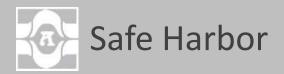


Investor Presentation

APRIL, 2016







This presentation and the accompanying slides (the "Presentation"), which have been prepared by Apcotex Industries Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.





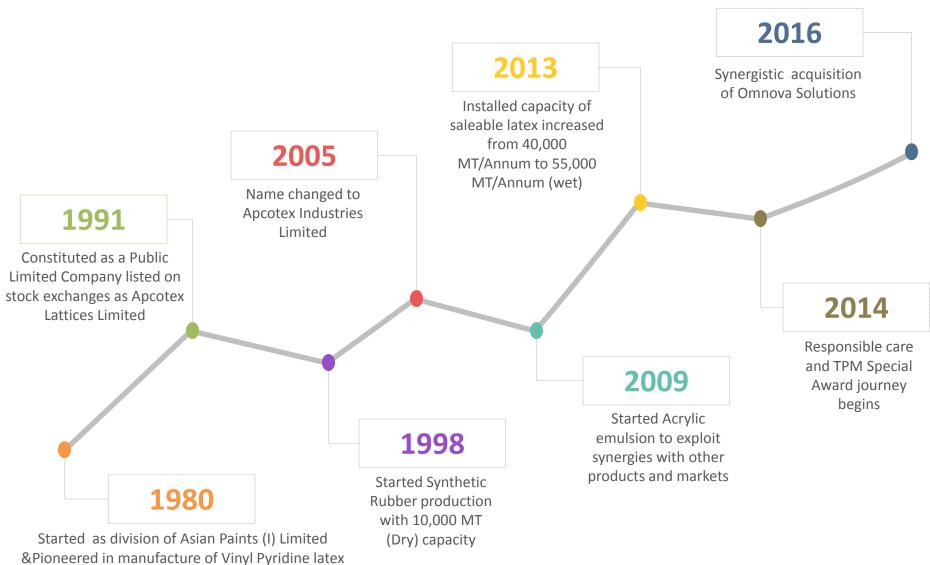


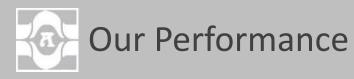


and Carboxylated Styrene-Butadiene latex













Rs in Crores	FY09	FY15	CAGR
Revenue	100	355	24%
EBIDTA	9	41	30%
PAT	4	25	33%
ROE	8%	27%	
ROCE	12%	33%	



# Performance Drivers





01	DIVERSIFIED PRODUCTS	05	R&D AND QUALITY CONTROL
02	DIVERSIFIED INDUSTRIES	06	QUALITY CERTIFICATIONS
03	DIVERSIFIED PRESENCE	07	EXPERIENCED BOARD OF DIRECTORS
04	STRATEGICALLY LOCATED FACILITIES	08	PROFESSIONAL MANAGEMENT TEAM





# apcotex industries

Nitrile Latex

High Styrene Rubber

Carboxylated SB Latex

SB / Styrene Acrylic Latex

Vinyl Pyridine Latex







# apcotex solutions

**NBR Bale Rubbers** 

NBR PVC Polyblends

Powdered NBR

Hot Polymers

Carboxylated NBRs

Oil extended Nitrile rubbers

### **Diversified Industries**





# apcotex industries



Carboxylated SB Latex / Styrene Acrylic Latex



Dipping of Nylon, Rayon, Polyester Tyre Cord Vinyl Pyridine Latex



#### **Carpet Backing**

Carboxylated SB / Styrene Acrylic Latex





Textile Finishing & Non Woven

Carboxylated SB Latex



Footwear & Shoe Sole

High Styrene Rubber



**Bonding & Waterproofing** in Construction

SB / Styrene Acrylic Latex

apcotex solutions



Brakes & Jointing Sheets

NBR Bale Rubbers

### **Diversified Presence**





### apcotex industries

#### **Paper**

- ITC Ltd
- BILT
- JK PAPER
- NR Group

#### Carpet

- Obeetee Industries
- ABC Industries

#### Rubber

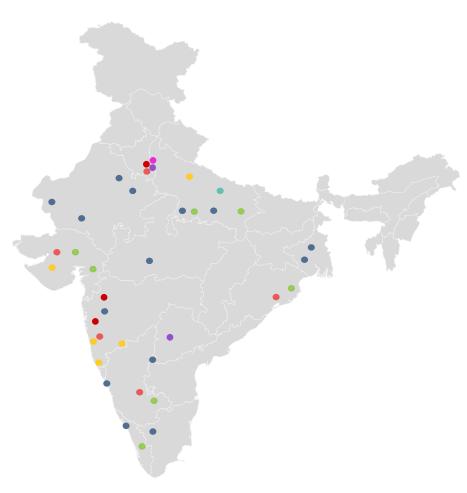
- Paragon Footwear
- Relaxo Footwear
- Banik Rubber
- Distributors all over India

#### Construction

- Pidilite Industries
- Sika
- Fosroc

#### Tyre/Cord Dipper

- MRF
- SRF
- Rajshree Polyfill (Century Enka)
- Madura



### apcotex solutions+

#### **Auto & Industrial**

- Unique Auto Rub Udyog Pvt Ltd
- Varroc Elast
- G.B. Rubber
- Jayashree Polymers

#### Hoses & LPG

- Vansh Industries
- Super Hoze
- Jugaltara
- Parker Hannifin India

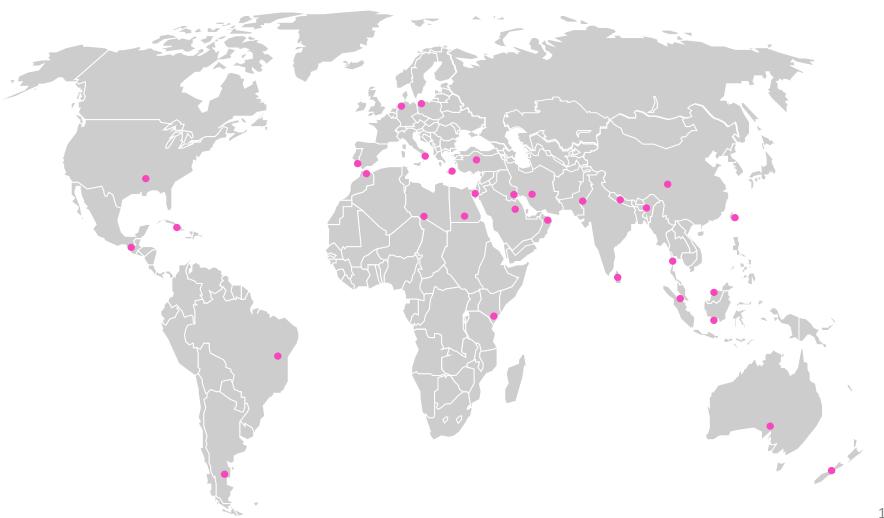
#### **Rice Rolls**

- Shaktiman
- Hindustan Rubber Industries (RR)
- Golden Rolls Pvt Ltd/Cable Corp





### INTERNATIONAL CUSTOMER BASE





# **Strategically Located Facilities**







# Taloja Facility

Maharashtra

Valia Facility

Gujarat





# **R&D** and Quality Control





### **Product Development Lab**



**DCS Process Control** 



**Product Application Lab** 



**Quality Assurance Lab** 



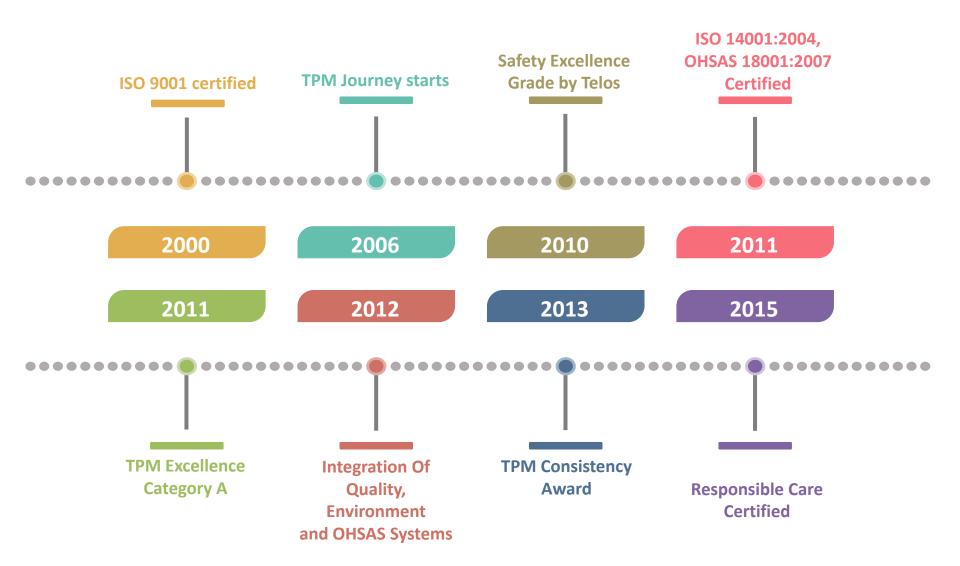
We have been **continuously upgrading** our **own technology** through **in house research & development** efforts to meet the **changing needs** of customers

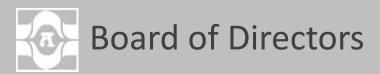


# **Quality Certifications**













#### **MR. ATUL CHOKSEY**

#### Chairman

He is a Chemical Engineer from Illinois Institute of Technology, Chicago, USA and has more than three decades of experience in managing the affairs of the Company. He is on the board of various reputed companies like Marico, Ceat and Finolex Cables.

He has served on the Managing Committee of Bombay Chamber of Commerce & Industry, Mumbai and Associated Chamber of Commerce & Industry, New Delhi and was President of Bombay Chamber of Commerce. He is also associated with Cricket Club of India Ltd, Standard Chartered Assets Management Company Private Limited and various other reputed Companies.

#### MR. ABHIRAJ CHOKSEY

### Managing Director

He is a Bachelor of Science in Economics from Wharton Business School and also Bachelor of Science in Engineering from the Engineering School, both of University of Pennsylvania in U.S.A.

He has several years of experience in the field of finance, system engineering, strategy formulation and administration.



### **Board of Directors**





### MR. AMIT C. CHOKSEY

#### Director

He is a Bachelor in Commerce and has over 30 years of experience in managing industries manufacturing various types of construction chemicals, specialty water proofing compounds and inorganic pigments.

He is the Chairman and Managing Director of Mazda Colours Ltd.

#### MR. GIRISH C. CHOKSEY

#### Director

He has over four decades experience in managing the industries dealing with various types of minerals and chemicals.

He is past president of Mineral Merchants Association and Pesticides Formulators Association of India.

# MR. MANUBHAI G. PATEL Independent Director

He is a Chartered Accountant with more than 40 years of experience in the field of accounts, finance and taxation.

He was a member of Central Council of ICAI from 1980 to 1988 and member of various committees. He was the President of Income Tax Appellate Tribunal Bar Association, Ahmedabad and was also a Member of Central Direct Tax Advisory Committee, New Delhi

#### MR. SHAILESH S. VAIDYA

#### **Independent Director**

He is a law graduate from Government Law College and became Solicitor in the year 1983 and has been practicing as Advocate and Solicitor.

He has been partner of M/s. Kanga & Company, a firm of Advocate's and Solicitors and presently serving as member of the managing committee of Indian Merchant Chamber and as chairman of Law, Review, Reforms and Rationalization Committee.



### **Board of Directors**





#### MR. KAMLESH S. VIKAMSEY

#### **Independent Director**

He is a Chartered Accountant and a Senior Partner in reputed firm of Khimji Kunverji & Co. He was member of the Central Council of ICAI from 1998 to 2007 and held the post of president in 2005.

In past he has been associated with organizations such as Confederation of Asia & Pacific Accountants Vice President and President, United Nations as Steering Committee Member etc.

#### MS. PRIYAMVADA BHUMKAR

#### Independent Director

She is a graduate in Chemistry and MBA in Finance from Mumbai University having 25 years of rich experience in the field of colour dispersions. She is Managing Director of Soujanya Color Pvt. Ltd., the well-known Indian colorant manufacturing company.

She was the chairperson of the IPA (Indian Paint Association) Western Region in the year 2010-2011 and is currently on the Governing Body of the IPA.

#### **DR. S. SIVARAM**

#### Independent Director

He is a M.Sc. From Indian Institute of Technology and has done his PHD from Purdue University, W. Lafayete, USA and Research.

He is presently working with National Chemical Laboratory as its director and has over 30 years of experience in research on polymer synthesis, high performance polymers and surface chemistry of polymers and has to his credit various awards.

#### MR. YASHODHAN B GADGIL

#### **Executive Director**

He is a Bachelor of Chemical Engineering and has worked with Asian Paints and Apcotex Industries since 1981. Currently he is Vice President – Operations and in-charge of production, engineering, projects, supply Chain (till 2015), stores, IR and general Factory administration.

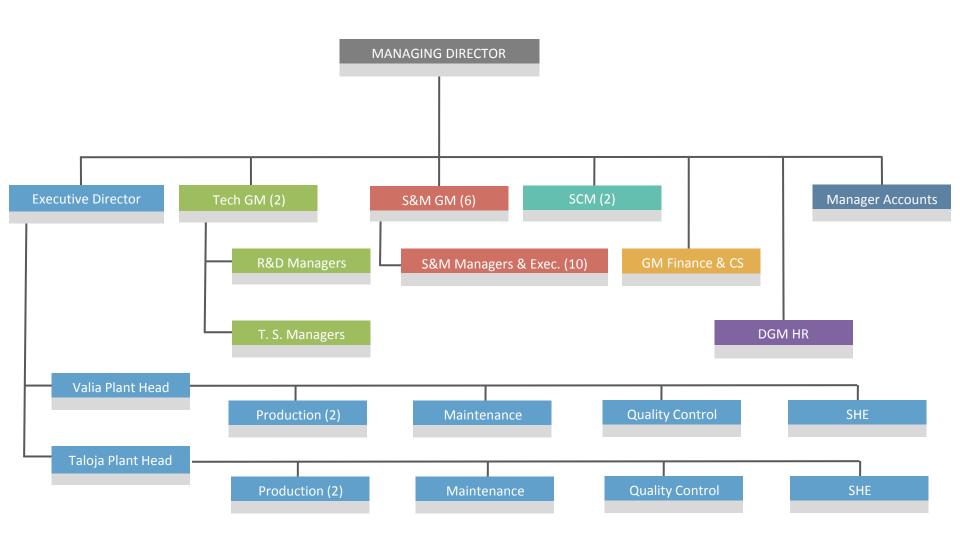
He is Member of the strategy team and worked with different local and International Management Consultants as well as Technical consultants for working out Business Development and Improvement plans.



## Management Team







### **Financial Performance**





01 KEY PERFORMANCE INDICATAORS

O2 PROFIT & LOSS STATEMENT

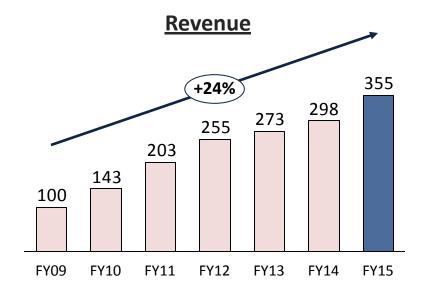
03 BALANCE SHEET STATEMENT

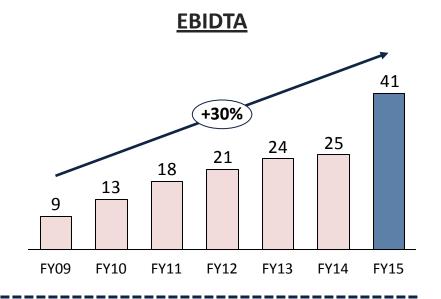


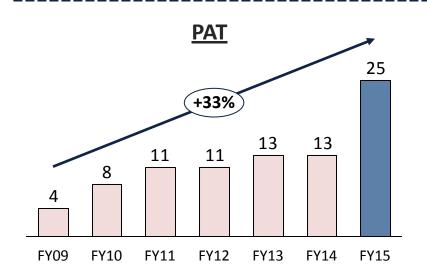
## **Key Performance Indicators**

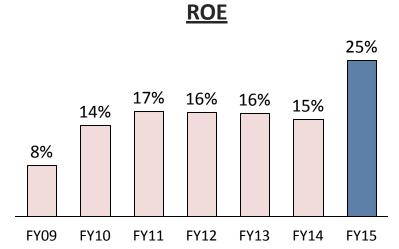












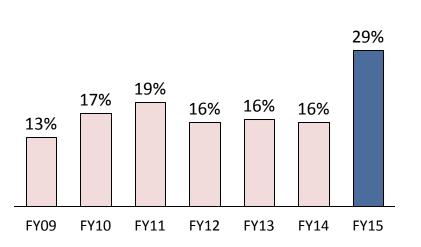


## **Key Performance Indicators**

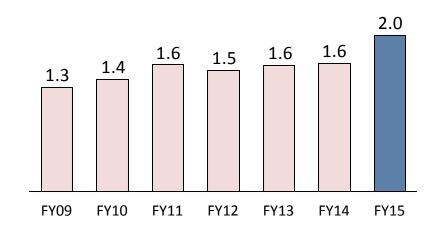




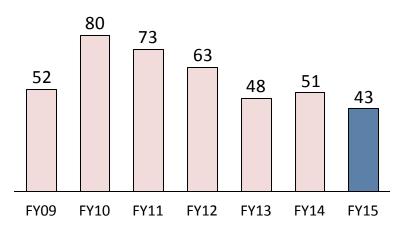
### **ROCE**



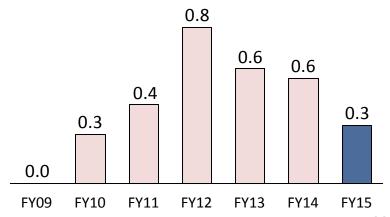
### **Asset Turnover Ratio**



### **Net Operating Working Capital Days**



### **Debt to Equity Ratio**





# Profit & Loss Statement –YTD





Rs. Crores	9m FY16	9m FY15	YoY
Total Revenue	200.40	277.96	-28%
Operating Expenses	131.97	201.92	
Employees Expenses	11.39	10.61	
Other Expenditure	28.48	34.91	
EBITDA	28.56	30.52	-6%
EBITDA Margin	14.25%	10.98%	
Other Income	2.19	4.94	
Depreciation	6.74	6.75	
Interest	1.72	2.68	
РВТ	22.29	26.03	-14%
Tax	6.18	7.12	
Profit After Tax	16.11	18.91	-15%
PAT Margin	8.04%	6.80%	



# Profit & Loss Statement-Annual





Rs. Crores	FY15	FY14	YoY
Total Revenue	355.08	297.76	20%
Operating Expenses	250.20	226.64	
Employees Expenses	14.10	11.59	
Other Expenditure	49.30	34.40	
EBITDA	41.47	25.13	65%
EBITDA Margin	11.68%	8.44%	
Other Income	5.58	2.43	
Depreciation	8.98	6.77	
Interest	3.24	4.14	
PBT	34.83	16.65	109%
Tax	10.15	3.51	
Profit After Tax	24.68	13.14	88%
PAT Margin	6.95%	4.41%	



# **Balance Sheet Statement**





Rs. Crores	Sept - 15	Mar - 15
Shareholders Fund	111.19	99.75
Share Capital	10.41	5.22
Reserves & Surplus	100.78	94.53
Total Non Current Liabilities	12.20	17.05
Long Term Borrowings	4.20	8.36
Deferred Tax liabilities	4.93	5.59
Other Long Term Liabilities	1.33	1.33
Long Term Provision	1.74	1.78
Total Current Liabilities	56.85	63.85
Short Term Borrowings	18.15	14.39
Trade Payables	18.50	20.26
Other Current Liabilities	18.30	19.86
Short term provision	1.91	9.34
TOTAL EQUITY & LIABILITIES	180.24	180.66

Rs. Crores	Sept - 15	Mar - 15
Total Non Current Assets	103.49	102.46
Fixed Assets	64.35	65.13
Non Current Investments	32.66	30.76
Long term loans & advances	6.19	6.30
Other Non Current assets	0.29	0.27
Total Current Assets	76.75	78.20
Inventories	15.62	15.22
Trade Receivables	50.46	48.70
Cash & Cash Equivalents	3.81	4.43
Short Term loans & Advances	3.97	5.47
Other current asset	2.89	4.37
TOTAL ASSETS	180.24	180.66





01	CONTOURS OF THE DEAL
<b>9 T</b>	

O2 ACQUISITION RATIONALE

O3 ACQUISITION ASSETS & OPPURTUNITIES









Full Potential
of
Emulsion Polymers Industry

# Apcotex Industries Ltd acquires 100% of Equity Capital of Omnova Solutions India Private Limited in all Cash deal

#### **Enterprise Value of the Deal – Rs 36 Crs**

Equity - Rs 30 Crs Loan Given to Omnova - Rs 6 Crs

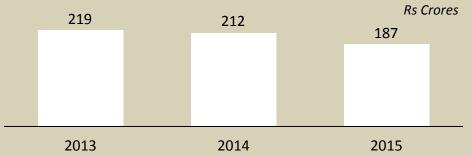
#### **Additional Deployment**

Additional deployment of Rs 25 – 30 Crores is planned in the acquired business in Short & Medium Term

### **Funding**

The acquisition has been funded through internal accruals

#### Omnova Solutions India Private Limited – Sales Performance\*



<sup>\*</sup> Financial year ending month- November



### **Acquisition Rationale**





#### **PRODUCT**

- Product Base Expansion
- Major Producer of HSR

#### **MARKET**

- Expansion in End User Market
- Expansion in Customer Base



#### **OPERATIONAL**

- Manufacturing & Process Synergies
- Operating Leverage

#### **COST**

- Optimization of Distribution Network
- Common Expenses & Contract Renegotiation

#### **FINANCIAL**

- Working Capital Efficiency
- Margin Expansion



### **Acquisition Assets & Opportunities**





#### **BUSINESS OPPORTUNITIES**









Major Producer of High Styrene Rubber in India Expansion of Product Range - Nitrile Rubber, Nitrile Powder and Polyblends New industries/ markets/ customers

- Automotive Components
- Rice Roll
   Manufacturers
- Rubber
   Component
   Manufacturers etc.

New technologies in Emulsion Polymerization

- Monomer Recovery System
- Powder
   Manufacturing etc

#### **ADDITIONAL BENEFITS**

#### **Tax Benefits**

Tax Benefits of ~Rs. 10 - 14 Crores





#### **Working Capital**

Better working capital efficiency will release ~Rs. 12-15 Crores





#### Land

115 Acres of Land at Valia - ~23 Kms from Ankleshwar, Gujarat



Incremental Capex of Rs 25- 30 Crores for modernisation & de bottlenecking Accretive Acquisition – Operating Benefits will significantly improve Margins



# Sustainable Competitive Advantages





O1 ENTRY BARRIERS

02 BUSINESS OUTLOOK







### Handling of Raw Materials

### Customer Approvals

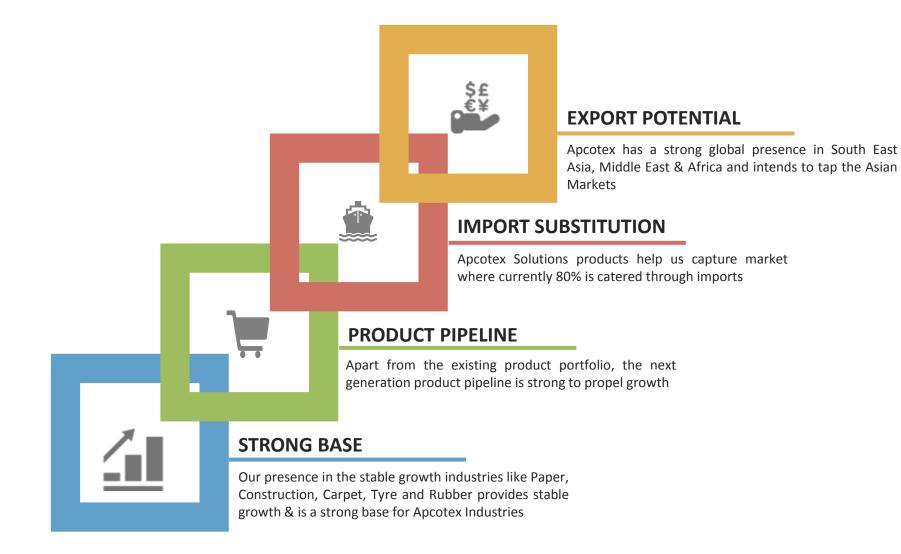
### **Technology**

# Plant Automation

- Ability to handle raw material which are explosive, toxic and inflammable
- Butadiene, Acrylic Acid Acrylonitrile, Styrene and 2 VP Monomer needs special handling
- Average customer approval cycle is from 6m to 3yrs
- The Approval Process ensures the stickiness of the Customer
- Technology is available with handful players only
- Technical service & product customization to customers
- The new entrants in the industry will not be able to replicate automated plant setup
- Automation Only way to scale operations









### **Business Update**





The Board of Directors of the Company, at its meeting held on 22<sup>nd</sup> April 2016, have approved the Scheme of Amalgamation of Apoctex Solutions India Private Limited (earlier known as OMNOVA Solutions India Private Limited), a wholly owned subsidiary of the Company with itself. The scheme shall be subject to the approval / sanction by the Hon'ble High Court of Judicature at Bombay and such other authorities, as may be necessary.

a) Name of the entities forming part of the amalgamation:

Transferor Company	Apcotex Soutions India Private Limited (earlier known as OMNOVA Solutions India Private Limited)
Transferee Company	Apcotex Industries Limited
Appointed Date	Closing hours of business on 31st March, 2016

b) Details in brief of the companies involved in the scheme as on 31st December, 2015 are as under

Rs. Crores	Transferor Company	Transferee Company
Networth	Rs. 92.60	Rs. 115.86







### For further information, please contact:

Company:	Investor Relations Advisors :
Apcotex Industries Limited CIN: L99999MH1986PLC039199	Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285
Mr. Anand Kumashi avkumashi@apcotex.com	Mr. Ayush Jain / Ms. Payal Sheth jayush@sgapl.net / ps@sgapl.net
www.apcotex.com	www.sgapl.net