

May 30, 2022

BSE Limited

Listing Department
Phiroze Jeejeebhoy Towers
Dalal Street - Mumbai- 400001

Scrip Code: 532349

Dear Sir/Madam,

National Stock Exchange of India Limited

Listing Department Exchange Plaza, Block G, Bandra Kurla Complex, Bandra (E) Mumbai – 400 051

Scrip Symbol: TCI

<u>Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)</u>
<u>Regulations, 2015</u>

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors Presentation for the Q4/FY 2021-22 ended on 31st March, 2022.

This is for your information and necessary records.

Corporate Office

Thanking you,

Yours faithfully,

For Transport Corporation of todia Ltd.

Company Secretary & Compliance Off

Encl: a/a

CIN: L70109TG1995PLC019116



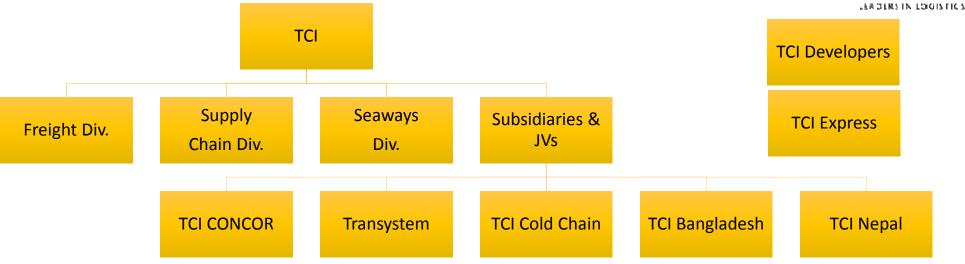


Everything Logistics

Earnings Presentation Q4 FY22

Group Overview









\$600+ Mn Revenue



2.5%
Moving India's
GDP by Value



7000+ Employees Strength



1,500+
IT Enabled
Own Offices



12,000+ Trucks in Operations













Logistics industry Growth drivers





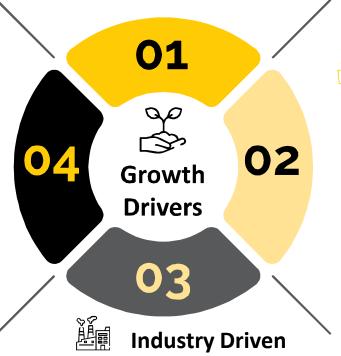
Consumer Driven

- Increasing trends in online shopping & digital transactions
- High Degree of Urbanization



Regulatory & Government Initiatives

- Infrastructure push PM Gati Shakti ,BharatMala, SagarMala, MMLP, DFC
- Boost to domestic supply chain, PLI, Atmanirbhar Bharat
- GST,E-way bill and E-invoicing driven governance push and formalization



Industry Driveri

- Logistics industry at USD 250B
 & very fragmented
- Push towards Rail Multimodal
- National Logistics Policy giving positive direction

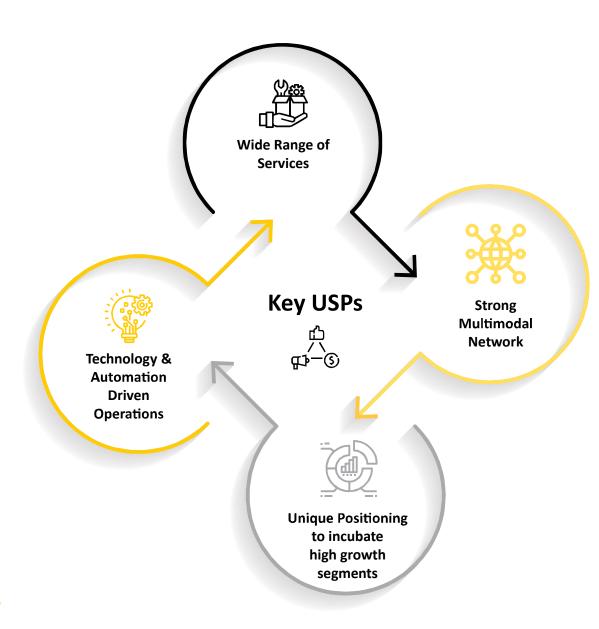


Customer Driven

- Focus on core area of business: increased outsourcing
- Rapid pace of technology adoption and automation
- Demand for warehousing & value added services
- Stretched supply chains leading to dynamic requirements

Company Strategy: Everything Logistics





Wide Range of Customized Services Warehousing **VERTICALS SERVED/ PRODUCTS** רנור/ דור Storage 3 PL/ **Automobiles Retail and CP** Coastal Hi-tech (ICE) **BENEFITS FOR CUSTOMERS** Unique positioning Healthcare and Lifesciences Indian Rail **Single Window Solution** to tap high & Container growth segments **Energy & Renewables** Movement **Operational Cost Efficiencies** Multimody **Aviation & Defence** ****Trusted Delivery & Fulfillment Network KEY USPS USTOMISED SOLUTIONS ARODUCTS/SERVICES **E-Commerce** Economies of Scale CHA Wide Range of Services **Chemicals UNLOCK BUSINESS Iron and Steel** SAARC -**POTENTIAL** Country Food Grains/Agri. ++ **Operations** Multimod , Solution Ecosksken noisemond bne vaolonday ODC/PHH Bulk Logistics **HORIZONTAL SERVICES** Outbound Logistics **Cold Chain** Reefer Storage Reefer TPT **SARRC+ CHA** 5 | Everything Lo

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Multimodal Network & International/EXIM

Rail



Own Trains: 3 AFTO (Trains)

- High End CBU Logistics
- End-to-End container movement
- Cross Border movement

Full rake movements 1351 (FY22) 1372 (FY21)

Coastal





Ship Deployed :6

DWT: 79,000

GP containers: 8000+

Containers management



- Intl/Exim
- Baffle/ISO
- Marine

TEUs handled: 143,000 (FY22) 123,000 (FY21)

Yards & Terminals



No. of Yards & Terminals managed

Yards: 55 Terminals:60

Unique Positioning to incubate High Growth Segments





Chemical + Pharma

Agri. ++ Value Chain

Renewables

Cold Chain

SAARC

WHY are these high growth segments?

- Supply chain disruption in China
 Europe
- 2. Chemicals flow into Pharma through APIs.
- 3. India is preferred manufacturing destinations for chemicals (all MNCs are present here).
- 4. Maturing SCs

- 1. 16% of GDP in farm & food sector 2. Consumption linked sector with shorter cycles
- 1. Global Renewable energy market projected to reach \$1,977.6 billion by 2030
- 2. Boom in "green" energy
- 3. Increased shift from fossil fuels to renewable energy
- 1. Growth in the organized food delivery and e-commerce segments.
- 2. Market maturing to quality vs cost
- 1. BBIN & CMLV countries.
- 2. Increasing SC linkages in neighboring countries
- 3. Look East Policy with Govt investment into projects

TCI's approach to these high growth segments

- **1**. Multimodal solution for movement of Haz. and Non-Haz. bulk liquid and dry chemicals.
- **2**. Own strategic assets- ISO Tanks, Gas Tankers, Dry Bulk Containers.
- 3. Responsible Care, ITCO, PESO and Drugs License
- 4. Chemical & GDP compliant warehouses.

- **1**. Multimodal solutions comprising last mile deliveries.
- 2. 3PL Solutions, Yard management, OBL, WH
- 3. Offers hub-spoke solutions.
- 1. End-to-End multimodal through Rail.
- Import clearance and Warehousing
- 3. Last Mile and Storage

- 1. Dedicated team under JV with Mitsui
- 2. Quality operations with `cold & dry solutions
- 3. 150 +fleet (90 Own), 13000+ Pallet position.

- 1. Own Subsidiaries in Nepal and Bangladesh.
- 2. Offices at all major borders and capital cities,
- 3. End-to-End multimodal through Road and Rail.
- 4. AEO, IATA, CHA, Courier Licenses.

Technology Driven Operations



Central Monitoring System

- Vehicle Tracking & Fleet **Management System**
- Logistics Control Tower
- Security Operation Centre



Strong Tech Team

- Version Control
- Project Management **System**
- **◆** Tech enabled Infrastructure

Customer and Suppliers

- Customer Control towers
- Customer Relationship Management/Portal & App
- Supplier Performance Management & app









IOT Devices



- Temperature Sensors
- RFID's
- Barcode Scanners

Operations & Warehousing

- Warehouse Management System
- Workman Management System
- ◆ ERP on cloud, , E-Invoice, E-Waybill
- **◆** Freight Exchange Platform

Digital Transformation

- End to end projects
- Robotics Process Automation
- Business Intelligence Tool
- Optical Character Recognition



Key Highlights



- Highly volatile and mixed sectorial trends, diversified service offerings and large customer base helped in growth momentum to continue
- Sufficient liquidity in system with strong cash flow, reduced borrowing from to 420 Mn from 2300
 Mn at beginning of the year.
- Robust pipeline of new opportunities with customers



TCI Freight Division: Industry nature and trends 💝 TCI



~40 Bn USD Less than Truck Load (LTL) segment size	I 160 Bn USD I Indian Logistics I Market
∼ 6% Freight Market Growth (CAGR)	40+ Truck variants
12 Mn+ Trucks under operations	6:5 LCGV to HCGV



Key Industry trends:

- Need for FTL & LTL from customers
- Anywhere to anywhere model
- Tech support: adoption of conversational customer support Chabot
- End to end visibility
- In-transit small storage facilities to grow
- Packaging support for high value goods, fragile items specially in LTL segment

TCI Freight Division: Core competencies and

FICI

capabilities

- One of India's premier organized freight services provider with pan India presence & to SAARC
- 700 IT Enabled Owned offices, 25 Strategic Hubs
- Truck under Operation: 4500+:Owned: 120

- On demand use of Foldable Large Containers (FLCs) to safeguard goods.
- Single window Key Account Management (KAM) solutions for managing information flow and tracking.



Services

- Provides full truck load (FTL), less than truck load (LTL)
- Customized Solutions
- ODC and Project Heavy Haul



IT Capabilities

- Mobile App controlled loading, unloading and dispatch of goods.
- Centralized vehicle tracking through geofenced system and customer service by quick response team.

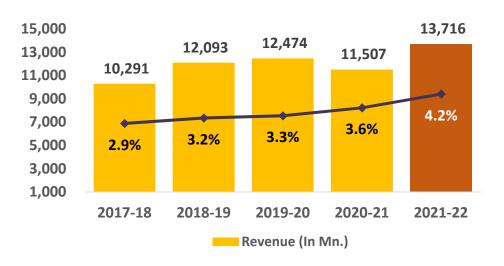
TCI Freight Division: Key Operational Highlights

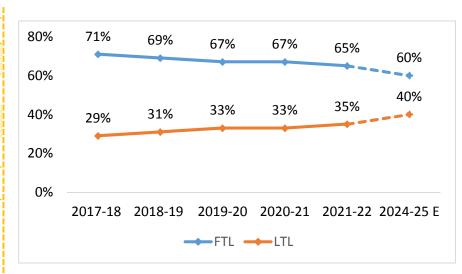


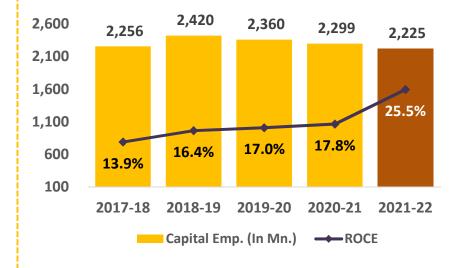
Figures in Mn

Particulars	Q4 FY22	Q4 FY21	Gr%	FY22	FY21	Gr%
Revenue	3906	3871	0.9%	13716	11507	19.2%
EBDITA	180	172	4.5%	620	472	31.2%
% to Revenue	4.6%	4.5%		4.5%	4.1%	
EBIT	170	161	6.0%	577	416	38.7%
% to Revenue	4.4%	4.1%		4.2%	3.6%	

- Nominal growth in Q4 due higher base last year, Full year ~19% amidst improved economic activities
- Freight rates have increased by avg. 5-10% across sectors
- ROCE on improving trend with asset light model and stable margins



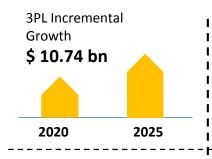






TCI Supply Chain Division: Industry nature

and trends



7.87%

3PL Estimated CAGR (2021-2025)

8%

3PL - Acceleration of Market Growth (CAGR) **Organized**

Market

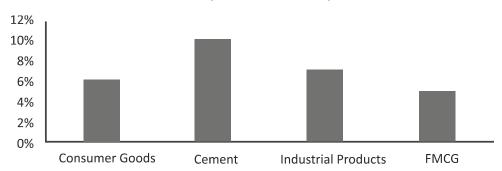
14.86%

Compound Annual Growth Rate of Warehousing Market (2021-2025)

2086 Bn

Estimated Market Value of Warehouse Industry (By 2025)

Typical Logistics and Warehouse Cost (as a % of Sales)



Source: Deloitte analysis

Key Industry trends to drive Supply Chain and Warehousing:

- Third-party logistics to gain momentum
- Reorganization of warehouses
- Increased use of warehouse automation
- Increase in Cold storage
- Increased use of Technology

TCI Supply Chain Division: Core competencies



and capabilities

WH/ DC E-fulfillment centers Yards Cross-docking Multimodal 3PL, 4PL IBL, OBL Control Tower

- ✓ Integrated Logistics & Supply Chain Solutions from conceptualization to execution
- ✓ Vehicles under Operation : 4000 + Owned : 960
- √ Yards managed : 55
- ✓ IBL Pickup per day:5000+
- ✓ Managing diverse logistics operations for mobility sector (passenger, industrial, agri)

Healthcare

Chemical

Hi-tech

Retail &CP

Auto

Strong Distribution Network Optimization capabilities







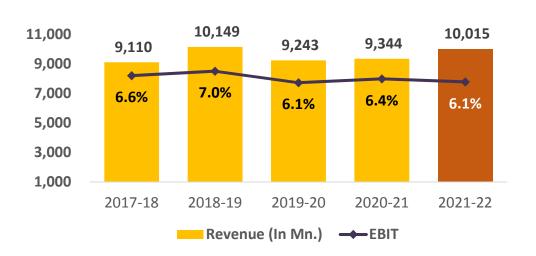


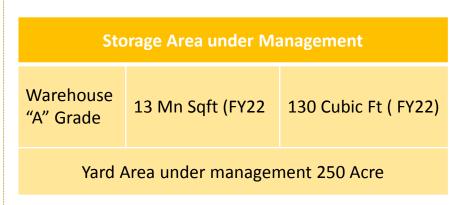
TCI Supply Chain Division: Key Operational Highlights 7 TCI

Figures in Mn

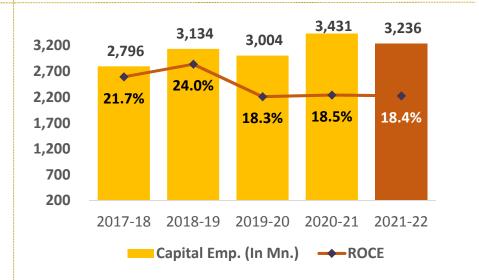
Particulars	Q4 FY22	Q4 FY21	Gr%	FY22	FY21	Gr%
Revenue	2552	2910	-12.3%	10015	9344	7.2%
EBDITA	291	328	-11.2%	1068	998	7.0%
% to Revenue	11.4%	11.3%		10.7%	10.7%	
EBIT	182	202	-10.1%	613	596	2.9%
% to Revenue	7.1%	7.0%		6.1%	6.4%	

- De-growth during Q4 amid supply disruption in automotive, sudden drop in Farm Equip.
- Added 3rd AFTO rake
- Margins are stable, with controlled cost structure & lower interest cost which off-setting depreciation and other fixed cost





4,000 (950) Fleet in operations (Owned)

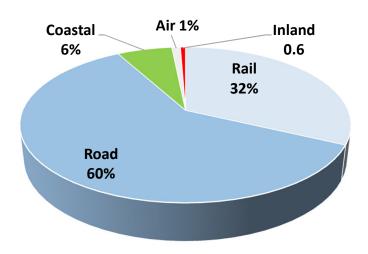


TCI Seaways: Industry nature and trends





Waterways : 6% of transportation modal mix



- Manufacturing at the Coastal Area will increase
- More SEZs and Warehousing Zone near ports
- Multimodal Logistics Park to Come up
- Inland Waterways Projects
- BBIN and BIMSTEC connectivity

TCI Seaways Division: Core competencies and

capabilities



Reach & Services

- One of the leading multimodal coastal players having presence along the Western, Eastern & Southern ports of India
- Expertise in coastal shipping services, container & bulk cargo movements, and transportation services
- First-mile and last-mile connectivity via rail & road
- Multi-modal solutions with reduced carbon footprint (Green logistics)







Owns **8000+ marine containers** (multipurpose)

06 domestic coastal ships with a total capacity of **77,957 DWT**

Serves 7 of India out 13 pots

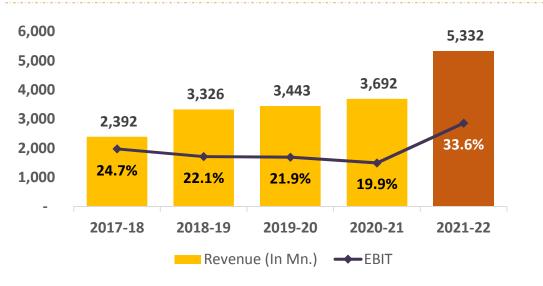
TCI Seaways Division: Key Operational Highlights 🛬

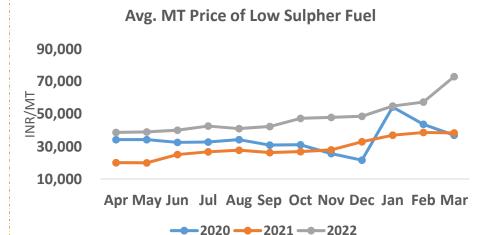


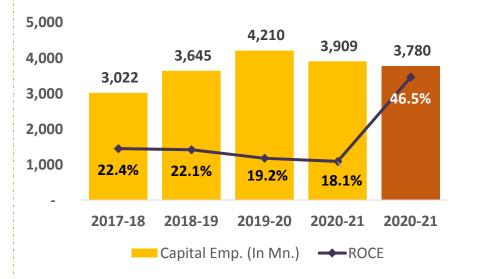
Figures in Mn

Particulars	Q4 FY22	Q4 FY21	Gr%	FY22	FY21	Gr%
Revenue	1542	1204	28.1%	5332	3692	44.4%
EBDITA	716	434	65.0%	2363	1150	105.5%
% to Revenue	46.4%	36.0%		44.3%	31.1%	
EBIT	477	305	56.1%	1790	735	143.3%
% to Revenue	30.9%	25.4%		33.6%	19.9%	

- Exceptional growth amidst increased freight rates, High value return cargo from Myanmar
- 3 dry docks each in FY 22 & FY 23







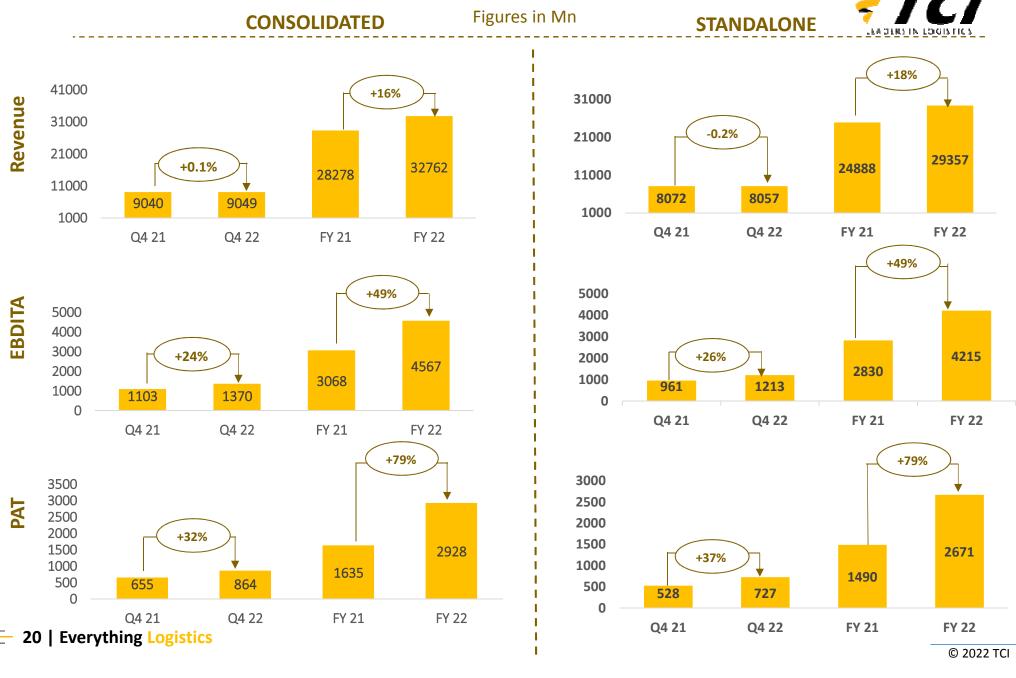
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TCI's Joint Ventures

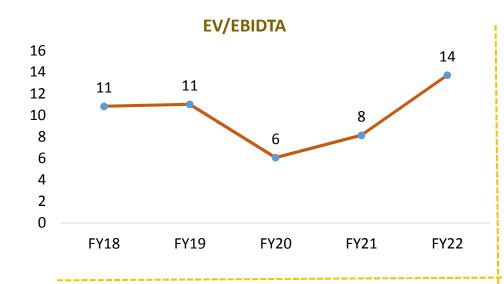
FY22 (FY21)	TCI CONCOR Multimodal Logistics Solutions	FTCI COLD CHAIN	Transystem
Revenue	<mark>3010</mark> (3239)	<mark>586</mark> (361)	<mark>4665</mark> (3596)
Y-o-Y Growth	-7.1% (71%)	62.3% (40.6%)	29.7% (-19.2%)
PAT PAT	<mark>56</mark> (67.0)	<mark>28</mark> (4.9)	<mark>545</mark> (396)
Capital Employed	411 (336)	<mark>420</mark> (379)	2920 (2573)
Strategic Partner's Share	49%	20%	51%
Key Operational Highlights	Operates on asset- light model Building upon its capabilities of integrated multimodal logistics solutions	Cold chain services to cater temperature control Warehousing, Primary & secondary distribution requirements.	Focused on automotive logistics of Japanese clients
	Chemicals, Food Grains, Metals etc		Everything Logistics

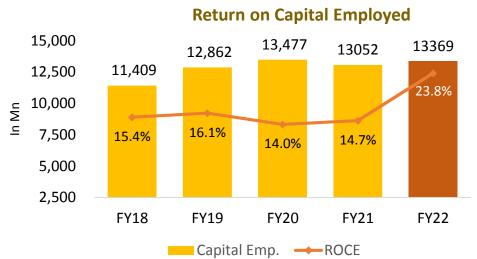
Financial Highlights

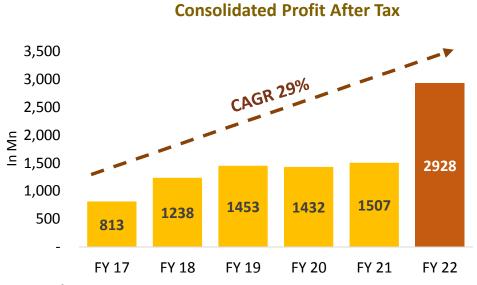


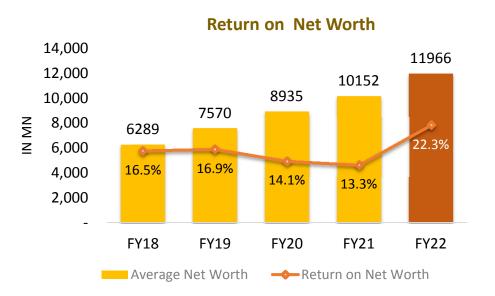
Consistent performance : Key financial Indicators







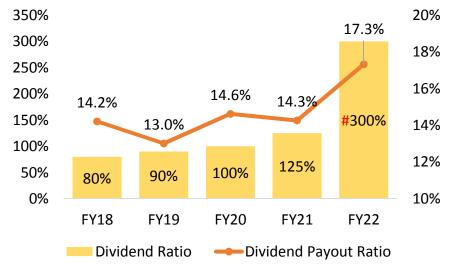




Market Summary

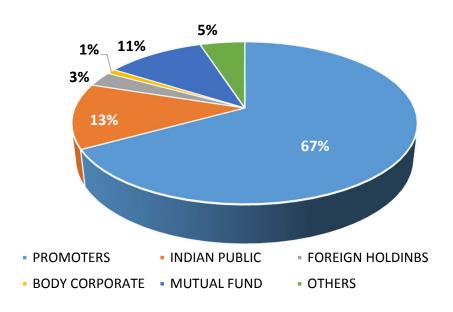


Particulars	UOM	31st Mar 22
Market Cap	Rs Mn.	46327
Debt	Rs Mn.	424
Enterprise Value	Rs Mn.	46245
P/E	Nos	17.2
EV/EBITDA	Nos	14.0
52 Week High	Rs/share	858.6
52 Week Low	Rs/share	254.1



Including final dividend @100% in Q4FY22 BOD

Shareholding Pattern as on 31st March 2022



CRISIL Long term Rating : AA (Positive)

ICRA Short Term Rating CP: A1+

Stock returned CAGR of 37% in last 20 years

• Stock coverage: 11: Buy Rating: 11

Corporate Governance: Social Responsibility



- Ensuring **environment-friendly workplaces** including renewable energy
 use. Promoting 3R's Reduce, Reuse,
 Recycle
- Multimodal Solutions: push towards green logistics
- Warehouse are equipped with solar panels for efficient eco-friendly operations
- TCI successfully completed 8000 trips in past 8 months via CNG vehicles









- Road safety and health initiatives conducted on a national level, over 14 months across 8 states
- **22** healthcare centers across 11 states
- Artificial limb center served 2112 patients
- Urmila Sports Academy to train players for National and International sports events













- Strengthening Independence & transparency & diversity of the Board of Directors
- Development of long-term performance-linked remuneration system
- Numerous governance principles & policies



Future Outlook



- Post COVID economic activities accelerated amidst sectorial pent-up demand however geopolitical tension in Euro-Asia region, rising commodities cost, supply chain disruptions due to China lockdown and inflationary pressure creating some headwinds in short term
- Revenue and Profit growth of 10%-15%

			Fi	gures In Mn.
Aggressive capex plan to capture next cycle of growth	Actual (FY07 to FY21)	FY 22 Budget	FY 22 Actual	FY23 Budget
Hub Centers & Small warehouses	5017	' 640	146	960
Ships	3210	800	0	900
Containers	1219	400	120	600
Trucks & Rakes	4581	. 340	174	650
Others (W/H Equip, Wir Energy, IT etc.	nd 1102	2 70	28	40
Total	1522	0 2250	468	3150

Everything Logistics

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Install Us 'Logistics Focus' on Android & iOS



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