DLF LIMITED

DLF Gateway Tower, R Block, DLF City Phase – III, Gurugram – 122 002, Haryana (India) Tel.: (+91-124) 4396000, <u>investor-relations@dlf.in</u>



28th October 2021

The General Manager	The Vice-President
Dept. of Corporate Services	National Stock Exchange of India Limited
BSE Limited	Exchange Plaza, Bandra Kurla Complex,
P.J. Tower, Dalal Street,	Bandra(E), Mumbai – 400 051
Mumbai – 400 001	

Sub: Schedule of Analyst Call

Dear Sir,

In compliance with Regulation 30 of the SEBI (LODR) Regulations, 2015, as amended, kindly find the details as under:

Date	Туре
29 th October 2021	Analyst Conference Call – Quarterly Results Q2 FY22

A copy of 'DLF Results Presentation for Q2 FY22' proposed to be made is enclosed herewith.

This is for your kind information and record please.

Thanking you,

Yours faithfully, For **DLF Limited**

R. P. Punjani Company Secretary

> For Stock Exchange's clarifications, please contact: 1. Mr. R. P. Punjani - 09810655115/punjani-rp@dlf.in 2. Mr. Raju Paul - 09999333687/paul-raju@dlf.in

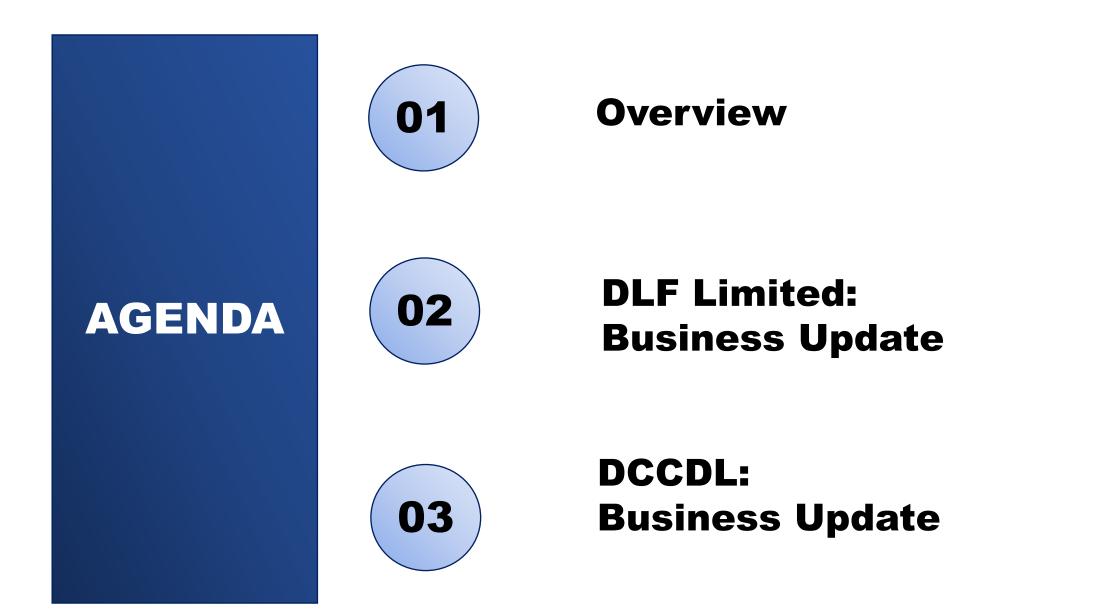
Regd. Office: DLF Shopping Mall, 3rd Floor, Arjun Marg, DLF City, Phase-I, Gurgaon-122 002, India CIN: L70101HR1963PLC002484; Website: <u>www.dlf.in</u>

Q2FY22 Results Presentation



The Camellias Club, DLF 5, Gurugram





OVERVIEW : DLF Group



<u>Business</u>	ResidentialApartments/Plotted/ Townships/Low-rise	Offices Cyber Cities/Cyber IT SEZs/ Commercial Pa		Other Business Service & Facility Management/Hospitality
<u>Track</u> record	75 Years of experience in real estate development	150+ Real estate projects developed	330 msf+ Area developed	100 msf+ Deliveries since IPO
<u>Scale</u>	215 msf+ Development potential (Devco & Rentco)	~36 msf Operational Rental portfolio	~40 msf New Products Pipeline (Devco & Rentco)	~INR 43 bn Completed Inventory
- <u>Organization</u>	Strong brand	Focused on Safety Sustainability & Governance	, Strong Leadersl with experience teams	Strong Uromotol

ESG Update – DLF Limited Ranked # 1 in India amongst listed RE (Office | Development); Awarded Overall Regional Sector Leader / 5 Star Rating





ESG Update – DCCDL Limited Ranked # 2 in Asia amongst unlisted RE (Office | Development); Awarded Regional Sector Leader / 5 Star Rating





Outlook



Industry	 Positive demand momentum across Segments and Geographies; well supported by the fundamental demand drivers Housing sales and consumer sentiments exhibiting significant improvement; inventory levels inching downwards despite new supply Consolidation in favor of large, credible developers remains evident Rental business continues to exhibit resiliency. Long term fundamentals intact
Company	 Strong business performance during the quarter; momentum expected to continue Housing demand witnessing a positive cycle; we continue to leverage this opportunity to scale up; approval cycle key to product availability Office collections remain robust. Gradual recovery being witnessed in the office business All retail malls are operational albeit with certain restrictions; strong rebound in consumption



Tower Porte Cochere at The Camellias, DLF 5, Gurugram

Leha

Strategy <u>Remain committed and confident in delivering our business goals</u>



Development Business:	<u>Rental Business</u> :	Liquidity:	Land Bank:
Scaling up launches of	Continued focus on	Strong Liquidity position:	Core land bank to be
New Products	growth through better	Maintaining sufficient liquidity	developed for sustainable
Revamping	yields and new product	in both development and	growth
Premium/Mid-income	Timely delivery of on-	rental business.	Balance land to be
housing	going projects.	Focused Approach: Leaner,	monetized through scaling
Continued focus on		agile & a far more efficient	up launches/divestments
monetization of finished		organization. Tight control on	
inventory		cash flows	

GOALS : | Steady Free Cash Flow Generation | Increasing ROE | Sustainable and low risk growth |

Development Potential

Strategically located land bank at low carrying cost; will enable steady & sustainable growth



Location		Development Potential ¹ (in msf)
Gurgaon		104
	DLF 5/DLF City	24
	New Gurgaon	81
Delhi Metropolitan Region		13
Chennai		12
Hyderabad		3
Chandigarh Tri-City Region		16
Kolkata		2
Maharashtra (Mumbai/Pune/Nagpur)		16
Bhuvaneshwar		6
GandhiNagar		2
Other Cities		11
TOTAL		187
Identified Pipeline of New Product Launches		35
Balance potential		152

~ 20% Land Bank monetization through scaling up launches over the medium term

Note: ¹The potential is based on best estimates as per the current zoning regulations; excludes TOD/TDR potential



□ Scaling Up:

- \checkmark ~ 35 msf of New Products planned in medium term
- \checkmark Established locations with infrastructure in place

Diversified Offerings:

✓ Quality Products across multiple categories catering different target segments & multiple locations

□ Cash Flow Generation:

- ✓ Shorter Cash Conversion Cycle leading to significant Cash flow generation
- ✓ Well-structured payment plans leading to self-sustained financing

□ Margin delivery:

- ✓ Shorter development cycle to contain any material input inflation
- ✓ Cost Management through value engineering
- ✓ Judicious price increase in line with market acceptability

Development Update Identified Pipeline of New Products – Launch Calendar of 35 msf



Project	~ Project Size (~ in msf)	Sales Potential (~ in Rs crore)	Till H1 FY22	H2 FY 22	FY22-23	FY23-24	Area in msf Beyond FY24
DLF - GIC Residential JV, Central Delhi	8	12,000 - 15,000	-	2.1	-	-	6.0
DLF – Hines/ADIA Offices JV, Gurgaon	3	6,000 – 7,000	-	-	-	-	3.0
Value Homes, Gurgaon/Tricity/C hennai	9	4,500	-	3.1	2.1	3.6	-
Commercial, DLF 5/ New Gurgaon/Delhi	2	2,400	-	1.3	0.1	0.6	-
NOIDA IT Park	3.5	2,000 – 2,500	-	-	0.30	-	3.2
Premium / Luxury Housing	10	10,000 - 10,500	2	1.2	3.9	3.0	-
TOTAL	35 msf	36,000 – 40,000 crore	2	7.7	6.4	7.2	12.2

Development Update



DLF City Floors, Gurugram Actual Status



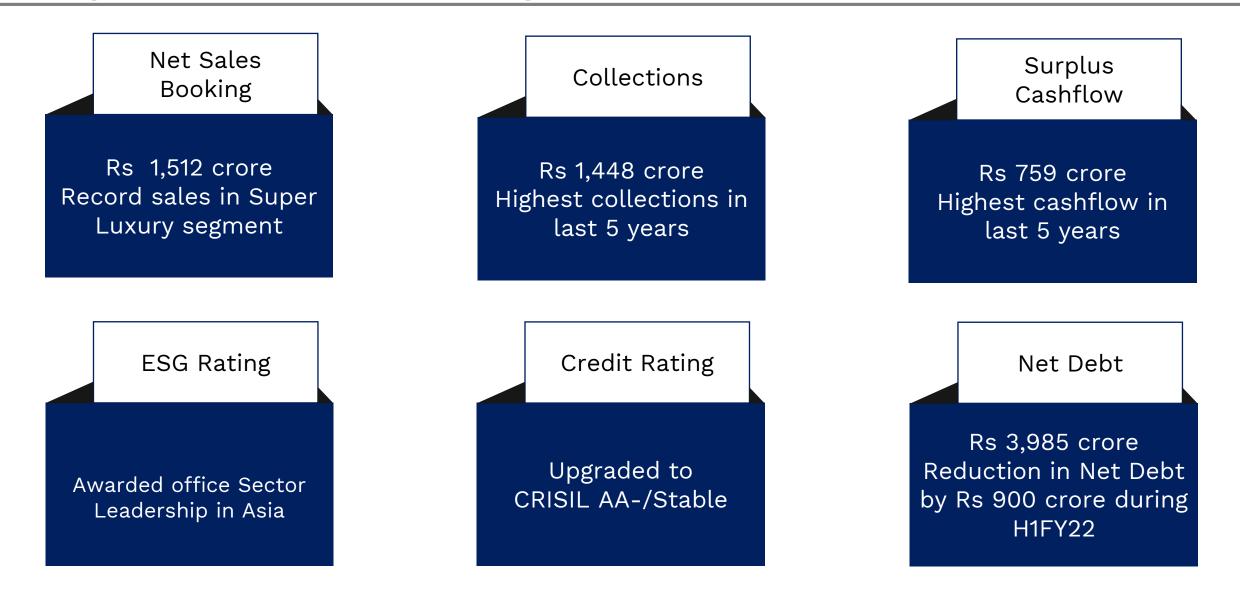
Development Update



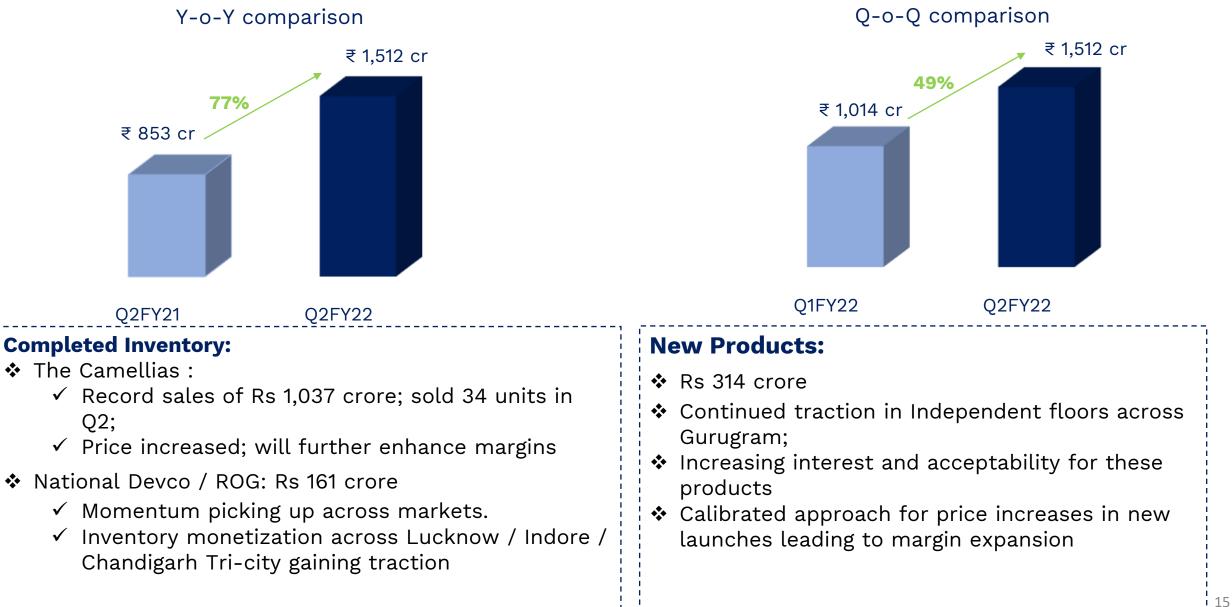


Highlights – Q2FY22 Strong business performance during the Quarter





Sales Bookings : Super-Luxury segment outperforms; Sustained momentum for New Products





□ Revenue stood at Rs 1,557 crore, reflecting a Y-o-Y decrease of 10%

□ EBITDA at Rs 534 crore, reflecting a Y-o-Y decrease of 7%.

□ PAT at Rs 380 crore vs LY: Rs 236 crore; reflecting a Y-o-Y growth of 61%

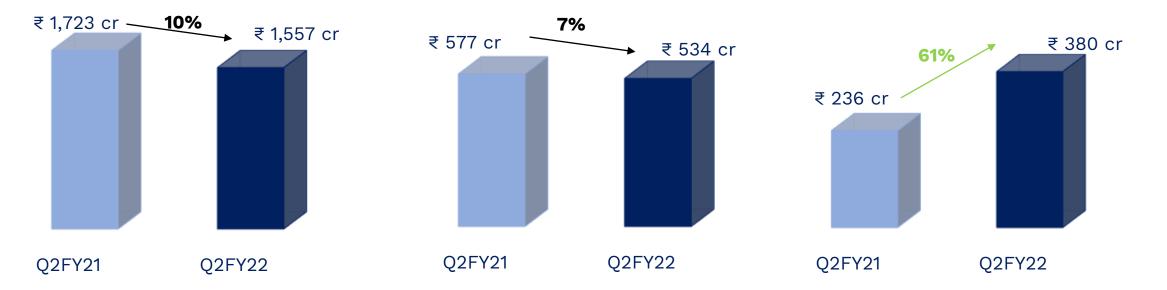
□ Surplus cash generation of Rs 759 crore

• Continued focus on overheads; confident to sustain in line with guidance

Revenue (in Rs crore)

EBITDA (in Rs crore)

PAT (in Rs crore)



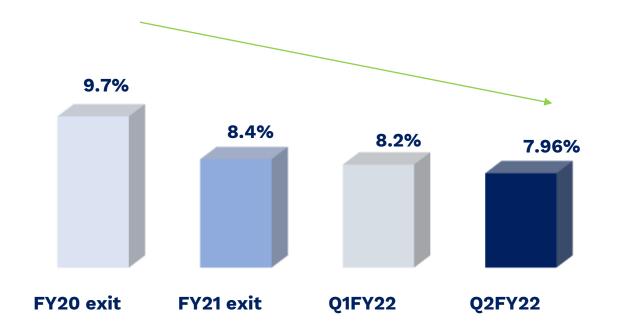
Consolidated Profit & Loss Q2FY22 PAT at Rs 380 crore; Y-o-Y growth of 61%



Particular	Q2FY22	Q1FY22	% Change Q2FY22 – Vs Q1FY22	Q2FY21	% Change Q2FY22 - Vs Q2FY21
Income					
a) Revenue from operations	1,481	1,140	30%	1,610	(8%)
b) Other income	76	103	(26%)	113	(33%)
Total income	1,557	1,242	25%	1,723	(10%)
Expenses					
a) Cost of Sales	734	531	38%	883	(17%)
b) Staff Cost	77	73	6%	79	(2%)
c) Other Expenses	212	141	50%	185	15%
Total Operating Expenses	1,023	744	37%	1,147	(11%)
EBIDTA	534	498	7%	577	(7%)
EBIDTA%	34%	40%		33%	
c) Finance costs	176	175	1%	226	(22%)
d) Depreciation	37	38	(2%)	40	(6%)
PBT before exceptional items	321	285	12%	311	3%
Exceptional items	-	_	-	96	-
Tax (including Deferred Tax)	94	83	12%	100	(8%)
ΡΑΤ	226	202	12%	115	98%
Profit from Cyber/Other JVs/Other Comprehensive Income	153	137	13%	121	26%
PAT after JV Profits	380	339	12%	236	61%

Finance cost Focus continues on reduction in interest cost





□ Targeting further reduction of 20-30 bps

□ Latest funding

- ✤ Rental assets at sub 7%
- Development assets at ~ 7.5% 7.7%

Residual EBITDA as on 30.09.2021



Project	EBIDTA to be recognized from sales done till 30 th Sep-21	EBIDTA to be recognized from Inventory as on 30th Sep-21
Completed Inventory		
Camellias	2,370	2,120
DLF 5	125	5
New Gurgaon	145	75
National Devco	560	450
Sub-Total	3,200	2,650
New Products (launched from Q3FY21 Onwards)	725	75
Grand Total	3,925	2,725

Total EBITDA to be recognized in next few years

Rs. 6,650 crore

Completed Inventory / New Products



		Q2F	¥22	Till 30 th	' Sept-21		Receivables/	Completed	Inventory
Project	Total Area (msf)	Sales Booking (in msf)	Sales Booking (in Rs crore)	Sales Booking (in msf)	Sales Booking (in Rs crore)	Revenue recognized till date (in Rs crore)	Balance Receivable (in Rs crore)	Area (in msf)	Total Inventory Value (in Rs crore)
The Camellias	3.6	0.3	1,037	2.7	7,565	4,013	1,115	0.9	3,015 ¹
DLF 5	_	-	-	-	4,042	3,921	62	-	15
New Gurgaon	18	-	5	18	9,927	9,063	313	-	120
National Devco	38	0.5	156	34	16,250	14,510	834	2.7	1,230
TOTAL	60	0.8	1,198	54	37,785	31,506	2,324	3.6	4,380
New Products	2	0.6	314	1.9	1,778	-	1,444	0.1	159
G.TOTAL	62	1.4	1,512	56	39,563	31,506	3,768	3.7	4,540

¹Inventory value for "The Camellias" includes price revision.

Consolidated Cash Flow – Q2FY22

Significant surplus cash generation during the Quarter



Particulars	Q2FY22	Q1FY22	Q2FY21
Inflow			
•Collection from Sales	1,403	619	541
•Rental Inflow (DLF Limited)	45	12	40
Sub-Total Inflow	1,448	631	581
Outflow			
•Construction (Net)	117	109	207
•Govt. Approval fee/ Land acquisition/disposal	19	105	16
•Overheads	122	138	125
•Marketing / Brokerage	38	11	39
Sub-Total Outflow	296	363	387
Operating Cash Flow before interest & tax	1,152	268	194
•Finance Cost (net)	114 ¹	108	138
•Tax (net)	25	(31)	(7)
Operating Cash Flow after interest & tax	1,013	192	63
•Capex outflow / others	59	51	36
Net surplus/ (shortfall)	954	141	27
•Dividend (Net outflow)	195 ²	-	17
Net surplus/ (shortfall)	759	141	10

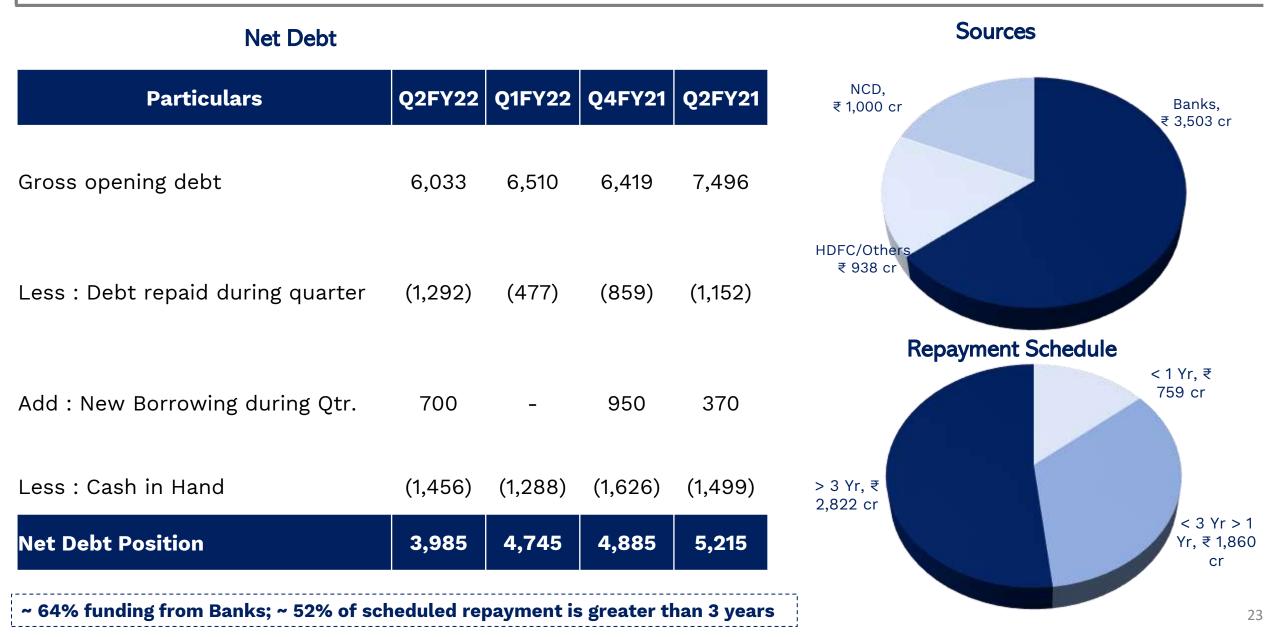
¹includes one time expense of Processing fee on renewals; ² Total dividend paid ~ Rs 495 crore

Consolidated Balance Sheet Abstract



Particulars	As on 30.09.2021	As on 31.03.2021	
Non-Current Assets	28,263	28,217	
Current Assets	25,073	26,593	
TOTAL ASSETS	53,336	54,810	
Equity	35,586	35,364	
Non-Current Liabilities	6,485	6,661	
Current Liabilities	11,266	12,784	
TOTAL LIABILITIES	53,336	54,810	





Debt Management Committed to further debt reduction in medium term



Particulars	Amount (in Rs crore)
Net Debt as on 30.09.2021	(3,985)
Receivables (including New Products)	3,768
Construction Payables (including New Products & capex)	(1,329)
Other Recoveries/Refunds	500
Residual Net Debt	(1,046)
Completed Inventory / New Products Inventory	4,540

Completed Inventory & Project receivables sufficient to discharge all current liabilities
 New Products to generate healthy cash flows; Surplus Cash generation in the medium term after meeting near term construction outflows

Rental Portfolio Snapshot (DLF Limited) – Q2FY22



Building	Leasable Area	Leased Area	Vacant Area	% Leased Area	Weighted Average Rental rate	WALE	GAV ¹
	(in msf)	(in msf)	(in msf)		(in Rs psf)	(months)	(in Rs crore)
DLF Center, Delhi	0.2	0.1	0.1	70%	355	81	1,038
DLF5	0.5	0.5	0.0	100%	49	29	804
IT Sez, Kolkata	1.0	0.9	0.1	85%	35	85	923
Gateway Tower, Gurugram	0.1	0.1	0.0	98%	121	9	204
Sub-Total: Offices	1.8	1.6	0.2	89%			2,969
Chanakya, Delhi	0.2	0.2	0.0	91%	165	88	369
Capitol Point, Delhi	0.1	0.1	0.0	58%	382	36	318
South Square, Delhi	0.1	0.1	0.0	89%	59	47	82
Sub-Total: Retail	0.3	0.3	0.0	82%			769
Total: Operational	2.1	1.9	0.2	88%			3.738

88%

0.2

1.9

2.1

3,738

DCCDL Business Update

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MERICAN EAGLE



EXIT SI 4

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COST

COLLA

DLF Avenue, Saket

	Key Updates Temain steady; Long term outlook remains positive	\bigotimes
Offices	 Improved sentiments post 2nd wave; Mid-term exits have reduced; site visits have gone up Emphasis on extensive tenant interactions; exit savings and market seeding for future growt Collections remain robust at 100% Office attendance is still low and impacting sentiments Embedded contractual escalations – Achieved 11% rent escalations on 2 msf during the quarter. Expected ~ 14% on 4msf during rest of the fiscal 	:h
Retail	 All malls operational; consumption and footfall levels continue to witness steep recovery International Luxury brands continue to outperform September exit(footfalls) at ~ 80% pre-covid levels ;50% restriction on F&B/multiplexes continue along with social distancing norms Subject to any impact of 3rd wave, festive season augurs well for Q3 going into Q4 	
Key Updates	 Significant improvement in ESG Scores/rating by GRESB Focused approach on adopting best in class safety and sustainability initiatives Progress on getting DCCDL REIT ready remains on track. 	27

Portfolio Snapshot – Q2FY22



Building	Leasable Area	Leased Area	Vacant Area	% Leased	Weighted Average Rental rate	WALE	GAV ¹
g	(in msf)	(in msf)	(in msf)	Area	(in Rs psf)	(months)	(in Rs crore)
Cyber City	10.2	8.4	1.7	83	113	65	15,852
Cyber Sez	2.9	2.6	0.2	91	82	58	4,072
Cyber Park	2.6	2.4	0.2	93	119	119	4,175
Silokhera Sez	1.9	1.1	0.8	58	71	87	1,815
One Horizon Centre	0.8	0.8	0.0	98	158	58	1,959
Chennai Sez	7.4	6.8	0.5	92	72	68	7,185
Hyderabad Sez	2.9	2.4	0.5	81	56	83	2,304
Kolkata IT Park	1.3	1.2	0.1	95	36	79	680
Chandigarh IT Park	0.6	0.5	0.1	80	57	79	504
Sub-Total: Office	30.6	26.2	4.3	86			38,546
Mall of India, NOIDA	2.0	2.0	0.0	99	105	80	3,139
Emporio	0.3	0.3	0.0	93	346	32	1,415
Promenade	0.5	0.4	0.0	99	189	56	1,278
Cyber Hub	0.5	0.4	0.1	95	122	73	959
DLF Avenue	0.5	0.5	0.0	99	157	91	1,129
City Centre	0.2	0.1	0.0	75	28	91	100
Sub-Total: Retail	3.9	3.7	0.1	97			8,020
Total: Operational Portfolio	34.5	29.9	4.4	87			46,566
Under Construction							
Downtown Gurugram	1.5	0.9	0.5	-	129	-	-
Downtown Chennai	3.1	0.8	2.3	-	84	-	-
Total -Under Construction	4.5	1.7	2.8				
Grand Total	39	31.7	7.3				

¹ GAV:As per C&W valuation Report basis data as on June 30, 2021; ² Construction completed

Total GAV of development potential of Cyber City land, Downtown-Gurgaon & Downtown, Chennai is ~ Rs 11,643 crore

Retail weighted average rental rate are 90% of pre Covid budget rental rates

Historical Performance : Offices



Particulars	Q2FY22	Q1FY22	FY21	FY20	FY19
Area(msf)					
- Completed	30.6	30.3	30.3	26.4	26.4
- Under Construction	4.5	4.9	3.9	6.6	3.3
Total area	35.2	35.2	34.2	33.1	29.7
Occupancy %					
- Completed	86%	86%	88%	95%	94%
New Leases (msf)	1.1	0.3	1.5	1.5	2.1
Re Leasing (msf)*	0.1	0.6	1.9	1.3	1.9
Re Leasing MTM (%)	22%	19%	37%	38%	35%

Note: 1. Cyber Park & Chennai- Block 11 considered as Completed in FY21

*2.Re-leasing of Term Completion renewals only.

3. New leases includes leasing of under construction properties

Re-leasing Potential – Term Expiries



Cyber City, Gurugram* Total Annualized incremental revenue¹ ~ INR 51 crore

 12
 126
 130

 91
 96
 96
 100

 91
 96
 96
 100

 92
 FY 23
 FY 24

 •Wt. Avg-Term end
 • Projected Rate-Releasing

Cyber City, Chennai

Total Annualized incremental revenue ~ INR 38 crore



Rates in INR psf/month

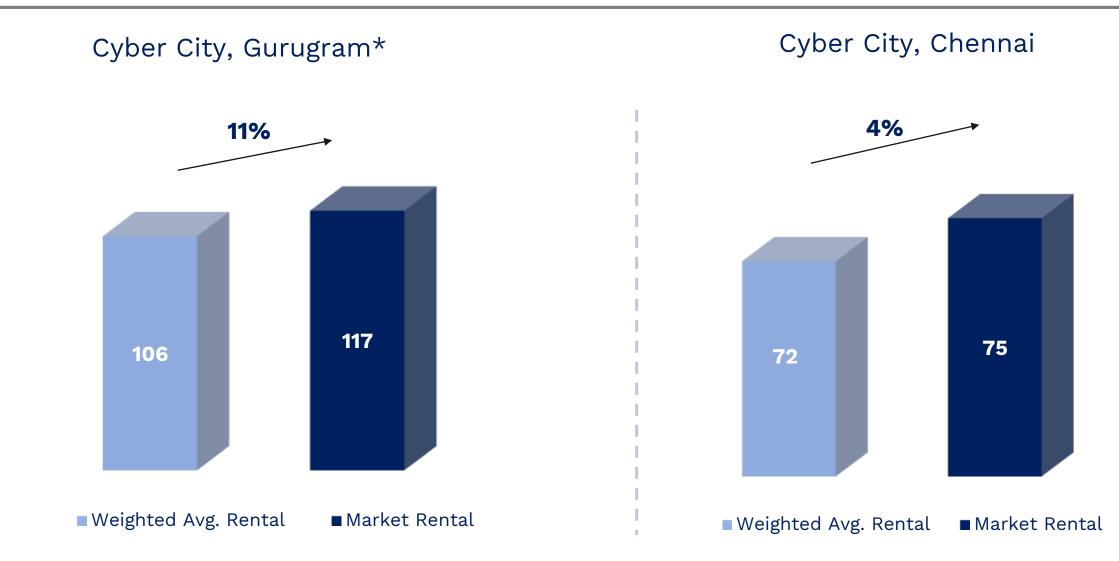
¹Annualised incremental revenue impact has been calculated on rent rate differential multiplied by gross leasing area coming up for renewal

• Cyber City includes SEZ and Non SEZ

Rates in INR psf/month

• FY 22 will be marginally adversely impacted due to COVID 19





<u>Note:</u>

FY 22 will be marginally adversely impacted due to COVID 19

Market rental means weighted average headline rental for new leases entered till June '21

* Cyber City includes SEZ and Non SEZ



Tenant	% of Revenue
Cognizant	5%
IBM	3%
American Express	3%
EY	3%
KPMG	3%
Concentrix	2%
BA Continuum	2%
TCS	2%
BT Global	2%
WPP	2%
Total	27%

- Well diversified & balanced portfolio
- Tenants Profile: Predominantly IT/ITES, BFSI companies, engineering services, etc.
- Lower concentration risk as Top 10 tenants contributing only 27% of Gross revenues

Result Highlights – Q2FY22 Strong rebound in Retail; Offices continues to exhibit resiliency





Development Update New Product development on track



Project	~ Project Size	Current Status	Latest Update
Downtown, Gurugram	11 msf	 Phase-I (~1.5 msf) Structure complete; Façade/MEP work underway 	 Block 2 & 3 under construction Pre-leasing: ~0.9 msf + ~0.4 msf of hard option
Downtown, Chennai	6.5 msf	 Phase I (~ 3 msf) under development 	 Pre-leasing: 0.77 msf
TOTAL	17.5 msf	~ 4.5 msf under construction currently	

Development Update

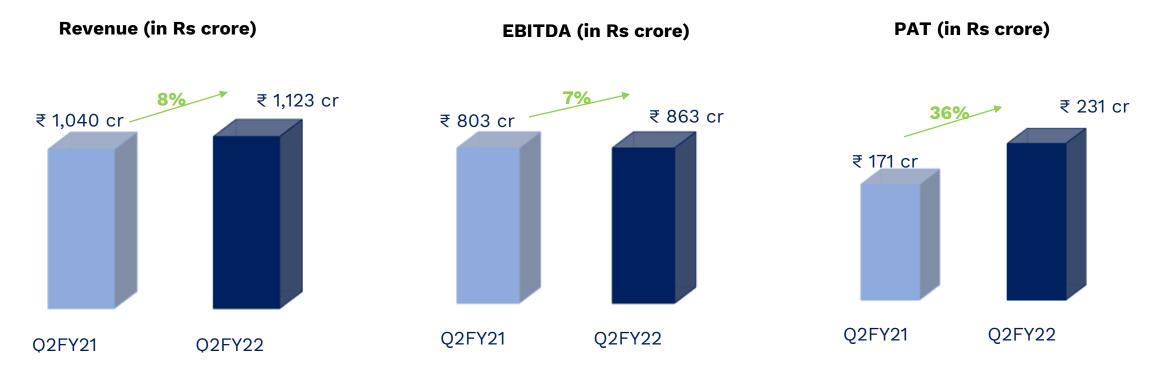


DLF Downtown, Gurugram DLF Downtown, Chennai Artist's impression; Not an actual image Actual Status Actual Status

DCCDL : Q2FY22 Results

Revenue grew by 8% Y-o-Y; driven by rebound in retail,PAT at Rs 231 crore, Y-o-Y growth of 36%

- □ Revenue at Rs 1,123 crore, Y-o-Y growth of 8%
 - ✓ Offices rental growth of 5% Y-o-Y driven by Cyber Park, Chennai Block 11 and renewals/escalations
 - ✓ Retail revenues rebounded; Y-o-Y growth of 135%
- □ EBITDA at Rs 863 crore; 7% growth Y-o-Y
- □ PAT at Rs 231 crore, 36% growth Y-o-Y



DCCDL Consolidated Financial Summary - Q2FY22 Revenue grew by 8% Y-o-Y; driven by rebound in retail,PAT at Rs 231 crore, Y-o-Y growth of 36%



Particulars		Q2FY22	Q1FY22	% change Q-o-Q	Q2FY21	% change Y-o-Y
Rental Income						
C	Office	701	729	(4%)	667	5%
F	Retail	120	42	188%	51	135%
Service & Other Operating Income		267	230	16%	252	6%
Other Income		36	39	(9%)	70	(49%)
Total Revenue		1,123	1,041	8%	1,040	8%
Operating Expenses		260	226	15%	237	10%
EBITDA		863	815	6%	803	7%
Finance cost		394	389	1%	462	(15%)
Depreciation		148	143	3%	136	9%
РВТ		321	283	14%	205	57%
Tax ¹		88	79	9%	41	110%
Share of profit/loss in JV		-	-	-	6	-
Other Comprehensive Income		(3)	(2)	32%	(1)	200%
Total Comprehensive Income		231	202	16%	171	36%

¹DCCDL(Standalone) 80IA tax benefits expired from March 31,2020 & DAL/Kolkata/Chandigarh tax benefits expired from March 31,2021

DCCDL Consolidated Cash Flow Abstract



Particulars	Q2FY22	Q1FY22			
Operating Cash flow before Interest & tax	851	687			
Interest Expense	(397)	(361)			
Interest Income	12	15			
Tax (net) ¹	(51)	(39)			
Operating Cash flow after Interest & tax	415	302			
Capex	(479) ²	(190)			
Net Surplus/Defiict – After Capex	(64)	112			
Dividend	(500)	_			
Net Surplus/Deficit	(564)	112			
Instruct received of Ro. 16 erers in OBEV22 & Ro. 56 erers in OIEV22					

¹refund received of Rs 46 crore in Q2FY22 & Rs 56 crore in Q1FY22 ² includes net acquisition cost of Chennai Block 12

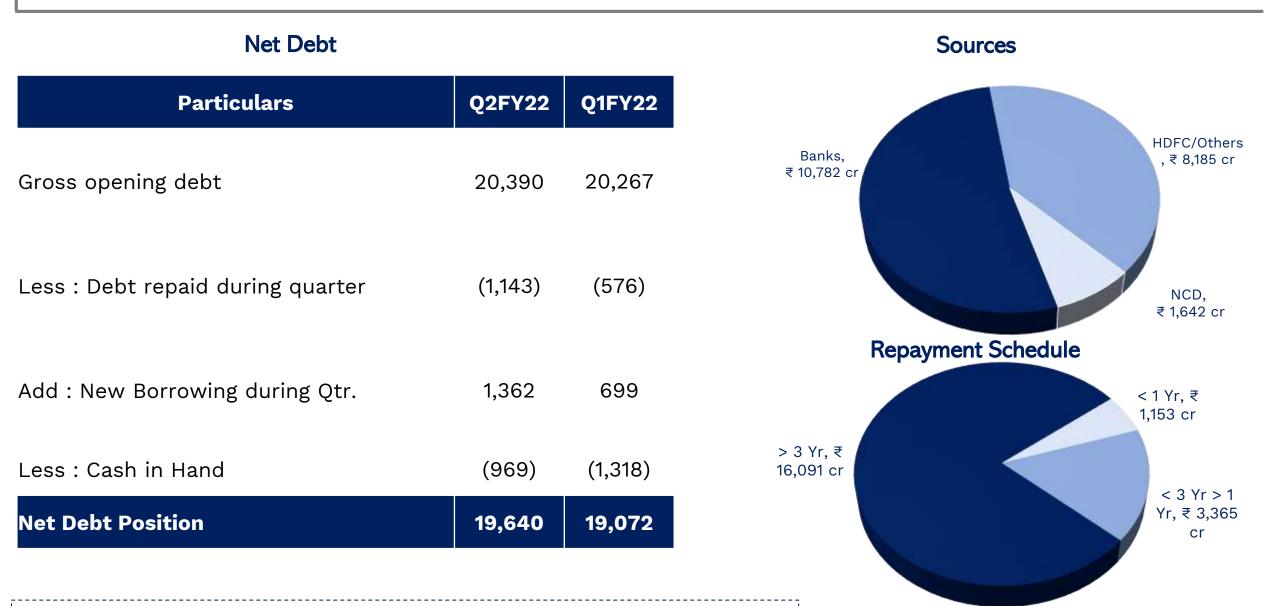
DCCDL Consolidated Balance Sheet Abstract



Particulars	As on 30.09.2021	As on 31.03.2021
Non-Current Assets	29,152	29,018
Current Assets	1,377	1,472
Total Assets	30,529	30,490
Equity	5,863	5,930
Non-current Liabilities	21,230	18,837
Current Liabilities	3,436	5,723
Total Liabilities	30,529	30,490

DCCDL Consolidated - Debt Update



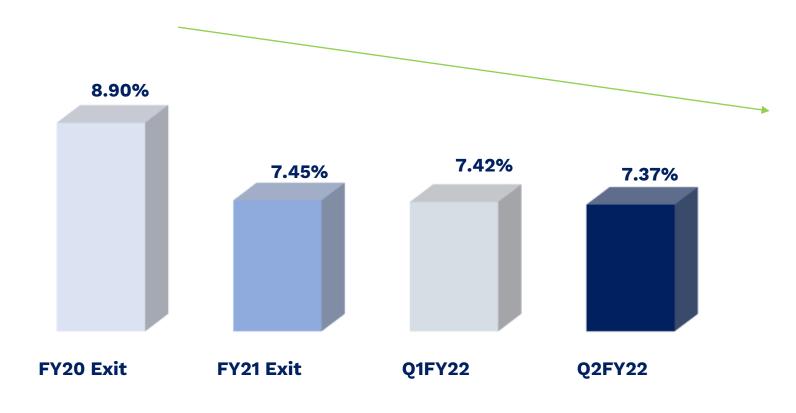


~ 58% funding from Banks; ~ 78% of scheduled repayment is greater than 3 years

DCCDL Consolidated – Interest rates

Focus continues on reduction in interest cost





- Latest funding at sub 7%
- Debt levels to hold in the short term; expected significant reduction post REIT listing

Disclaimer



This presentation contains certain forward-looking statement concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties & the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to such statements include, but are not limited to, earnings fluctuations, our ability to manage growth, competition, economic growth in India, ability to attract & retain highly skilled professionals, time & cost overruns on contracts, government policies and actions related to investments, regulation & policies etc., interest & other fiscal policies generally prevailing in the economy. The Company does not undertake to make any announcements in case any of these forward-looking statements become incorrect in future or update any forward-looking statements made from time to time on behalf of the Company.

Area represented in msf within the presentation above should be read with a conversion factor of ~ 1 msf = 92,903 sq. meters.



