

Motilal Oswal Financial Services Limited CIN: L67190MH2005PLC153397 Regd. Off.: Motilal Oswal Tower, Rahimtullah Sayani Road, Opp. Parel ST Depot, Prabhadevi, Mumbai – 400025 Board: +91 22 7193 4200 / 4263 Fax: +91 22 5036 2365

November 01, 2023

To BSE Limited P. J. Towers, Dalal Street, Fort, Mumbai - 400001 Security Code: 532892

National Stock Exchange of India Limited Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (E), Mumbai - 400051 Symbol: MOTILALOFS

Sub.: Investor(s)/Analyst(s) Presentation - Financial Performance for Q2 FY 2023-24

Dear Sir/Madam,

This is with reference to our earlier letter dated October 26, 2023 regarding Earnings Conference Call with Institutional Investor(s)/Analyst(s) for discussing Q2 FY 2023-24 Financial Performance of the Company.

In this regard, please find enclosed herewith the Presentation to be made to Investor(s)/Analyst(s). The said Presentation will be uploaded on the Company's website at <u>www.motilaloswalgroup.com</u>.

Further, the Audio recording & transcript of earning con-call will be made available on the Company's Website i.e. <u>www.motilaloswalgroup.com</u>.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Motilal Oswal Financial Services Limited

Kailash Purohit Company Secretary & Compliance Officer Encl.: As above





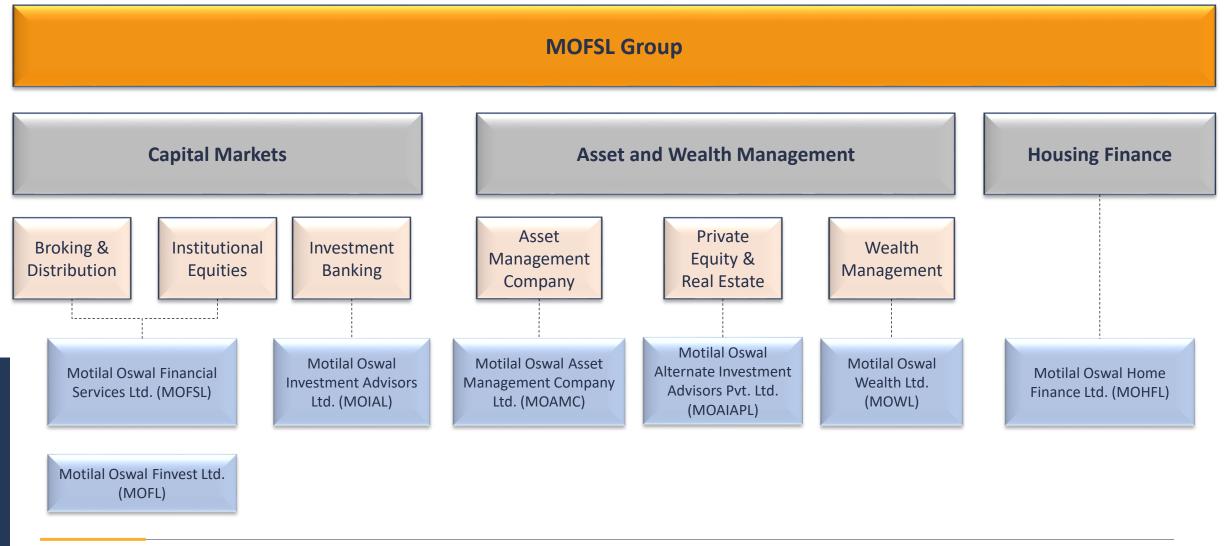
Motilal Oswal

Financial Services

Earnings Presentation Q2FY24 & H1FY24

BUSINESSES BUILDING SCALE ALL BIZ OFFER HUGE HEADROOM FOR GROWTH

FOCUS ON SUSTAINABLE GROWTH

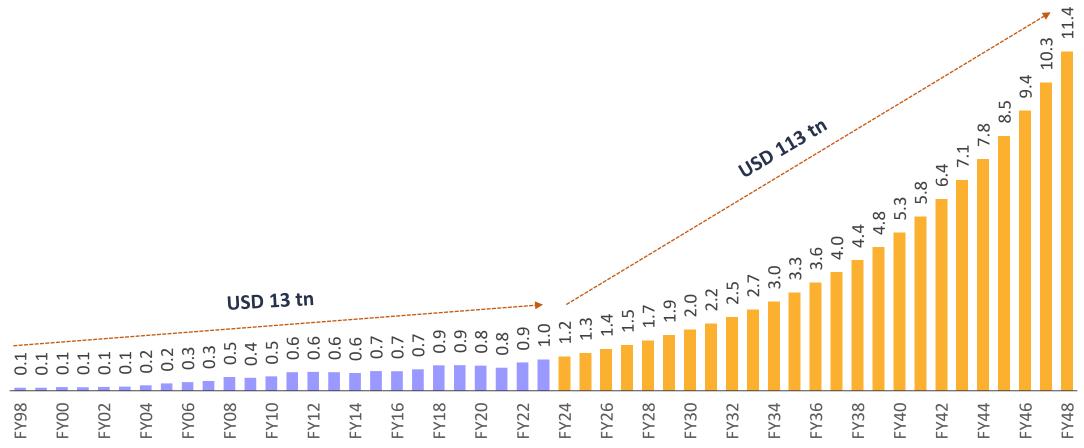






Well positioned for the USD 100+ tn savings opportunity

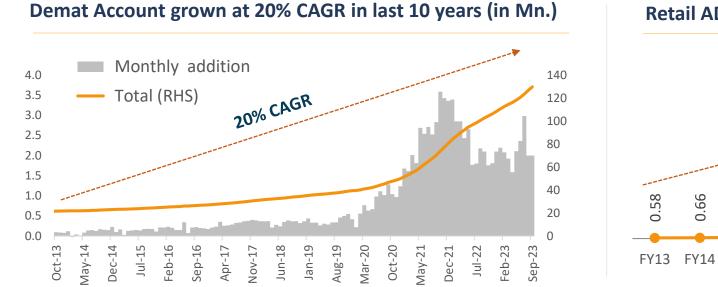
Gross Domestic Savings (USD tn)



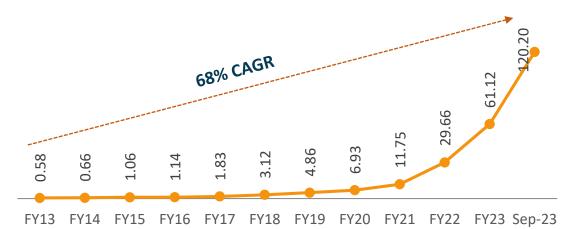
Source: Motilal Oswal Wealth Creation Study



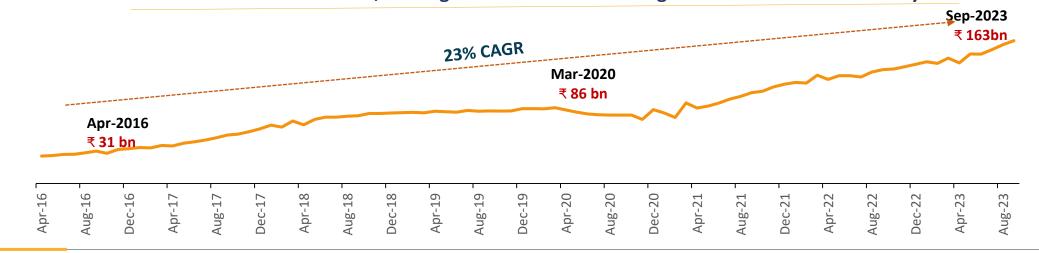
Decadal strong growth, Next decade equally exciting



Retail ADTO grown at 68% CAGR in last 10 years (₹ tn)



SIP flows on a relentless rise, making the markets resilient – grown at 23% CAGR in last 7 years





Key Highlights for Q2FY24





KEY HIGHLIGHTS FINANCIALS BUSINESSES

Business Updates

Capital Markets

- Demat accounts increased ~3x from 47 mn in Sep 20 to 130 mn Sep 23. Retail industry broking volumes (ADTO) grown 12x in last 3 years
- MOFSL amongst top 3 brokers in terms of Gross Brokerage. Focus to further improve our market share in a fast growing market
- Third party distribution penetration less than 6% in large client base of 4 mn. Huge cross sell potential. This is a focus area. Strengthening leadership & managerial team would meaningful ramp up distribution business in next 3 years.

Asset & Wealth Management

- Wealth RMs increased from 123 in Sep 2021 to 221 in Sep 2023. Expect investments in RM to drive strong AUM growth
- Investments in RM has brought down operating margin to 25% compared to historical trend of 45%. Expect to recoup margins in coming years
- Mutual Funds and Alternates (AIF + PMS) AUM of ₹ 551 bn, 15% CAGR in last 3 years
- Focus to double our 0.9% active equity market share led by strong performance across MF schemes
- 16 out of 19 Alternate schemes have outperformed the benchmark. Aim to get back leadership in Alternates space

🟠 Home Finance

- New leadership team in place. CEO IIT & IIM graduate, with 27 years of experience in mortgage lending. COO 10 years stint with Bajaj Finance handling operations & analytics. CBO previous stint as National Sales Manager with Aavas Financiers
- Building blocks in place, expect strong QoQ ramp up in disbursements and AUM in next 3 years

MOFSL Group

- AMC, Wealth & HFC are key businesses expected to accelerate growth in next 3 years
- Net worth grew 23% CAGR after 26% dividend payout for last 8 years. Focus to increase the net worth compounding led by turnaround in aforesaid 3 businesses and improving IRR of investment book



Improvement in market share across businesses

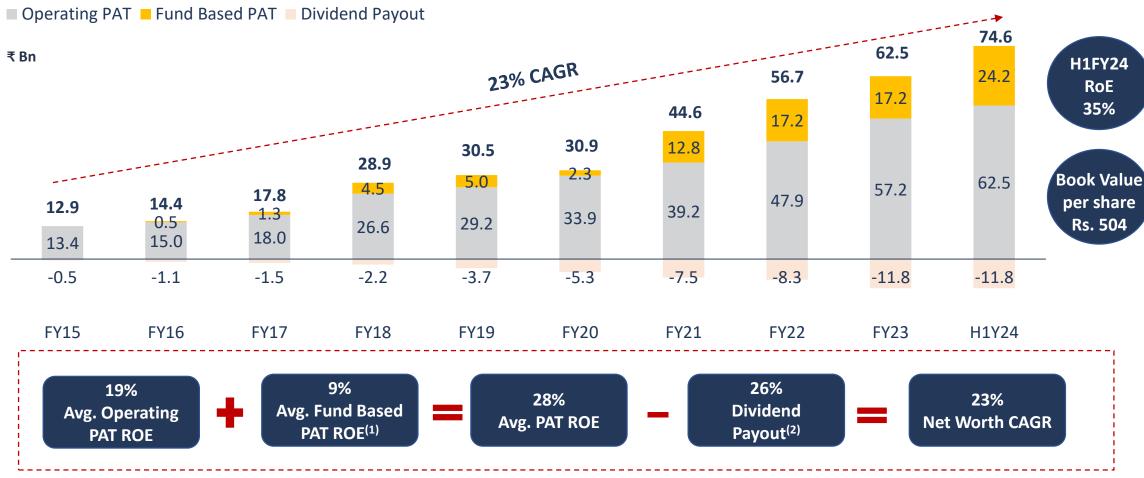


*Retail cash segment market share is now being calculated considering the retail turnover data shared by NSE.



23% CAGR growth in Net Worth for last 8 years

Operating PAT and Fund Based Investments PAT driving robust Net Worth growth at 23% CAGR post 26% Dividend Payouts



1. XIRR of 17.5% since inception

- 2. Dividend Payout includes buyback and is paid out on Operating PAT
- FY18 figures are adjusted for INDAS transition



Consolidated P&L

PARTICULARS (₹ Mn)	Q2FY24	Q2FY23	YoY (%)	Q1FY24	QoQ (%)	H1FY24	H1FY23	YoY (%)
Capital Markets (Broking, Distribution & IB)	10,191	7,219	41%	8,847	15%	19,038	13,327	43%
Asset and Wealth Management	2,532	2,338	8%	2,430	4%	4,962	4,530	10%
Housing Finance	1,435	1,315	9%	1,436	0%	2,871	2,577	11%
Total Revenues	14,158	10,871	30%	12,713	11%	26,871	20,434	32%
Total Revenues after Intercompany adj.	13,539	10,058	35%	11,989	13%	25,506	19,212	33%
Operating Expense	2,797	2,141	31%	2,173	29%	4,970	4,363	14%
Employee Expense	3,054	2,354	30%	3,121	-2%	6,175	4,653	33%
Interest Expense	2,276	1,200	90%	2,057	11%	4,333	2,235	94%
Other Expense	1,571	1,270	24%	1,375	14%	2,946	2,362	25%
Total Expense	9,699	6,965	39%	8,725	11%	18,424	13,613	35%
PBT	3,840	3,094	24%	3,264	18%	7,082	5,599	26%
Operating PAT	2,884	2,298	26%	2,440	18%	5,325	4,171	28%
Fund Based PAT ⁽¹⁾	2,427	2,795	-13%	2,828	-14%	5,256	1,234	-
PAT	5,312	5,093	4%	5,269	1%	10,580	5,405	96%
Other Comprehensive Income (OCI) ¹	243	396	-39%	1,447	-83%	1,690	-99	-
PAT (incl. OCI)	5,554	5,488	1%	6,716	-17%	12,270	5,307	-

1.Fund based PAT & OCI is MTM gains on our Investment Book



Consolidated Balance Sheet

Particulars (₹ Bn)	Sept 30, 2023	Mar 31, 2023
SOURCES OF FUNDS		
Net Worth	74.6	62.5
Borrowings	119.9	103.1
Minority Interest	0.3	0.3
Total Liabilities	194.9	165.9
APPLICATION OF FUNDS		
Fixed assets (net block)	5.3	4.7
Investments	55.6	47.9
Loans and Advances	95.3	72.2
Net Current Assets ⁽¹⁾	38.7	41.2
Total Assets	194.9	165.9

1. Net Current Asset includes cash and cash equivalents and bank balance of $\sim ₹$ 28.9 bn in Sep-23.

Fund based investments have earned XIRR (since inception) of 17.5%



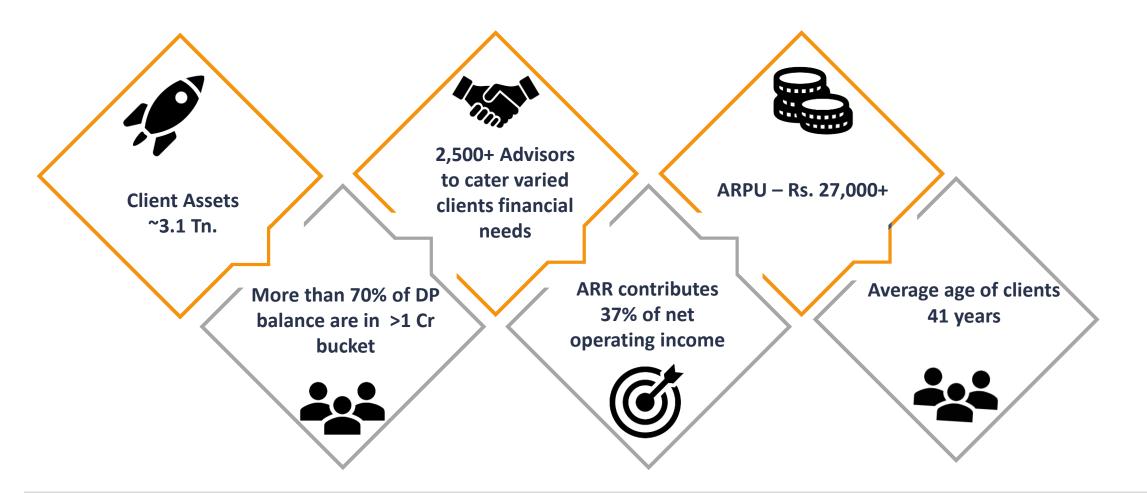
Capital Markets

Retail F&O	5% premium ire; +30bps QoQ	7.2% Retail cash m share; +90 b	narket	₹ 27,00 One of the h ARPUs in the	ighest	₹ 250 E Distribution +24% YoY		₹ 6.2 E Distributior Sales in Q2I	n Net
PARTIC	CULARS (₹ Mn)	Q2FY24	Q2FY23	YoY (%)	Q1FY24	QoQ (%)	H1FY24	H1FY23	YoY (%)
Reven	nues	10,191	7,219	41%	8,847	15%	19,038	13,327	43%
• Broke	erage	5,823	4,395	32%	4,521	29%	10,344	8,283	25%
• Distri	ibution	389	440	-12%	485	-20%	874	818	7%
• Intere	est	3,146	1,659	90%	2,617	20%	5,764	3,022	91%
• IB		210	208	1%	496	-58%	706	213	231%
 Other Incon 	r Operating ne	623	517	20%	728	-14%	1,351	991	36%
Total I	Expense	7,804	5,398	45%	6,745	16%	14,549	10,225	42%
• Empl	oyee Expense	2,045	1,557	31%	2,137	-4%	4,182	3,063	37%
• Comr	mission Expense	2,684	2,032	32%	2,028	32%	4,712	3,867	22%
• Intere	est Expense	1,806	800	126%	1,489	21%	3,294	1,389	137%
• Othe	r Expense	1,269	1,009	26%	1,092	16%	2,361	1,907	24%
РВТ		2,387	1,821	31%	2,102	14%	4,489	3,102	45%
PAT		1,796	1,349	33%	1,581	14%	3,377	2,306	46%
PBT Mo Revenu	argin on Net Ie	42%	42%		39%		41%	38%	

- MOFSL amongst top 3 brokers in terms of Gross Brokerage. Focus to further improve our market share in a fast growing market
- Acquired ~3 lakh new clients in H1FY24.
- ADTO grew by 137% YoY/27% QoQ to ₹ 5,252 bn.
- Retail ADTO market share grew by 74 bps YoY / 26 bps QoQ to 4.6%.
- Number of Franchisees increased from 8,033 as on Mar 23 to 8,713 as on September 23
- Hired net 196 broking advisors during the quarter
- Regulatory change in AIF Distribution has impacted upfront distribution income for Q2FY24.
 Distribution income (ex AIF) grew 12% YoY/ 6%
 QoQ



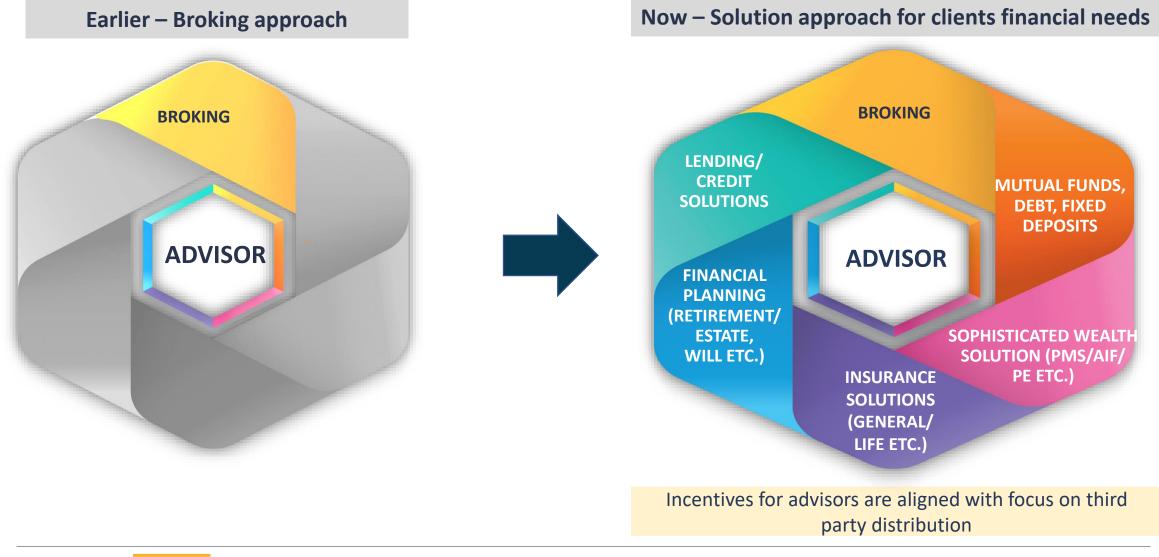
Capital markets Clients characteristics - HNI and affluent class



Huge potential to Cross Sell distribution product. Strengthening leadership & managerial team would meaningful ramp up distribution business in next 3 years



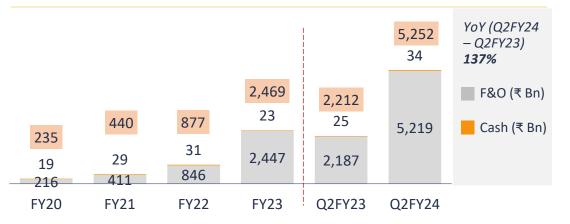
Transition to Financial Services Advisory business model



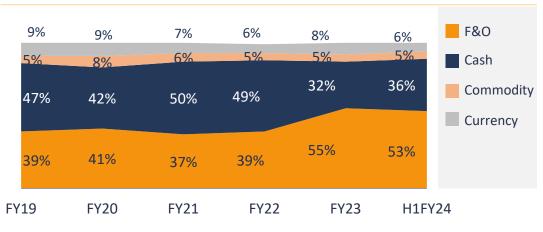


Broking and Distribution – Gaining Market Share

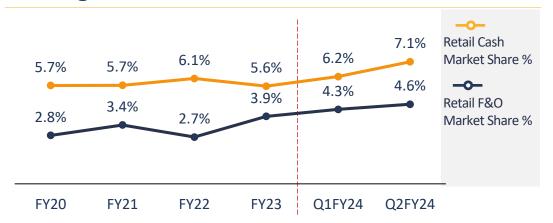
ADTO continue to rise



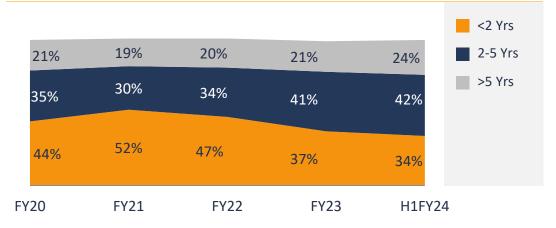
Retail brokerage mix



Gaining F&O and Cash market share*

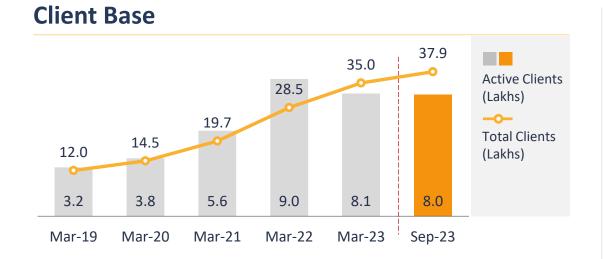


Rising share of vintage clients

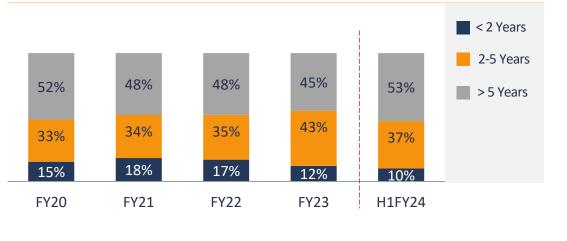


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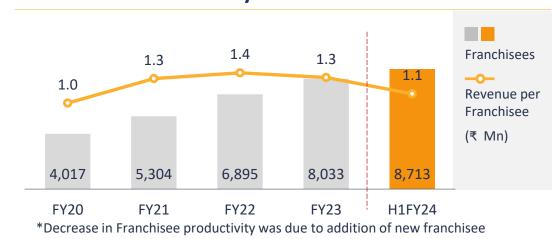
Broking and Distribution – Emphasis on Revenue & Productivity



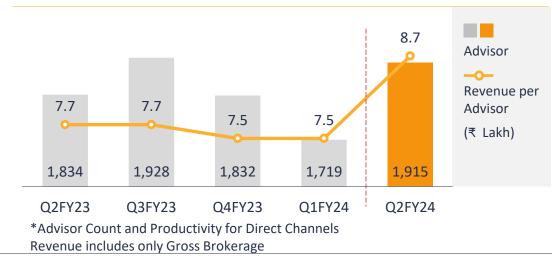
53% revenue contributed by 5 yrs+ vintage Franchisees



Franchisee Productivity

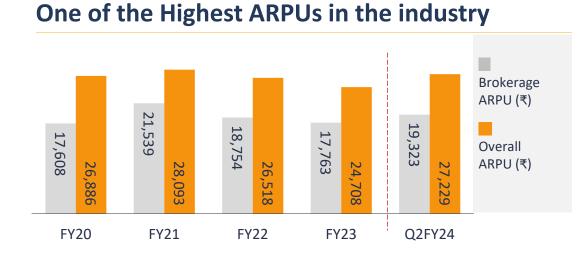


Advisor Productivity

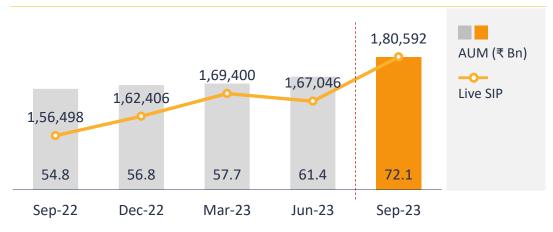




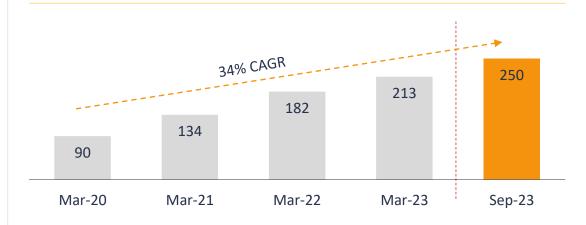
Broking and Distribution – Large client assets under advice



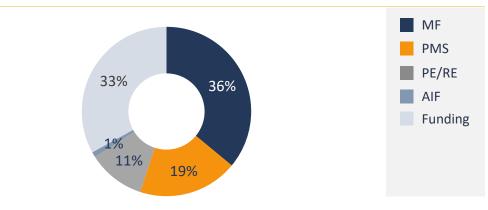
MF AUM and Live SIP Count



Rising Distribution (Mass Affluent) AUM (₹ Bn)



ARR AUM Mix





Capital Markets

INSTITUTIONAL EQUITIES



- Focus driven differentiated research products with 250+ companies covering 21 sectors, catering to 830+ institutional clients.
- Strong focus on Offshore as FII activity picks up.



Successfully organized BFSI Emerging Star and Retail

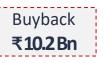
Good pipeline of empanelment across geographies.

- **Day Conferences**
- Institutional team wins big in Asiamoney poll 2022.
- Ranked **#1** Corporate Access Team
- **#1** Sales Person,
- #2 Overall Sales,
- **#2** Execution Team and
- **#3** Domestic Brokerage

INVESTMENT BANKING













₹10.0Bn



[Block Deal
 	₹8.4Bn





₹ 0.6 Bn

Senior Management hiring expect to improve share in IB league table



Asset and Wealth Management

₹ 551 Bn amc aum; +18% yoy	35% Alternates sl AMC	nare in	₹ 98 Bn e in PE & RE Fee Earning AUM		₹ 734 Bn Wealth AUM; +91% YoY		₹ 23 Bn Wealth Net Sales in Q2FY24; +66% YoY	
PARTICULARS (₹ Mn)	Q2FY24	Q2FY23	YoY (%)	Q1FY24	QoQ (%)	H1FY24	H1FY23	YoY (%)
Total Revenues	2,532	2,338	8%	2,430	4%	4,962	4,530	10%
• AMC	1,501	1,433	5%	1,376	9%	2,877	2,831	2%
• PE & RE	461	391	18%	411	12%	871	710	23%
• Wealth	571	514	11%	643	-11%	1,213	990	23%
Total Expense	1,618	1,439	12%	1,554	4%	3,172	2,844	12%
• Employee Expense	742	583	27%	729	2%	1,471	1,158	27%
Commission Expense	554	540	3%	551	0%	1,105	1,128	-2%
Other Expense	322	317	2%	274	18%	597	558	7%
РВТ	914	898	2%	876	4%	1,790	1,686	6%
PAT	682	669	2%	657	4%	1,339	1,252	7%

AMC AUM stood at ₹ 551 bn, up 18% YoY/7% QoQ with MF AUM at ₹ 358 bn and Alternates AUM at ₹ 191 bn.

During Q2FY24, AMC active equity net sales have materially turned positive after 3.5 years.

Net Sales of MF turned positive backed by top quartile performance across schemes like Midcap, LMC & BAF.

In Alternate assets, 16 out of 19 schemes have outperformed the benchmark.

- Added 210k new SIPs in Q2FY24, up 74% YoY/64% QoQ.
- SIP flows of Rs 647 cr in Q2FY24, up 91% YoY.
- Added net 39 Wealth RMs in last 6 months resulting into higher employee expense.
- Investments in RM has brought down operating margin to 25% compared to historical trend of 45%. Expect to recoup margins in coming years
- Launched 6th Real Estate Alternate fund with a fund size of ₹ 20 bn in Q2FY24



Reorientation of MOAMC Investment thesis



QGLP PHILOSOPHY

Disciplined investing following QGLP investment process. AMC house theme representation across portfolio with sufficient flexibility to FMs to invest outside house theme

STRONG IDEATION

Equity Idea powerhouse where insights accumulated across asset management, private equity, institutional guity and investment banking businesses through 75+ research professionals

RISK MANAGEMENT

Framework laid down across paramters including stock weightage, sector sizing, diversification, profit taking / stop loss and stringent liquidity requirements



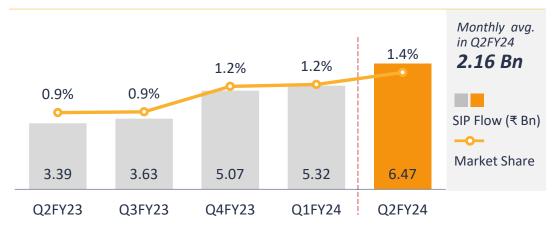
Focus on "High Quality, High Growth" Investments

Asset Management



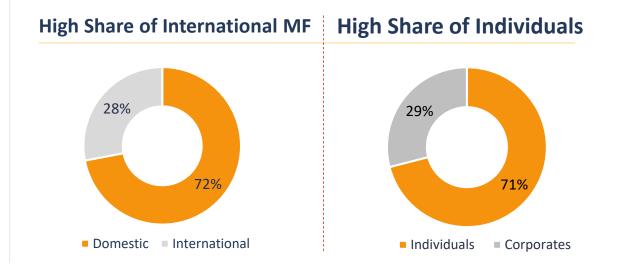
Robust growth in AMC Gross Sales (₹ Bn)

AMC MF SIP flows



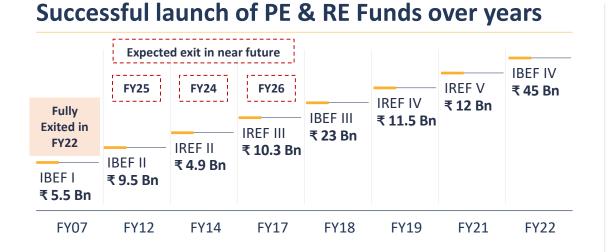
AMC MF Folios (in mn)



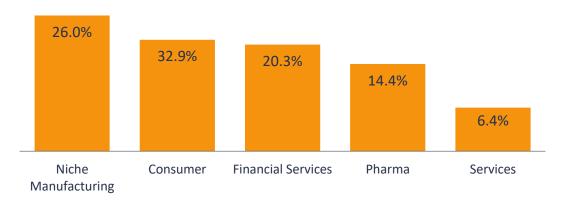




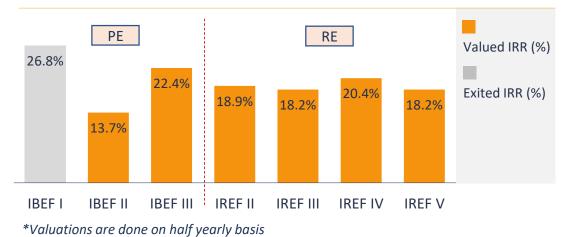
Private Equity & Real Estate Funds



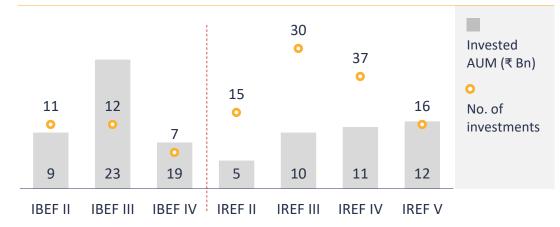
Investments spread across sectors



PE & RE Fund Level IRR

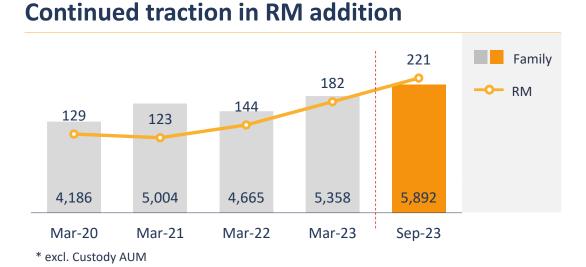


PE & RE Investments

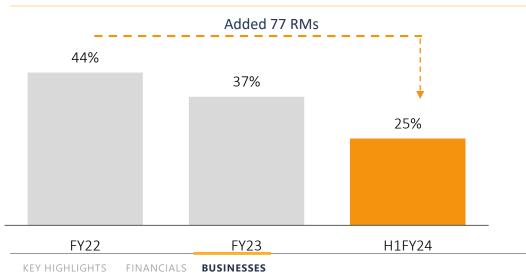




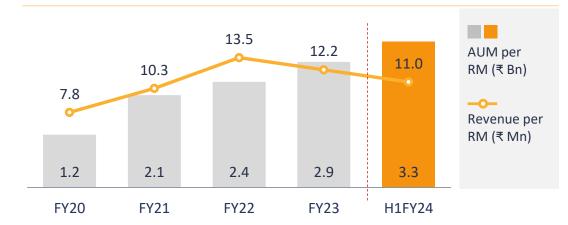
Wealth Management



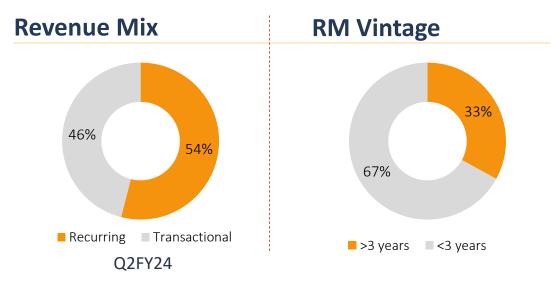
Investment in RMs impacted margin



RM Productivity



Productivity is impacted due to net hiring of 39 RM during H1FY24





Focus on building recurring revenue...

Particulars	Closing AU	M/Loan Boo	k (₹ Bn)	Net Yield/NIM			Net Revenue (₹ Mn)		
	Q2FY24	Q1FY24	Q2FY23	Q2FY24	Q1FY24	Q2FY23	Q2FY24	Q1FY24	Q2FY23
Asset Management	551	515	467	0.74%	0.77%	0.82%	1005	904	957
Wealth Management*	468	441	384	0.48%	0.56%	0.50%	553	593	440
Private Equity	98	99	85	1.67%	1.40%	1.61%	412	353	346
Total Asset and Wealth Management	1,117	1,056	863	0.71%	0.74%	0.77%	1,970	1,828	1,743
Distribution Assets	250	223	201	0.79%	0.74%	0.72%	465	403	350
Margin & Debtors Funding Book	67	66	37	5.75%	4.95%	6.49%	982	658	523
Housing Finance	37	37	36	8.27%	8.00%	8.32%	773	755	743

*Wealth Management figures are excluding custody assets



Strong ARR across Capital market & Asset and Wealth Management

Particulars (₹ Mn)	Q2FY24	Q2FY23	YoY%	Q1FY24	QoQ %
Annual Recurring Revenue (ARR)	3,413	2,743	24%	2,951	16%
Asset Management Fees	1,325	1,237	7%	1,215	9%
Wealth & Distribution	456	390	17%	375	22%
Net Interest Income	1,339	861	56%	1,129	19%
Other operating income	292	256	14%	232	26%
Transaction Bearing Revenue (TBR)	3,353	2,759	22%	2,981	12%
Brokerage	2,784	2,266	23%	2,038	37%
Wealth & Distribution	325	313	4%	485	-33%
Other operating income	244	180	36%	458	-47%
ARR as % of Net Revenue*	50%	50%		50%	
ARR Assets (₹ Bn.)	1,011	815	24%	910	11%
Retention	1.35%	1.35%		1.30%	

*Excludes Revenue from IE, IB & HFC businesses



Home Finance

ALIM as on Sen-23	~2.0 Bn Disbursement Q2FY24		NIM in Q2FY24		8.0% Incremental COF in Q2FY24		3.1% ROA in H1FY24	
PARTICULARS (₹ Mn)	Q2FY24	Q2FY23	8 YoY (%)	Q1FY24	QoQ (%)	H1FY24	H1FY23	YoY (%)
Interest Income	1,374	1,281	7%	1,378	0%	2,752	2,495	10%
Interest Expense	601	538	12%	623	-4%	1,224	1,044	17%
Net Interest Income (NII)	773	743	4%	755	2%	1,528	1,451	5%
Total Income	826	782	6%	811	2%	1,637	1,532	7%
Operating Cost	369	302	22%	336	10%	706	587	20%
- Employee Cost	267	214	25%	255	5%	522	432	21%
- Other Cost	102	87	17%	81	25%	183	154	19%
Operating Profit	457	480	-5%	474	-4%	931	945	-1%
Provisioning	29	48	-40%	95	-69%	124	87	43%
РВТ	428	432	-1%	380	13%	807	858	-6%
PAT	328	334	-2%	286	14%	614	656	-6%

- Retail disbursement grew by 53% QoQ to ₹ 1.43 bn
- Yield on advances increased to 14.2%, up 30 bps YoY and spread maintained at 6.0%.
- Strengthening our Sales RM team. Hired net 187 Sales RM during Q2FY24
- Focus on improving productivity through improvement in TAT and Approval ratio
- 80% of logins are approved within 2 days
- Net gearing stood at 2.0x, CRAR remained robust at 52%.
- New leadership across senior management
- Building blocks are in place, expect strong QoQ ramp up in disbursements and AUM growth in the next 3 years



Home Finance - Experienced Leaders



Chief Executive Officer **Sukesh Bhowal** has a rich experience of 27 years in Business Management, Sales & Distribution, Retail Lending, Mortgage Lending, Real Estate Lending and Retail Banking. He was associated with DCB Bank, where he headed the Mortgages, Micro-Mortgages, Construction Finance and Gold Loans segments and was responsible for starting and scaling up these businesses. He was also associated with HDB Financial Services, Citibank and HSBC. Sukesh has strong academic credentials of Bachelor of Technology from IIT Bombay and PGDM in Finance & Marketing from IIM Lucknow.



Chief Operating Officer

Chief

Business Officer **Shobhit Doru** has a rich experience of 25 years in Sales, Product, Strategy and Analytics in Mortgage, SME Lending and LAP product. Previously, he was associated with Bajaj Finserv, where he was Head-Risk of the SME Business vertical. In his previous stints, he was also associated with Bajaj Housing Finance, Standard Chartered Bank and IDBI Bank. Shobhit has done an Accelerated Management Program at the Indian School of Business.

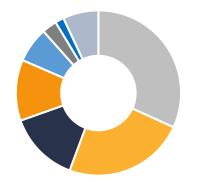


Rajesh Maiya has a rich experience of 25 years in Sales & Distribution, Channel Management and Customer Service. Prior to joining MOHFL, he was associated with Aavas Financiers, where he was National Sales Manager and was responsible for developing and managing Home loan and LAP business. He was also associated with ICICI Bank in his previous stint. Rajesh has done PGDM from Mangalore University.



Home Finance

Product Mix



32%	New Purchase
24%	Self-Construction
14%	Construction Finance*
12%	Resale
07%	LAP
03%	Home Impr./Ext.
02%	Composite
07%	Others

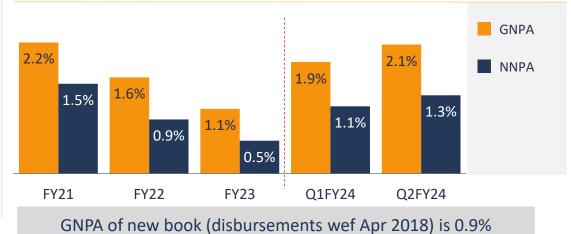
Geographic Reach

PRESENCE ACROSS 111 LOCATIONS IN 12 STATES/UTS



133 Branch Sales Manager servicing the above locations

GNPA and **NNPA**





AUM by Ticket Size

07%	Up to 0.5 Mn
35%	0.5 – 1.0 Mn
31%	1.0 – 1.5 Mn
14%	1.5 – 2.0 Mn
09%	2.0 – 2.5 Mn
04%	Above 2.5 Mn

27

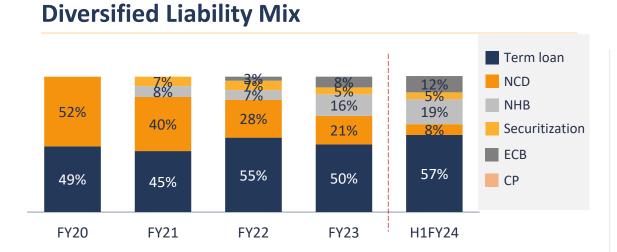
Note:

*Construction Finance with Motilal Oswal Real Estate (MORE); lending to CAT A builders

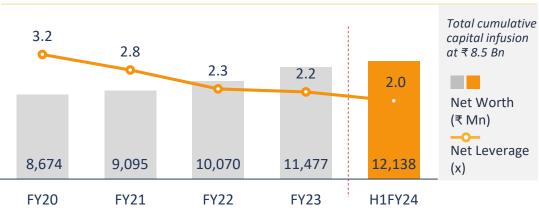




Home Finance







Key Ratios

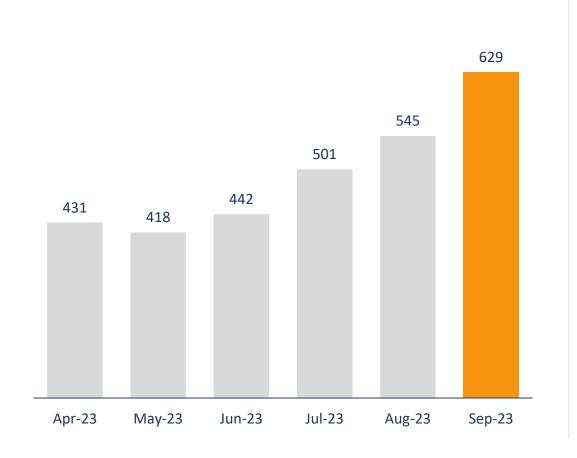
Parameters	H1FY24	H1FY23
Yield	14.4%	13.9%
COF	8.3%	7.9%
Spread	6.1%	6.1%
NIM	7.7%	7.8%
Cost/Income	42.8%	38.3%
ROA	3.1%	3.6%
ROE	10.6%	12.8%
CRAR	52.4%	50.4%

*All ratios are annualized



Home Finance – Focus on strengthening sales and improve productivity

Strengthening Sales RM force



Improving sales productivity

- Sales and lead management is now through digital mode with geotagging and geo-fencing capabilities
- 80% of disbursements are based on paperless eSign
- 80% of logins are approved within 2 days
- Login to sanction ratio improved to 42% in Q2FY24 vs 36% in Q1FY24
- Revamped sales distribution framework through dedicated team for small distributors, large distributors and direct sales
- Reoriented entire training framework with dedicated senior team.
- Plan to set up dedicated sales call centre to add digital business and improve sales efficiency



Fund Based Investments

₹ 54.7 Bn Total investments	₹ 51.1 E Total equity investment in alternate func	cluding	17.5% Cumulative XIRR on total investments		19.5% XIRR on PE investment	/RE
PARTICULARS (₹ Mn)		Q2FY24	Q2FY23	Q1FY24	H1FY24	H1FY23
Revenues		2,952	3,205	3,356	6,308	1,642
-MF/Alternates		1,768	3,092	3,262	5,030	1,645
-PE/RE		949	517	13	962	334
-Unlisted Shares/Others		235	-405	81	316	-337
Expenses		232	214	219	451	338
PAT		2,427	2,795	2,828	5,256	1,234
OCI	CI		380	1,473	1,713	-104
тсі		2,668	3,175	4,301	6,969	1,131

Note: Unlisted investments' (incl. PE/RE funds) are fair valued and recognized on half yearly basis

Fund based book includes sponsor commitments cum investments in equity MF, PE funds, Real estate funds, AIF and strategic equity investments.

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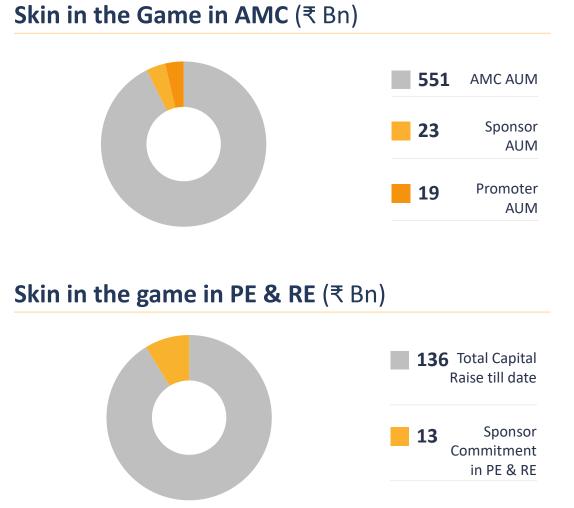
Total equity investment including alternate funds was at ₹ 51.1 bn as of Sept-23, MTM of these gains are included in earnings under Ind-AS reporting.

Cumulative XIRR on total investments is 17.5%, whereas XIRR on PE/RE investments stood at 19.5%.

These investments have helped "seed" our new
businesses, which are scalable, high-RoE
opportunities. They also serve as highly liquid
"resources" available for future investments in
business, if required.



Fund Based Investments – Skin in The Game



Strong Growth in investments over the years





MOFSL - ESG Initiatives

CRISIL has assigned "STRONG" rating to MOFSL in its Sustainability Yearbook 2022

Launched online ESG profile platform, which adheres to international frameworks such as IFC, GRI, SASB, CDP etc.

ENVIRONMENTAL

SOCIAL



- More than 80% of servers are in virtual environment which reduces electricity cost & carbon foot print
- Main office building is equipped with rainwater harvesting system and recycled waste water is reused as flush water and in watering plants
- Planted and maintaining trees in & around the office premises.
- Food wastage awareness drive in head office
- We ensure that we fund to projects which is on non agriculture land & non forest land and having all environmental clearance.
- MOHE follows International Finance Corporation (IFC) Performance Standard

Physical & emotional wellbeing assistance program

- Employee engagement programssports events & festival celebrations
- Set standard practices is followed across all branches to ensure safety of employees
- Dedicated Talent Development Program for developing High Potentials, fast-tracking for Hi-Pos
- Company has formed committee W-I-N-G-S (Women Initiative to Nurture, Grow & Succeed) to ensure substantial women representation in mid-senior level of the organization
- Offers home loan at concessional rate to women borrowers.

GOVERNANCE



- **Diverse Board Composition**
- 50% Independent Director in Holding Company and at least 50% in material subsidiary
- Average Board experience >30 years
- Remuneration policy recommended by Nomination & Remuneration Committee
- **Corporate Governance**
- Code of Conduct Policy
- **Risk Management Policy**
- Data privacy policy
- **Business Responsibility Reporting**
- Policy for prohibition of Insider Trading
- Prevention of sexual harassment at workplace policy & awareness





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Thank You

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