



HZL/ 2019-Secy

August 07,2019

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400 001

National Stock Exchange of India Limited Exchange Plaza Plot No.C/1, G Block Bandra – Kurla Complex Bandra (East) Mumbai 400 051

Scrip Code: 500188

Trading Symbol: "HINDZINC"

Sub:- Intimation of Investor Meet / Site Visit.

Dear Sir(s),

In continuation to our letter No. HZL/ 2019-Secy dated 06.08.2019 we hereby by inform that the Corporate Presentation presented during this visit is uploaded on the website of the Company i.e. www.hzlindia.com

This is for your information and record.

Thanking you.

Yours Sincerely For Hindustan Zinc Ltd

For Hindustan Zinc Limited

(R. Pandwal)

Company Secretary
Hindustan Zinc Limited

Registered Office: Yashad Bhawan, Udaipur (Rajasthan) - 313 004

Tel.: (91-294)6604000-02, Fax: (91-294) 2427739 CIN: L27204RJ1966PLC001208; www.hzlindia.com







INVESTOR PRESENTATION

### Cautionary Statement and Disclaimer



The views expressed here may contain information derived from publicly available sources that have not been independently verified.

No representation or warranty is made as to the accuracy, completeness, reasonableness or reliability of this information. Any forward looking information in this presentation including, without limitation, any tables, charts and/or graphs, has been prepared on the basis of a number of assumptions which may prove to be incorrect. This presentation should not be relied upon as a recommendation or forecast by Hindustan Zinc Limited. Past performance of Hindustan Zinc cannot be relied upon as a guide to future performance.

This presentation contains 'forward-looking statements' – that is, statements related to future, not past, events. In this context, forward-looking statements often address our expected future business and financial performance, and often contain words such as 'expects,' 'anticipates,' 'intends,' 'plans,' 'believes,' 'seeks,' or 'will.' Forward–looking statements by their nature address matters that are, to different degrees, uncertain. For us, uncertainties arise from the behaviour of financial and metals markets including the London Metal Exchange, fluctuations in interest and or exchange rates and metal prices; from future integration of acquired businesses; and from numerous other matters of national, regional and global scale, including those of a environmental, climatic, natural, political, economic, business, competitive or regulatory nature. These uncertainties may cause our actual future results to be materially different that those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements. We caution you that reliance on any forward-looking statement involves risk and uncertainties, and that, although we believe that the assumption on which our forward-looking statements are based are reasonable, any of those assumptions could prove to be inaccurate and, as a result, the forward-looking statement based on those assumptions could be materially incorrect.

This presentation is not intended, and does not, constitute or form part of any offer, invitation or the solicitation of an offer to purchase, otherwise acquire, subscribe for, sell or otherwise dispose of, any securities in Hindustan Zinc or undertakings or any other invitation or inducement to engage in investment activities, nor shall this presentation (or any part of it) nor the fact of its distribution form the basis of, or be relied on in connection with, any contract or investment decision.

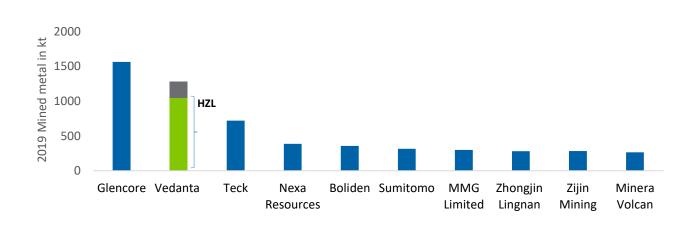


## A premium zinc-lead and silver company

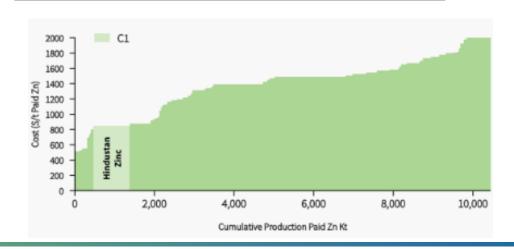


2 nd LARGEST ZINC-LEAD MINER GLOBALLY 4th LARGEST ZINC-LEAD SMELTER GLOBALLY Largest INTEGRATED PRODUCER OF ZINC-LEAD 9 th LARGEST SILVER PRODUCER GLOBALLY 1 st DECILE POSITION IN GLOBAL ZINC COST CURVE 1st RAMPURA AGUCHA - LARGEST ZINC LEAD UG MINE; SK RANKED 3rd Zinc-Lead rankings source: Wood Mackenzie Silver ranking Source: Thomson Reuters

#### Vedanta set to become the largest Zinc-Lead miner globally in the next 2 years



#### Hindustan Zinc lies in first decile on global Zinc Cost Curve (2019)





## Hindustan Zinc – A sustainable enterprise



#### Sustainability efforts are centred around safe mining and optimizing waste, water, land & carbon footprint

Safe Mining – Setting right Culture

Felt Leadership

Safety Town Hall

Personal Safety Plan

Monthly safety interactions at sites

Project Ru - Ba - Ru for business partners

Technology – Eliminating Human Interface

**52%** waste recycling

36% water recycling

**Zero** liquid discharge

14% - 20% committed to reduce GHG emissions by 2026

Paste fill plant	<ul> <li>60% of tailings to be used for void filling in UG mines back fill, Reduce land required for tailing dams</li> </ul>	
Dry tailing	<ul><li>1st dry tail stack plant in Zawar in Q2</li><li>Water and land savings</li></ul>	
Fumer Plant	<ul> <li>Reduce land required by 1 hectare pa</li> <li>Reducing carbon footprint</li> </ul>	
Ancillary Plant	<ul> <li>Recover &amp; recycle metal in high value add forms</li> <li>Potential value creation of over Rs 150 Crore</li> </ul>	
Sewage Treatment plant	<ul> <li>Treat Udaipur's sewage (60 MLD)</li> <li>Minimise fresh water usage; enhance cleanliness of lakes</li> </ul>	
Solar projects over waste land	<ul> <li>39MW solar power saving 190 acres land</li> <li>Another 35MW expected during FY2020</li> </ul>	

Ranked 1<sup>st</sup> in environment and 5<sup>th</sup> overall in global metal & mining sector in Dow Jones Sustainability Index



## Social Licence to Operate - Impactful projects target key areas of need & development



Provide academic support in Science, Maths and English to 7500 students in 64 govt schools

Observed improvement in grades and interest in going to school due to high quality of education

Shiksha Sambal



Support for high performers to prepare for engineering institutions of national repute

Students especially girls are continuing their higher education due to free education

Unchi Udaan



- On-farm sustainable livelihood project reaching out to more than 8000 farmers and 4300 families
- Increase in yield by improved seed varieties; new technology for livestock reproduction

Samadhan



- Aims for 2300 women Self Help Groups touching lives of 27,000 families
- High impact due to household income enhancement, loans for business and behavioral change

Sakhi



- Regular coaching to nearly 2000 children at at Zawar and 64 community football centres
- Buoyed by impressive results, plans to roll-out across
   Rajasthan and Under-13 team at I-league

Zinc Football



- Caters to health, nutrition & pre-school needs, reaching 60,000 children in 0-6 years age group
- Increase in enrolment; focus on cognitive development; nutritious food

Khushi & Nandghar





## Strong foundation driving growth and transformation



R&R ZINC – LEAD SILVER COSTS

1.35 mT 1,000 t

600 mT 1.2mT 800 t

400 mT 579 t \$1000 /t

- Expanding R&R across the mines
- Best in class technology and expertise
- Largest and the most active mineral explorer in India with an exploration spend of \$16 mn out of the total \$50mn spent nationwide

- Completion of 1.2 mtpa capacity in H2
- 1.35 mtpa planning underway
- Smelter debottlenecking in progress
- New resource from new ore bodies
- Focus on reserve to resource conversion

- Focus on silver rich deposits
- Enhanced recoveries
- New technology Fumer and recovery from tailings
- Natural volume growth

Key structural initiatives on

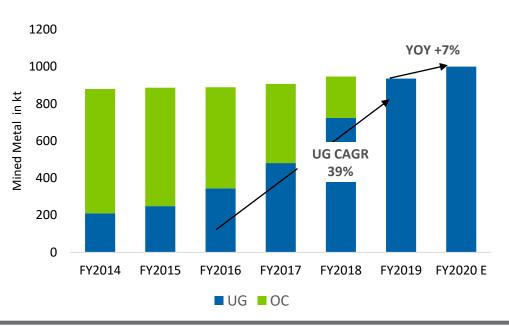
- Digital transformation
- Minor metal extraction
- Ore to metal ratio to 90%
- Operational efficiencies via shaft, paste fill, etc.
- Energy basket optimisation



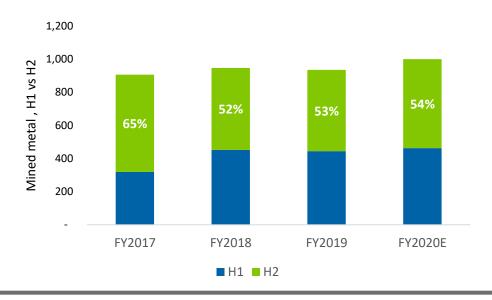
## Confident of delivering FY2020 guidance



#### Production ramp up to 1.0 million tonne mined metal



#### **H2** – Completing 1.2 mtpa project activities



#### **RAMPURA AGUCHA**

- Shaft commissioning in H2
- Rapid development crew to open new levels from Q2

#### **SINDESAR KHURD**

- Shaft fully ramped-up in H2
- Faster paste filling

#### **ZAWAR**

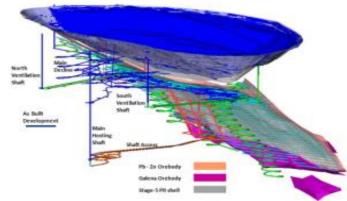
- Commissioning of two paste fill in Q3
- Ballaria ramp-up in Q4
- Pillar mining



## Setting Business for 1.35 mtpa and beyond – concurrent mining

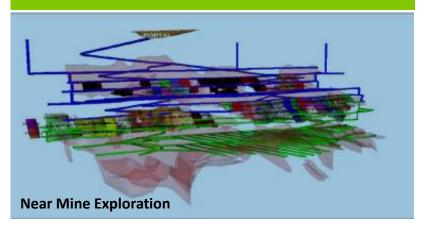


### Rampura Agucha $(3.3 \rightarrow 4.5 \rightarrow 5)$



**Safe Transition** 

Kayad (1.2, extending mine life)

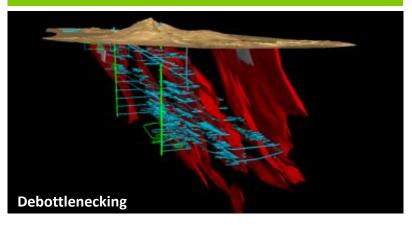


Sindesar Khurd (5.3  $\rightarrow$  6  $\rightarrow$  8)

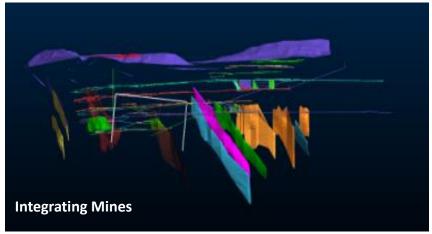


**Fully Digitised Mine** 

#### Rajpura Dariba $(0.9 \rightarrow 2 \rightarrow 4)$



Zawar (  $2.8 \rightarrow 4.0 \rightarrow 8$  )



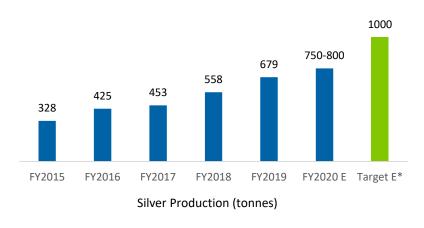
Sindesar Khurd and Rampura Agucha are top 3 zinc lead producing UG mines globally, contributing ~70 % of HZL's total metal production



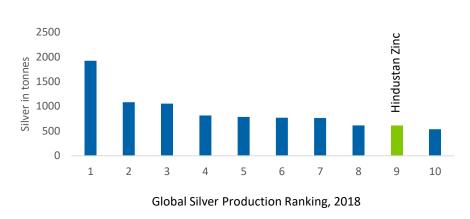
## On track to become top 3 silver producers globally



#### Fastest growing silver company with a CAGR of 18%

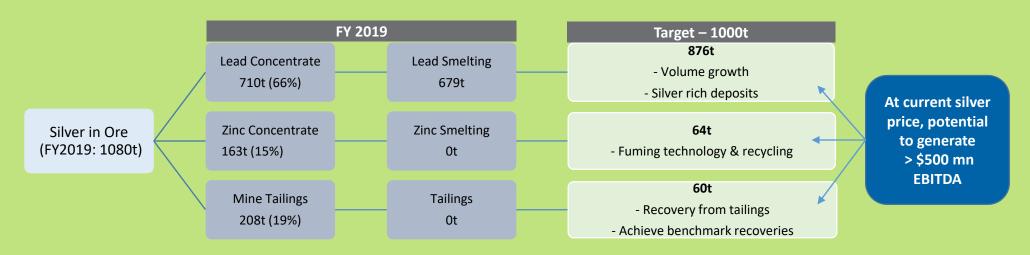


#### Ranked 9th globally in primary silver production



Source: GFMS, Reuters

#### We expect to be among Top 3 silver producers and the largest integrated silver producer globally in the next 2-3 years



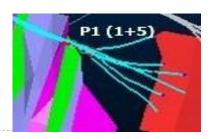


## Reserve & Resource upgrade – World class technology adopted



Motorised Directional Drilling

Motorised Directional Drilling technology creates multiple branches from a parent hole resulting in saving cost and time



Core Scanner and IQ Logger High quality lithological and structural data acquisition along with complete suite of assay data with XRF with least manual intervention



**ATV Logging** 

Acquire all downhole in-situ structural data as soon as holes are drilled in a cost effective manner for finding exploration target and mine design



Geophysics: Introduction of Drones Cost effective, faster and safer method to carry out geophysical survey in tough terrains and complex environment



#### Opportunities across mines ( 400 → 600 mT )

Mine	Technical program		
RAM	<ul> <li>Galena &amp; Main orebody upgradation</li> <li>10 mT</li> </ul>		
ZM	<ul> <li>Deep Extension all lenses - 20 mT</li> <li>New lenses - B Magra, S Rupariya - 20 mT</li> </ul>		
SKM	<ul> <li>New lenses - main orebody below shaft, satellite lense – 10 mT</li> <li>Deep Extension under main lense – 15 mT</li> </ul>		
RDM	<ul><li>Delineate main lense</li><li>Deep extension – 20 mT</li></ul>		
Kayad	<ul><li>Prime target to add new resource</li><li>Exploration potential 12Mt</li></ul>		
ВК	Open pit mining opportunity – 50 mT		



## Time bound cost optimization programs in place



Zinc COP: \$900 per MT

Structural cost optimization Zinc COP: \$1000 per MT					
1	Technology	Ore to metal index	Advanced Process Controls	\$ 17	
2	Productivity	Autonomous machines	Digitalisation of mines Current efficiency	\$ 15	
3	Mining Techniques	Narrow Vein mining	Enhanced Ore Recovery Higher development factor	\$ 7 —	
4	Power Source	Solar Power Source at Mines	Linkage Coal strategy	\$ 10 —	
5	Volume	Early ramp up to 1.2 mT	Debottlenecking of smelters	\$ 15	
6	Maximising hauling through Shafts	SKM Shaft started	RA-UG Shaft in Q4	\$ 21	
7	By- product Credits	Ancillary unit expansion		\$ 18	
8	Logistics Optimisation	Reduction in TATs		\$ 5	

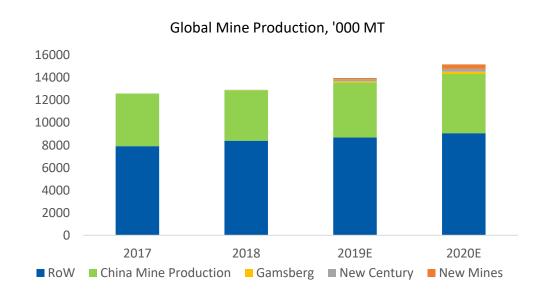


## Zinc supply shortfall and low stocks expected to support price



#### Mine supply increasing at slower then expected rate

- Slower start at key projects and some smaller mines
- Reduction in production at some existing mines (Penasquito, Antamina, Red Dog, Myra Falls, Empire State)

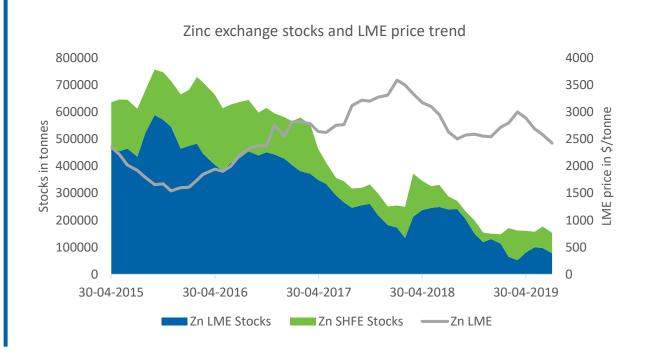


Forecast includes ~400kt increase each year in China which is at risk due to ongoing environmental issues

No major new mine expected; production declining from 2023 onwards

## Underperformance of smelters keeping stocks at all time lows and market in deficit

- Chinese production declined in 2018 and YTD due to environmental regulations
- Exchange Metal stocks are at 5 days of consumption
- RoW smelters operating at high CU; No major smelter project in pipeline





### Hindustan Zinc - Strong Value Proposition



#### **Strong Financial Profile**

- Net Cash of \$2.65bn
- Strong FCF ~\$1BN in FY19, potential 1.5X in 2Y
- Zero Debt; 3 year EBIDTA margin of 51.5%
- Domestic, VAP, Minor metal > \$150M value

#### **Proven Execution**

- ~35% 5-yr CAGR of UG mines to 936kt MIC
- 18% **5-yr CAGR** in silver volume
- **High IRR** of >40% of growth projects

#### **Clear Growth Path**

- 1.2 mtpa MIC capacity in CY
- Planning for **1.35 mtpa**Metal
- **Silver**: 679t → 800t → 1000t
- Driven by Automation and digitization

#### **Sustainable Enterprise**

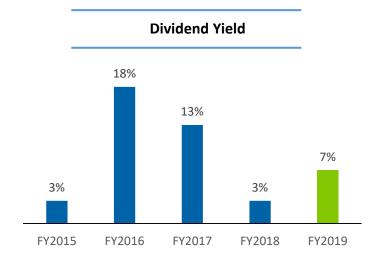
- Globally 1<sup>st</sup> in Environment\*
- 347MW Renewable energy
- Waste-to-wealth initiatives and community connect

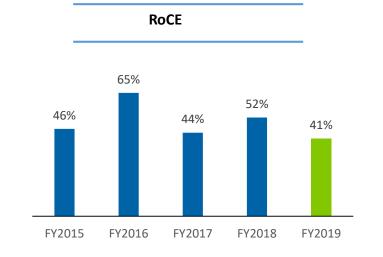
#### **Derisked Business**

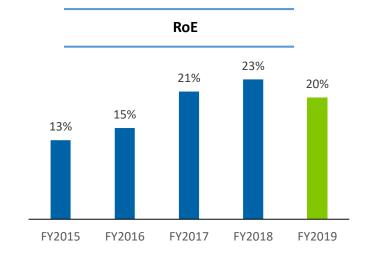
- Low cost producer
- Integrated operations
- 25+ yr mine life
- Robust Management team
- **Technology** as enablers

\*Dow Jones Sustainability Index 2018, Metals & Mining

#### **KEY RETURN INDICATORS**















# **Thank You**

HINDUSTAN ZINC LIMITED ZINC | LEAD | SILVER |