CHEMPLASTS

Subject: Investor Presentation

Please find enclosed copy of Investor Presentation.

Copy of Investor Presentation will also be available on the website of the company at <u>www.chemplastsanmar.com</u>.

Thanking You, Yours faithfully,

For CHEMPLAST SANMAR LIMITED

M RAMAN Company Secretary and Compliance Officer Memb No. ACS 6248





Chemplast Sanmar Ltd.

Investor Presentation – January 2022



Safe Harbour



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Q3 & 9M FY22 Highlights



Q3 & 9M FY22 Highlights



	Q3FY22	9MFY22
Revenues	Rs. 1,452 cr 33%	Rs. 4,085 cr 66% YoY growth
EBITDA	Rs. 353 cr 25% YoY growth 24.3% Margin	Rs. 850 cr 67% YoY growth 20.8% Margin
РАТ	Rs. 237 cr 48% YoY growth 16.3% Margin	Rs. 417 cr 807% YoY growth 10.2% Margin

Credit Rating (CRISIL)



A+/ Positive /A1+ Chemplast Cuddalore Vinyls Ltd

Key highlights for the quarter

- Revenues registered a strong growth on account of higher realizations per tonne for our key products - Specialty Paste PVC resin, Suspension PVC, Chloromethanes and Caustic Soda.
- On the volume front, while the Caustic Soda volume for the quarter was higher, Specialty Paste PVC and Suspension PVC volumes were lower on a YoY basis, primarily due to restrictions around operation of downstream units in the NCR Region due to poor air quality and the extended monsoons during Q3'FY22, respectively. The demand for both Specialty Paste PVC and Suspension PVC has picked up strongly and the built-up inventory is expected to get diluted in near term.
- Started dispatches of the two newly commercialized products of Custom Manufactured Chemicals business. The product pipeline is strong with a number of projects at various stages of commercialization.
- Received the environmental clearance for our proposed Specialty Paste PVC expansion. We have received clearance for 70ktpa, but as of now, we are going ahead with 35 ktpa expansion as Phase 1.
- Debottlenecking of Suspension PVC capacity by 10% is expected to come fully online by Q1'FY23. This is a phased debottlenecking, part of which is already completed.
- The Company continues to be debt free on a standalone basis and on a consolidated basis the net debt is negligible.

MD's Message





Ramkumar Shankar Managing Director The demand outlook, for both Paste PVC and Suspension PVC, is quite strong due to significant deficit and high import dependence in the domestic market. Increasing tight supply at the global level for both these products, augurs well for domestic manufacturers like us. With our dominant position in the Indian market and expansion plans to cater to the growing demand, we believe that we are well-placed to benefit from uptick in PVC market. Custom manufacturing business is expected to benefit significantly due to China plus one strategy of global innovators.

Q3 has been a very strong quarter financially with revenues registering a 33% growth year on year, and net profit growing 48% year on year.

Our specialty chemicals business continued to be strong in the quarter with Paste PVC registering a higher realization, resulting in healthy margins. After reaching all-time highs in October, Paste PVC prices corrected a bit and now trading close to \$1,700 – 1,750/ton - in the near to medium term horizon, we expect prices to be range bound. We commercialized two new products on the custom manufacturing side and started dispatches for these products.

With respect to Non-Specialty Chemicals, Caustic Soda prices peaked during the quarter and still continue to be on the higher side. Currently, prices are at a level of \$600 – 650/ ton. The price of chloromethanes in India reached record highs due to limited availability on account of reduced import arrivals. However, with the addition of new capacity in India, there has been some correction in prices (though even after correction, the prices are still higher than pre-pandemic levels). Once the market absorbs incremental volume, we expect the prices to strengthen again.

Suspension PVC prices reached a record high in the month of October largely on account of supply side tightness. Thereafter, prices have softened but continue to remain at healthy levels. We expect prices to continue to remain strong as no significant capacity addition is on the anvil in the near term. It is noteworthy that feedstock VCM prices have dropped even more than PVC has – however, the benefit of the drop in VCM prices would kick in after a lag of 30 to 45 days, while the impact of the drop in PVC prices would have an immediate impact. Therefore, we expect margins on suspension PVC to improve in a few months as the benefit of the VCM price drops start to register.



Looking ahead, we are rigorously working on our expansion projects which were mentioned at the time of IPO.

Segment-wise Volumes & Revenues: Q3 & 9M – FY '22



In mt

Sales Volume	Q3 FY22	Q3 FY21	<i>Ү-о-Ү</i>	9M FY22	9M FY21	Ү-о-Ү
Specialty Chemicals	14,055	22,420	-37%	43,732	45,990	-5%
Non-Specialty Chemicals	39,498	27,971	41%	1,06,131	73,225	45%
Suspension PVC	65,089	69,196	-6%	2,11,269	1,95,311	8%
Total Sales Volume	1,18,643	1,19,587	-1%	3,61,133	3,14,526	15%

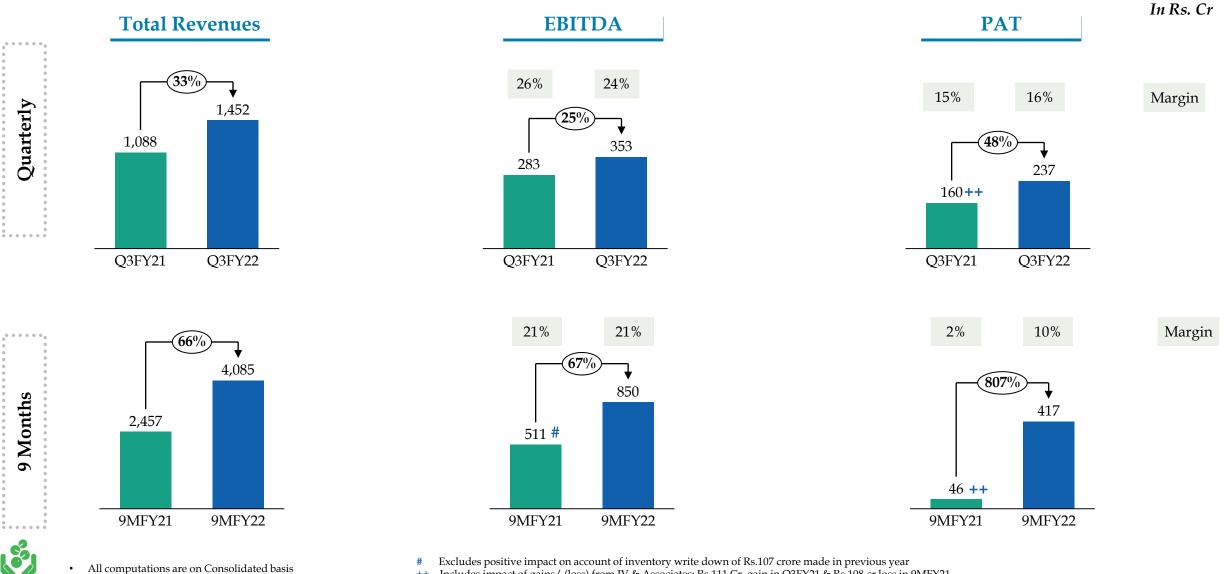
In Rs. Cr

Total Revenue	Q3 FY22	Q3 FY21	<i>Ү-о-Ү</i>	9M FY22	9M FY21	<i>Ү-о-Ү</i>
Specialty Chemicals	294	311	-5%	857	621	38%
Non-Specialty Chemicals	222	95	133%	506	254	99%
Suspension PVC	936	682	37%	2,723	1,582	72%
Consolidated Revenues	1,452	1,088	33%	4,085	2,457	66%



Performance Highlights: Q3 & 9M FY '22





Historical Numbers are restated post CCVL Acquisition in FY '21

Responsible Care®

++ Includes impact of gains/ (loss) from JV & Associates: Rs.111 Cr gain in Q3FY21 & Rs 108 cr loss in 9MFY21. These investments have been delinked in Mar '21.

Consolidated Profit & Loss Account (Proforma)



Particulars (Rs. in Cr)	Q3 FY22	Q3 FY21	Y-0-Y	9M FY22	9M FY21	<i>Y-0-Y</i>
Revenue from Operations	1,452	1,088	33%	4,085	2,457	66%
Cost of Goods Sold	833	621		2,508	1,433	
Employee Cost	33	29		91	89	
Other Expenses	233	155		636	425	
EBITDA	353	283	25%	850	511	67%
EBITDA Margin %	24.3%	26.0%		20.8%	20.8%	
Other income	13	3		49	8	
Depreciation	33	33		97	96	
Inventory adjustment **	0	0		0	107	
EBIT	333	253	32%	802	530	51%
Finance Cost	37	113		287	342	
PBT (before Share of Profit/ (Loss) from Joint Venture and Associate)	295	139		515	188	
Share of Profit / (Loss) from Joint Venture and Associate	0	111		0	-108	
Profit before tax and exceptional items	295	251		515	80	
Exceptional items	0	-13		0	-13	
Profit before tax	295	237	25%	515	66	677%
Tax	59	77		98	20	
РАТ	237	160	48%	417	46	807%
PAT Margin %	16.3%	14.7%		10.2%	1.9%	
Basic EPS (Rs)	14.98	11.93		28.67	3.43	



On Consolidated Basis Historical Numbers are restated post CCVL Acquisition in FY21

** Positive impact on account of write down of inventory made in previous year

Standalone Profit & Loss Account



Particulars (Rs. in Cr)	Q3 FY22	Q3 FY21	Ү-о-Ү	9M FY22	9M FY21	Y-0-Y
Revenue from Operations	517	407	27%	1,364	875	56%
Cost of Goods Sold	139	147		423	292	
Employee Cost	20	19		59	58	
Other Expenses	169	105		445	278	
EBITDA	190	135	40%	437	248	76%
EBITDA Margin %	36.7%	33.2%		32.0%	28.3%	
Other income	6	1		29	2	
Depreciation	23	23		65	64	
EBIT	173	113	53%	401	186	115%
Finance Cost	3	67		134	195	
PBT (before Exceptional Item)	170	47		267	-9	
Exceptional items	0	-13		0	-13	
Profit before tax	170	33	411%	267	-22	n.a.
Tax	27	12		36	-7	
РАТ	143	21	571%	231	-15	n.a.
PAT Margin %	27.6%	5.2%		17.0%	-1.7%	
Basic EPS (Rs)	9.03	1.58		15.91	-1.14	

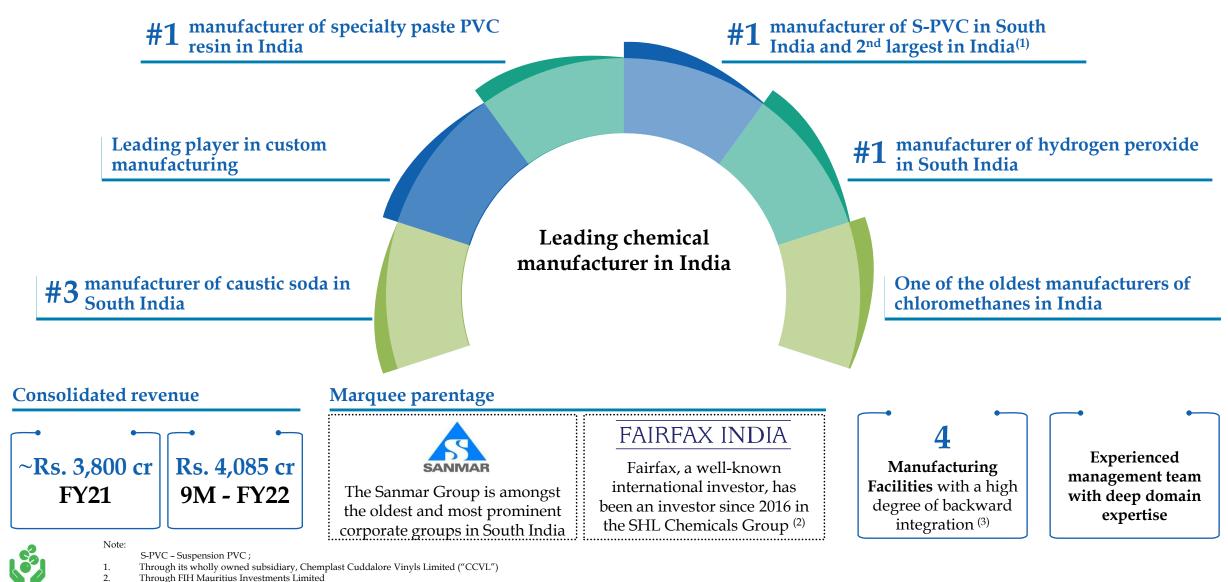


Company Overview



Chemplast Sanmar: Leading Chemical Manufacturer in India...





3. For significant portion of its operation

esponsible Car

... with a Diversified Product Portfolio



		Chemplast Sanmar					CCVL (1)
		Specialty (Chemicals	Non-Specialty Chemicals			Suspension PVC
	Specialty Pas	te PVC resin	Custom manufacturing	<u>Caustic soda</u>	<u>Hydrogen</u> peroxide	<u>Chloromethanes</u>	<u></u>
	66					Ē.	<u>ФФФ</u> Irrigation
End user industries	Footwear	Auto upholstery	Pharma Agrochemicals	Paper Textile	Paper & Textile Park Pulp	Pharma	Liban infra
			× B				Urban infra
	Leather	Mats	API Molecules Chemicals	Chemicals	Effluent Dis- treatment at infectants refineries	Agro- Refrigerants Chemicals (HFOs)	Real estate
Capacity	66,000	0 mtpa	1,068 mtpa	119,000 mtpa	34,000 ⁽²⁾ mtpa	35,000 mtpa	300,000 mtpa
FY21 Sales split		24	%		10%		66%



2.

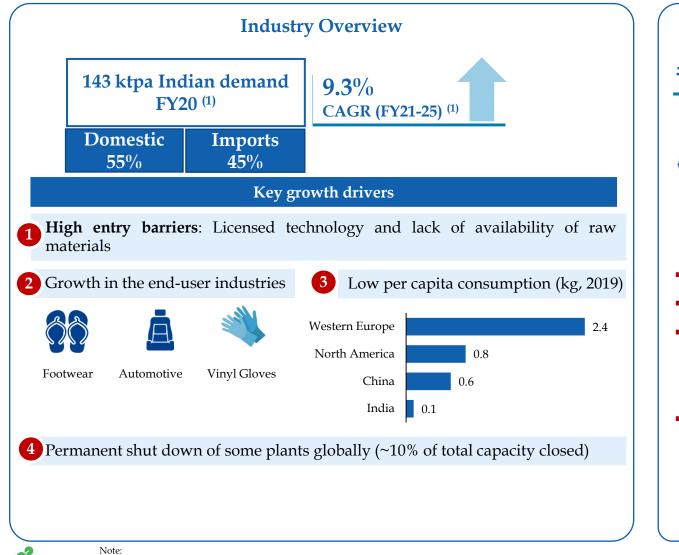
Note: Wholly owned subsidiary of Chemplast Sanmar Ltd. 1.

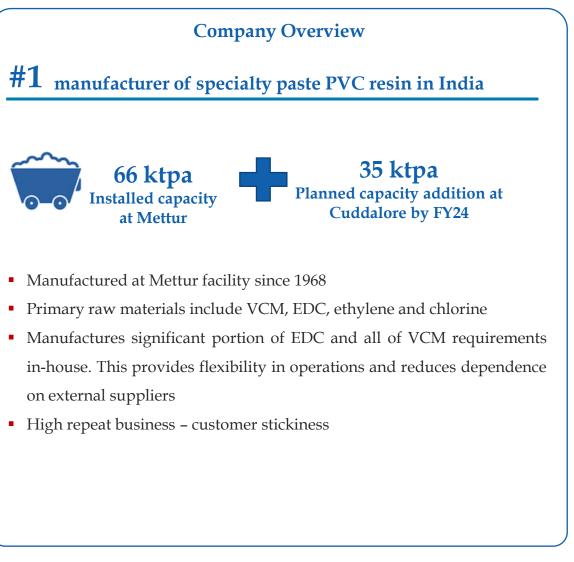
The hydrogen peroxide capacity is calculated at 50% concentration level, in line with industry standards.

'mtpa' stands for metric tons per annum

Specialty Paste PVC Resin



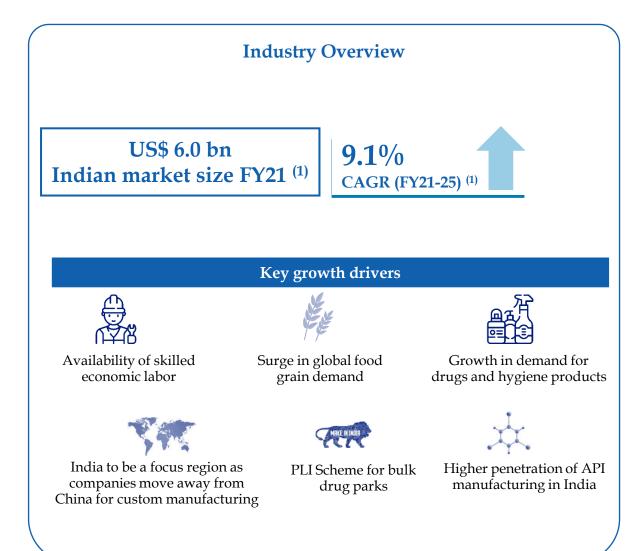


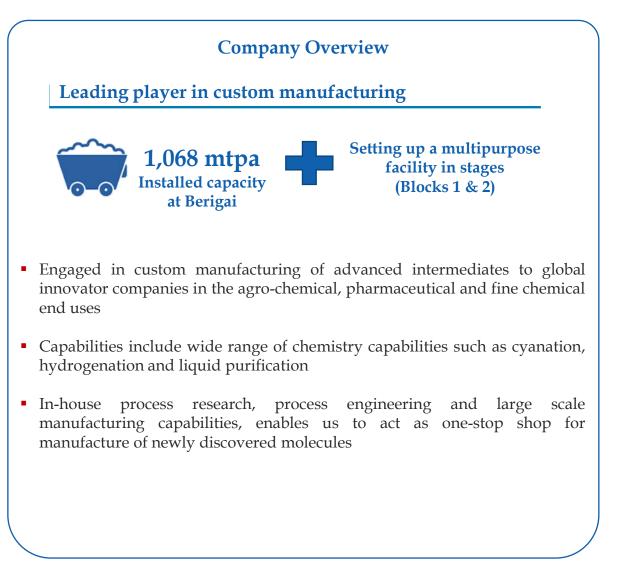




Custom Manufactured Chemicals



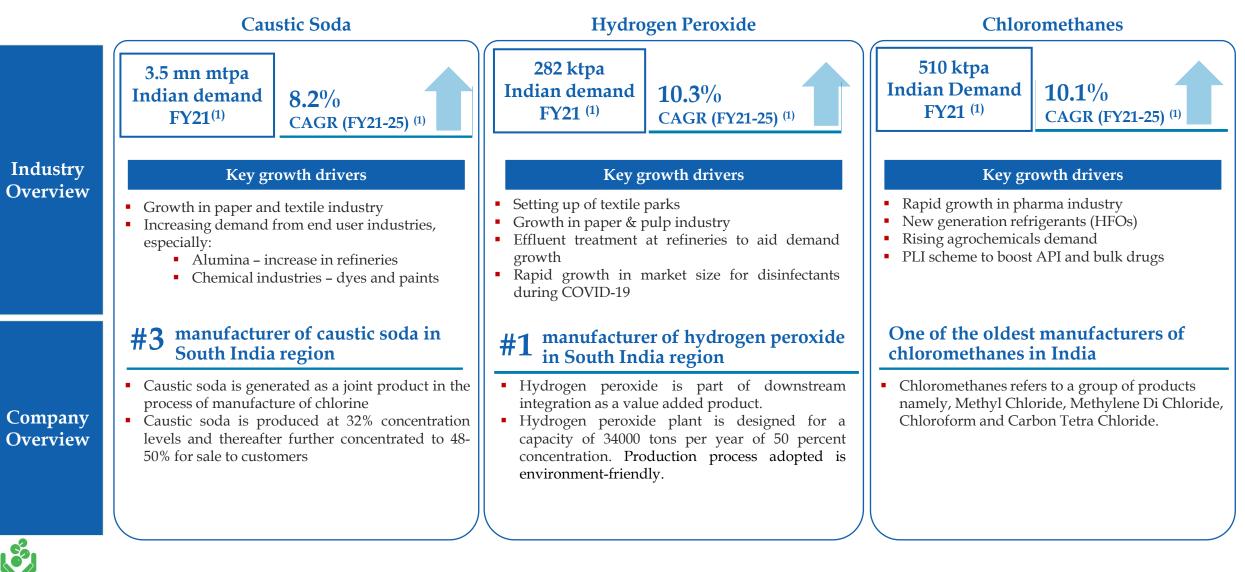






Non-specialty Products

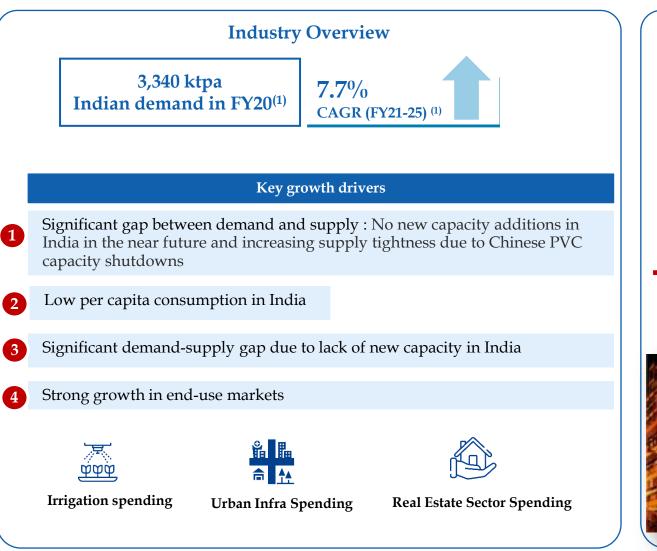


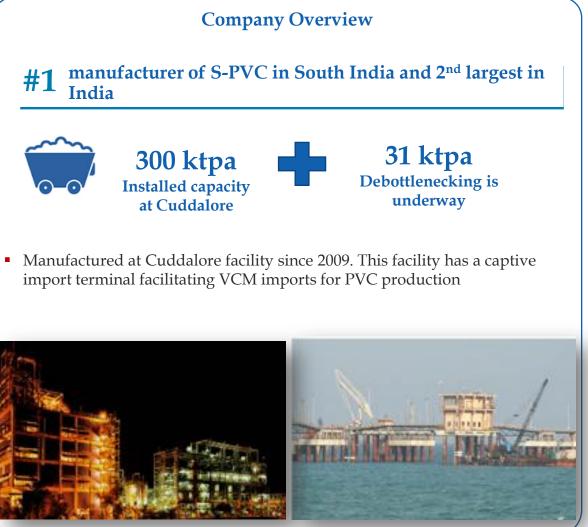


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Suspension PVC (CCVL)







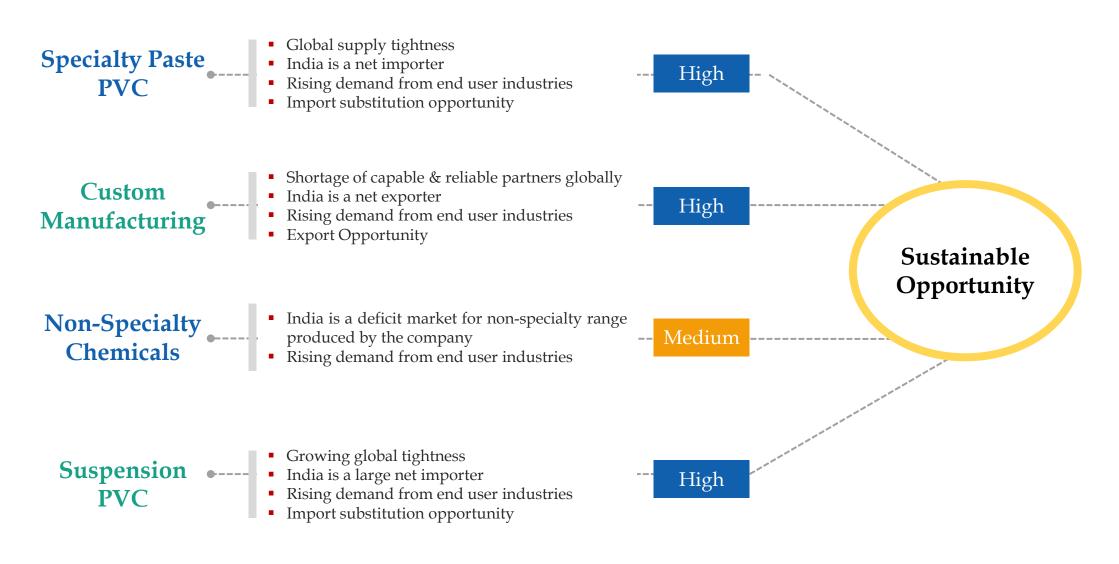


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Sustainable Opportunity Across Products



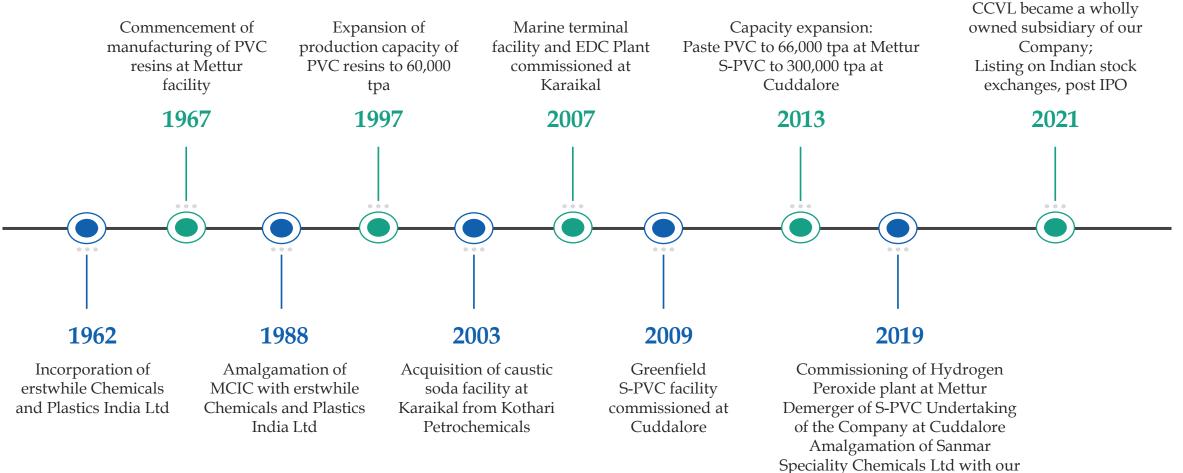
Entry barriers





Legacy of Over Five Decades







Company

Chemplast Sanmar: Key Highlights



Leadership position across wide array of products; Growing end-use applications; Wide and stable customer base

High entry barriers

Paste PVC manufacturing technology is closely guarded and is not available on licence

The custom manufacturing industry has significant entry barriers, including customer validation and approvals, expectation from customers for process innovation and cost reduction, high quality standards and stringent specifications

Highly integrated operations enabling greater value-addition and flexibility in operations resulting in superior yields

Robust expansion pipeline to benefit from structural changes in the supply side dynamics; Ability to expand at a fast pace due to surplus land and infrastructure

Established and stable relationship with suppliers

Marquee parentage, eminent board of directors and experienced management team with domain expertise



Healthy financial performance and robust balance sheet with negligible net debt

Organizational Capabilities



Quality Manufacturing Facilities



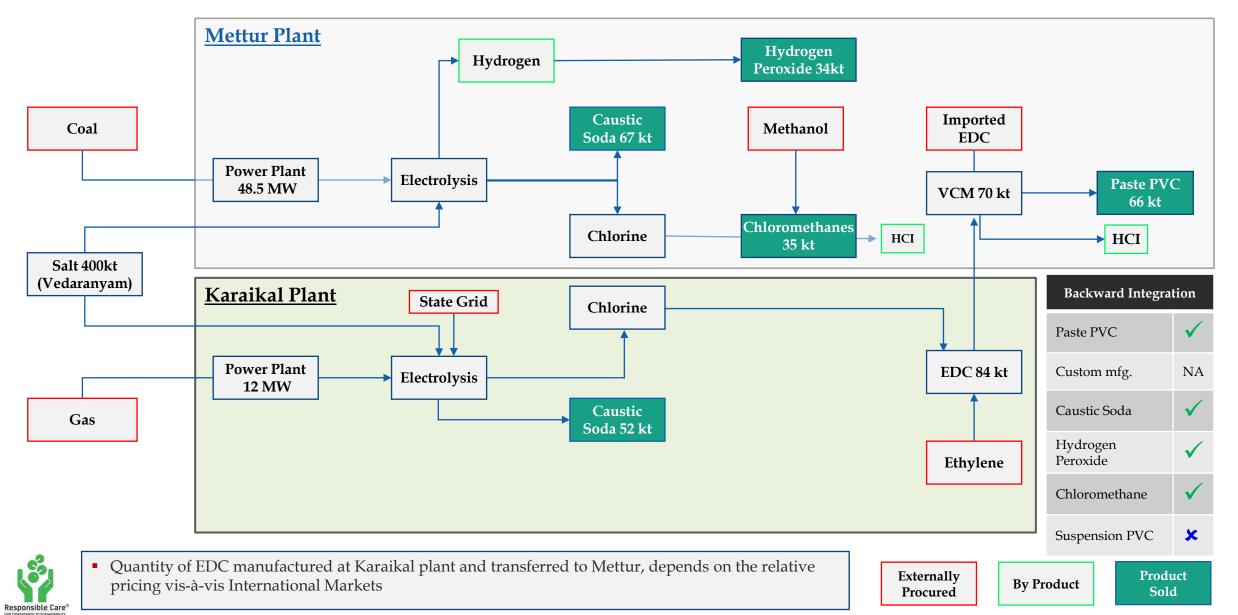
			Chemplast Sanmar		CCVL	
Location	Mettur, Tamil	lnadu	Berigai Tamilnadu	Karaikal, Puducherry	Cuddalore, Tamilnadu	
	Paste PVC	66 ktpa				
	Caustic Soda	67 ktpa		Caustic soda		
Capacity	Hydrogen Peroxide	34 ktpa	Custom manufacturing 1068 mtpa	52 ktpa	Suspension PVC resin 300 ktpa	
	Chloromethanes 35 ktpa		ľ		1	
	Refrigerant gas	1.7 ktpa				
Key highlights	 Zero liquid discharge fa Sourcing of power f power plant of 48.5 MW Leased salt field to ensu 	rom a captive	 Fully automated with distributed control systems and modern technologies Capability to support development work in various chemistries at the laboratory scale and pilot scale 	Captive terminal for import of feedstock and sale of product	 Zero liquid discharge plant Desalination plant Captive terminal for import of feedstock Has two refrigerated atmospheric storage tanks with a capacity of 7,500 MT each for VCM Debottlenecking of capacity by 31kt is underway 	
ISO ¹⁴⁰⁰¹ ₂₀₁₅	\checkmark		\checkmark	\checkmark	\checkmark	
ISO 9001 2015	\checkmark		\checkmark	\checkmark	\checkmark	
ISO ⁴⁵⁰⁰¹ ₂₀₁₅	\checkmark		\checkmark	\checkmark	\checkmark	



With all facilities located in Tamilnadu and Puducherry, it enjoys proximity to key customers across industries in South and East India. Also, two coastal locations providing significant advantage in terms of raw material sourcing and transportation of finished goods

... with a High Degree of Backward Integration





Glance at Manufacturing Facilities





Paste PVC plant, Mettur, Tamilnadu



Chloromethanes plant, Mettur, Tamilnadu



Custom manufacturing, Berigai , Tamilnadu





Custom manufacturing, Berigai , Tamilnadu



Caustic Soda manufacturing, Karaikal, Puducherry



Suspension PVC, Cuddalore, Tamilnadu

Strong Focus on Sustainability



Annual sustainability reports published for over a decade Health & Safety Measures **Environment Friendly Practices** Installation of speed Integrity, Innovation, Inclusion Celebrating fifty years of control & safety systems **Growth with Responsibility** in trucks A Responsive Today Adequate safety **A Resilient Tomorrow** measures for employees working in manufacturing facilities CHEMPLAST SANMAR LIMITED **Chemplast Sanmar Limited** lity Report Sustainability Report SANMA 2018-19 2014-15 2016-17

Pioneers in Zero Liquid Discharge

- Installed Zero Liquid Discharge (ZLD) facilities at its Mettur plant at an investment of Rs. 27 Cr
- In CCVL, Cuddalore and CSL, Karaikal, the ZLD has been the norm right since the inception of the units
- In Sep-09, Chemplast became the first chemical manufacturer to achieve 100% ZLD in all its plants

- Zero liquid discharge policy
- Desalination plants at coastal facilities - avoid usage of groundwater
- Rain water harvesting & ground water recharging capacities at Mettur facility
- Harmonious relationship with neighboring communities
- Receive enquiries from potential customers focused on sustainability
- Reduce power and water cost



Key Awards & Recognition







Leadership Team With Deep Domain Expertise (1/2)





Vijay Sankar Chairman and Non-Executive Director

- Industrialist with experience in managing several businesses
- Past president of Indian Chemical Council
- He is on the boards of companies such as The KCP Ltd, Oriental Hotels Ltd, Kaveri Retreats & Resorts Ltd and Transport Corporation of India Ltd.
- CA, and MBA from Kellogg School of Management



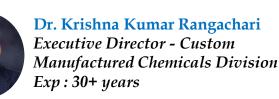
Ramkumar Shankar *Managing Director Exp* : 33+ Years

- Associated with The Sanmar Group since
 1988
- Member of the CII National Committee on Chemicals and Petrochemicals
- Past president, Alkali Manufacturers' Association of India
- CA, Cost Accountant



N Muralidharan Chief Financial Officer Exp : 33+ years

- Associated with The Sanmar Group since 1991
- Diverse Experience in Accounting, Financial Reporting & Fund raising
- CA and MBA



- Associated with The Sanmar Group since 2008
- Previously associated with Rayonier Performance Fibres Division, USA
- Bachelor's degree in engineering in chemical branch from the Birla Institute of Technology and Science
- Masters' degree science and a degree in doctor of philosophy from North Carolina State University, USA



M Raman Company Secretary & Compliance Officer Exp: 32+ years

- Associated with The Sanmar Group since 1989
- Bachelors' degree in arts from the University of Madras
- Bachelors' degree in general laws from Madurai Kamaraj University
- Associate member of ICSI



Leadership Team With Deep Domain Expertise (2/2)





Ramkumar Shankar Managing Director



N Krishnamoorthy **Executive Director (Commercial)** *Exp* : 37+ years

- Associated with The Sanmar Group since 1993
- Previously associated with Reliance Industries Limited and Southern Petrochemical Industries Corporation Limited
- Bachelor's degree in engineering from Madurai Kamaraj University
- MBA from Anna University.



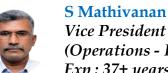
S Gajendiran **Executive Vice President** (Operations - Mettur) Exp: 30+ years

- Associated with The Sanmar Group since 2005
- Previously associated with Thirumalai Chemicals Limited, SIP Resins Limited and SIP Industries Limited
- Bachelor's degree in technology from Bharathiar University



S Savi Subramaniyan Senior Vice President (Strategic Sourcing) Exp: 32+ years

- Associated with The Sanmar Group since 2006
- Previously associated with Dalmia Cement (Bharat) Limited and Shasun Chemicals & Drugs Limited
- · Bachelor's degree in technology from Nagpur University



Vice President (Operations - Karaikal) Exp: 37+ years

- Associated with The Sanmar Group since 2009
- Previously associated with Durgapur Chemicals Limited, Indian Petrochemicals Corporation Limited and Chemfab Alkalis Limited
- Bachelor's degree in engineering (chemical) from Annamalai University



N Palanisamy Senior Vice President (Operations - Cuddalore) Exp: 32 + years

Associated with The Sanmar Group since 1995

- Previously associated with South India Viscose Limited, SIV Industries Limited and Engineers India
- Bachelor's degree in technology from Anna University and holds post graduate diploma in business administration from Annamalai University



Dr. Krishna Kumar Rangachari **Executive Director - Custom** Manufactured Chemicals Division



G Sankara Subramanian **President - Custom** Manufactured Chemicals Division Exp: 24+ years

- Associated with The Sanmar Group since 1997
- Bachelor of Engineering in Chemical Engineering from Karnatak University
- MBA from ACME Business School



Mohith Balakrishnan Senior General Manager (HR) Exp: 20+ years

- Associated with The Sanmar Group since 2017
- Previously associated with Bahwan International Group, Perlos Telecommunication & Electronic etc
- Bachelors' degree in arts (sociology) and a Master's degree in arts (social work) from the University of Madras

Eminent Board of Directors (1/2)





Vijay Sankar Chairman and Non-Executive Director

- Industrialist with experience in managing several businesses
- Past president of Indian Chemical Council
- He is on the boards of companies such as The KCP Ltd, Oriental Hotels Ltd, Kaveri Retreats & Resorts Ltd and Transport Corporation of India Ltd.
- CA, and MBA from Kellogg School of Management



Chandran Ratnaswami Non-Executive Director

- CEO of Fairfax India Holding Corporation and MD of Hamblin Watsa Investment Counsel
- B.Tech from IIT Madras
- MBA from University of Toronto



Ramkumar Shankar Managing Director

- Member of the CII National Committee on Chemicals and Petrochemicals
- Past president of Alkali Manufacturers' Association of India
- CA, Cost Accountant



Amarnath Ananthanarayanan Non-Executive Director

- Exp. across financial services, manufacturing, and academics
- Doct. of Philosophy (State University of New Jersey)
- Recipient of Udyog Rattan Award conferred by The Institute of Economic Studies



Eminent Board of Directors (2/2)





Aditya Jain Independent Director

- Chairman and Editorial Director of International Market Assessment India
- MBA from Brunel University



Dr. Lakshmi Vijayakumar Independent Director

- Medical practitioner and honorary Assoc. Professor in the University of Melbourne
- Founder of SNEHA, an NGO in Chennai
- PGD in psychological medicine, University of Madras



Prasad Menon Independent Director

- Independent Director at Dr. Reddy's Laboratories Ltd. and Data Patterns India Ltd.
- Bachelors' degree from IIT Kharagpur



Sanjay Bhandarkar Independent Director

- Director at S Chand & Co., Tata Power, Tata Power Renewable Energy, Tata Projects, HDFC AMC, New Age Power, Walwhan Renewable Energy and NIIF Ltd.
- PGD in management from XLRI Jamshedpur



Way Forward



Our Strategies



Expansion of the production capacities

- Planning to add Paste PVC capacity to benefit from structural changes in the supply side dynamics and to cement leadership position in India
- Planning to expand custom manufacturing capabilities to leverage our chemistry process research and existing manufacturing capabilities

Improving financial performance through focus on operational efficiencies through:

- De-bottlenecking of Suspension PVC facility to improve operational metrics
- Increasing focus on Southern and Eastern markets to maximise netbacks

Adding value to by-products



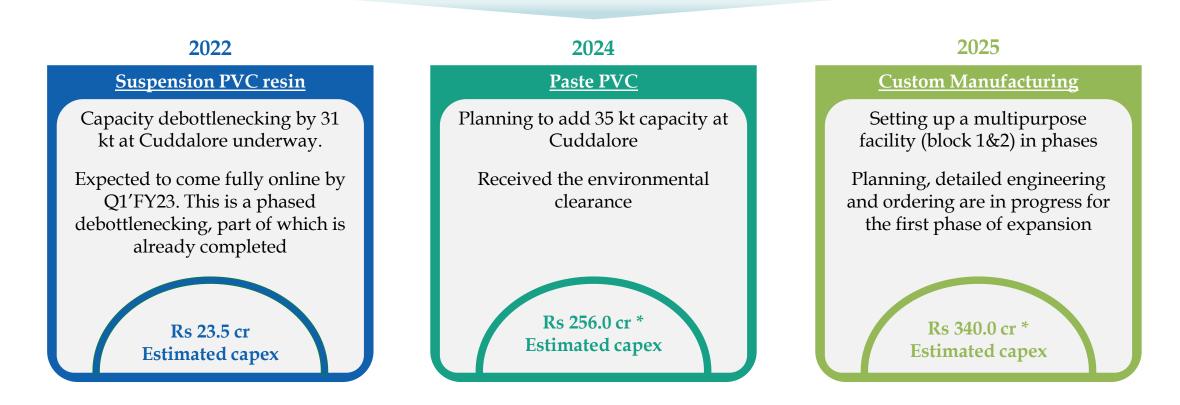
By-product Hydrogen from the manufacturing process is converted to Hydrogen Peroxide and sold



Capex Plans



Low cost future expansion leveraging existing land and infrastructure facilities





* This is being reviewed in view of the steep increase in metals and commodity (cement, steel etc.) prices in the last few months.

Historical Performance



Segmentwise Volumes & Revenues



In mt

Sales Volume	9M FY22	FY21	FY20
Specialty Chemicals	43,732	63,231	64,739
Non-Specialty Chemicals	1,06,131	104,874	119,863
Suspension PVC	2,11,269	273,296	271,300
Total Sales Volume	3,61,133	441,401	455,902

In Rs. Cr

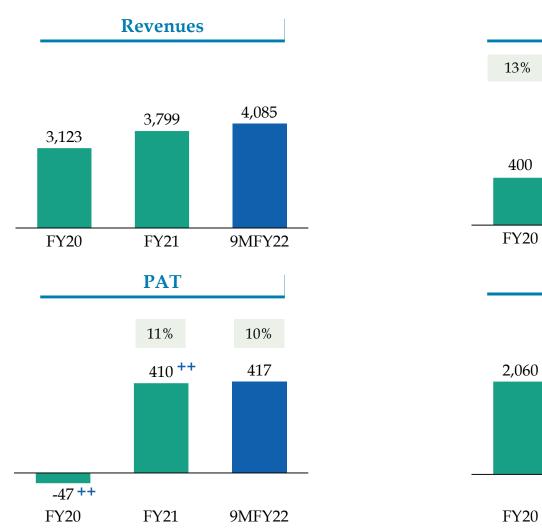
Total Revenue	9M FY22	FY21	FY20
Specialty Chemicals	857	913	749
Non-Specialty Chemicals	506	376	511
Suspension PVC	2,723	2,510	1,863
Total Revenue	4,085	3,799	3,123

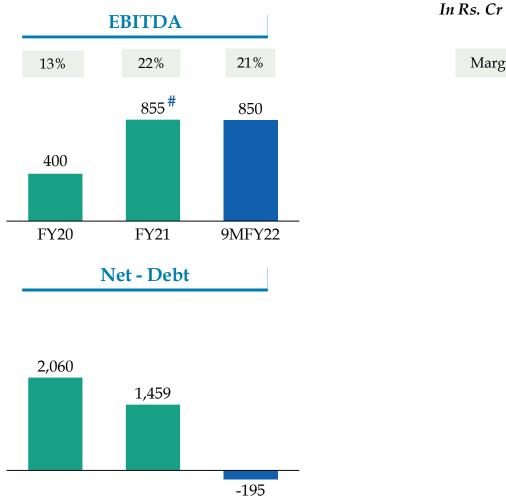


Historical Performance Highlights



Margin





H1FY22

FY21



All computations are on Consolidated basis Historical Numbers are restated post CCVL Acquisition in FY '21 Excludes positive impact on account of inventory write down of Rs.107 crore made in previous year

++ Includes impact of gains/ (loss) from JV & Associates: Rs. 70 Cr loss in FY20; Rs. 150 Cr gain in FY21;

These investments have been delinked in Mar '21.

Consolidated Profit & Loss Account (Proforma)



Particulars (Rs. in Cr)	FY21	FY20	Y-0-Y
Revenue from Operations	3,799	3,123	22%
Cost of Goods Sold	2,230	1,933	
Employee Cost	114	118	
Other Expenses	601	671	
EBITDA	855	400	113%
EBITDA Margin	22.5%	12.8%	
Other income	16	19	
Depreciation	131	129	
Inventory adjustment **	107	0	
EBIT	847	291	191%
Finance Cost	433	212	
PBT (before Share of Profit/ (Loss) from Joint Venture and Associate)	413	79	426%
Share of Profit / (Loss) from Joint Venture and Associate	149	-70	
Profit before tax and exceptional items	563	9	
Exceptional items	-16	-107	
Profit before tax	547	-98	
Tax	137	- 51	
PAT	410	-47	-
PAT Margin %	10.8%	-1.5%	
Basic EPS (Rs)	30.59	-3.52	



On Consolidated Basis Historical Numbers are restated post CCVL Acquisition in FY21

** Positive impact on account of write down of inventory made in previous year

Consolidated Balance Sheet (Proforma)



ASSETS (Rs. in Cr)	Sep-21	Mar-21	Mar-20
Non-Current Assets			
a) Property, Plant And Equipment	3,072	3,133	3,232
b) Capital Work in Progress	31	25	13
c) Right Of Use Asset	14	15	18
d) Intangible Assets	0	0	0
e) Other Financial Assets	23	24	17
f) Other Non-Current Assets	21	14	14
g) Investment in Associate and JV	0	0	2,643
Sub-Total - Non-Current Assets	3,160	3,212	5,938
Current Assets			
a) Inventories	742	407	320
b) Financial Assets			
i)Trade Receivables	87	74	50
ii) Cash And Cash Equivalents	585	303	92
iii) Bank Balances	510	348	88
iv) Other Financial Assets	107	89	64
c) Other Current Assets	23	53	29
d) Derivative assets	0	0	53
Sub-Total - Current Assets	2,054	1,275	696
Total - Assets	5,214	4,487	6,633

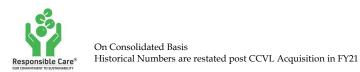
EQUITY AND LIABILITIES (Rs. in Cr)	Sep-21	Mar-21	Mar-20
Equity			
a) Equity Share Capital	79	67	67
b) Other Equity	989	-451	-839
c) Instruments entirely equity in nature	34	34	2,490
Total Equity	1,102	-349	1,718
Liabilities			
Non-Current Liabilities			
a) Financial Liabilities			
i) Borrowings	833	2,025	2,026
ii) Lease Liabilities	13	14	17
b) Other Non current Liabilities	77	79	84
c) Deferred Tax Liabilities (Net)	704	720	675
Sub-Total - Non-Current Liabilities	1,627	2,838	2,801
Current Liabilities			
a) Financial Liabilities			
i) Borrowing	67	86	214
ii) Trade Payables	2,040	1,656	1,397
iii) Other Financial Liabilities	274	159	419
iv) Lease Liabilities	3	3	2
b) Other Current Liabilities	54	40	60
c) Derivative liabilities	13	16	0
Current tax liabilities (net)	34	39	22
Sub-Total - Current Liabilities	2,485	1,998	2,114
Total - Equity And Liabilities	5,214	4,487	6,633



Consolidated Cashflow Statement (Proforma)



Particulars (Rs. in Cr)	Mar-21	Mar-20
Net Profit Before Tax	563	9
Adjustments for: Non Cash Items / Other Investment or Financial Items	526	303
Operating profit before working capital changes	1,089	312
Changes in working capital	48	-84
Cash generated from Operations	1,137	228
Direct taxes paid (net of refund)	-61	-42
Net Cash from Operating Activities	1,076	186
Net Cash from Investing Activities	2,152	-1,379
Net Cash from Financing Activities	-3,017	1,187
Net Increase in Cash and Cash equivalents	211	-7
Add: Cash & Cash equivalents at the beginning of the period	92	99
Cash & Cash equivalents at the end of the period	303	92



Thank You



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