

Ref: SSFL/Stock Exchange/2019-20/42 Date: January 28, 2020

To BSE Limited, Department of Corporate Services P. J. Towers, 25th Floor, Dalal Street, Mumbai – 400001 To National Stock Exchange of India Limited, Listing Department Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (E) Mumbai – 400051

Scrip Code: 542759

Symbol: SPANDANA

Dear Sir/Madam,

Sub: Updated Investor Presentation of the Company on the Unaudited Financial Results for the quarter and nine months ended December 31, 2019.

In continuation to our letter no. SSFL/Stock Exchange/2019-20/39 dated January 28, 2020, we hereby inform you that there were few typo errors in the Investor presentation submitted along with the aforesaid letter. The same has now been rectified and an updated copy of the presentation is enclosed herewith for your kind perusal and taking on record.

The aforesaid presentation may also be accessed on the website of the Company at <u>www.spandanaindia.com</u>.

Thanking you

For Spandana Sphoorty Financial Limited

Mu Rakesh Ihinjharia

Company Secretary Membership No.: F8325



Spandana Sphoorty Financial Limited CIN - L65929TG2003PLC040648 Plot No.31 & 32, Ramky Selenium Towers, Tower A, Ground Floor, Financial Dist, Nanakramguda, Hyderabad - 500 032. Ph : +91 40 48126666, Fax : 040-44386640 contact@spandanaindia.com, www.spandanaindia.com

Spandana Sphoorty Financial Limited

....Committed to low-income households



Investor Presentation

January 2020



SPANDANA



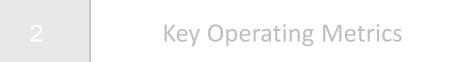
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1	Performance Snapshot
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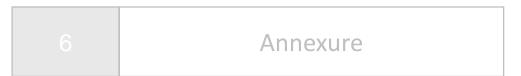


3	Key Financial Metrics
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Spandana at a Glance

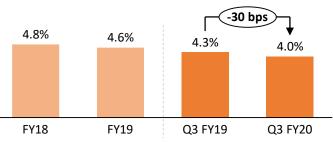
5 Learnings from Industry Cycle	S
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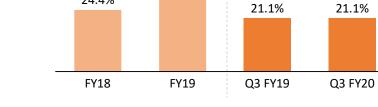


Performance Snapshot



Largest Microfinance Company in terms of Profit Before Tax (PBT)		No presence in Assam state	Net Worth (Rs. Crs.) 2,505			verage 1.2x
2 nd Largest Microfinance Company in terms of	Market Capitalization	GNPA / NNPA	Capital Adequa	cy	-	nal Cost of
3rd Largest Microfinance Company in India with ar 24+ lakh members and 980 bra		0.33% / 0.04%	50.5%			wing (Q3) 9.6%
AUM (Rs. Crs)	Cost to Income	Ratio		RoA	(%)	
4,372 4 204		- 210 bps 2.8% 20.7%		.3%	9.0%	9.1%
4,204	FY18 FY19 Q3	FY19 Q3 FY20	FY18 F	Y19	Q3 FY19	Q3 FY20
3,166	Opex to AUM I	Ratio		RoE	(%)	





24.4%

28.9%

Mar-19

Dec-19

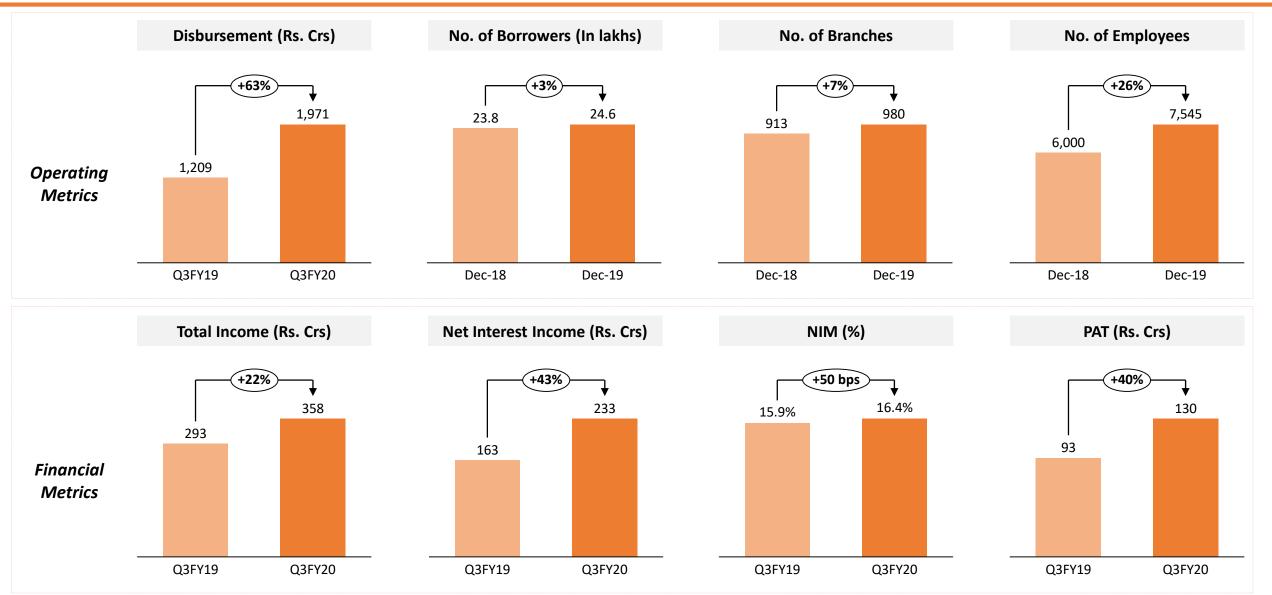
Dec-18

Mar-18

21.1%

Q3FY20 – Key Performance Highlights





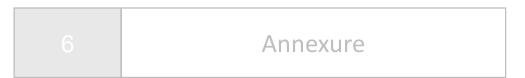


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1	Performance Snapshot		2	Key Operating Metrics

3	Key Financial Metrics
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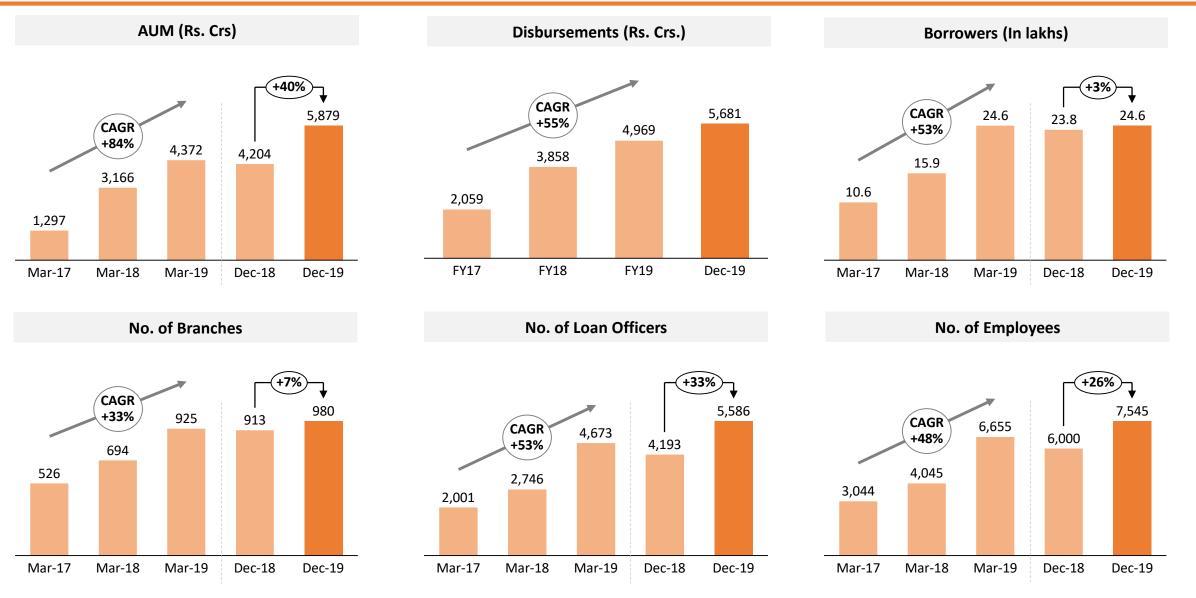


	Learnings from Industry Cycles	



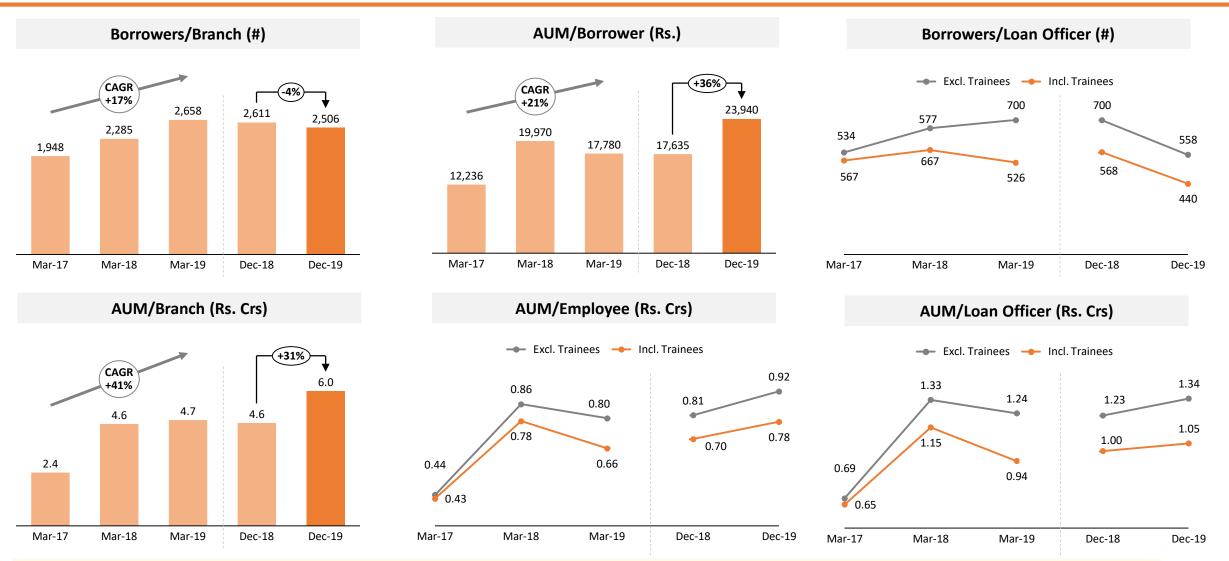
Operational Summary





Rising Branch and Employee Productivity





Over the last 9 months Company has invested significantly in manpower to build capacity for future growth

Diversified Geographical Presence

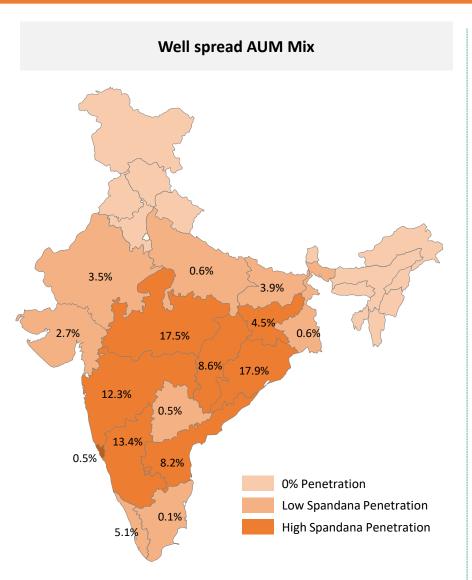


Top States By Branch Network

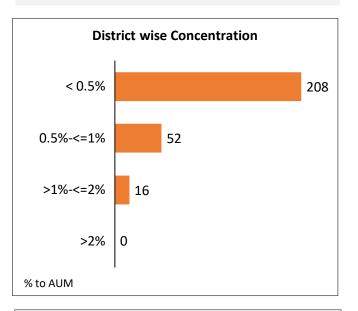
Top States	Number of Branches
Madhya Pradesh	154
Orissa	145
Karnataka	130
Maharashtra	121
Andhra Pradesh	102
Chhattisgarh	78

State-wise Concentration

Top States	AUM Concentration
Orissa	17.9%
Madhya Pradesh	17.5%
Karnataka	13.4%
Maharashtra	12.3%
Chhattisgarh	8.6%
Andhra Pradesh	8.2%



Well dispersed district level exposure ensures low impact from region-specific issues



- Top 3 States constitute less than 49% of AUM
- No State has more than 18% of AUM

- No District has more than 1.6% of AUM
- No Branch has more than 0.3% of AUM



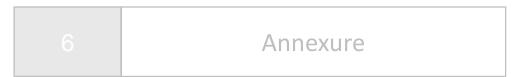
1	Performance Snapshot		2
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Key Operating Metrics

3	Key Financial Metrics
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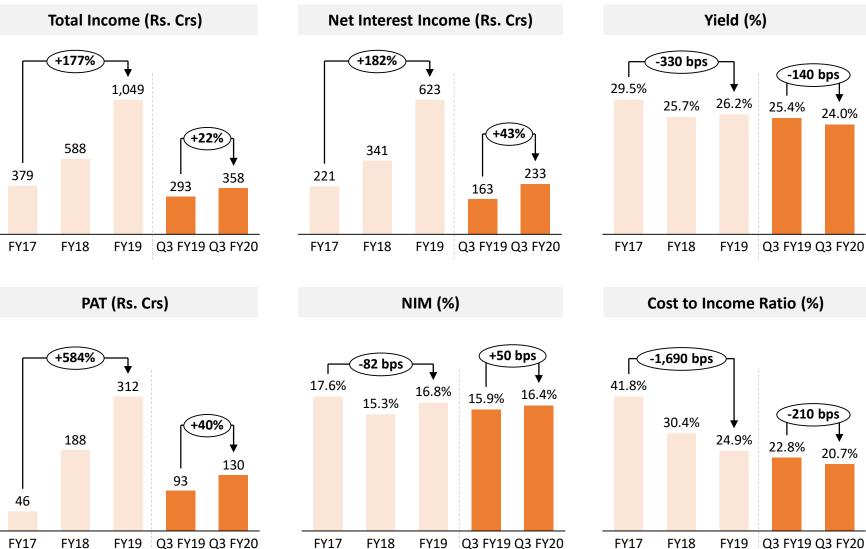


5	Learnings from Industry Cycles
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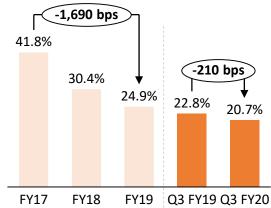
Financial Performance for Q3 FY20



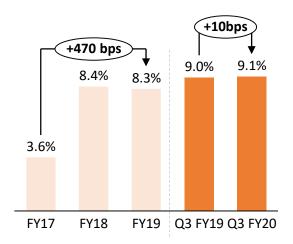


-690 bps 20.3% -170 bps 14.2% 13.4% 12.6% 10.9% FY17 FY18 FY19 Q3 FY19 Q3 FY20

Cost of Borrowings (%)



ROA (%)



Profit & Loss Statement



Particulars	Q3 FY20	Q3 FY19	Ү-о-Ү	Q2 FY20	Q-o-Q*	9MFY20	9MFY19	Ү-о-Ү
Revenue from Operations								
Interest and Fee Income	292.0	268.2		302.4		871.6	741.0	
Fees and Commission	8.8	3.8		5.9		19.6	11.5	
Net gain on fair value changes	46.8	18.0		48.3		109.9	22.9	
Other Operating Income	2.4	1.1		1.9		5.5	2.5	
Total income from operations	350.0	291.2		358.5		1,006.6	777.9	
Other Income	8.5	2.0		7.9		23.1	2.1	
Total income	358.5	293.2	22%	366.4	-2%	1,029.7	780.0	32%
Expenses								
Finance Cost	84.9	97.8		99.6		273.8	267.9	
Impairment/Credit Cost	41.5	9.2		21.0		85.5	24.1	
Employee Expenses	42.0	33.4		40.3		122.1	93.7	
Depreciation	2.2	1.8		2.4		6.5	4.9	
Other Expenses	12.1	9.4		11.5		31.8	23.6	
Total Expenses	182.7	151.6		174.9		519.8	414.3	
Profit before Tax	175.8	141.6	24%	191.5	-8%	510.0	365.7	39%
Current tax	25.8	0.0		0.9		27.9	0.0	
Deferred Tax	20.4	48.8		144.8		100.4	127.4	
Normalized Profits	129.6	92.9	40%	156.6	-17%	381.6	238.2	60%
Exceptional Deferred Tax adjustment				110.9		112.8		
Net Profit (as reported)	129.6	92.9	40%	45.7	184%	268.8	238.2	13%

* While the AUM grew by 9% Q-o-Q, the total income shows a decline of 2% Q-o-Q due to increasing assigned portfolio (off-balance sheet) outstanding

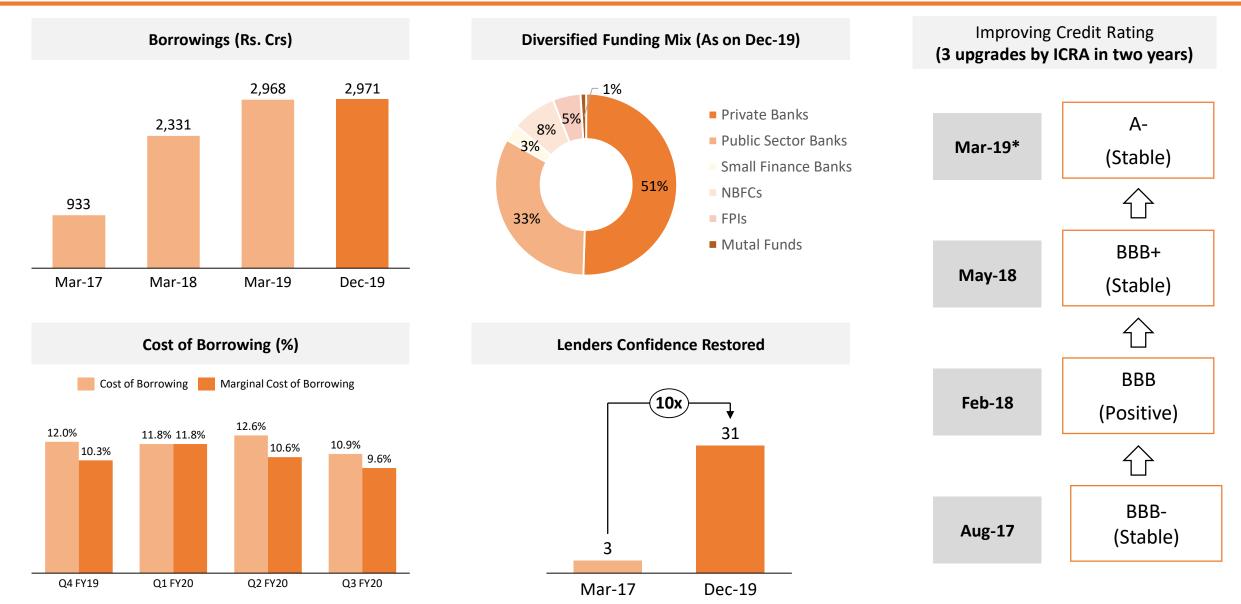
Balance Sheet



ASSETS (Rs. Crs.)	Dec 31, 2019	Sep 30, 2019	Mar 31, 2019	LIABILITIES & EQUITY (Rs. Crs.)	Dec 31, 2019	Sep 30, 2019	Mar 31, 2019
Financial Assets				Financial Liabilities			
Cash and cash equivalents	491.3	781.0	148.6	Debt Securities	881.0	1,177.1	1,372.0
Bank Balances other than cash and cash	195.8	188.7	203.2	Borrowings (Other than Debt Securities)	2,070.1	1,962.4	1,575.5
equivalents				Subordinated Liabilities	20.3	20.3	20.3
Trade Receivables	9.8	15.7	3.5	Other Financial liabilities	172.9	129.6	44.5
Loan Portfolio	4,721.5	4,507.6	4,267.8	Total Financial Liabilities	3,144.3	3,289.3	3,012.2
Investments	2.3	2.2	0.1				
Other financial assets	201.7	132.0	60.4	Non-Financial Liabilities			
Total Financial Assets	5,622.3	5,627.2	4,683.7	Current Tax Liabilities (net)	24.2	2.4	6.3
				Provisions	2.1	1.7	0.4
Non-Financial Assets				Other Non-Financial liabilities	26.7	32.6	22.5
Current tax assets (net)	8.0	9.9	8.3	Total Non-Financial Liabilities	52.9	36.6	29.1
Deferred tax assets (net)	0.7	21.5	200.0				
Property, Plant and Equipment	16.2	17.2	7.2	Equity			
				Equity Share Capital	64.2	64.2	59.6
Intangible assets	1.6	1.8	2.2	Other Equity	2,441.0	2,312.5	1,829.8
Goodwill	17.4	17.4	17.4	Equity attributable to shareholders of the company	2,505.2	2,376.6	1,889.4
Other non-financial assets	37.3	8.7	13.0	Non-Controlling Interest	1.2	1.1	0.9
Total Non-Financial Assets	81.2	76.4	248.1	Total Equity	2,506.3	2,377.7	1,890.4
Total Assets	5,703.5	5,703.6	4,931.7	Total Liabilities and Equity	5,703.5	5,703.6	4,931.7

Diversified Borrowing Profile

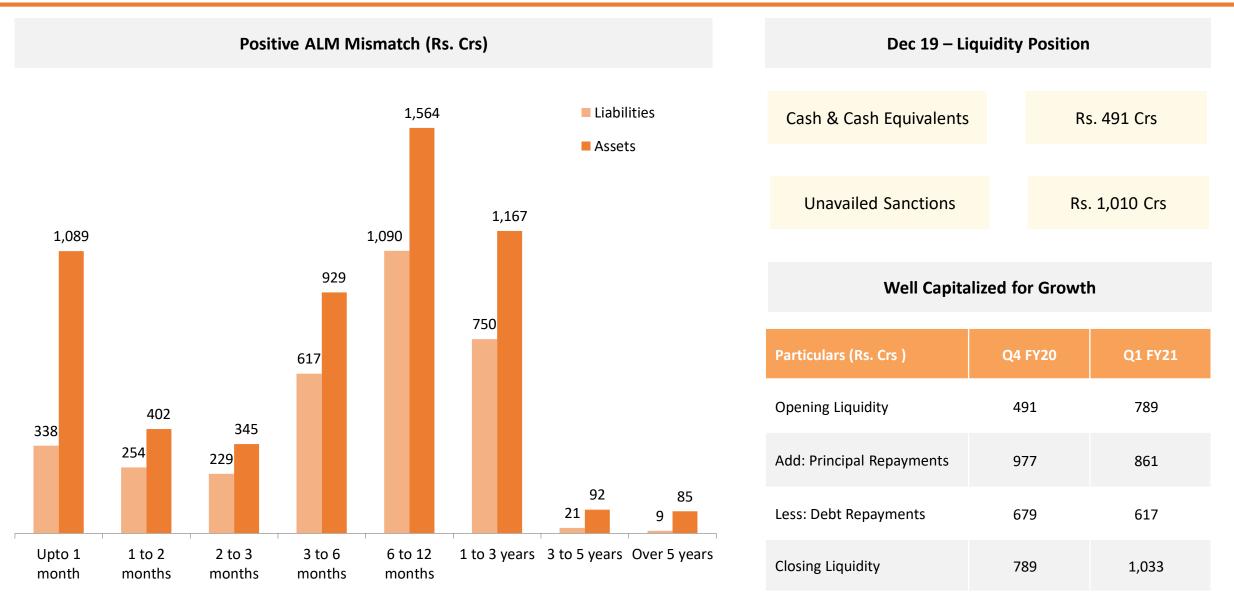




* ICRA has reaffirmed its rating of A- (Stable) in January 2020

Positive Asset-Liability Gap & Comfortable Liquidity Position





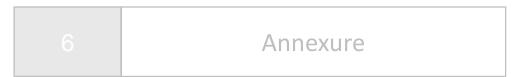


1	Performance Snapshot		
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Key Operating Metrics

3 Key Financial Metrics	
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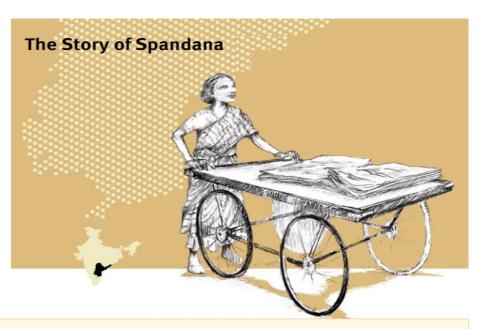
Spandana at a Glance



Company Overview



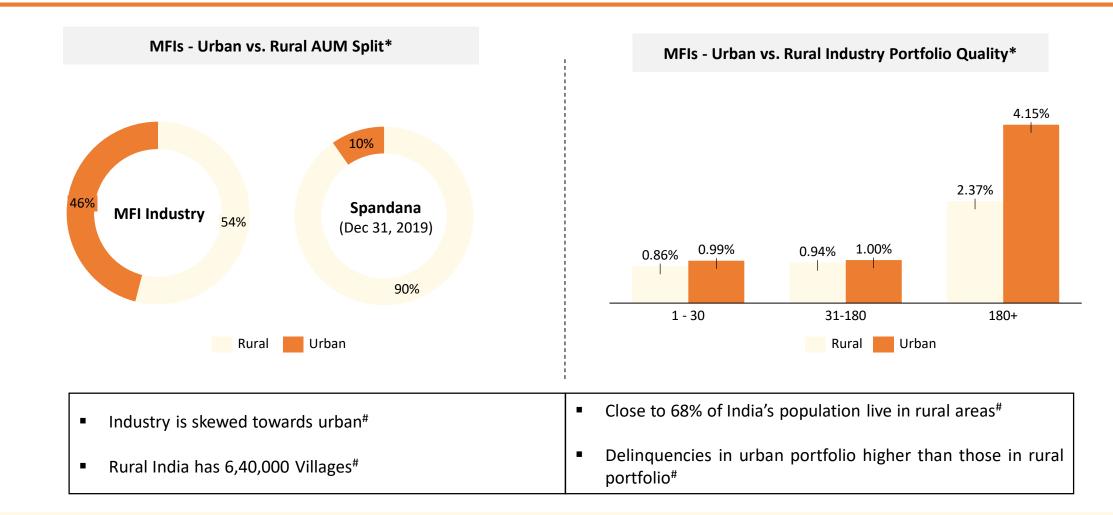
- Founded by Padmaja Reddy who has over 24 years of experience in development and microfinance sector
- Operating as an NBFC since 2004 and NBFC-MFI since 2015
- By March 2010, we were the 2nd largest MFI in India in terms of AUM and borrowers and were one of the most profitable players*
- Regulatory action in the formerly unified state of Andhra Pradesh severely impacted our company and the company was placed into the CDR mechanism



- Spandana was one of only two NBFC MFIs to exit CDR successfully, post the AP crisis, in March 2017*
- Awarded the "Best Entrepreneur -2019" by Confederation of Indian Industry (CII)
- Spandana is the largest in terms of PBT, 2nd largest in terms of Market cap and 3rd largest NBFC-MFI in terms of AUM as on 31th December, 2019
- Listed on 19th August 2019 on NSE & BSE

Focused on Rural Markets





Industry growth is skewed towards urban markets leaving space for growth in rural markets, which also demonstrate better asset quality

Our Products



Product Name	Purpose	Interest Rate (%)	Tenor	Ticket Size (Rs.)
Core Product: 98% c	of AUM			
Abhilasha	 Abhilasha stands for "Aspiration" This unique loan is designed especially for low-income households who aspire to improve their financial well-being The primary objective of this loan is to empower women in setting up and expanding income generating activities, smoothen household cash flows and acquire productive assets 	24	1 to 2 Years	25,000 to 80,000
Other Products: 2%	of AUM			
Education Loans	 Loans given only to existing borrowers to meet their children's education and school fees requirements 	24	1 to 4 years	10,000 to 20,000
Loan Against Property (LAP)	 Offered to clients who own business, are self- employed or salaried. These are given against the mortgage of residential/houses/ Commercial shops (excluding any open plots on agriculture land) 	22 to 26	1 to 10 Years	1,00,000 to 30,00,000
Gold - Keertana Loans	 Offered in the states of Andhra Pradesh and Telangana for Agriculture, Business and short-term liquidity needs 	16 to 27	1 to 12 Months	1,000 to 10,00,000

Efficient Business Process



 Scanned Documents uploaded to the app directly Data is entered directly into ٠ the app by the loan officer and key data entry is 3 • Group Formation with 8 to 10 automated members Group training, house visits, ٠ KYC Document collection credit appraisal, group through FinS app recognition test • Basic information about product and process 6 • Loan Sanction and disbursement process at the Subsequent loan processing ٠ branch office starts before last two • Loan amount is disbursed installments of previous loan directly into the borrower's bank account **Center Meeting** based ٠ loan collections

Niche Business Model





Business Model

- Group size of 8 to 10 women
- Loans given under Joint Liability Group (JLG) model
- Fortnightly centre meetings
- Leverage the existing customer network (borrowers and branches) to cross sell non-financial products
- No Regional, Divisional and Zonal offices (only branches & corporate office)



Processes

- Standardized systems and a front-end interface that gives real time information on demand and collections
- Checks and controls built on the system have been automated with minimal human intervention
- Timely disbursement of loan to all in the group at one-go
- Disbursement norms are also calibrated based on branch categories
- Mandatory credit bureau check prior to loan disbursement



HR policies

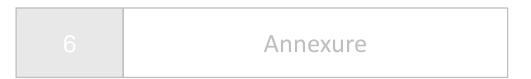
- Strict employee transfer policy with adherence to operational risk control
- Performance driven culture through incentive structure for field staff
- Seasoned Credit Assistants ("CAs") can be trained to assume the role of Branch Managers ("BMs") while seasoned BMs can be trained to assume the role of Cluster Managers
- Grooming internal employees and building talent pool for future growth



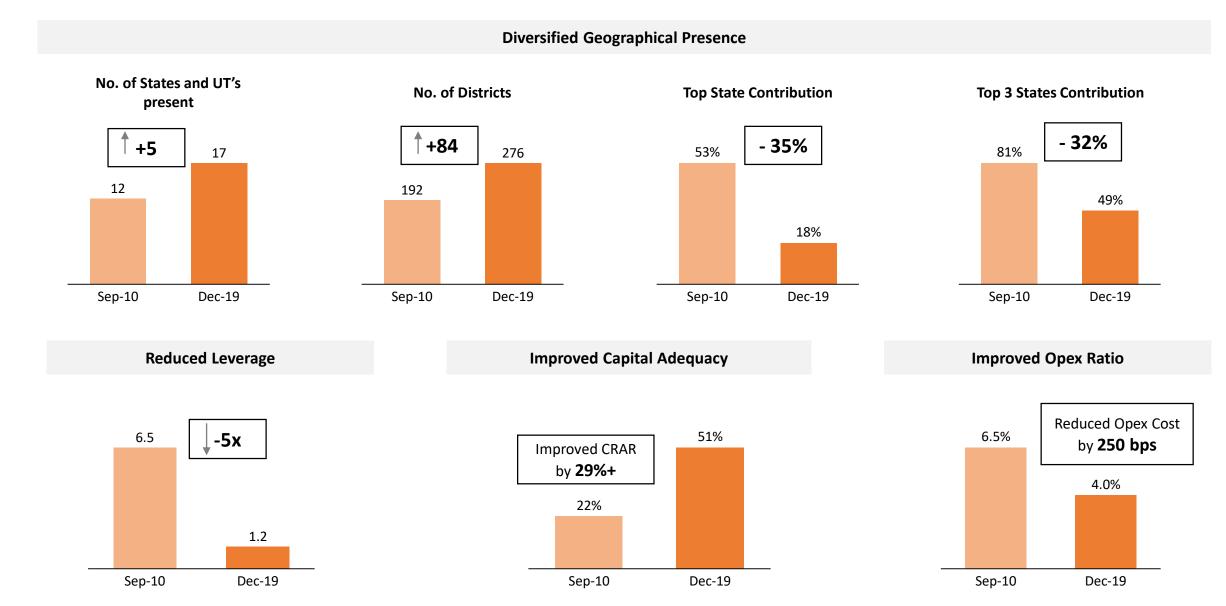
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1	Performance Snapshot		2	Key Operating Metrics



5 Learnings from Industry Cycles



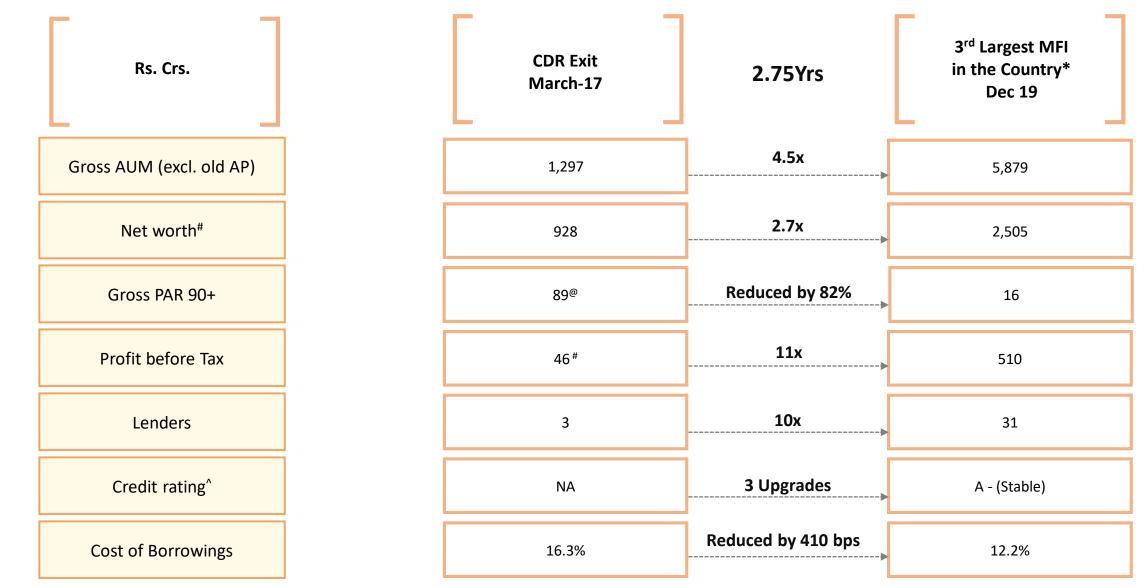




Regulatory action in the formerly unified state of Andhra Pradesh in October 2010 severely impacted our Company and the Company was placed into the CDR mechanism

Strong Performance since CDR Exit





*Source ICRA Research - Report titled "Indian Microfinance Sector" dated July 9, 2019 # March 2017 figures are restated as per Ind-AS financials ^ Standalone Credit Rating

@ PAR was high due to demonetization impact

Seasoned and Resilient Business Model



Challenges faced	Spandana Approach	Outcome
Andhra Pradesh (AP) Crisis	 Kept on-ground presence in AP by keeping branches open and engaging with customers Continuing operations in other states Rebuilt operations through diversification, cost rationalization & recovery in AP 	 Managed recovery in old AP portfolio Executed profitable operations in other states
Corporate Debt Restructuring (CDR)	 Maintained profitability for four consecutive years while operating under CDR Enabled Spandana to attract capital and exit CDR 	 Over 4.5x growth in assets under management since CDR exit* High profitability across all year's post CDR exit
Demonetization	 Pro-active steps by allowing borrowers to repay a portion of their installments 	 Superior asset quality with gross PAR 90+ reduced from 6.86% in Mar 17 to 0.33% in Dec 2019
Liability franchise, processes streamlined post CDR/DeMo	 Leveraged strong relationships with financial institutions Invested in further upgrading systems and processes 	 Significant deepening of funding base, increased ratings, and continuously falling cost of borrowings



	2 nd largest NBFC-	FC-MFI (PBT)* -MFI (Market cap)* BFC-MFI (AUM)*	
Rural Focus	High Geographic Diversity	Well Capitalized	Low Operating Expenses
90% portfolio in underserved rural areas	16 states 1 Union Territory 276 districts 980 branches No State > 18.0% No District > 1.6% No Branch > 0.3%	50.5% Capital Adequacy Ratio 1.2x Debt to Equity Ratio	4.0% Opex ratio 20.7% Cost to income ratio

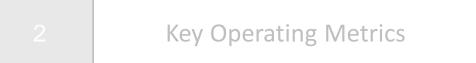
Robust risk management, stream-lined systems, processes, and controls

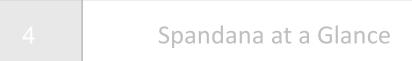
Strong management team

Led by Individual Promoter with more than 24 years of microfinance experience in India



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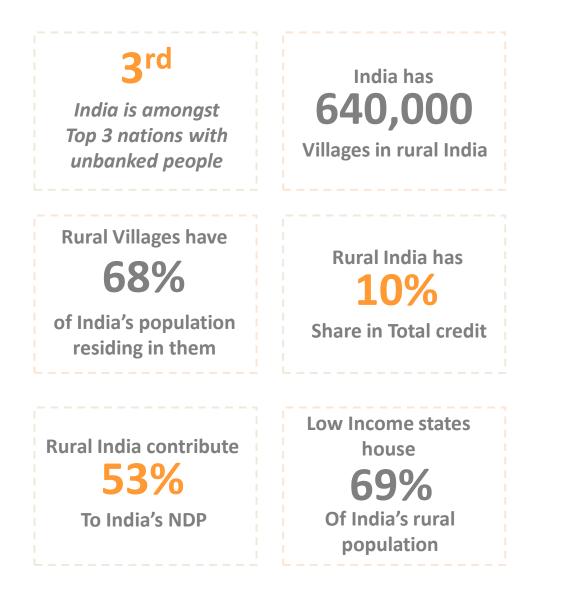




5 Learnings from Industry Cycles	
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	Urban	Rural		
Particulars (# in Mn)				
No. of HHs (Census 2011)	78	168		
No. of HHs (2018e)	90	180		
Target HHs	52	108		
Total Credit Need	Rs. 3.2 Tn	Rs. 4.5 Tn		
Credit Gap	Rs. 5-6 Tn			



Face Value		Rs.10 Per Share
Issue Price		Rs. 856 Per Share
Particulars	Shares	Rs. Crores
Fresh Issue	4,543,385	389*
Offer For Sale	9,356,725	801
Total	13,900,110	1,190

Shareholding Structure (%)

Particulars	Pre IPO	Post IPO
Promoter Holding	78.71%	62.72%
Public Holding	21.29%	37.28%
Total	100.0%	100.0%

Objects of the Issue

To utilise the Net Proceeds from the Fresh Issue towards augmenting its capital base to meet future capital requirements

Listed on NSE and BSE on 19th August 2019





Experienced Board of Directors





Ms. G Padmaja Reddy | Managing Director

She is post-graduation in management, worked in an NGO and later in 1998, started 'Spandana'. She pursued various trainings on Microfinance all CGAP modules on Microfinance, a course on Microfinance at Naropa University, Credit and Micro Enterprise Development Training from Durham University, U.K Market Research for Micro Finance at Uganda etc.



Deepak Calian Vaidya | Independent Director

A fellow of ICA in England and Wales since 1979. Served as a BoD of Capricon Securities, Arc Advisory Services, Apollo Gleneagles Hospital, Bombay Oxygen Investments, UTI Capital, etc



Jagadish Capoor | Independent Director

He has previously worked as the deputy governor of the RBI for more than four years. He also serves as a BoD of HDFC Securities, LIC Housing Finance, LIC Pension Fund, LIC HFL Trustee Company Private etc



Bharat Dhirajlal Shah | Independent Director

He is the Chairman of HDFC Securities. He is the co-founder of HDFC Bank, and he joined the bank in 1994 as an Executive Director on its board. He has held several lead roles at the for 12 years. He serves on the board of various companies including 3M India, Exide Industries etc.



Abanti Mitra | Independent Director

She has previously worked as an executive with Astra Marine Pvt. Ltd. for one year, a management executive at Micro-Credit Ratings International Ltd. for two years, and a manager with ICICI Bank for three years. She also serves as a BoD of Development Equities Pvt. Ltd. and Positron Consulting Services Pvt. Ltd.



Sunish Sharma | Nominee Director, Kedaara Capital

He is the Managing Partner and co-founder of Kedaara Capital. Previously, he was a MD at General Atlantic, where he worked for 8 years. He worked at McKinsey & Co. for over six years. He has extensive private equity investment experience. He has an MBA from IIM-Calcutta and is a qualified cost accountant from ICWAI.



Kartikeya Dhruv Kaji | Nominee Director, Kedaara Capital

He serves as a Director at Kedaara Capital. He has previously worked with Perella Weinberg Partners and Merrill Lynch in New York, and with Temasek Holdings Advisors India.



Amit Sobti | Nominee Director, Kedaara Capital

He is currently a Director with the Private Capital division at Ontario Teachers' Pension Plan (Asia) in Hong Kong and has over 20 years of experience in private equity and investment banking including over two years with Unitas Capital, nine years with Warburg Pincus LLC, and two years with Rhone Group LLC.



Ramachandra Kasargod Kamath | Nominee Director

He is a former Chairman & MD of PNB for 5 years. He was an ED at Bank of India for over 2 years and the Chairman & MD at Allahabad Bank for over 1 year. He has also held the post of Chairman of the Indian Banks Association for 2 years. He also serves as a BoD of Aavas Financiers and Centrum Capital.



He is the MD & CEO – PE and Equity AIFs at JM Financial Ltd. Prior to this, he was a partner at New Silk Route Advisors and served as an ED at IDFC Asset Management Company Ltd. He also serves on the BoD of JM Financial Asset Management, Fairchem Speciality and Mahindra Logistics.



Historical Profit & Loss Statement



Particulars (Rs. Crs.)	31-Mar-19	31-Mar-18	31-Mar-17
Interest Income	998	573	371
Commission Income	15	4	4
Net gain on fair value changes	27	4	2
Others	4	6	1
Total Revenue from operations	1,043	587	377
Other income	5	0	2
Total Income	1,049	588	379
Finance cost	358	232	149
Impairment on financial instruments	45	-35	98
Employee benefit expenses	131	76	58
Depreciation and amortization expense	7	6	8
Other expenses	34	27	29
Total Expenses	575	305	344
Profit before exceptional items and tax	474	283	35
Exceptional items	0	0	11
Profit before tax	474	283	46
Income tax expense	162	95	-398
Profit for the period	312	188	443

Historical Balance Sheet



March 31, 2019	March 31, 2018	March 31, 2017	LIABILITIES & EQUITY (Rs. Crs.)	March 31, 2019	March 31, 2018	March 31, 2017
			Financial Liabilities			
149	105	290	Debt Securities	1,372	1,015	-
203	103	2	Borrowings (Other than Debt Securities)	1,576	1,297	933
4	3	2				1
4,268	3,090	1,195		45	15	26
0	0	0	Total Financial Liabilities	3,012	2,346	959
60	66	2	Non-Financial Liabilities			
4,684	3,366	1,490	Current Tax Liabilities (net)	6	9	24
			Provisions	0	0	1
			Other Non-Financial liabilities	23	18	18
8	4	5	Total Non-Financial Liabilities	29	28	42
200	384	422				
7	6	7	Equity			
2	3	2	Equity Share Capital	60	30	28
	5	۲	Other Equity	1,830	1,361	899
17	-	-	Equity attributable to shareholders of the	1,889	1,391	-
13	2	3			_	_
248	398	438		_	1 201	928
4,932	3,764	1,929				1,929
	149 203 4 4,268 0 60 4,684 8 200 7 2 17 2 17 13 248	149 105 203 103 4 3 4,268 3,090 0 0 60 66 4,684 3,366 4 3 8 4 200 384 7 6 2 3 17 - 13 2 248 398	20310324324,2683,0901,195000606624,6843,3661,4908452003844227672321323248398438	149105290Financial Liabilities2031032Borrowings (Other than Debt Securities)2031032Subordinated Liabilities432Other Financial Liabilities4,2683,0901,195Other Financial Liabilities000Other Financial Liabilities000Other Financial Liabilities4,6843,3661,490Current Tax Liabilities4,6843,3661,490Current Tax Liabilities4,6843,3661,490Current Tax Liabilities767Total Non-Financial Liabilities845Total Non-Financial Liabilities767Equity1323Other Equity1323Non-Controlling Interest248398438Total Equity	March 31, 2013March 31, 2013March 31, 20132019149105290Financial Liabilities1,3722031032Borrowings (Other than Debt Securities)1,576432Borrowings (Other than Debt Securities)1,5764,2683,0901,195Other Financial Liabilities20000Other Financial Liabilities3,012000Other Financial Liabilities3,0124,6843,3661,490Current Tax Liabilities3,0124,6843,3661,490Current Tax Liabilities234,6843,3661,490Current Tax Liabilities23845Total Non-Financial Liabilities23767Equity Share Capital60000Other Equity1,8301323Non-Controlling Interest148398438Total Equity1,899	Match 51, 2019 Match 51, 2018 Match 51, 2019 LABILITIES & EQUITY (RS, CFS.) 2019 2018 149 105 290 Debt Securities 1,372 1,015 203 103 2 Borrowings (Other than Debt Securities) 1,576 1,297 4 3 2 Subordinated Liabilities 20 20 4,268 3,090 1,195 Other Financial Liabilities 3,012 2,346 0 0 0 Other Financial Liabilities 3,012 2,346 60 66 2 Non-Financial Liabilities 3,012 2,346 7 6 7 Current Tax Liabilities (net) 6 9 9 Provisions 0 0 0 0 117 - - Equity Share Capital 60 30 13 2 3 2 3 1,391 1,391 13 2 3 4 - - - 13 2

Glossary

Sr. No.	Particulars	Formula
1	Networth	Shareholders Fund + Other Equity excluding Non controlling interest
2	Capital Adequacy	Tier I ratio + Tier II ratio
3	Leverage	Closing On Balance sheet Borrowings / Closing Net worth
4	Marginal Cost of Borrowing	(Borrowings availed during the period * interest rate + processing fees and other charges) / Borrowings availed during the period
5	Cost to Income Ratio	(Employee benefit expenses + Depreciation and amortization expense + Other Expenses) / (Total Income - Finance Cost excluding Interest on Lease Liability)
6	Assets Under Management (AUM)	Loan Portfolio including portfolio assigned and excluding Old AP Portfolio
7	RoA (%)	Profit After Tax / Quarterly Average AUM (Annualised)
8	RoE (%)	Profit After Tax / Quarterly Average Net worth (Annualised)
9	Yield (%)	(Interest income on the loan portfolio + interest income on derecognised loan portfolio passed on to assignees + retained interest income on derecognised loan portfolio) / Quarterly Average AUM (Annualised)
10	Cost of Borrowings (%)	(Finance Cost - Interest on Lease Liability) / Quarterly Average Borrowings (Annualised)
11	Net Interest Income (NII)	(Interest income on the loan portfolio + interest income on derecognised loan portfolio passed on to assignees + retained interest income on derecognised loan portfolio) - (Finance Cost - Interest on Lease Liability)
12	NIM (%)	NII / Quarterly Average AUM (Annualised)
13	Opex to AUM Ratio	(Employee benefit expenses + Depreciation and amortization expense + Other Expenses) / Quarterly Average AUM (Annualised)

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THANK YOU



