

22 November 2023

To,

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001

National Stock Exchange of India Limited

Exchange Plaza, Bandra Kurla Complex,
Bandra East, Mumbai – 400 051

Scrip Code: 500870

Scrip Symbol: CASTROLIND

Dear Sir/Madam,

Sub.: Presentation at Analysts/ Investors Meet

Pursuant to Regulation 30 read with Part A of Schedule III to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and further to our communication dated 17 November 2023, informing the Exchanges about Castrol India Limited participating in the 'India Conference 2023' organized by JM Financial Limited on 22 November 2023, we hereby enclose the presentation shared at the said conference.

The presentation is also available on website of the Company on the following link:
https://www.castrol.com/en_in/india/home/investors/intimation-to-share-holders.html
under PRESENTATIONS TO ANALYSTS --- 2023

It is also informed that no Unpublished Price Sensitive Information pertaining to the Company was shared during the conference.

Kindly take the same on record.

Thank You.

Yours faithfully,

For **Castrol India Limited**

Hemangi Ghag

Company Secretary & Compliance Officer

Encl.: As above

Registered address:

Castrol India Limited

CIN: L23200MH1979PLC021359

Technopolis Knowledge Park, Mahakali Caves Road, Andheri (East), Mumbai – 400093

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Customer Service Toll Free No: 1800222100 / 18002098100

Forward with Castrol

Investor Presentation

November 2023



We have a refreshed identity

We accelerate progress through game changing technologies, superior products and distinctive experiences



As a global leader in our industry, we are constantly evolving to stay ahead in a changing category.

Castrol Global

125-year young organization



Castrol on Mars



Our Strength

5,000
employees

>160
countries where Castrol
markets products

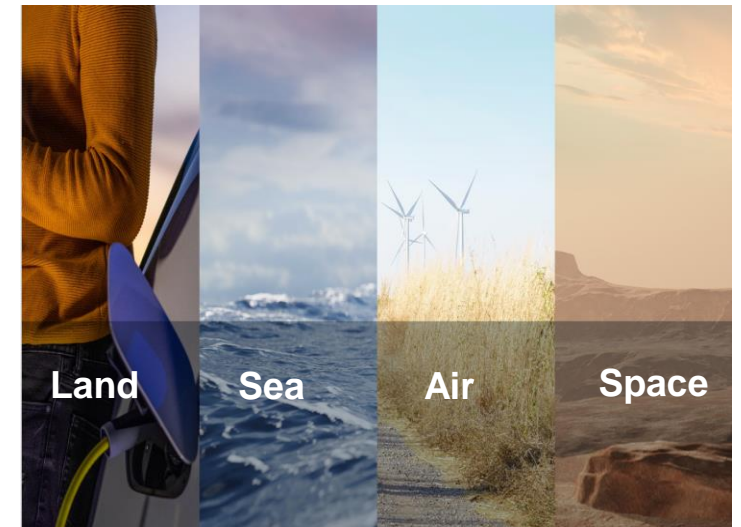
200m
Customer
touchpoints

7
technology
centres

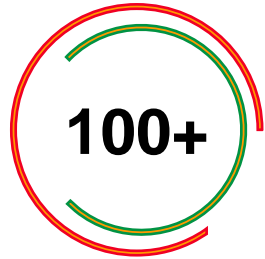
23
blending plants

across automotive,
industrial, marine and
energy

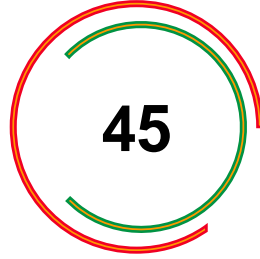
Our Presence



Castrol India - Overview



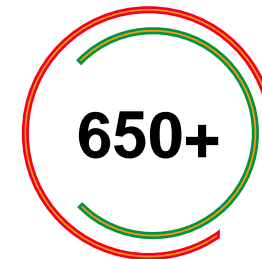
Years in India



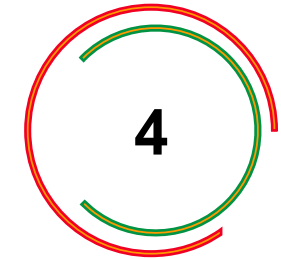
Years as listed entity



Market Cap (in INR)



Employees



Regional Offices

* As of 21st Nov 2023



R. Gopalkrishnan
Chairman



Uday Khanna
Independent Director



Sangeeta Talwar
Independent Director



Rakesh Makhija
Independent Director



Sandeep Sangwan
Managing Director



Deepesh Baxi
CFO & Wholetime Director

Board of Directors

- 36% independent directors on Board
- 5 Board Committees



Mayank Pandey
Wholetime Director



Saugata Basuray
Wholetime Director



Sashi Mukundan
Nominee Director



Udayan Sen
Nominee Director



Nicola Buck
Nominee Director

Management Team



Mr. R. Gopalakrishnan

Independent Director & Non-Executive Chairman

- Studied Physics at St. Xavier's College, Kolkata, Engineering from the Indian Institute of Technology, Kharagpur and completed an Advanced Management Program at the Harvard Business School, USA.
- Corporate experience of nearly 55 years - 31 years with Hindustan Unilever and 18 years with the Tata Group
- Also, a prolific management writer, authored 17 books and penned several newspaper columns



Mr. Sandeep Sangwan

Managing Director

- Alumnus of the Indian Institute of Management (IIM), Lucknow and Regional Engineering College (NIT), Kurukshetra.
- Joined bp Plc in 2012 as Customer Lead in Castrol InnoVentures, and since then has held various national and international leadership roles for key markets in Europe, Asia and Africa
- He has extensive experience in business transformation, sales and marketing



Mr. Deepesh Baxi

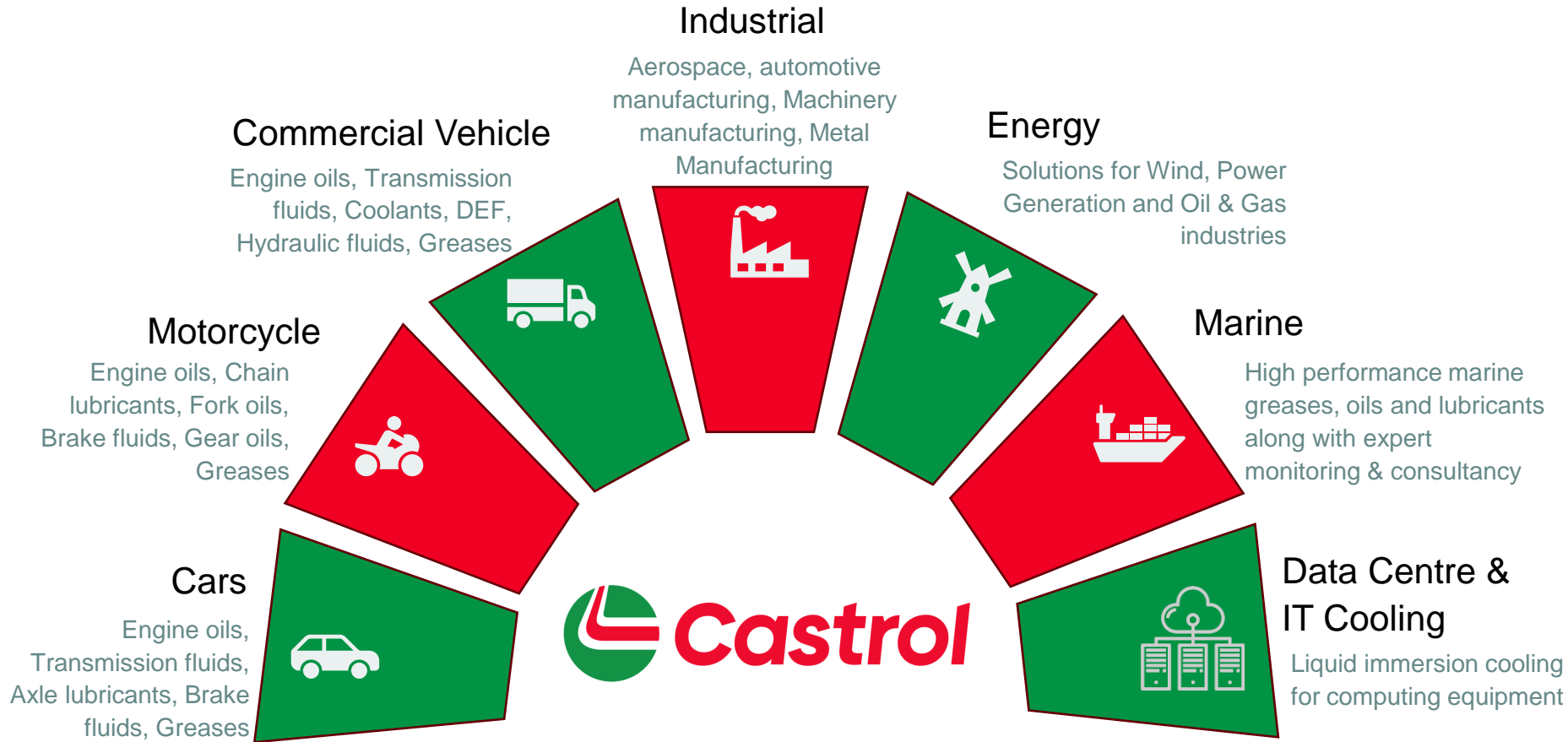
CFO & Wholetime Director

- Chartered Accountant, alumnus of Indian Institute of Management Ahmedabad and Certified Internal Auditor from Institute of Internal Auditors, USA
- Finance professional with 25+ years of industry experience, 18 years at bp Plc
- Awarded Leading CFO of the Year 2022 in Auto & Auto Components by CII and Inspiring CFO 2023 by ET Edge



Wide applications backed by strong product portfolio

Applications

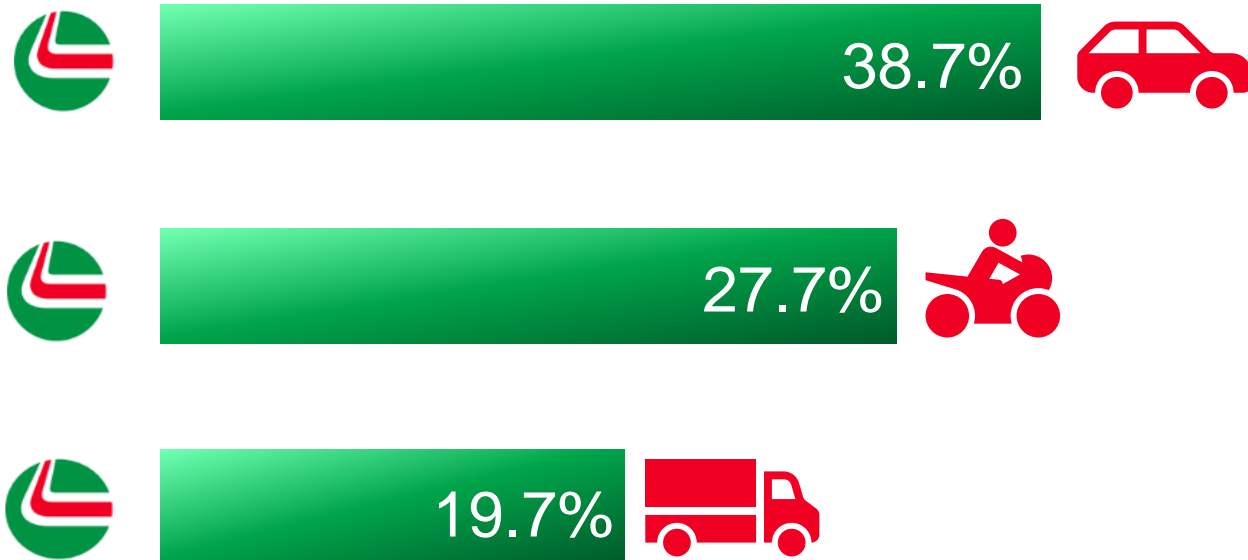


Leading brands

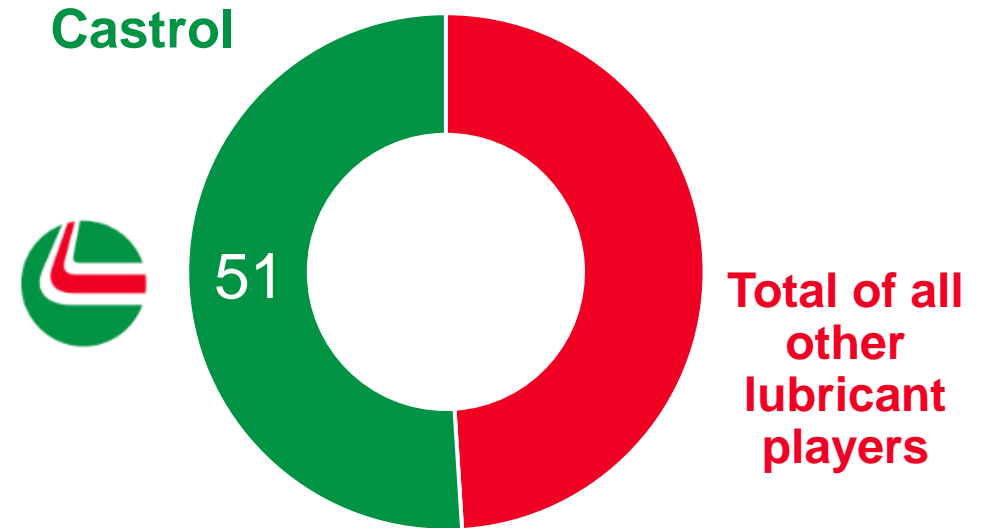


Market share and brand power

Leading market share across segments*



Brand Power#



>6 litres of Castrol lubricants sold every second
35M+ Car, Bike and Truck owners trust Castrol for their vehicle

* MAT for Aug 2023 as per Nielsen RSA

Kantar Brand Power study 2022 – Score for Master Brand in MCO space

Distribution reach, supply chain & relationships

Strong global and local
OEM relationships

Distribution Strength

150K+

Touch points

350+

Distributors

800+

Sub Distributors



Supply Chain

3

Strategically
located Plants

3

3P Greases /
DEF / Filling

14

Depots & DC
(Hub)



Optimised manufacturing footprint & distribution network

Silvassa



- Installed capacity – 95 MT
- 11 years of No Days away from work free operations*
- Apex Safety Award for Safety Performance

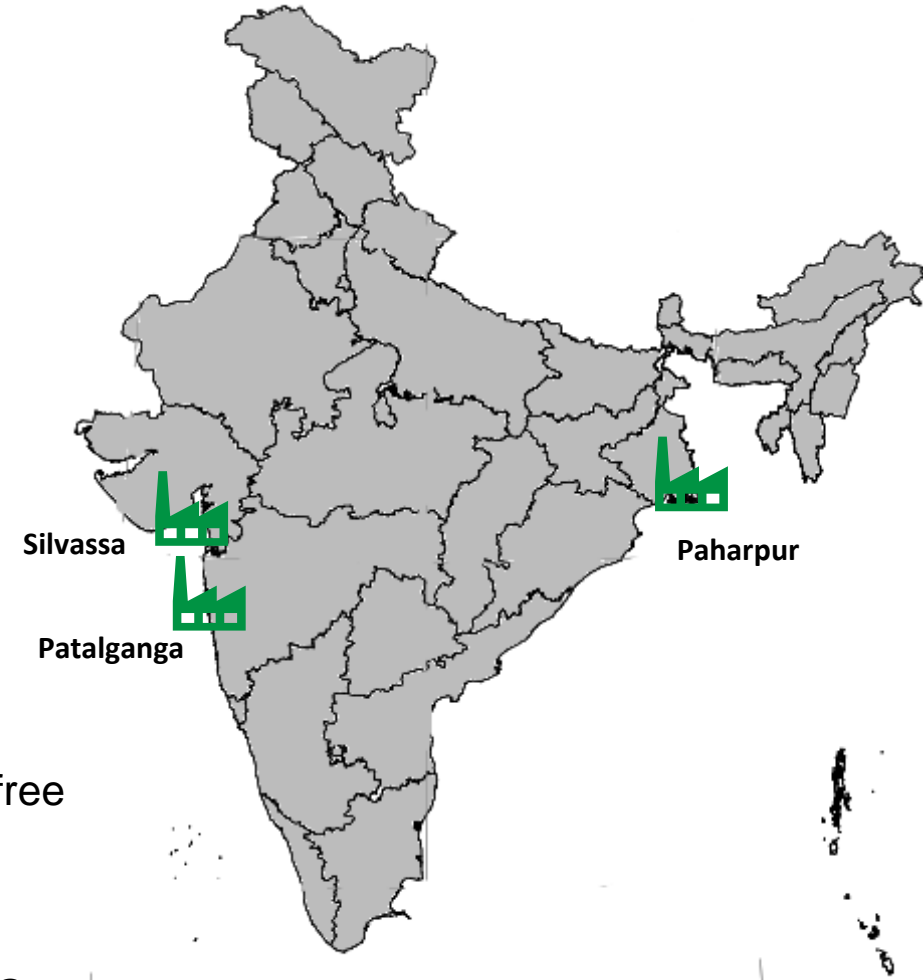
- Installed capacity – 101 MT
- 7 years of Days away from work free operations*
- Safety Performance Award by Directorate – Industrial Safety Health for accident-free years



Patalganga

- Installed Capacity – 62 MT
- 6 years of No Days away from work free operations
- Platinum award at Apex India Occupational Health &
- Safety Awards 2022 under the Oil & Gas Sector in Large Enterprise category

Paharpur



Strong digital backbone enabling the business



**Castrol
SMART**

For Sales Reps

**100K+ customer
geocodes**



**Castrol
FASTSCAN**

For Mechanics

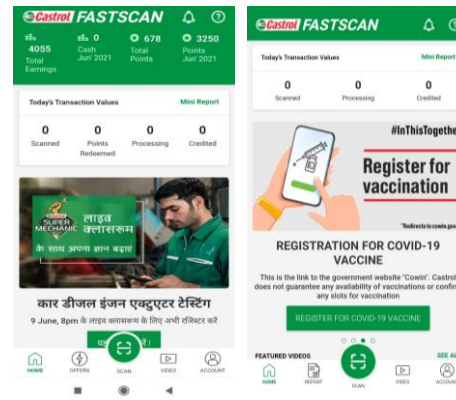
**500K mechanics
& retailers**



**Castrol
FASTLANE**

For Indirect Customers

**15K order every
month**



Growing beyond lubricants



A service first offer for rural markets with **Castrol Express**



Express oil change services on Jio bp fuel courts



7% stake in India's largest O2O service platform



400+ **Castrol Auto Service** workshops

Moving into **auto care** with premium range of products



Switch ON the rEVolution

2 OUT OF 3 OF THE WORLD'S MAJOR CAR MANUFACTURERS
USE OUR ELECTRIC VEHICLE FLUIDS*



Collaboration between Castrol ON and Jaguar TCS Racing to take lessons from the racetrack and apply them to the road



GO FURTHER



CHARGE FASTER



LAST LONGER

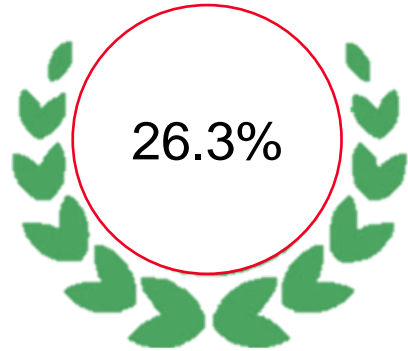
*Castrol EV Fluids benefits are demonstrated in bespoke testing and development. Go further¹, charge faster² and last longer³. ¹ vs mass market EV factory fill fluid. ² vs indirect cooled battery system. ³ vs standard EV transmission fluid.

*Based on LMCA data for top 20 selling OEMs (total new car sales) in 2021. Used by these OEMs as a part of EV factory fill

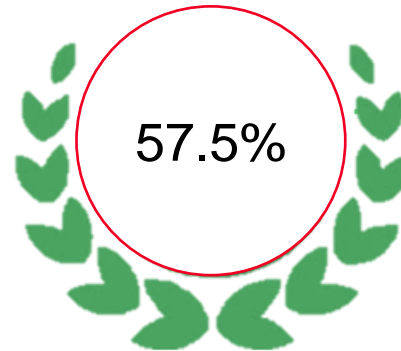


Financial Performance

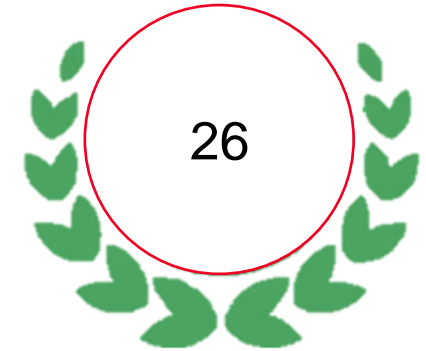
Focus on Shareholder Wealth Creation



Rank 8* (BSE 500 companies)
3yr Avg – Return on Assets



Rank 7* (BSE 500 companies)
3yr Avg – Return on Capital Employed

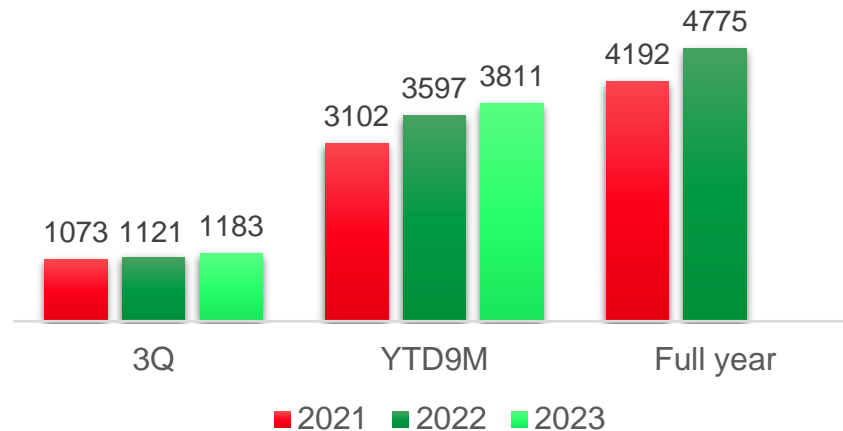


Rank 8* (BSE 500 companies)
PE to Growth Ratio

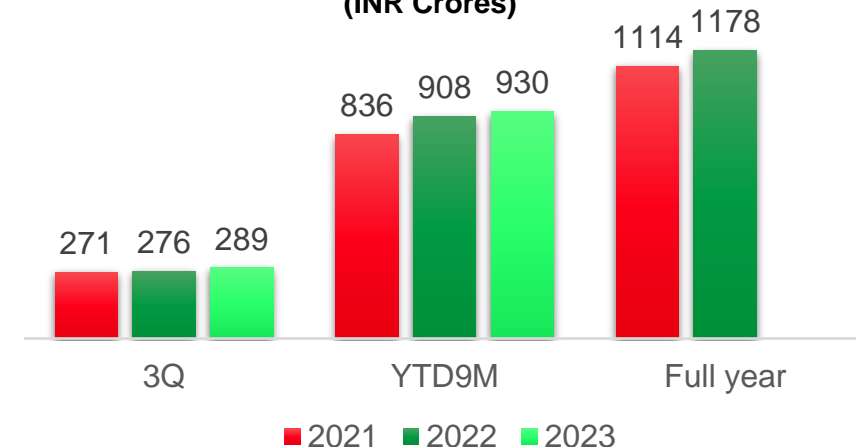
* Trendlyne screener results for period ended 30 Sep 2023

Quarterly Financial Highlights

Revenue from operations
(INR Crores)



EBITDA
(INR Crores)



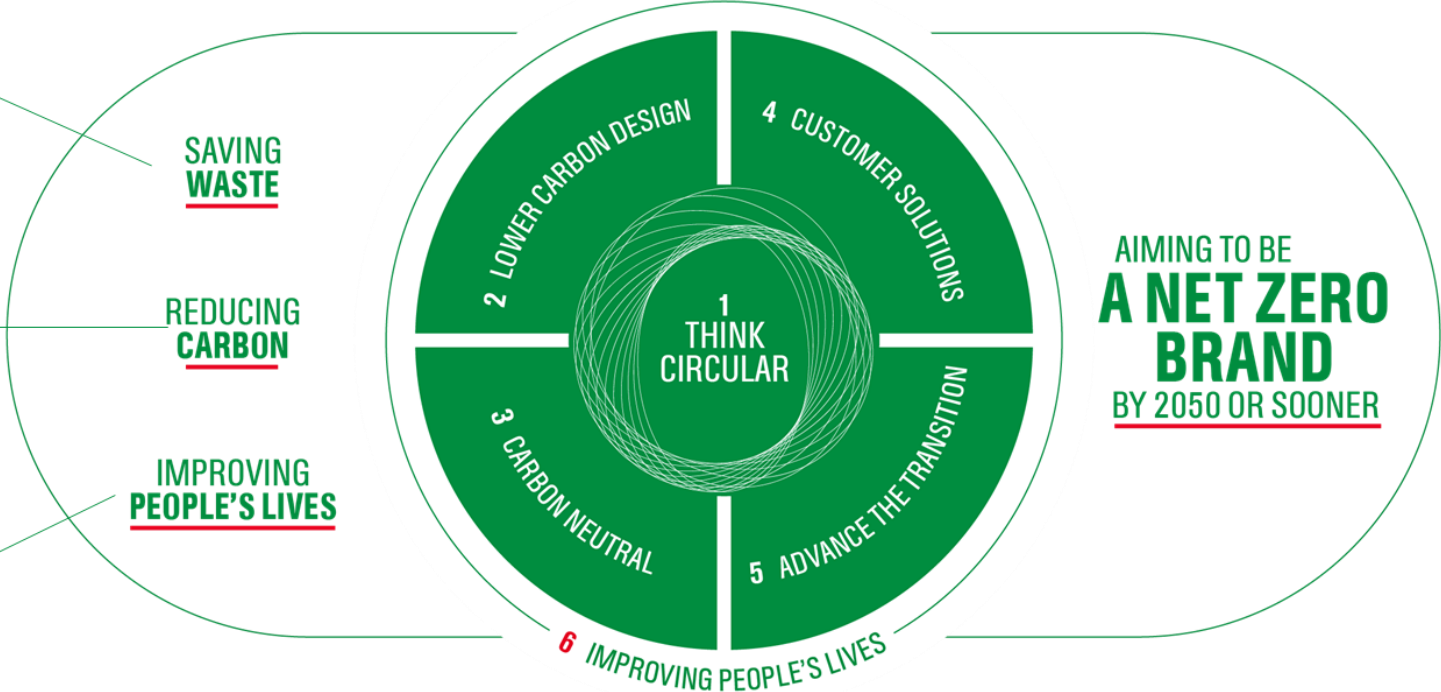
Sustainability at Castrol: Path360

By 2030

	<p>SAVING WASTE Reduce our plastic footprint¹ by half AND continue to help our customers save energy, waste and water</p>
	<p>REDUCING CARBON Halve the net carbon intensity per litre of our products by 2030²</p>
	<p>IMPROVING PEOPLE'S LIVES Improve the lives of people around the world³</p>

3
FOCUS AREAS

6
GUIDING PRINCIPLES



¹ To promote the responsible design and management of plastic packaging along its lifecycle, Castrol defines its plastic footprint as the amount of virgin plastic included in our packaging per litre that isn't recycled. Our aim to halve it is from our 2019 baseline. See www.info/CastrolPATH360 for more information.

²vs Castrol's net carbon intensity per litre of our products sold in 2019. See www.info/CastrolPATH360 for more information.

³Through co-benefits from the offsetting undertaken as part of Castrol's carbon neutral programme see www.info/CastrolPATH360 for more information.



Positively impacting communities around us



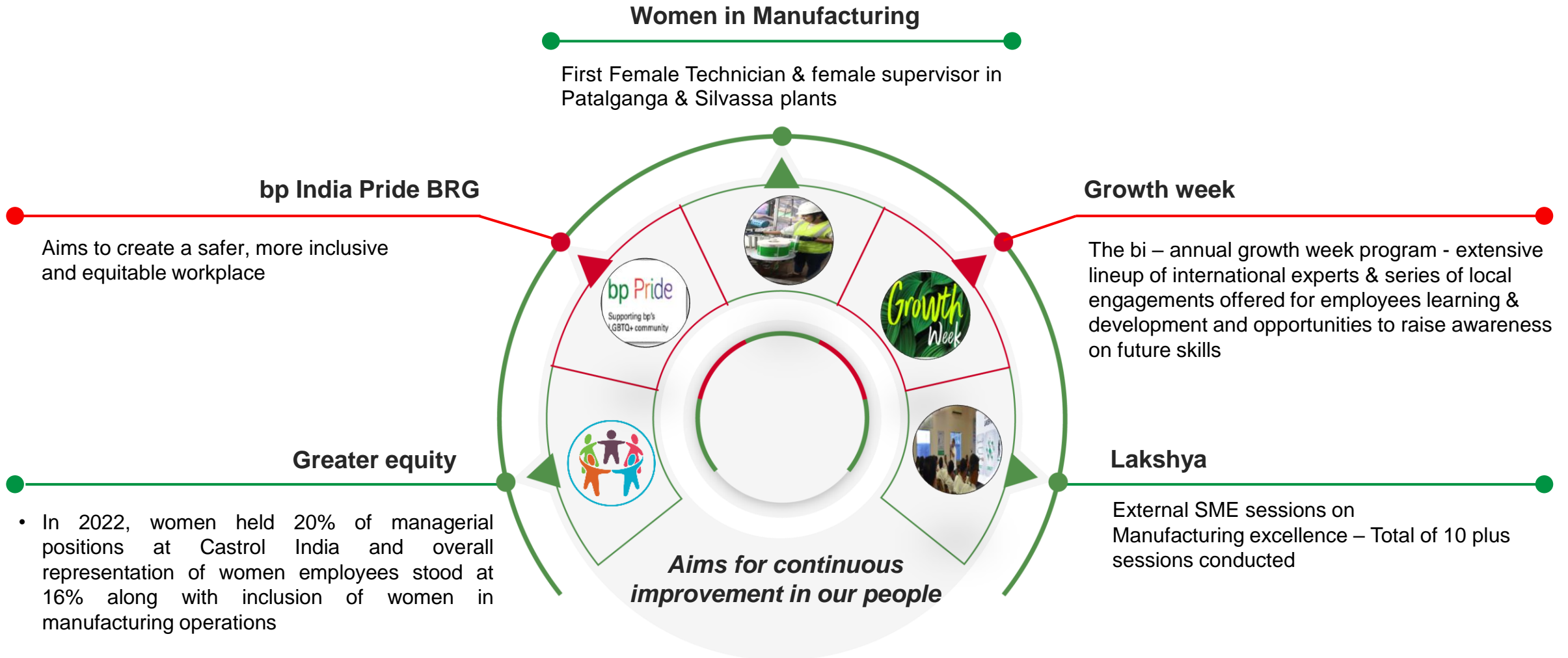
A programme for holistic development of truck drivers in India



A program for upskilling of independent auto mechanics in the unorganised sector



Focus on Diversity, equity & people development



Awards Gallery



CSR Journal Excellence Award – Special Commendation Award from **Mr. Eknath Shinde**, Honourable Chief Minister of Maharashtra, for Castrol's flagship programs - **Eklavya and Sarathi Mitra**



'**Castrol India Limited, Patalganga Plant, Raigad**' has been declared the Winner of '**Golden Peacock Occupational Health & Safety Award**' for the year 2023.



Jaya Jamrani, Vice President - Marketing, Castrol has won **The CMO Sustainability Award** at the **#PitchCMOAwards 2023**



Deepesh Baxi, Chief Financial Officer, Castrol was awarded as the **Leading CFO for the Year 2022** in Auto and Auto Components Category



Disclaimer

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Thank You!

