

Greenply/2018-19 December 6, 2018

The Manager

BSE Limited
Department of Corporate Services
Floor 25, P. J. Towers, Dalal Street
Mumbai - 400 001
Fax No. 022-2272-3121/1278/1557/3354

The Manager

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra (E)

Mumbai - 400 051

Fax No. 022-2659-8237/8238/8347/8348

Symbol - GREENPLY

Dear Sir/Madam,

Security Code: 526797

#### Sub: Submission of Investor/Analyst Meet presentation.

With reference to our earlier letter dated November 26, 2018 in respect of schedule of Investor and Analyst Meet on 06.12.2018, please find enclosed Investor/Analyst Meet presentation for your information and record.

The same is also available on the website of the Company viz. www.greenply.com/investors

Thanking you,

Yours faithfully,

For GREENPLY INDUSTRIES LIMITED

KAUSHAL KUMAR AGARWAL COMPANY SECRETARY & VICE PRESIDENT-LEGAL

Encl.: As above

# GREENPLY INDUSTRIES LIMITED

ANALYST MEET PRESENTATION (DECEMBER 2018)





# DISCLAIMER

- Certain statements in this communication may be 'forward looking statements' within the meaning of applicable laws and regulations. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.
- All industry data has been collated from various industry sources and market reports. The said data is believed to have a reasonable level of accuracy.
- Greenply Industries Limited (GIL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.





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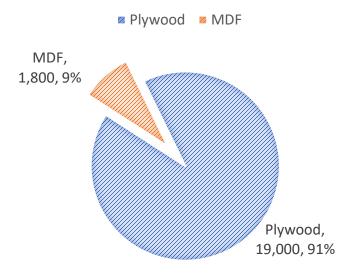
- Industry Overview
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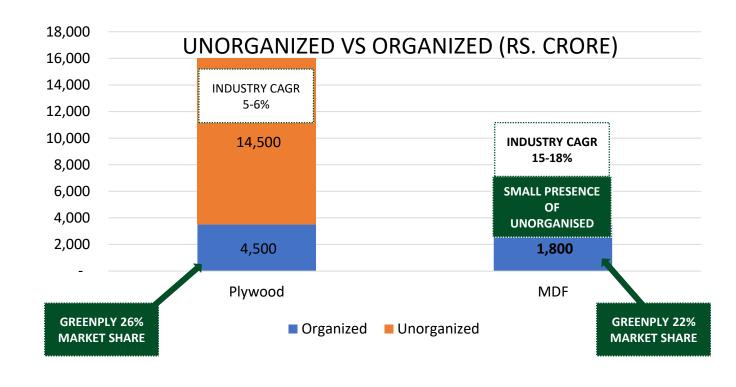




### PLYWOOD & MDF OVERVIEW

#### MARKET SIZE (RS. CRORE) AND BREAKUP





STRONG GROWTH DRIVERS Enormous industry potential with market size of Rs.20,800 crore split between plywood and MDF

Organized players gaining market share with preference shift for branded products(trend to continue)

Rising residential and commercial construction activity throughout the country

Increasing urbanization and higher disposable incomes

True GST and E-Way Bill implementation to boost the growth of organized/branded products

Government thrust on construction of 100 smart cities





#### Plywood industry value chain - Price-wise (taking 19mm thickness as base)

FY13-18 CAGR of 10-12% Luxury /
Premium
plywood
(Rs 100-140 psf)

Market size: Rs 38bn

• Market share: 20%

• Market leadership: Largely organised

Organised to unorganised mix: 70:30

• Key brands: Luxury – Green Club & Century Architect

Premium – Greenply & Century ply

FY13-18 CAGR of 5-7% Medium/Mass plywood (Rs 70-90 psf) • Market size: Rs 97 bn

• Market share: 51%

• Market leadership: Largely unorganised

• Organised to unorganised mix: 15:85

Key brands: Ecotec and Sainik

• New Brands – Jansathi and Bharosa

FY13-18 Flat / Degrowth Low-end plywood (Rs.40-60 psf) Market size: Rs 55bn

Market share: 29%

• Market leadership: Unorganised sector

• Organised to unorganised mix: 0:100

Key brands: None





### Luxury/premium plywood market space:

#### Key highlights, demand drivers and opportunities for tier-I brands

Tier I brands Market size: Rs 17 bn Tier II brands Market size: Rs 11 bn

Tier III brands Market size: Rs10 bn

#### Key highlights:

- Premium brands, Greenply & Centuryply are estimated to account for ~51% of the organised market
- Tier II brands account for the remainder of the market
- Luxury and Premium segment plywood have grown at 15% and 12% CAGR respectively
- Luxury segment is largely dominated by Tier I brands in particular

#### Demand drivers:

- GST Implementation
- E-Way Bill Implementation
- Creation of smart cities
- Increasing discretionary spends/aspirations resulting in upgrading
- Higher A&P spends by corporate creating mind recall
- Increasing quality consciousness

#### Current growth status:

 Sustained slowdown in metros and Tier I cities have led to steep growth deceleration over the last two years

## Segment opportunity for Tier I brands going forward:

- Gaining market share from Tier II brands as well as unorganised sector
- Creating markets for niche value add categories through constant innovation





# Mid/mass market plywood space – Key highlights, demand drivers and opportunities

Tier I brands
Market size: Rs 6bn

Tier II brands
Market size: Rs 10bn

Unorganised sector Market size: Rs 81bn

#### Key highlights:

- Tier II brands account for 10% while the unorganised sector controls 84% of the market
- This category has grown at a 5-6% CAGR over the last five years
- Tier I brands have been growing much faster than rest of the market over the last five years

#### Demand drivers:

- Policy reform Housing for All / focus on affordable housing
- Consistent shift from unbranded to branded products playing out with increasing quality consciousness

#### Current growth status:

 Tier I brands have started to accelerate with GST and E-Way Bill Implementation

# Segment opportunity for Tier I brands going forward:

- Gaining market share from Tier II brands and unorganised sector is expected to be a huge opportunity for Tier I brands
- Tapping huge outsourcing opportunity in the category; which would be RoCE accretive





### Low-end plywood market – Key highlights and challenges

Unorganised sector Market size: Rs 54 billion Unorganised

### **Key Highlights**

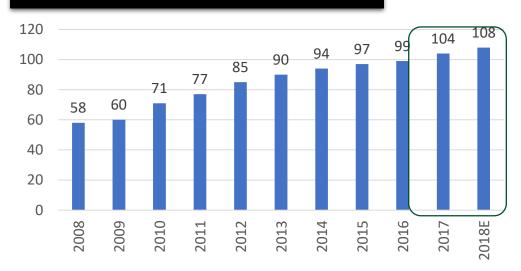
- Unorganised sector controls the entire low-end plywood market segment
- Tier I and II brands have no presence in this category
- This category is either not growing or declining over the last five years
- The category will continue to face growth challenges due to:
  - Increasing shift happening from cheap plywood to MDF due to better durability and declining price differential between the two
  - Constraints in face veneer availability particularly post the ban on export of timber logs from Myanmar
  - o Increase in face veneer prices post the Myanmar ban
  - Higher working capital requirements



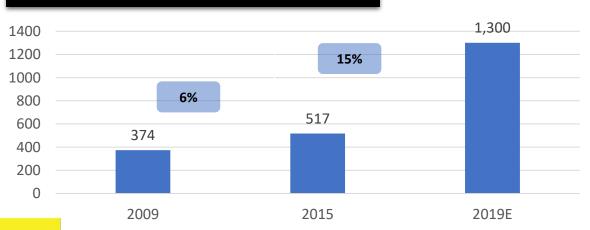


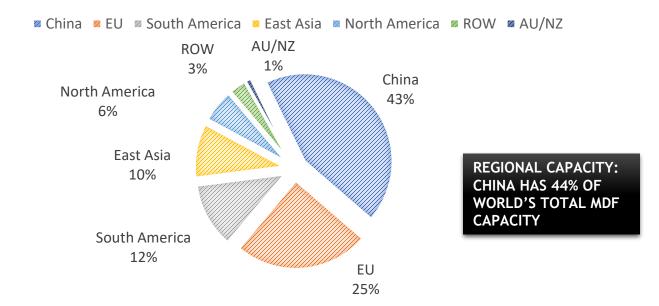
### MDF OVERVIEW

#### GLOBAL MDF CAPACITY HAS CROSSED 100 MN CBM

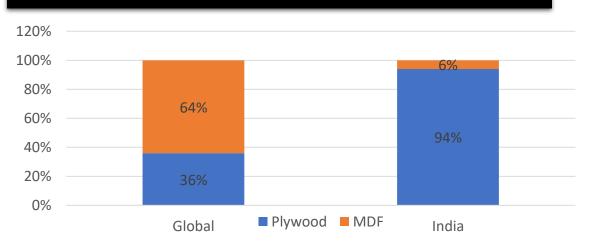


## INDIA'S MDF CAPACITY ('000 CBM) HAS MORE THAN DOUBLED IN ANTICIPATION OF STRONG DEMAND





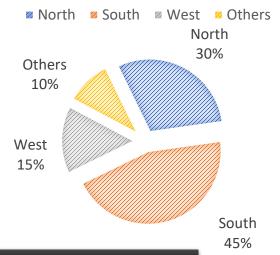
# INDIA'S MDF MARKET IS UNDER-PENETRATED WITH A CONSUMPTION OF JUST 0.8 MILLION CBM VS CHINA'S 43 MILLION CBM ANNUALLY



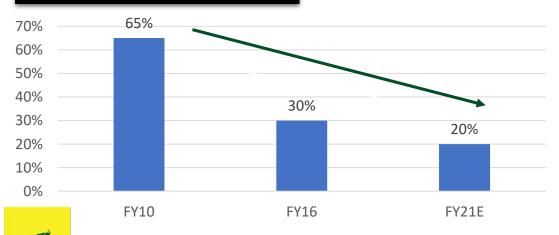


### MDF OVERVIEW

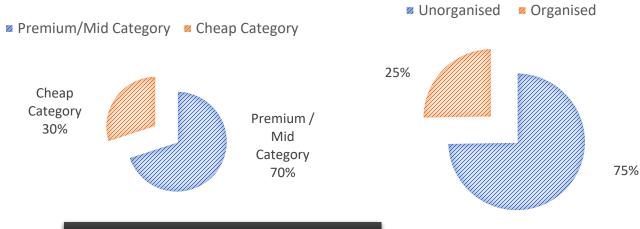
MDF Regional Demand- South India Demand For MDF Is Highest Followed By North



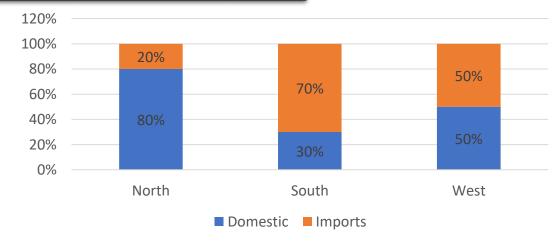
Imports As % Of Total MDF Demand To Trend Down To 20% By 2021E



MDF Is Potential Substitute For Cheap Quality Plywood-Total Current Market Size For Cheap Quality Plywood Is Rs.54bn Unorganized, Whereas The Total Plywood Market Size Is Rs. 180bn









### DEMAND DRIVERS FOR MDF IN INDIA

MDF Demand Is Expected To Grow By 15-18% CAGR To Rs 30 bn by the Year 2022 from Rs 18bn in the Year 2018

UNORGANIZED TO ORGANIZED TRANSITION OF FURNITURE INDUSTRY

PICK UP IN COMMERCIAL PROPERTY DEMAND

SHIFT FROM CHEAP PLYWOOD

INCREASING URBANIZATION-DEMAND FOR READY-MADE FURNITURE

ADVENT OF E-TAILERS

VALUE ADDED MDF PRODUCTS

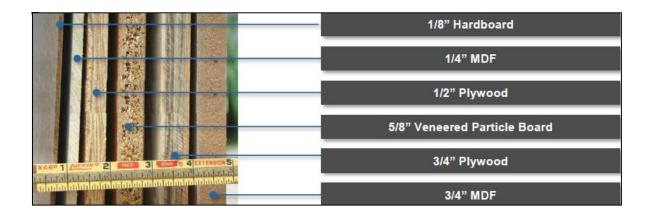




## WOOD BASED PRODUCT CATEGORIES - A PERSPECTIVE

FACTORS	TRADITIONAL PLYWOOD	MDF	PARTICLE BOARD
MANUFACTURING PROCESS	Thin sheets of veneer are glued together	Produced by breaking down hardwood and softwood residuals in to wood fibers. Wood fibers are combined using wax and resin and heat press	Particle board is a waste-wood product made by heat pressing sawdust and resin.
STRENGTH	Highest strength	Medium strength. Stronger than Particle Board	Lower strength
PRICING	Costlier material	50% cheaper than plywood	20% cheaper than MDF
WEIGHT	Heavier than MDF/Particle Board	Weighs 10-15% more than particle board	Lighter than MDF and plywood
MOISTURE RESISTANT	Less susceptible to water damage	Laminated MDF resistant to moisture	Swells in contact of moisture
PIERCING	Can handle nails/screws	Can handle only screws	Can handle only screws
MOLDING CAPACITY	Difficult to cut. Cannot be molded easily	Can be molded easily. Easily machined and painted	Can be molded easily
PREFERRED USES	Preferred choice of carpenters. Can be used in all furniture applications	Preferred choice for ready made furniture manufacturers. Suitable for wardrobe doors, shutters of kitchen cabinets.	Used for making ready made furniture.

MDF Is Composed Of Finer Wood Fibers, Whereas Particle Board Has Larger And Coarser Wood Fibers







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#### **BUSINESS SEGMENTS**

- Wood based products -Plywood and allied products, Medium Density Fiberboards (MDF)
- Demerger of MDF business alongwith Plywood unit at Uttarakhand in process –to be listed as separate entity

#### 30 YEAR STRONG BRAND

- Largest pan-India player with 26% share of organized plywood market; 22% share of domestic MDF market
- Large investments in advertisements and promotional activities over the years

# STRONG INDUSTRY POTENTIAL

- Plywood industry size Rs.
   190 billion
- MDF industry size Rs. 18 billion
- Strong demand drivers rising residential/ commercial construction
- Increasing urbanization, high disposable incomes, GST Implementation and Government announcement regarding construction of 100 smart cities

# WELL ENTRENCHED DISTRIBUTION NETWORK

- Distributors/ stockiest -Plywood-1,825, MDF & Flooring - 889
- Retailers 11,000
- Serviced by 25 branches for ply and 15 branches for MDF pan-India

# MANUFACTURING FACILITIES

- 4 state—of-the-art manufacturing facilities for Plywood
- 2 facilities for MDF largest in the country





#### **CAPACITY UTILIZATION**

- Plywood 106% utilization; optimum capacity utilization expected to be around 120% through outsourcing of MAT Ply, to undertake greenfield expansion in Uttar Pradesh for expanding capacity by 12 Mn Sqm in premium plywood
- Incremental demand for mid-segment plywood to be catered through outsourcing
- MDF 100% utilization;.

# RAW MATERIAL SUSTAINABILITY

- Plantation of fast growing and improved species of clonal plantations to improve quality of wood availability and plywood manufactured; actively involved in distribution of clonal saplings to promote plantation in the vicinity of our manufacturing units.
- Backward integration through step-down subsidiary in Gabon (West Africa) for production of face veneers – capacity to be expanded to 96000 CBM for peeling of logs annually.

#### **RETURN RATIOS**

 Pre-tax ROCE of 23.9% and Post-tax ROCE and ROE of 17.5% and 20.7% in FY2018 (CE excludes capital employed in new projects).

#### **PRODUCTION MODEL**

- Plywood 70% in-house, moving towards an asset light set-up by increasing proportion of outsourcing
- MDF 100% in-house

# FINANCIAL PERFORMANCE

 Sales, EBIDTA and PAT CAGR of 4.4%, 7.4% and 15.1% respectively over FY14-18





### **MILESTONES**

1984 PROMOTERS START OPERATIONS WITH A SAW MILL SETTING UP OF 1ST PLYWOOD UNIT IN TIZIT, 1988 NAGALAND INCORPORATED AS COMPANY UNDER THE NAME 1990 MITTAL LAMINATES PVT LTD TRANSFORMED INTO PUBLIC LIMITED COMPANY -1994 MITTAL LAMINATED LIMITED NAME CHANGED TO GREENPLY INDUSTRIES 1996 LIMITED LAUNCH OF GREENPLY BRAND (FLAGSHIP 1997 PREMIUM BRAND) LAUNCH OF GREEN CLUB - SUPER PREMIUM 2001 **GRADE PLYWOOD** AMALGAMATION OF WORTHY PLYWOOD, NOW KRIPARAMPUR FACTORY

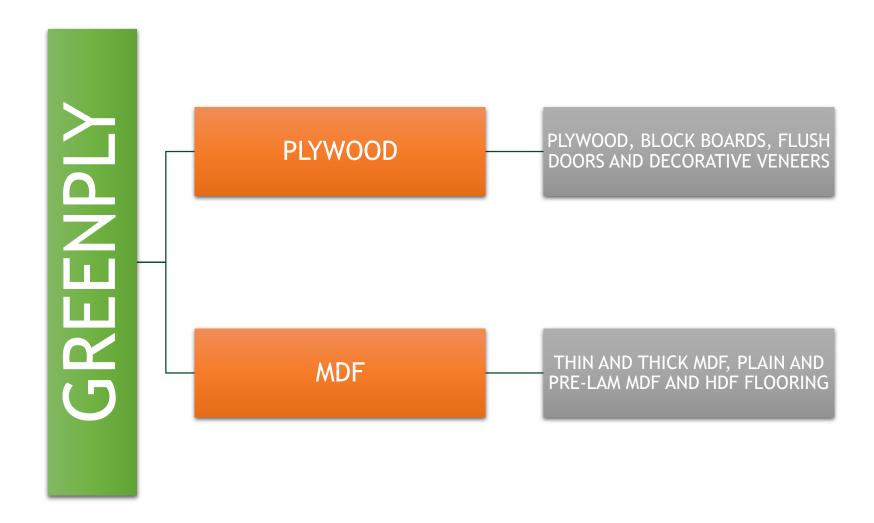


SETTING UP NEW UNIT AT PANTNAGAR, UTTARAKHAND AND LAUNCH OF ECOTEC BRAND ACQUISITION OF TWO PLYWOOD UNITS IN GUJARAT, NOW **BAMANBORE FACTORY** IMPLEMENTATION OF SAP AND LAUNCH OF OPTIMA RED **BRAND & FLUSH DOORS** COMMENCEMENT OF COMMERCIAL PRODUCTION AT NEW MDF UNIT AT PANTNAGAR, UTTARAKHAND. LAUNCH OF GREEN CLUB PLUS BRAND (LOW EMISSION PLYWOOD); CHANNEL FINANCE FOR TRADE PARTNERS OUTSOURCING OF ECOTEC BRAND FOR MR GRADE PLYWOOD FROM CHINA, TECHNICAL GRADE PLYWOOD LAUNCHED -COMPREG & COMPRESSED PLYWOOD LAUNCH OF GREEN FLOORMAX "WOOD FLOORING" DEMERGER OF DECORATIVE BUSINESS COMPRISING OF LAMINATES AND ALLIED PRODUCTS INTO GREENLAM FACE VENEER PLANT WITH CAPACITY TO PEEL 36000 CBM OF LOGS HAS COMMENCED PRODUCTION IN STEP-DOWN SUBSIDIARY AT GABON IN WEST AFRICA ANDHRA PRADESH PLANT WITH CAPACITY OF 360000 CBM HAS COMMENCED PRODUCTION DECORATIVE VENEERS PLANT WITH CAPACITY OF 3.00 MN SQM HAS COMMENCED PRODUCTION AT BAMANBORE





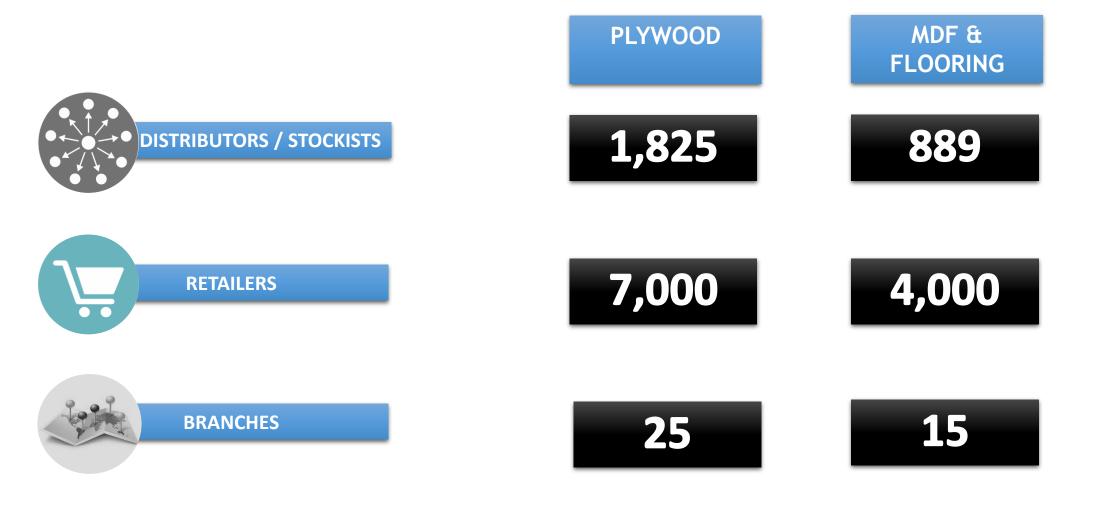
## **OUR BUSINESS**







### WELL-ENTRENCHED DISTRIBUTION NETWORK







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### MDF PLANT - ANDHRA PRADESH

Asia's largest MDF Plant with an annual capacity of 360000 CBM commenced operations in July 2018.

- Equipped with state-of-the-art European Machinery to manufacture the best MDF for the discerning customer
- Will target customers in the South and the Western zones of the country
- Will also do a substantial quantum of exports to South East Asia and the Middle East
- Will have the flexibility to manufacture all required sizes, thicknesses, densities and also plain and pre-laminated boards.





### FACE VENEER FACILITY - GABON WEST AFRICA

Greenply through its wholly owned step-down subsidiary Greenply Gabon, SA has started commercial production of face veneer in the West Africa region in July 2017 with capacity for peeling 36000 CBM of Logs

- Gabon forests are operated under a sustainable forest Management system where in 25 year Management plan is drawn. Each and every tree is marked which are allowed to be cut. In one year only 4% of the total concession is allowed to be cut.
- We are having tie ups with Loggers in Gabon for supply of logs which is sufficient to cater to our existing plant and also our expanded capacity.
- We are under the process of acquiring our own Forest concessions and survey of the concessions is underway.
- The unit would help in securing future supply of face veneer for our India Plywood operations.

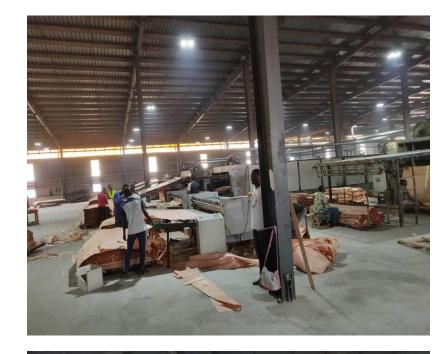






### FACE VENEER FACILITY - GABON WEST AFRICA

- Okoume is now accepted as the best available species for Face Veneer world over and has found wide spread acceptability in India.
- In the international market, countries like Malaysia, Indonesia which were exporters of Face Veneer are now importing Okoume Face Veneer.
- At present, we are selling Okoume Face Veneer to Spain, Portugal, Thailand, Sri Lanka, Vietnam, Malaysia, Philippines, China and India from our subsidiary.
- Capacity to be expanded to 96000 CBM of logs by Q1 FY'20.
   Production from the new Capacity will be exported to European markets.









### **GST OVERVIEW**

- Plywood industry is plagued by unorganised segment following unfair invoicing practices to remain competitive
- Government needs to crack down on unorganised segment to provide a level playing field for branded players
- Branded players are expected to have exponential growth over the next 3 years once the unorganised start paying their fair share of taxes
- MDF expected to penetrate deeply in the cheap plywood segment over the next five years





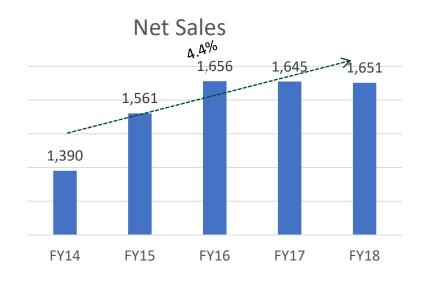
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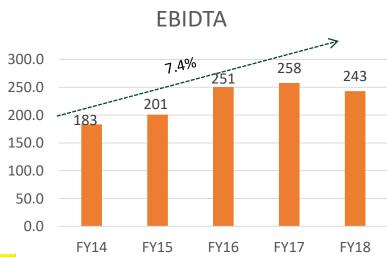
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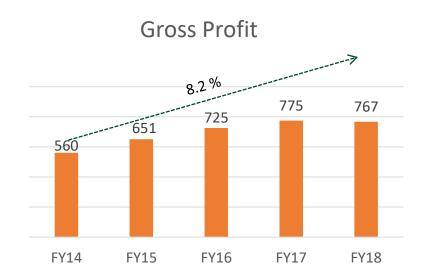


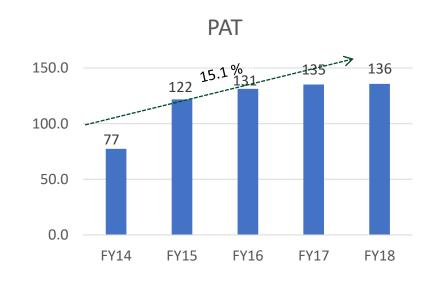


## STRONG PERFORMANCE TRACK RECORD







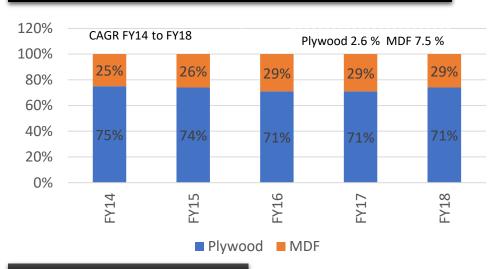




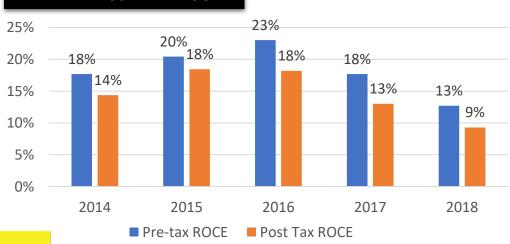


### **KEY FINANCIALS**

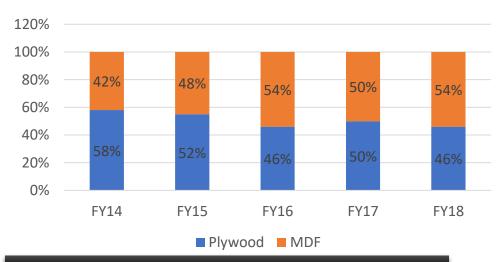
#### GREENPLY'S 29% REVENUES COME FROM MDF SEGMENT



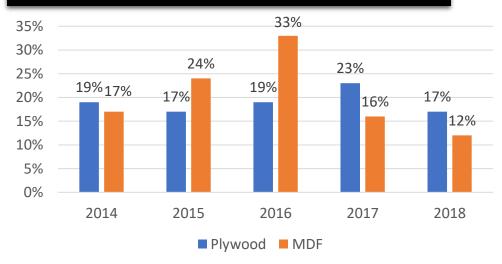
#### PRE-TAX & POST -TAX ROCE



#### MDF CONTRIBUTES 54% OF TOTAL EBITDA



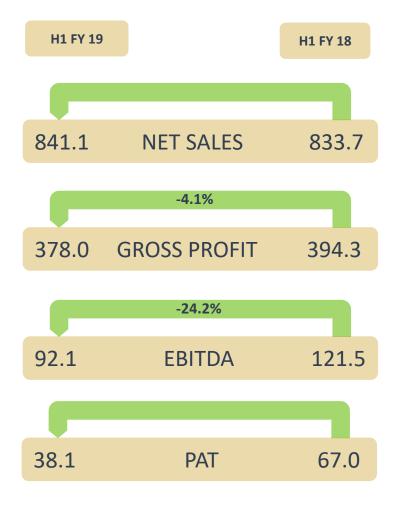
#### MDF AND PLYWOOD PRE-TAX ROCE'S FROM FY14-FY18





# FINANCIAL HIGHLIGHTS - H1 FY 2019

Key ratios (%)	H1 FY19	H1 FY18
Gross Margin	44.9%	47.3%
EBITDA Margin	11.0%	14.6%
EBIT Margin	7.5%	11.8%
Net Margin	4.5%	8.0%
Ad and promotions / Net Sales	4.6%	3.9%
Staff Cost/ Net Sales	12.5%	11.3%
Logistics cost / Net Sales	5.6%	5.6%
EPS (Rs.)	3.11	5.46

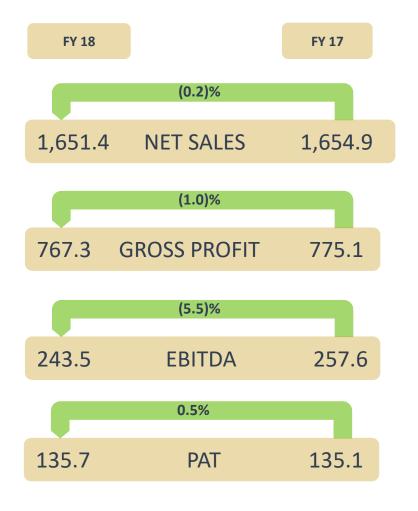






## FINANCIAL HIGHLIGHTS - FY 2018

Key ratios (%)	FY18	FY17
Gross Margin	46.5%	46.8%
EBITDA Margin	14.7%	15.6%
EBIT Margin	12.0%	12.6%
Net Margin	8.2%	8.2%
Ad and promotions / Net Sales	3.3%	3.8%
Staff Cost/ Net Sales	11.2%	10.3%
Logistics cost / Net Sales	5.7%	6.1%
EPS (Rs.)	11.07	11.08







# FINANCIAL HIGHLIGHTS - B/S PERSPECTIVE

Balance Sheet Snapshot (Rs. crore)	Sept 30, 2018	Sept 30, 2017	March 31, 2018	March 31, 2017
Net worth	944.86	847.88	915.05	787.02
Total debt	752.49	554.25	652.46	426.25
<ul> <li>Long Term Debt (Including Current Maturity)</li> </ul>	591.42	422.15	483.98	307.85
Short Term Debt	161.07	132.10	168.48	118.40
Capital Employed	1697.89	1402.13	1568.83	1178.56
Cash and cash equivalents	14.10	28.03	29.65	71.60
Fixed Assets	1288.65	1014.68	1253.38	717.41
Receivables	303.80	350.21	284.40	304.78
Payables	249.27	236.35	211.01	227.52
Inventories	280.57	169.41	208.25	158.26





# FINANCIAL HIGHLIGHTS - B/S PERSPECTIVE

Key Ratios	Sept 30, 2018	Sept 30, 2017	March 31, 2018	<b>M</b> arch 31, 2017
Inventory (days)	61	37	46	35
Debtor (days)	66	77	63	66
Creditor (days)	54	52	47	50
Working Capital Turnover (days)	73	62	62	51
RoE	8.1%	15.8%	14.8%	17.2%
RoCE – Pre-Tax	7.4%	14.0%	12.7%	17.7%
RoCE – Post-Tax	7.6%	10.4%	9.3%	13.0%
RoE (Excluding New Investments)	8.2%	21.5%	20.7%	24.1%
RoCE – Pre-Tax (Excluding New Investments)	7.5%	23.8%	23.9%	27.4%
RoCE – Post-Tax (Excluding New Investments)	7.7%	17.6%	17.5%	20.1%
Net Debt / Equity (x)	0.80	0.65	0.71	0.54





### **OUR BRANDS**

































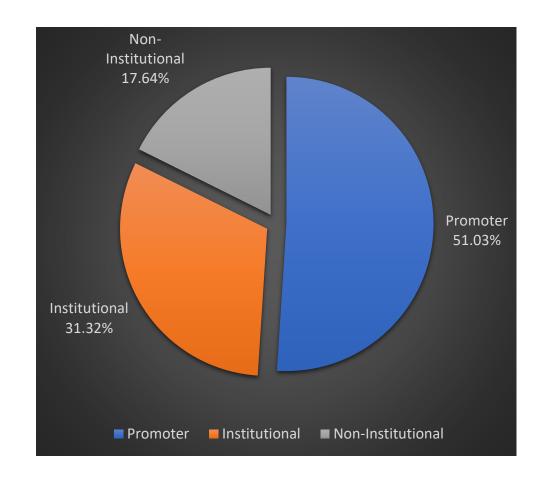






# **SHAREHOLDING 30th September 2018**

Sr. No.	Name	% of Holding	No. Of Shares (cr.)
1	JWALAMUKHI INVESTMENT HOLDINGS	9.69%	1.19
2	HDFC TRUSTEE COMPANY LTD	8.37%	1.03
3	SBI FMCG FUND	3.58%	0.44
4	WESTBRIDGE CROSSOVER FUND, LLC	2.97%	0.36
5	TATA YOUNG CITIZENS FUND	2.88%	0.35
	Total	27.49%	3.37







### **BOARD OF DIRECTORS**

SHIV PRAKASH MITTAL

**EXECUTIVE CHAIRMAN, PROMOTER DIRECTOR** 

Veteran in the industry with over 40 years experience

# RAJESH MITTAL MANAGING DIRECTOR

B.Com with over 30 years experience

# SHOBHAN MITTAL JOINT MANAGING DIRECTOR AND CEO

BBA with over 10 years of experience

SANIDHYA MITTAL EXECUTIVE DIRECTOR

B.Com with 5 years experience

# SUSIL KUMAR PAL NON-EXECUTIVE – INDEPENDENT

Erstwhile GM, Allahabad bank

#### ANUPAM KUMAR MUKERJI NON EXECUTIVE – INDEPENDENT

Retired as the Director General of forests

# SONALI BHAGWATI DALAL NON EXECUTIVE – INDEPENDENT

Architect with over 20 years experience

# UPENDRA NATH CHALLU NON EXECUTIVE - INDEPENDENT

Erstwhile CGM, financial reporting, compliance and taxation, SBI

# VINOD KUMAR KOTHARI NON EXECUTIVE - INDEPENDENT

Qualified Chartered Accountant and Company Secretary. Author, Trainer and a consultant on specialised financial subjects



### **KEY MANAGEMENT PERSONNEL**

VISHWANATHAN VENKATRAMANI – CFO

B com (hons.); CA; over 3 decades of experience in finance, accounting and taxation functions

YOGESH ARORA – COUNTRY HEAD – SALES & MARKETING (MDF)

BSc; over 3 decades of experience

SUBHASH KUMAR AGARWAL – TECHNICAL HEAD (MDF)

A.M.I.E in chemical engineering; over 35 years experience

SUBIR KUMAR PALIT – COUNTRY HEAD – SALES & MARKETING (PLYWOOD)

MBA (marketing) and PGCGM; over 3 decades of experience





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## FACILITIES / PRODUCTION MODEL AND REGIONAL BREAKUP

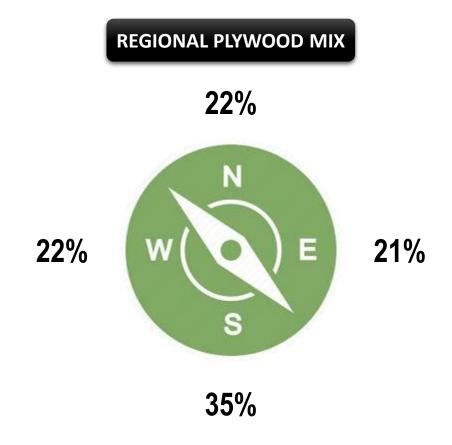
#### **FACILITIES**

Location	Capacity (mn sqm.)
Tizit, Nagaland	4.50
Kriparampur, West Bengal	6.00
Pantnagar, Uttarakhand	10.50
Bamanbore, Gujarat	14.40
Total Capacity	35.40
Uttar Pradesh (Proposed)	12.00

### **PRODUCTION MODEL**

70 % IN-HOUSE, 30 % OUTSOURCED IN VOLUME TERMS
78 % IN-HOUSE, 22 % OUTSOURCED IN VALUE TERMS
TO INCREASE PROPORTION OF OUTSOURCING TO 30%
OVER NEXT 3 YEARS

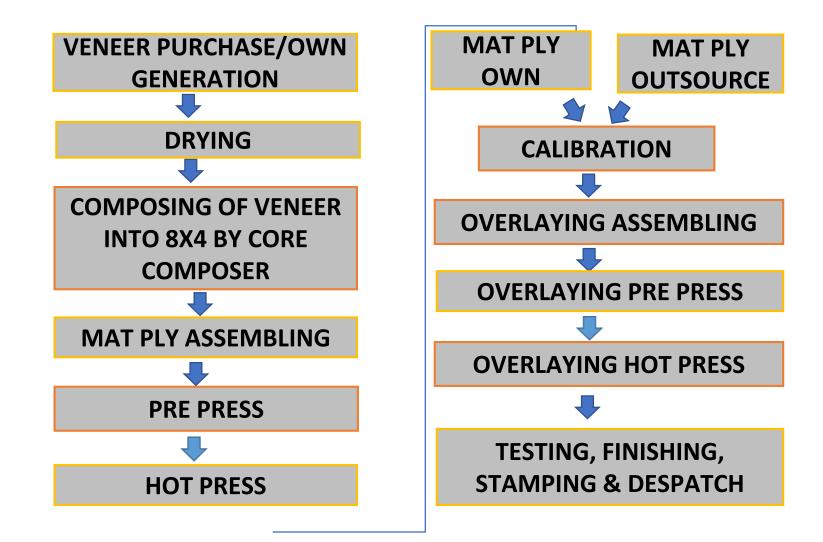
- Asset light model generating higher ROCE's
- Mid-segment variants to be outsourced freeing existing capacities for premium variant
- Quality Team on vendor's site to monitor quality of inputs and ensure consistent quality of finished product







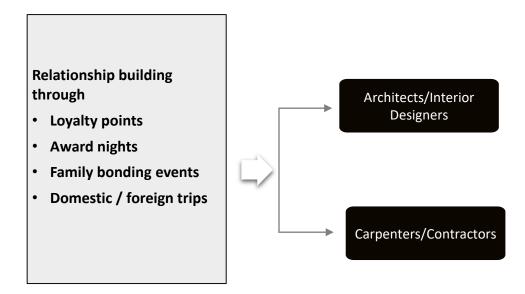
## MANUFACTURING PROCESS-NEW (4 PRESS TECHNOLOGY)



### **MARKETING STRATEGY & INITIATIVES**

- To leverage strong brand presence built over 31 years
  - India's leading plywood manufacturing company
  - To continue investing ~3% of net sales going forward towards ad expenditure with the aim of increasing brand visibility and recall

### **Mapping Key Influencers**



#### **Key Initiatives**

- 360 degree marketing initiatives targeted at trade and end-consumers through various ATL / BTL activities
- Green Teak World Stores offering customers a feel of value-added products

#### Successful brand campaigns

- 'Sardar Kid' won the gold at Abby Awards 2006
- 'Forever New" features Arjun Rampal unconventional take on the brand's core proposition of durability
- 'Always Hoyenga' relives Greenply Plywood's promise to last for generations
- Aag Ko Kare Bye Bye'
- Ask Greenply
- Sasta Nahi Sahi Ply Chuno





## **GROWTH PLANS**

BACKWARD
INTEGRATION
THROUGH NEW
UNIT IN GABON
FOR
PRODUCTION OF
FACE VENEERS

- Gabon has very sustainable forest policies unlike Myanmar
- Current capacity of 36000 cubic metre for peeling of Logs to be expanded to 96000 CBM by Q1FY 2020

MOVING
TOWARDS AN
ASSET LIGHT
MODEL-FUTURE
GROWTH
THROUGH
OUTSOURCING
ROUTE

- Generate higher ROCE's
- Increase in Plywood Manufacturing Capacity through outsourcing of MAT Ply
- Mid-segment variants will be outsourced, freeing existing capacities for premium variants
- To have teams monitor vendor's site to ensure quality of inputs and consistent quality of finished product
- Targeting to increase proportion of outsourcing from 24% currently to 30% over next 3 years





## FINANCIAL & OPERATIONAL HIGHLIGHTS

Particulars	FY14	FY15	FY16	FY17	FY18	CAGR
Net sales (Rs. crore)	1,037.30	1,152.07	1,165.36	1,167.99	1,147.94	2.6%
EBITDA margin (%)	10.3%	9.1%	9.4%	11.2%	10.0%	-
EBIT margin (%)	7.9%	6.8%	7.3%	8.9%	7.9%	-
Annual capacity (million sqm.)	32.4	32.4	32.4	32.4	32.4	-
Production (million sqm.)	34.68	33.08	32.60	34.93	34.39	_
Sales volume (million sqm.)	44.51	46.11	48.25	50.30	51.08	3.5%
Utilisation (%)	107%	102%	101%	108%	106%	-
Average realisation (Rs./sqm.)	222	241	239	229	222	-

GREENPLY ACCOUNTS FOR 26% OF ORGANISED PLYWOOD MARKET





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## FACILITIES / PRODUCTION MODEL AND REGIONAL BREAKUP

### **FACILITIES**

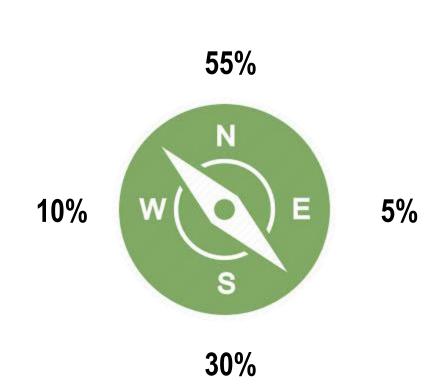
Location	Capacity (CBM)
Pantnagar, Uttarakhand	1,80,000
Chitoor, Andhra Pradesh	3,60,000

### Largest facility in India

### **PRODUCTION MODEL**

- 100% IN-HOUSE
- AP facility commissioning has taken place in July 2018

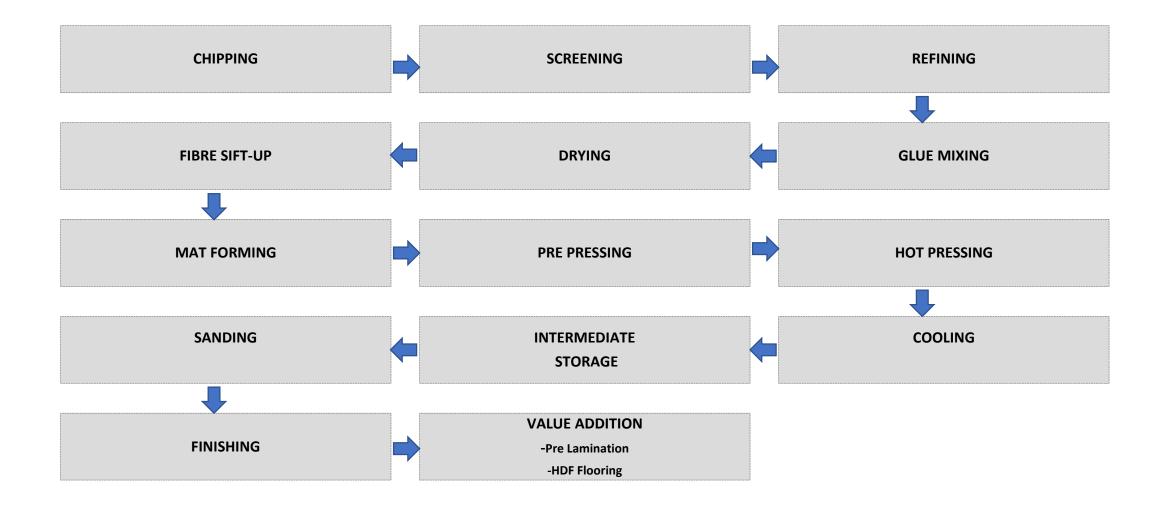
### **REGIONAL MDF MIX**







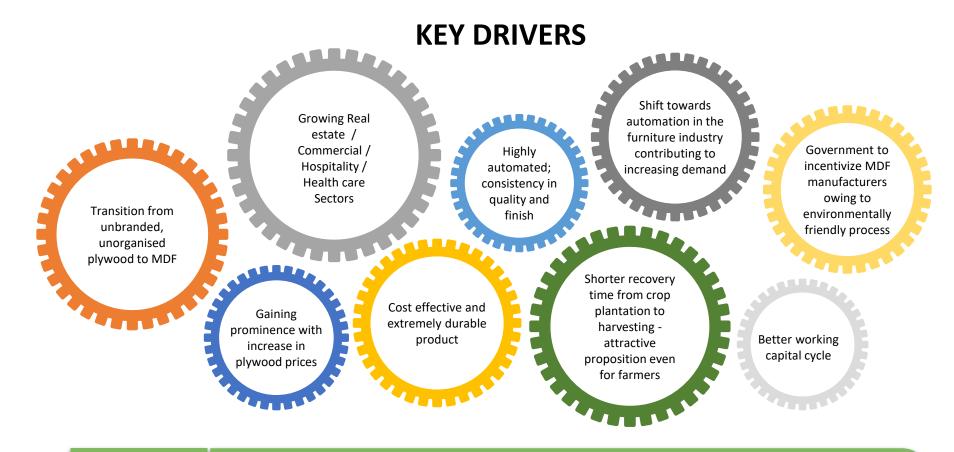
## **MANUFACTURING PROCESS**







## MDF - THE WAY FORWARD



Greenply Distinct Advantage

- Largest manufacturer with strong brand penetration and robust distribution network
- Conti-Press technology gives Greenply a distinct edge over other MDF producers
- Pre-Laminated MDF boards approved for various applications by office of Director General, Central Public Works Department
- Plain, Pre-Laminated and Veneered MDF Boards approved for use in defense works by the Military Engineering Services





## FINANCIAL & OPERATIONAL HIGHLIGHTS

Particulars	FY14	FY15	FY16	FY17	FY18	CAGR
Net sales (Rs. crore)	352.72	408.51	476.08	476.74	471.70	7.5%
EBITDA margin (%)	21.6%	23.3%	28.5%	27.1%	28.8%	-
EBIT margin (%)	17.0%	18.5%	24.6%	22.7%	24.4%	-
Annual capacity (cubic metre)	180,000	180,000	180,000	180,000	180,000	-
Production (cubic metre)	136,723	161,229	177,382	189,171	180,736	7.2%
Sales volume (cubic metre)	137,932	161,424	177,953	184,905	179,908	6.9%
Utilisation (%)	76%	90%	99%	105%	100%	-
Average realisation (Rs./cum.)	25,552	25,238	26,723	25,764	26,202	0.6%

**GREENPLY ACCOUNTS FOR 22% OF MDF MARKET** 





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## **GREENPLY INDUSTRIES - INDUSTRY POSITION**

Highly Credible Brand
Products Sold Under A Range Of Well Regarded
Sub Brands

Robust & Efficient Manufacturing Facilities
Ensuring Optimal Quality

Secured Long-term Availability Of Quality Face Veneer Through Jv In Myanmar And Step-down Subsidiary In Gabon (West Africa)

Largest Manufacturer Of Mdf Of Various Thickness And Densities, Current Capacity Of 540,000 Cbm

Increasing Domestic Capacity Of Mdf Has Led
To Reducing Imports Over The Years

Diversification Of Production Capabilities
Through The New Plant At AP To Enable
Improved And Efficient Capabilities To Cater
To Domestic And International Markets
With capacity Of 540,000 Cbm Greenply has a
capacity market share Of 42%





## **GROWTH OUTLOOK**

#### **INDUSTRY DRIVERS**

- Rising demand from the real estate sector
- Increasing urbanisation, higher disposable incomes and a growing middle class
- True implementation of GST to facilitate faster shift from unorganised to organized players

#### **PRODUCT PROFILE**

- Improve mix of plywood through increase of value-added products like Green Defender, Green Gold Prima and Natural Veneers
- To increase ratio of value-added products in MDF like Exterior grade / Club MDF, Pre-Laminated MDF and Laminated Flooring / Veneer flooring

#### **ADVERTISING & PROMOTIONAL SPENDS**

- Continued investments in increasing brand visibility pan-India
- Maintaining Ad spends at around 3-3.5% of Net Sales

#### **FINANCIAL PERFORMANCE**

- Expect a 5-6% growth in FY19
- Margins expected to be impacted due to surplus capacities in MDF

#### **DISTRIBUTION NETWORK**

• To increase the number of distributors and retailers going forward

#### **IT INITIATIVES**

- Upgraded IT infrastructure implementing SAP S4 Hana to strengthen overall supply chain
- Implemented Microsoft CRM Module

#### **EXPANSION PLANS**

Plywood

Optimise utilisation in existing facilities

Increase outsourcing proportion to 30% from 24% presently over the next 3 years
Setting up of a new plant in Uttar Pradesh over FY18-20





### ABOUT GREENPLY INDUSTRIES LIMITED

Greenply Industries Limited (GIL) enjoys leadership position in plywood and medium density fibreboards (MDF) accounting for almost 26 percent of the organized plywood and 22 percent of the MDF market in India.

GIL has four state-of-the-art manufacturing facilities for Plywood and two facilities for MDF spread across the country producing world class interior products for the domestic and global markets. The company has a presence in over 300 cities across 21 states serviced through a well-entrenched distribution network of 2,700 dealers and authorised stockists, a retail network exceeding 11,000 and 40 branches pan-India.

GIL is the preferred partner of choice for a large number of office and home builders having a comprehensive product portfolio servicing clients at every point of the price spectrum under brand names of Greenply, Greenpanel and various sub-brands.

#### For further information, please contact:

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