Greenlam/2022-23 May 31, 2022



The Manager,

BSE Limited

Department of Corporate Services

Floor 25, P.J. Towers, Dalal Street

Mumbai - 400 001

Fax No. 022-2272-3121/1278/1557/3354

Email: corp.relations@bseindia.com

BSE Scrip Code: 538979

SUB: Result Presentation

Dear Sir/ Madam,

The Manager,
National Stock Exchange of India Ltd.
Exchange Plaza, Bandra Kurla Complex,
Bandra (E)
Mumbai - 400 051
Fax No. 022-2659-8237/8238/8347/8348

Email: cmlist@nse.co.in
NSE Symbol: GREENLAM

Pursuant to applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed the Presentation on the Q4 and FY 22 Financial Results of the Company.

The above is for your reference and record.

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Thanking You, Yours faithfully,

For GREENLAM INDUSTRIES LIMITED

PRAKASH KUMAR BISWAL COMPANY SECRETARY & VICE PRESIDENT - LEGAL

Encl: As Above





Results Presentation Q4 & FY22 May 30th 2022

www.greenlamindustries.com

Safe Harbour



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Product Portfolio



Decorative Laminate & Allied Products

Laminates

Commodity to Premium products

Compact Panels

Standard Compact Panels Lab Guardian Restroom & Locker Solutions Clads - Façade Panels Stratus Kitchen Solutions

MFC

Melamine Board









Faced Chip



Veneer & Allied Products

Decorative Veneer

Natural Veneer

Teak Veneer

Engineered Veneer

Mikasa Floor

Engineered Wood Floor & matching accessories

Mikasa Door

Engineered Wood Door and Doorsets (Door + Frames)











Audited Consolidated Financials Q4 & FY22



Business Updates for Q4FY22



- ➤ Due to National Capital Region air pollution issues, Commission of Air Quality Management (CAQM), ordered restriction on operation of manufacturing units in the region. Due to this our Behror plant operated for 5 days in a week from Jan O1 Feb O4. W.e.f. Feb O4, 2022, the CAQM has allowed the plant to run on all 7 days without any restrictions. These restrictions resulted in loss of production for 10 days due to which impacted margins and inventory management
- ➤ The raw material prices have seen significant cost pressures during the year which continued in Q4 as well. To mitigate cost increase, we undertook price increase in domestic markets approx. 3% and export markets approx. 5%. The same shall get implemented in Q1FY23
- Working capital days improved by 2 days and stood at 74. Net debt stood at INR 169 crores as on March 31, 2022
- > Greenlam raised its maiden secured and listed Non-Convertible Debentures (NCD) in Feb 2022 for INR 99 crores
- > During the quarter the equity shares of the company were sub-divided from face value of Rs. 5/- each to Re. 1/- each
- > The board of directors have recommended Final dividend of Rs. 1.20/- per share of Rs. 1 each subject to approval by the shareholders of the Company at its ensuing Annual General Meeting

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Business Updates for FY22



- > The ensuing year saw multiple headwinds
 - As multiple COVID-19 waves hit the country which led to curbs, restrictions and lockdowns hitting business
 - Our Behror plant was temporarily closed due to National Capital Region air pollution issues. This led to total loss of business of 25 days
 - Significant increase in raw material cost during the year
 - Logistics challenges as delays in availability of containers and vessels continue to hit shipments both, inwards and outwards

- Inspite of these challenges we posted strong financial performance
 - Overall revenues up by 42% with laminate business up by 46.1%
 - ➤ Highest laminate production 16.77 mio sheets with capacity utilization of 107%
 - ➤ Overall price increase of 10%+ already implemented in last financial year. Further increase undertake in Q1FY23 to mitigate cost increase in Q4FY22. However, these price hikes are with some time lag
 - Improvement across net working capital with NWC days at 81 as compared to 88 days a year ago
 - Long Term Credit Rating upgraded to 'AA-' (Stable) from 'A+' (Stable)
 - Net debt at INR 169 crores after infusing INR 60 crores in subsidiaries towards projects



Profit and Loss Statement

INR Crores	Q4FY22	Q4FY21	YoY%
Net Revenue	463.4	415.3	11.6%
Raw Material	255.5	213.0	
Gross Profit	207.9	202.4	2.7%
Gross Margin %	<i>44.9</i> %	<i>48.7</i> %	(380) bps
Employee Cost	67.6	67.0	
Other Expenses	90.7	68.3	
EBITDA	49.6	67.1	-26.1 %
EBITDA Margin %	<i>10.7</i> %	<i>16.1%</i>	(540) bps
Other (Income)/Cost	(1.3)	(3.0)	
Interest	3.3	3.5	
Depreciation	14.5	14.1	
PBT Before Exceptional	33.0	52.6	-37.2%
Items	33.0	JE.U	- 37. E /0
PBT Margins%	7.1 %	<i>12.7%</i>	(560) bps
Exceptional Items	-	12.4	
PBT	33.0	40.2	-17.8 %
Tax	7.4	9.3	
PAT	25.7	30.9	-17.0 %
PAT Margin %	<i>5.5%</i>	7.4 %	(190) bps

Q3FY22	QoQ%
449.7	3.0%
250.4	
199.3	4.3%
<i>44.3</i> %	60 bps
65.5	
80.5	
53.4	-7.1 %
<i>11.9%</i>	(120) bps
(2.0)	
4.1	
15.3	
36.0	-8.2 %
<i>8.0</i> %	(90) bps
-	
36.0	-8.2%
9.1	
26.9	-4.6 %
<i>6.0</i> %	(50) bps

FY22	FY21	YoY%
1,703.4	1,199.6	42.0%
944.3	601.6	
759.1	598.0	26.9%
<i>44.6%</i>	<i>49.8</i> %	(520) bps
259.4	207.9	
312.7	216.9	
187.0	173.3	7.9%
<i>11.0</i> %	<i>14.4%</i>	(340) bps
(7.3)	(7.6)	
14.1	16.9	
58.5	55.6	
121.7	108.4	12.3%
7.1 %	<i>9.0</i> %	(190) bps
2.6	12.4	
119.1	96.0	24.1%
28.6	22.3	
90.6	73.7	22.9%
<i>5.3</i> %	<i>6.1%</i>	(801 bps



Balance Sheet

INR Crores	Mar-22	Mar-21
Shareholders Fund	655.1	573.9
Share Capital	12.1	12.1
Reserves & Surplus	642.3	561.4
Minority	0.7	0.5
Borrowings	345.3	248.4
Long Term Borrowing	182.9	108.8
Short Term Borrowings	162.3	139.6
Liabilities	358.9	355.7
Trade Payables	255.8	222.8
Other Liabilities	128.1	132.9
Total Liabilities	1,384.2	1,178.0

INR Crores	Mar-22	Mar-21
Non-Current Assets	527.0	495.5
Fixed Assets	473.3	428.2
Goodwill	3.2	3.1
Other Non-Current Assets	50.4	64.3
Current Assets	857.3	682.5
Inventories	503.4	378.1
Trade receivables	130.1	135.9
Cash and Bank Balances	15.8	18.7
Current Investment	160.7	106.4
Other Current Assets	47.2	43.4
Total Assets	1,384.2	1,178.0



Laminates & Allied Segment

INR Crores	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Net Revenue from Operations	423.9	365.6	15.9%	408.1	3.9%	1,556.3	1,065.3	46.1%
Gross Profit	192.6	183.0	5.2%	183.2	5.1%	701.0	544.2	28.8%
Gross Margin %	<i>45.4</i> %	<i>50.1%</i>	(470) bps	<i>44.9</i> %	50 bps	<i>45.0</i> %	<i>51.1%</i>	(610) bps
EBIDTA	54.7	65.5	-16.6%	54.1	1%	197.6	178.1	10.9%
EBIDTA Margin %	12.9%	<i>17.9</i> %	(500) bps	<i>13.3</i> %	(40) bps	<i>12.7</i> %	<i>16.7</i> %	(400) bps
Capital Employed*	507	489		581		507	489	



^{*}The capital employed has been regrouped and reclassified as capital employed related to Projects have been classified under 'Unallocated'



Laminates & Allied Segment

Particulars	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Annual Capacity (Mn Sheets)	15.62	15.62		15.62		15.62	15.62	
Capacity for the period	3.91	3.91		3.91		15.62	15.62	
Production (Mn Sheets)	4.14	4.36	-4.9%	3.88	6.7%	16.77	13.57	23.6%
Sales (Mn Sheets)	4.00	4.52	-11.5%	3.98	0.6%	16.53	13.46	22.8%
Capacity Utilization	106%	112%		99%		107%	87%	
Average Realisation (INR / Sheet)	1,012	780	29.7%	984	2.9%	901	765	17.8%



Veneers & Allied Segment

INR Crores	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Net Revenue from Operations	39.5	49.7	-20.6%	41.6	-5.2%	147.1	134.3	9.5%
Gross Profit	15.3	19.3	-21.0%	16.1	-5.4%	58.1	53.8	7.9%
Gross Margin %	<i>38.7</i> %	<i>38.9</i> %	(20) bps	<i>38.8</i> %	(10) bps	<i>39.5%</i>	<i>40.1%</i>	(60) bps
EBIDTA	(3.6)	1.5		(0.8)		(9.0)	(4.8)	
EBIDTA Margin %	-9.0 %	<i>3.0</i> %		-1.8 %		<i>-6.1</i> %	<i>-3.6%</i>	
Capital Employed	194	212		206		194	212	



Decorative Veneers

Particulars	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Annual Capacity (Mn Sqmt)	4.20	4,20		4.20		4.20	4.20	
Capacity for the period	1.05	1.05		1.05		4.20	4.20	
Production (Mn Sqmt)	0.29	0.48	-39.0%	0.30	-3.7%	1.11	1.08	2.9%
Sales (Mn Sqmt)	0.29	0.47	-37.9%	0.30	-3.0%	1.09	1.12	-3.1%
Capacity Utilization	28%	46%		29%		26%	26%	
Average Realisation (INR / Sqmt)	750	676	11.0%	808	-7.2 %	764	691	10.4%



Engineered Wooden Floors

INR Crores	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Revenue	10.5	10.8	-3.1%	10.8	-2.5%	36.7	31.7	15.7%
EBITDA	(3.5)	(2.9)		(2.8)		(11.0)	(6.4)	
Capacity Utilization	<i>13</i> %	<i>16</i> %		11%		11%	13 %	

Engineered Wooden Doors

INR Crores	Q4FY22	Q4FY21	YoY%	Q3FY22	QoQ%	FY22	FY21	YoY%
Revenue	6.9	7.0	-0.4%	6.5	6.5%	26.8	24.0	11.6%
EBITDA	(1.8)	(0.9)		[1.4]		(5.1)	(4.0)	
Capacity Utilization	<i>12</i> %	24 %		19 %		18 %	23 %	



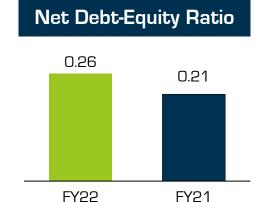
Operating Parameters - Net Working Capital

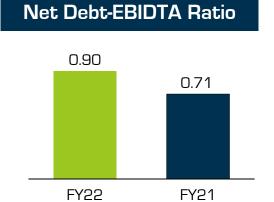
Amount in INR Crores	Q4FY22		2 Q4FY21		Q3F	Q3FY22		FY22		FY21	
	Amt	Days	Amt	Days	Amt	Days		Amt	Days	Amt	Days
Inventory	503.4	99	378.1	83	486.4	99		503.4	108	378.1	115
Debtors	130.1	25	135.9	30	127.9	26		130.1	28	135.9	41
Creditors	255.8	50	222.8	49	239.5	49		255.8	55	222.8	68
NWC	377.7	74	291.2	64	374.8	76		377.7	81	291.2	88



Debt Position is as under

INR Crores	FY22	FY21
Long Term Debt (Including current portion)	182.9	108.8
Short Term Debt	162.3	139.6
Total Debt	345.3	248.4
Cash & Bank Balance	15.8	18.7
Liquid Investments	160.7	106.4
Net Debt	168.8	123.3
Net worth	655.1	573.9
EBITDA	187.0	173.3
Net Debt-Equity Ratio	0.26	0.21
Net Debt-EBITDA Ratio	0.90	0.71



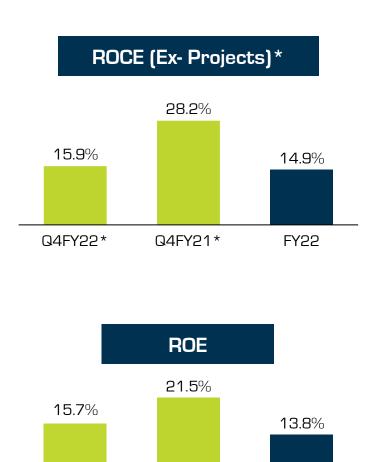






Return Ratios - ROCE & ROE

INR Crores	Q4FY22	Q4FY21	Q3FY22	FY22	FY21
EBIT	36.3	56.0	40.0	135.8	125.3
PAT	25.7	30.9	26.9	90.6	73.7
Capital Employed	1,017.2	841.4	905.4	1,017.2	841.4
Capital Employed (Ex- Projects)	911.8	796.4	835.3	911.8	796.4
Net Worth	655.1	573.9	628.8	655.1	573.9
ROCE^	14.3%	26.6%	17.7%	13.4%	14.9%
ROCE (Ex-Projects)^	15.9%	28.2%	19.2%	14.9%	15.7%
ROE	15.7%	21.5%	17.1%	13.8%	12.8%





FY22

Q4FY22*

Q4FY21*



Next Orbit Update



Expansion plans						
	Laminate	Plywood	Particle board			
Location	Naidupeta, Andhra Pradesh	Tindivanam, Tamil Nadu	Naidupeta, Andhra Pradesh			
Annual Capacity	3.5	18.9	231000			
UOM	Mn Sheets/Board	Mn SQM	CBM			
Capex (Rs cr)	225	125	600			
Revenue Potential (Rs cr)	500	400	600			
Expected Commercial Production	Q4-FY2023	Q4-FY2023	Q4-FY2024			

- ➤ The Company aims to invest Rs.950 crores over a period of 2-3 years, towards setting up of third Laminate plant and foray into Plywood and Particle Board business
- ➤ The Company shall set up 231,000 CBM Particle

 Board capacity and 3.5 mn sheets & boards per

 annum capacity of High Pressure Laminate at

 Naidupeta, in Andhra Pradesh
- ➤ The Company shall set up 18.9 mn sqm Plywood capacity in Tindivanam, Tamil Nadu under the newly acquired subsidiary HG Industries Limited

Next Orbit Update



- In respect of setting up of greenfield project for manufacturing of 3.50 million laminate sheets/boards per annum at Naidupeta in Andhra Pradesh by Greenlam South Limited ("GSL"), wholly-owned subsidiary of the Company, environment clearance and consent for establishment have been obtained, civil construction work has started, order for procurement of major equipment has been placed. The project is on schedule which is expected to commence commercial production by Q4 of F.Y. 2022-23
- In respect of setting up of greenfield project for manufacturing of 2,31,000 cubic meter particle board per annum at Naidupeta, Nellore in Andhra Pradesh by Greenlam South Limited ("GSL"), wholly-owned subsidiary of the Company, environment clearance and consent for establishment have been obtained, order for procurement of major equipment has been placed. The project is on schedule which is expected to commence commercial production by Q4 of F.Y. 2023-24
- In respect of setting up of greenfield project for manufacturing of 18.9 million square meter plywood per annum at Tindivanam, Tamilnadu by HG Industries Limited ('HGIL'), a subsidiary of the Company, consent for establishment has been obtained, civil construction work has started and order for procurement of major equipment has been placed. The project is on schedule which is expected to commence commercial production by Q4 of F.Y. 2022-23
- > Financial closure for HGIL is done and we expect to complete the financial closure for GSL as per timelines



For further information, please contact:

Company:

Investor Relations Advisors:

Greenlam Industries Ltd.

CIN: L21016AS2013PLC011624

Mr. Ashok Sharma - CFO

Email: ashok.sharma@greenlam.com

www.greenlamindustries.com

Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

Mr. Shogun Jain / Ms. Ami Parekh

shogun.jain@sgapl.net / ami.parekh@sgapl.net
+91 77383 77756 / +91 8082466052

www.sgapl.net