

May 23, 2024

Τo,

The Corporate Services Department, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400 001 BSE Scrip Code: 543413 Manager - Listing Department The National Stock Exchange of India Ltd. Exchange Plaza, Plot no. C/1, G Block, Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 NSE Symbol: TEGA

Subject: Investor Presentation for the Quarter and Financial Year ended March 31, 2024

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the Quarter and Financial Year ended March 31, 2024.

Kindly take the information on your record.

Thanking you,

Yours faithfully,

For Tega Industries Limited

Manjuree Rai Company Secretary & Compliance Officer

Enclosed: As stated above

Tega Industries Limited

Registered Office: Godrej Waterside, Tower-II, Office No 807, 8th Floor, Block DP-5, Salt Lake Sector V, Bidhannagar, Kolkata, West Bengal 700 09 Tel: +91 33 4093 9000 | Fax: +91 33 4093 9075 | www.tegaindustries.com



tega

TEGA INDUSTRIES LIMITED

Investor Presentation – Q4 & FY24

May 2024





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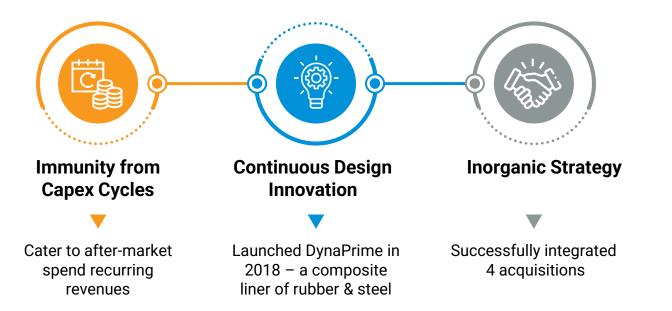
COMPANY OVERVIEW





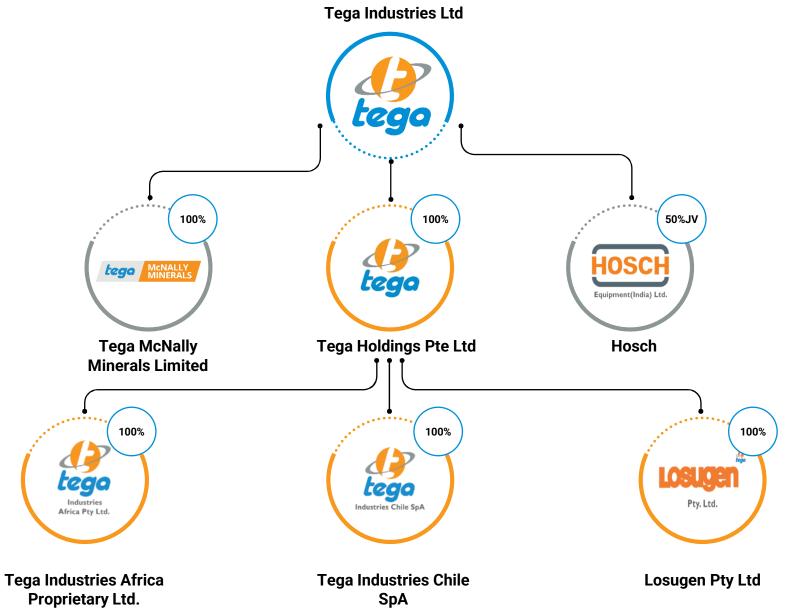
Commenced operations in India in 1978, in collaboration with Skega AB, Sweden Leading manufacturer & distributor of specialized 'critical to operate' & recurring consumable products

Catering to global mineral beneficiation, mining & bulk solids handling industry





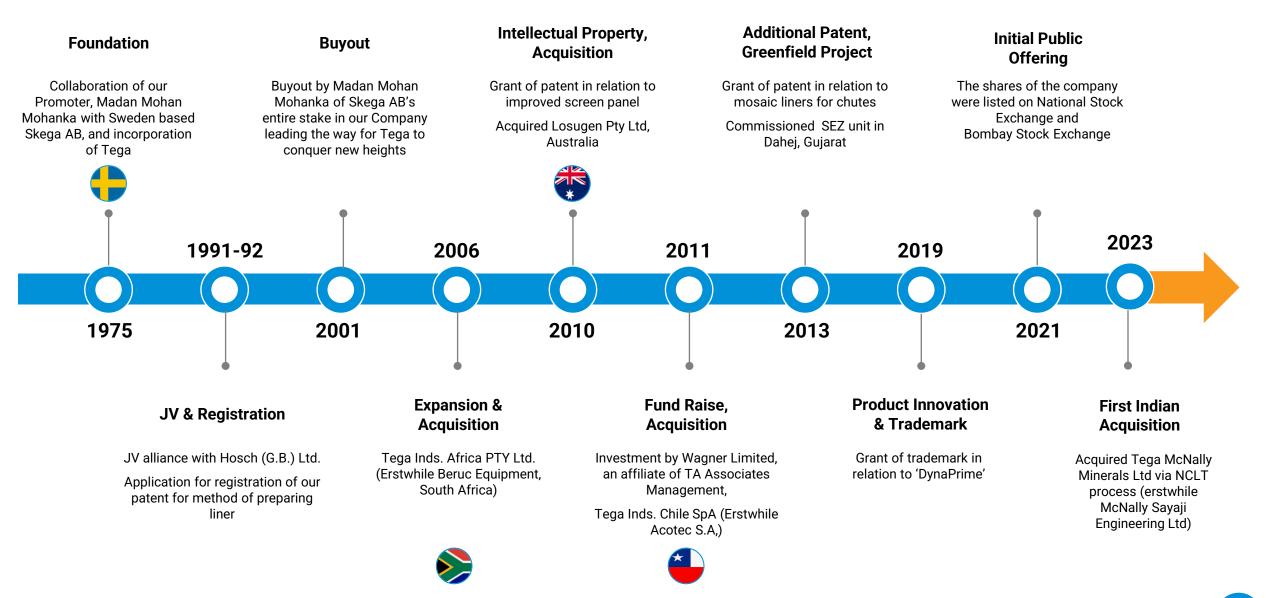






Evolution into a Global Multi-Product Player









TEGA is committed to engineering flawless solutions that enrich the future of mining



Sales Management

To remain the first vendor of recall for all our customers

Our purpose

We strive to deliver superior products that enhance value for our customers

Our five pillars

Ethical commitment + Courage + Relationships + Responsibility + Culture

How these values have enhanced customer value:

Longer product life + Lower operating cost + Better product outcome + Lower installation time + Enhanced installation safety + Product customisation

How these values have translated into superior Tega outcomes:

Sustained financial growth + Sectorial outperformance + Profitable growth + Zero debt + Customer lovalty + Strong order book



Mission-Critical



Leading producers of specialized and 'critical to operate' products with high replacement barriers. Our products are not optional; they are critical & indispensable. They play a crucial role in helping customers reduce their cost of staying in business.

Experience



Developed rich insight into the ore quality and terrain realities across 70 countries, helping to continuously provide improved solutions





Present across the value chain of a mineral processing site. We offer a complete range of products and solutions for various stages

Wallet Share



Products with established productivity and efficacy. Majority customers buy large parts of our complete solutions enhancing our wallet share

Market Leader

ega



World's second largest producer of polymer-based mill liners (used for grinding and sizing mineral ores) by revenues

Productivity Driver



Our products play a critical role in determining mineral processing site productivity. These improvements are measurable: they enhance throughput, moderate grinding media consumption, reduce energy consumption and lower downtime. The result is lower operating costs for customers





Inherent Advantages

Customized design



The secret behind our multiyear engagement with customers is our ability to translate research-driven knowledge into customized product design. Tega's engineered built-to-suit (over off-the-shelf) competence has resulted in a neat fit. customized for each mineral processing site. This leads to enhancing value for customers Supply chain



moderates its dependence on vendors minimizing the possibility of failure rates, enhances control across the Company's processes

Strict Quality Control



Products undergo stringent selection and approval procedures before being sold to mining and mineral processing companies

Strategic Positioning

High Entry Barrier



Presence in high entry barriers of technology and knowledge. We operate in an oligopolistic market with limited established global competitors

Global Distribution



18 overseas and 14 domestic sales offices in key geographies.. Close proximity to our prominent customers. Products are marketed through the 'plant audit' route

Proximity



International manufacturing operations are proximate to the world's major copper and gold mining locations in Chile, South Africa and Australia. This proximity has strengthened logistical competitiveness, repeat engagement, capacity expansion and economies of scale



Tega Industries Ltd -Focused on Consumables

- Designs and manufactures critical-tooperate and recurring consumable products in the mineral processing industry, offers comprehensive solutions across the world
- Product portfolio comprises more than 55 mineral processing and material handling products
- Covers a wide range of solutions in the mining equipment, aggregates equipment and the mineral consumables industry

Tega McNally Minerals Ltd -Focused on Equipment and services component

- Original Equipment Manufacturer (OEM) for mining and mineral beneficiation
- Product range includes crushers (jaw and roll), impactors, screens (linear, circular, roller and flip flop), ball and rod mills, feeders (apron, grizzly, reciprocating), mineral beneficiation equipment like slurry pumps, thickeners, floatation cells, filter press, scrubbers etc
- Products for construction sector such as mobile crushing and screening plants & skid mounted crushing plants

- Build a more sustainable business
- Tap the new market The Global Equipment Business boasts an estimated annual market size of USD 28 billion
- Strengthen the presence in India and provide comprehensive solutions to global clients by offering a diverse range of synergistic products
- Utilize the collective technical expertise, engineering capabilities, and global reach to achieve scalability
- Gain a larger market share and improve profitability





DIGITAL SECURITY MEASURES Initiatives to enhance systemic efficiency, moderate redundancy, safeguard from viruses and cyber-attacks, accelerate data retrieval and strengthen business continuity

TECHNOLOGY UPGRADES

Integrated SAP into systems, digitized Dahej facility, Installed Darwin box to automate Human Resource Management, Migrated Servers to cloud, Improved data orientation



DISRUPTION

Ground-shifting sensor-based product. This IoT-driven product will send out real-time alerts on product health, replacement time and a holistic perspective of the operating system

ANALYTICS

Digitally enhanced products will empower customers to take proactive decisions related to product replacement and systemic repair









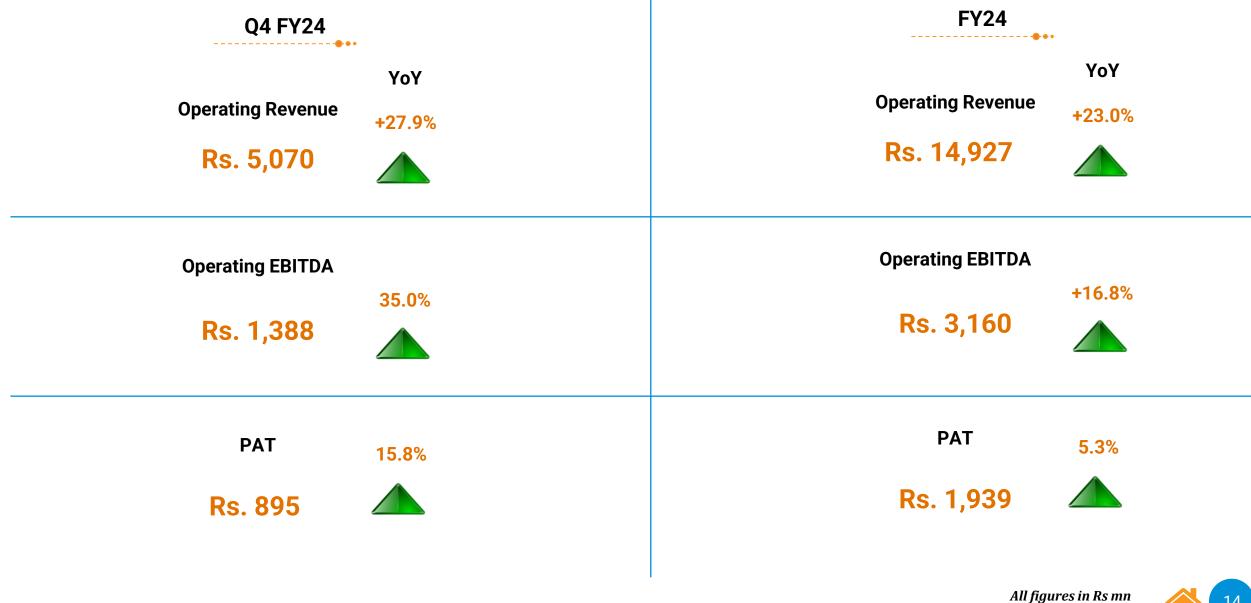




Q4 & FY24 PERFORMANCE HIGHLIGHTS

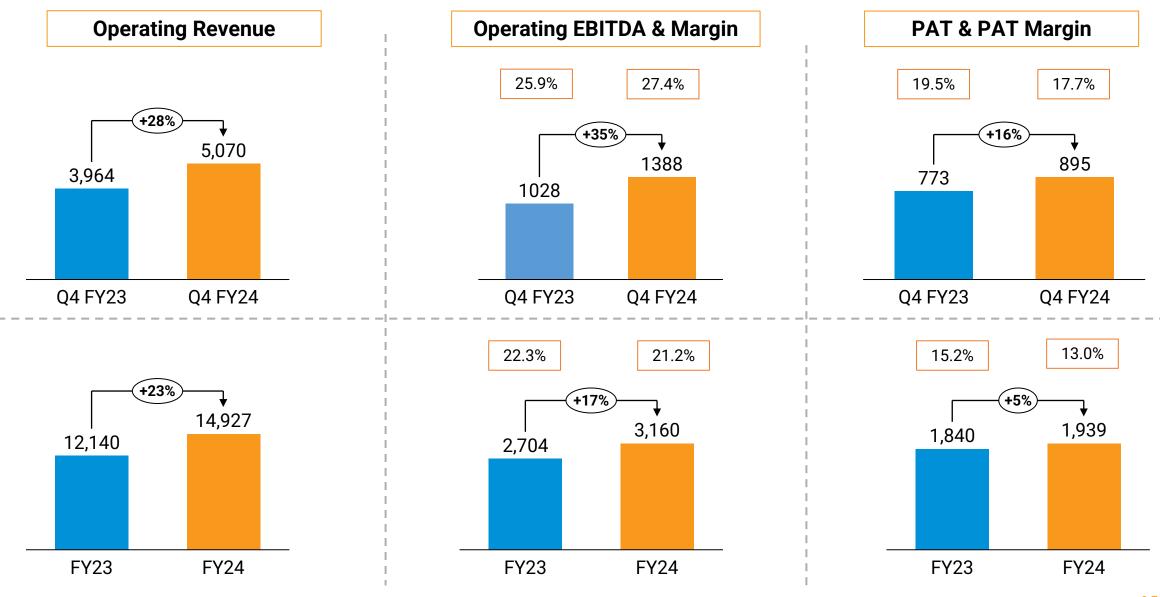






Consolidated Financial Performance





All figures in Rs mn

TEGA INDUSTRIES LIMITED

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Particulars (In Rs. Mn)	Q4FY24	Q4FY23	Y-o-Y	Q3FY24	Q-o-Q	FY24	FY23	Y-o-Y
Revenue from Operations	5,069.8	3,964.1	27.9%	3,402.0	49.0%	14,927.1	12,139.7	23.0%
Cost of Material Consumed	2262.1	1681.8		1689.4		6959.6	5291.0	
Change in Inventories of Finished goods & Work in Progress	18.3	77.6		-229.1		-504.5	-14.8	
Total Raw Material	2,280.3	1,759.4		1,460.3		6,455.1	5,276.2	
Gross Profit	2,789.5	2,204.7	26.5%	1,941.7	43.7%	8,472.0	6,863.5	23.4%
Gross Profit Margin(%)	55.0%	55.6%		57.1%		56.8%	56.5%	
Employee Expenses	566.4	422.2		583.4		2198.6	1627.0	
Other Expenses	834.7	754.3		797.5		3113.7	2532.4	
EBITDA	1,388.4	1,028.2	35.0%	560.9	147.5%	3,159.7	2,704.1	16.8%
EBITDA Margin (%)	27.4%	25.9%		16.5%		21.2%	22.3%	
Other Income	41.9	66.5		65.3		222.1	206.8	
Depreciation	223.6	120.6		139.7		636.8	412.0	
EBIT	1,206.7	974.1	23.9%	486.5	148.0%	2,745.0	2,499.0	9.8%
EBIT Margin (%)	23.8%	24.6%		14.3%		18.4%	20.6%	
Finance Cost	73.3	31.9		75.1		319.5	181.2	
Exceptional Items/Share of loss from associates	16.1	13.5		8.6		44.3	43.2	
Profit before Tax	1,149.5	955.8	20.3%	419.9	173.7%	2,469.7	2,361.0	4.6%
Profit before Tax(%)	22.7%	24.1%		12.3%		16.5%	19.4%	
Тах	254.6	183.2		63.8		531.2	520.7	
Profit After Tax	894.9	772.6	15.8%	356.2	151.3%	1,938.6	1,840.3	5.3%
PAT Margin (%)	17.7%	19.5%		10.5%		13.0%	15.2%	
EPS (As per Profit after Tax)	13.48	11.65		5.36		29.17	27.76	





Consolidated Balance Sheet Statement



Particulars (In Rs. Mn)	FY24	FY23	Parti
ASSETS			Equit
Non - Current Assets			Equit
Property, plant and equipment	3481.7	3055.2	Othe
Goodwill	614.2	624.8	
Capital work-in-progress	107.2	120.3	Equit
Right of use assets	1796.0	1729.0	Non-
Investment Property	34.1	36.0	Total
Intangible assets	76.3	37.0	Liabil
Intangible assets under development	1.9	0.0	Non -
Investments Accounted for using the equity method	311.7	278.7	Finan
Financial Assets			(i)
(i) Other Financial Assets	60.9	104.7	(ii) Le
Deferred tax assets	189.3	162.5	(iii) 0
Current Tax Assets (Net)	78.5	119.8	Othe
Other non-current assets	13.4	150.8	
Total Non - Current Assets	6,765.1	6,418.6	Defer
Current Assets			Provi
Inventories	3701.5	2895.9	Total
Financial Assets			Curre
Investments	2479.2	1890.1	Finan
Trade receivables	4472.9	4031.3	Borro
Cash and cash equivalents	863.2	457.2	Lease
Other Bank balances	3.9	35.8	Trade
Loans	0.9	0.6	Othe
Other financial assets	109.0	107.4	
Contract Assets	9.3	-	Othe
Other Current Assets	436.0	465.1	Provi
Current tax assets (net)	60.4	39.0	Curre
Total Current Assets	12,136.3	9,922.4	Total
TOTAL ASSETS	18,901.4	16,341.0	Total

Particulars (In Rs Mn)	FY24	FY23
Equity		
Equity share capital	665.4	663.5
Other equity	11252.8	9826.4
Equity attributable to equity holders of the parent	11918.2	10489.9
Non-controlling interests	0.00	0.00
Total Equity	11,918.2	10,489.9
Liabilities		
Non - Current Liabilities		
Financial liabilities		
(i) Borrowings	1162.3	1415.7
(ii) Lease liabilities	496.6	417.7
(iii) Other financial Liabilities	9.5	24.3
Other Non- Current Liabilities	0.0	0.0
Deferred Tax Liabilities (net)	53.3	47.6
Provisions	0.5	23.9
Total Non - Current Liabilities	1,722.2	1,929.1
Current Liabilities		
Financial liabilities		
Borrowings	1269.2	1678.9
Lease liabilities	152.1	96.5
Trade payables	1833.9	1119.3
Other financial liabilities	610.9	204.5
Other current liabilities	1013.6	552.8
Provisions	193.4	179.4
Current tax liabilities (net)	187.8	90.7
Total Current Liabilities	5,261.0	3,922.0
Total Equity and Liabilities	18,901.4	16,341.0







Cash Flow Statement (In Rs. Mn)	FY24	FY23
Cash Flow from Operating Activities		
Profit before Tax	2,469.7	2,361.0
Adjustment for Non-Operating Items	-874.5	-629.1
Operating Profit before Working Capital Changes	3,344.2	2,990.1
Changes in Working Capital	-402.3	-747.7
Cash Generated from Operations	2,941.9	2,242.4
Less: Direct Taxes paid	-420.5	-456.9
Net Cash from Operating Activities	2,521.4	1,785.5
Cash Flow from Investing Activities	-906.6	-2,338.4
Cash Flow from Financing Activities	-1,152.3	630.4
Net increase/ (decrease) in Cash & Cash equivalent	462.5	77.4
Add: Cash and cash equivalents as at 1st April	457.2	395.0
Add: Net effect of exchange gain on cash and cash equivalents	-56.5	-15.2
Cash and cash equivalents as at 31st March	863.2	457.2





OPERATIONS & GROWTH STRATEGY







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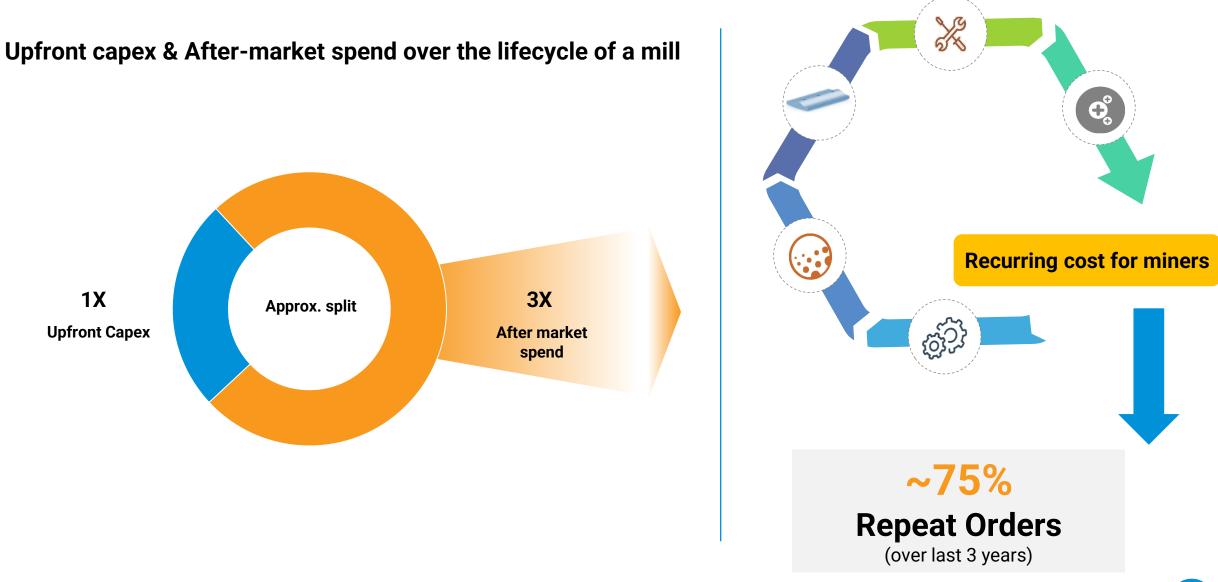


















Track record of bringing multiple innovative products to the market









VADODARA, GUJARAT

Product capabilities:

Crushers, vibrating screens, feeders and other material handling equipments

BANGALORE, KARNATAKA

Product capabilities: Thickener, pumps, filter press, floatation cells, sand washing plant

ASANSOL, WEST BENGAL

Product capabilities: Vibrating screens, feeders, ball mills, crushers and job shops

KUMARDUBI, JHARKHAND

Product capabilities: Mills, crushers, screen, feeders and job shops

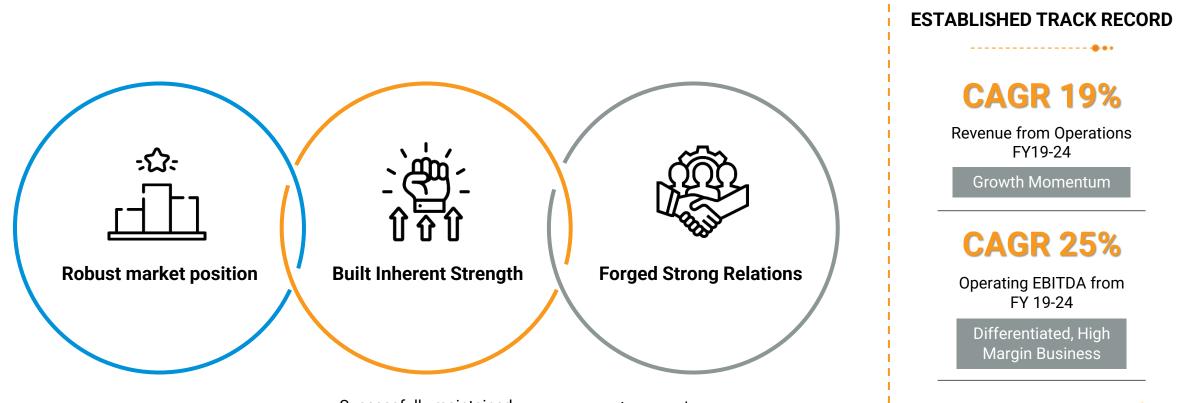
4. Diverse Global Presence - Manufacturing & Sales Capabilities











Entry barriers helps maintain high margins over time with revenues from operations growing at 19% CAGR (FY19-24) Successfully maintained operational efficiency levels whilst completing acquisitions, JVs & strategic alliances, in Chile, South Africa & Australia

In several cases, our relationships with key customers span more than 10 years, a testimony to our business excellence

Rs 6,320 mn

Robust Orderbook

(31st March 2024)

Significant visibility





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Capitalise on growing relevance

- Ore grades depleting in gold mines
- Disproportionate growth in mining and mineral processing industries
- Increased large equipment demand (including mineral processing consumables)

Disrupt the market

- Penetrate the market with the distinctive
 DynaPrime product
- Leverage the launch of sensor-based products
- Focus on launching a recycling service for used products

Balance Sheet integrity

- Expand largely out of accruals
- Fund working capital needs at a low cost
- Remain largely under-drawn for working capital needs

Increase Market Share

- Leverage existing presence in 3 global manufacturing locations
- Increase market penetration in high growth markets
- Widen presence in North America, South America, Australia and South Africa

Increase Customer Base

- Leverage design, engineering and manufacturing potential
- Enhance wallet share of existing customers; increase cross-sale
- Focus on quality products and value-added solutions with recurring demand

Leverage Market Insights

- Deepen presence in existing markets (USA, Chile, Peru and Mexico)
- Leverage insights from these markets to enter new ones
- Position as a multi-sector and multi-terrain specialist





Capitalize on the future

- Leverage proprietary R&D capabilities; increase product offerings
- Launch new products through in-house software programmes
- Leverage successful product launch experiences (DynaPrime, Rapido and Combi-screen)

Product Improvement

- Consistently improve products, enhancing cost- effectiveness
- Offer sustainable products that offer greater efficiency (application and costs)
- Strengthen its 'plant audit' expertise led by the R&D team

Capacity Expansion

- Greenfield facility in Chile
- Engage in brownfield expansion in South Africa and India
- Seek debottlenecked opportunities to grow capacity

Extension into life cycle management

- Extend into life cycle equipment management, generating annuity revenues
- Address the increased requirement of bespoke critical spares and services
- Enhance production efficiency for customers

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Acquisitions and alliances

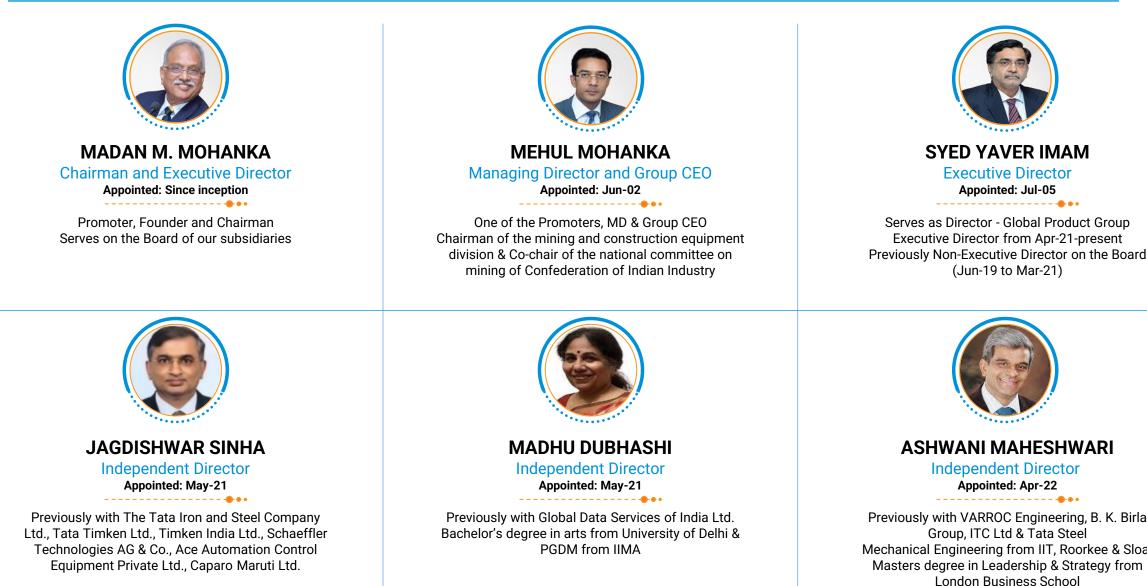
- Enter complementary acquisitions and alliances
- Access new technologies, customers and geographies
- Utilise free cash flows

Improve operational efficiency

- Deepen presence in existing markets (USA, Chile, Peru and Mexico)
- Leverage insights from these markets to enter new ones
- Position as a multi-sector and multi-terrain specialist









Executive Director

Appointed: Jul-05

(Jun-19 to Mar-21)

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MEHUL MOHANKA MD and Group CEO

One of the Promoters of the Company, MD & Group CEO Associated with Tega for almost two decades Master's degree in Business Administration from the University of Pittsburgh & Bachelor's degree in commerce from University of Calcutta



SHARAD KUMAR KHAITAN Chief Financial Officer

Qualified Chartered Accountant with an experience of more than 20 years in areas of Financial Planning & Analysis, Treasury, Investor Relations and Business Strategy in diverse industry verticals & multi-cultural environments.



MANOJ SINHA Director- Global Operations

Associated with Tega for 7+ years, Btech Previously associated with Tata Engineering and Locomotive Company, New Holland Tractors (India) and Sterling Generators Bachelor's degree in engineering from Sambalpur University



SYED YAVER IMAM Director – Global Product Management Group & Head of Sales

Associated with Tega for four decades Joined as a Trainee in 1981 and climbed up the ladder Bachelor's degree in Civil Engg from Jadavpur University



BHANU SHARMA Global Head – Human Resources

Associated with Tega for more than 2 years Previously associated with JSW Energy for more than a decade PGDM from MDI, Gurgaon





Sharad Kumar Khaitan Chief Financial Officer investor.relations@tegaindustries.com

Manjuree Rai Company Secretary & Compliance Officer manjuree.rai@tegaindustries.com





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