| The Manager, | Dy. General Mannager, |
| :--- | :--- |
| Listing Department, | Department of Corporate Services, |
| National Stock Exchange of India Ltd., | BSE LIMITED, |
| 'Exchange Plaza' C-1, Block G, | First Floor, P.J. Towers, |
| Bandra-Kurla Complex, Bandra (E), | Dalal Street, Fort, |
| Mumbai-400 051. | Mumbai - 400001. |
| Security ID: SUBROS | Security ID: SUBROS |

## Dear Sir/Madam

## Sub: Outcome of Board Meeting

Pursuant to the applicable regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find the following:
(a) The presentation to be shared with the analyst / institutional investors in respect of the Audited Financial results for the quarter and year ended $31^{\text {st }}$ March, 2019, duly approved by the Board of Directors in the Meeting held on $21^{\text {st }}$ May, 2019

We request you to kindly take the same on record.
Thanking you,
Yqursf faithfully,
Fqr SUBROS LIMITED
Rakesh Arora
Company Secretary


# Subres 

## Cooling the Planet

Financial Results - Quarter 4, FY 2018-19 Investor Presentation

## SAFE HARBOUR

This presentation might contain forward looking statements which involve a number of risks, uncertainties and other factors that could cause the actual results to differ materially from those in the forward looking statements. The Company undertakes no obligation to update these to reflect the events or circumstances thereof. Secondly, these statements should be understood in conjunction with the risks the company faces.

## Subres

Financial Results \& Highlights

Results Analysis - For FY 2018-19 v/s FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q4 FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q3 FY 2018-19

Way Forward

- Steady growth in revenues in dynamic market situation
- Strong operational performance with $11 \%$ growth in sales and $10 \%$ growth in EBITDA
- PBT (before exceptional) grew by 39\%
- Growth of $\mathbf{2 2 \%}$ in post tax profitability
- Equity infusion of Rs.209.88 crs through Issuance of shares to Denso on preferential basis
- Decrease in Borrowings by Rs. 128 crs

| Financial Highlights for FY 2018-19 |  |  |
| :--- | :---: | :---: |
| Indicator   <br> Revenues Amount <br> (Rs. In crs) Growth* <br> EBIDTA $2,124.48$ $11 \%$ <br> PBT (before exceptional) 238.35 $10 \%$ <br> PAT 117.31 $39 \%$ |  |  |

* The comparison with the Financial Year 2017-18


## Subres

| PARTICULARS | Quarter Ended |  |  | Year Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31.03.2019 | 31.12.2018 | 31.03.2018 | 31.03.2019 | 31.03.2018 |
| Net Sales | 52463 | 50191 | 54851 | 212098 | 190751 |
| Other Operating Income | -656 | 878 | 364 | 350 | 538 |
| Net Income from Operation | 51807 | 51069 | 55215 | 212448 | 191289 |
| Other Income | 193 | -155 | -41 | 1025 | 743 |
| Net Revenue | 52000 | 50914 | 55174 | 213473 | 192032 |
| Raw Material Consumed | 36236 | 35185 | 38155 | 148405 | 133495 |
| Total Material cost \% to Net Sales | 69.07\% | 70.10\% | 69.56\% | 69.97\% | 69.98\% |
| Staff Cost | 4891 | 5136 | 5427 | 20646 | 18812 |
| Staff cost \% to Net Sales | 9.32\% | 10.23\% | 9.89\% | 9.73\% | 9.86\% |
| Other Exp. | 5183 | 5065 | 5264 | 20587 | 17984 |
| Other Exps. \% to Net Sales | 9.88\% | 10.09\% | 9.60\% | 9.71\% | 9.43\% |
| EBIDTA | 5690 | 5528 | 6328 | 23835 | 21741 |
| \% to Net Sales | 10.84\% | 11.01\% | 11.54\% | 11.24\% | 11.40\% |
| Depreciation and Amortisation exp | 2064 | 1954 | 2419 | 7885 | 9200 |
| Depreciation \% to Net Sales | 3.93\% | 3.89\% | 4.41\% | 3.72\% | 4.82\% |
| Interest | 682 | 801 | 1146 | 4219 | 4121 |
| Interest cost \% to Net Sales | 1.30\% | 1.60\% | 2.09\% | 1.99\% | 2.16\% |
| Net Profit/(Loss) | 2944 | 2773 | 2763 | 11731 | 8420 |
| \% to Net Sales | 5.61\% | 5.52\% | 5.04\% | 5.53\% | 4.41\% |
| Exceptional Items | -- | -- | -- | -334 | -182 |
| Profit from Ordinary Activities | 2944 | 2773 | 2763 | 11397 | 8238 |
| $\%$ to Net Sales | 5.61\% | 5.52\% | 5.04\% | 5.37\% | 4.32\% |
| (a) Current Tax | 571 | 602 | 612 | 2408 | 1787 |
| (b) Deferred Tax | 753 | 452 | 292 | 1376 | 389 |
| Net Profit after Tax/(Loss) | 1620 | 1719 | 1859 | 7613 | 6062 |
| \% to Net Sales | 3.09\% | 3.42\% | 3.39\% | 3.59\% | 3.18\% |
| Other Comprehensive Income (net of tax) | -200 | -1 | 10 | -203 | -5 |
| Total Comprehensive Income | 1420 | 1718 | 1869 | 7410 | 6057 |
| \% to Net Sales | 2.71\% | 3.42\% | 3.41\% | 3.49\% | 3.18\% |
| EPS | 2.44 | 2.80 | 3.10 | 12.35 | 10.11 |

Financial Results \& Highlights

Results Analysis - For FY 2018-19 v/s FY 2017-18

Results Analysis-Q4 FY 2018-19 v/s Q4 FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q3 FY 2018-19

Way Forward


## Subres

| Indicators | FY 2017-18 | FY 2018-19 | Change | Status |
| :--- | :---: | :---: | :---: | :---: |
| Net Sales | $1,907.51$ | $2,120.98$ | 213.47 | $\bullet$ |
| Other Income | 7.43 | 10.25 | 2.82 | $\bullet$ |
| Material Cost | $69.98 \%$ | $69.97 \%$ | -0.01 | $\bullet$ |
| Employee Cost | $9.86 \%$ | $9.73 \%$ | -0.13 | $\bullet$ |
| Other Expenses | $9.43 \%$ | $9.71 \%$ | 0.28 | $\bullet$ |
| Op. EBIDTA | $11.40 \%$ | $11.24 \%$ | -0.16 | $\bullet$ |
| Finance Cost | $2.16 \%$ | $1.99 \%$ | -0.17 | $\bullet$ |
| Depreciation | $4.82 \%$ | $3.72 \%$ | -1.11 | $\bullet$ |
| PBT (before exceptional) | $4.41 \%$ | $5.53 \%$ | 1.12 | $\bullet$ |
| PAT | $3.18 \%$ | $3.49 \%$ | 0.31 | $\bullet$ |

## Key Aspects:

- Nett sales: Increased sales of MSIL, Denso \& Renault Nissan
- Added Blower \& Truck A/c business
- Other expenses are higher due to increase in Freight, Packing material, legal expenses and write offs

Financial Results \& Highlights

Results Analysis - For FY 2018-19 v/s FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q4 FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q3 FY 2018-19

Way Forward


## Subres

| Indicators | Quarter 4 FY <br> $\mathbf{2 0 1 7 - 1 8}$ | Quarter 4 FY <br> $\mathbf{2 0 1 8 - 1 9}$ | Change | Status |
| :--- | :---: | :---: | ---: | :---: |
| Net Sales | 548.51 | 524.63 | -23.88 | $\bullet$ |
| Other Income | -0.41 | 1.93 | 2.34 | $\bullet$ |
| Material Cost | $69.56 \%$ | $69.07 \%$ | -0.49 | $\bullet$ |
| Employee Cost | $9.89 \%$ | $9.32 \%$ | -0.57 | $\bullet$ |
| Other Expenses | $9.60 \%$ | $9.88 \%$ | 0.28 | $\bullet$ |
| Op. EBIDTA | $11.54 \%$ | $10.84 \%$ | -0.70 | $\bullet$ |
| Finance Cost | $2.09 \%$ | $1.30 \%$ | -0.79 | $\bullet$ |
| Depreciation | $4.41 \%$ | $3.93 \%$ | -0.48 | $\bullet$ |
| PBT (before exceptional) | $5.04 \%$ | $5.61 \%$ | 0.57 | $\bullet$ |
| PAT | $3.41 \%$ | $2.71 \%$ | -0.70 | $\bullet$ |

## Key Aspects:

- Sales are lower due to negative growth in industry in Q4 for passenger car.
- Material cost is slightly lower due to change in product mix, currency appreciation.
- Other expenses are higher due to increase in Freight, Packing material, legal expenses, write offs, and lower sales and accordingly decrease in EBIDTA
-Finance cost is lower due to repayment of loans during the quarter
- PAT is lower due to absorption of carry forward unabsorbed depreciation

Financial Results \& Highlights

Results Analysis - For FY 2018-19 v/s FY 2017-18

Results Analysis-Q4 FY 2018-19 v/s Q4 FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q3 FY 2018-19

Way Forward

## Subres

Revenues



PBT (before exceptional)


## Subres

| Indicators | Quarter 3 FY 2018-19 | Quarter 4 FY <br> 2018-19 | Change | Status |
| :--- | ---: | ---: | ---: | :---: |
| Net Sales | 501.91 | 524.63 | 22.72 | $\bullet$ |
| Other Income | -1.55 | 1.93 | 3.48 | $\bullet$ |
| Material Cost | $70.10 \%$ | $69.07 \%$ | -1.03 | $\bullet$ |
| Employee Cost | $10.23 \%$ | $9.32 \%$ | -0.91 | $\bullet$ |
| Other Expenses | $10.09 \%$ | $9.88 \%$ | -0.21 | $\bullet$ |
| Op. EBIDTA | $11.01 \%$ | $10.84 \%$ | -0.17 | $\bullet$ |
| Finance Cost | $1.60 \%$ | $1.30 \%$ | -0.30 | $\bullet$ |
| Depreciation | $3.89 \%$ | $3.93 \%$ | 0.04 | $\bullet$ |
| PBT (before exceptional) | $5.52 \%$ | $5.61 \%$ | 0.09 | $\bullet$ |
| PAT | $3.42 \%$ | $2.71 \%$ | -0.71 | $\bullet$ |

Key Aspects:

- Finance cost is lower due to repayment of loans during the quarter
-PAT is lower due to absorption of carry forward unabsorbed depreciation

Financial Results \& Highlights

Results Analysis - For FY 2018-19 v/s FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q4 FY 2017-18

Results Analysis - Q4 FY 2018-19 v/s Q3 FY 2018-19

Way Forward

Growth in Line with Indian Car and CV Segment
Market and Revenue Potential

Business Expansion in Bus, Railways, Truck AC, Home AC Segment
(Growth >10\% over last year)

Potential of Truck AC likely to change in 2020 from Blower

Mitigating Impact of Foreign Exchange Fluctuations
( Consistent Hedging Policy)
Material Cost Down thru VA/VE, Alternate sourcing
( Focus on Localisation for De-risking FE Impact)

Improvement in EBIDTA and ROCE

## Subres

## Thank You

## www.subros.com

