

S.P.APPARELS LTD.



Regd. Office: 39-A, Extension Street, Kaikattipudur, AVINASHI - 641 654, Tamil Nadu, India.

Phone: +91-4296-714000 E-mail: spindia@s-p-apparels.com Web: www.s-p-apparels.com CIN No.: L18101TZ2005PLC012295

13th February, 2024

The Listing Department

'Exchange Plaza',

Symbol: SPAL

Mumbai - 400 051.

National Stock Exchange of India Limited

Bandra-Kurla Complex, Bandra (East),

The Listing Department BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001.

Scrip Code: 540048

Dear Sirs,

Sub: Financial Presentation

Please find enclosed herewith the copy of Financial Presentation for Q 3 FY 24 results of the Company.

Kindly take the same on your records.

Thanking you,

For S.P.Apparels Limited,

K. Vinodhini

Company Secretary and Compliance Officer

Encl: As above





S. P. APPARELS LIMITED

Dressing the Future....





+34 Years of Experience in Garment Manufacturing for Marquee Brands

Q3 & 9M FY24 | Investor Presentation

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Quarter Highlights: Q3 & 9M FY24

Dressing the Future....



Q3 & 9M FY24: Standalone Performance Highlights



Adj. Total Revenue (Q3FY24)		Adj. EBIT	DA (Q3FY24)	PAT (Q3FY24)		
Consolidated ₹2,253 Mn	YoY Growth % (0.6)%	Consolidated ₹387 Mn	YoY Growth 18.0%	Consolidated ₹223 Mn	YoY Growth 37.5%	





Q3 & 9M FY24: Consolidated Performance Highlights



Adj. Total Revenue (Q3FY24)		Adj. EBIT	DA (Q3FY24)	PAT (Q3FY24)		
Consolidated	YoY Growth %	Consolidated	YoY Growth	Consolidated	QoQ Growth	
₹2,536 Mn	(1.9)%	₹359 Mn	15.8%	₹176 Mn	32.7%	

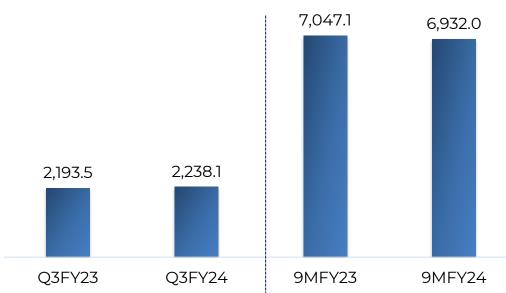




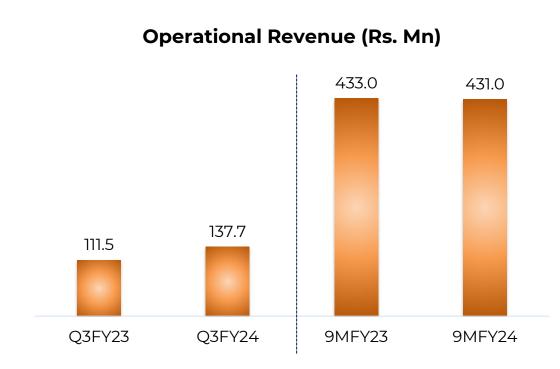
Segmental Highlights

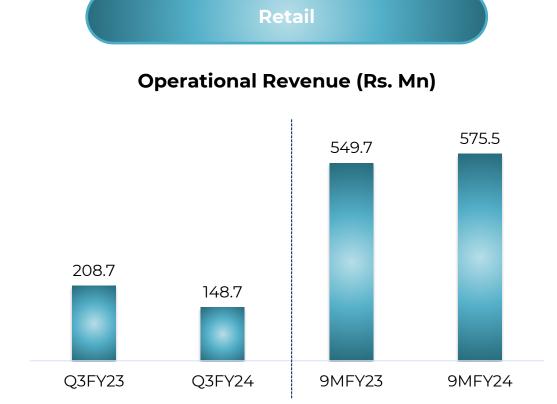






SPUK

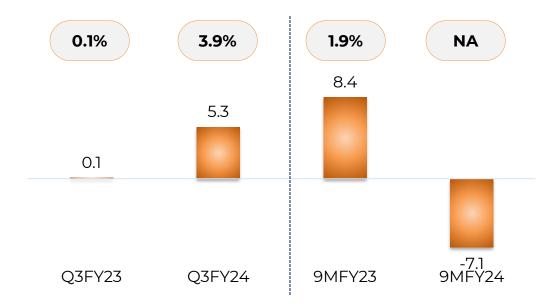




EBITDA (Rs. Mn) & Margin (%)







EBITDA (Rs. Mn) & Margin (%)



Notes:

Total revenues include realised gain on account of foreign exchange fluctuations (accounted in other income)

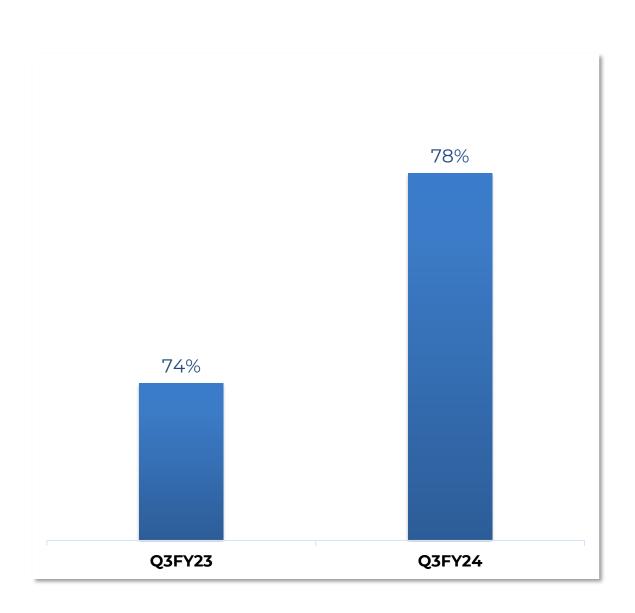
2. In addition to (1), EBITDA calculation excludes unrealised MTM gain / loss on account of foreign exchange fluctuations (accounted in other expenses)

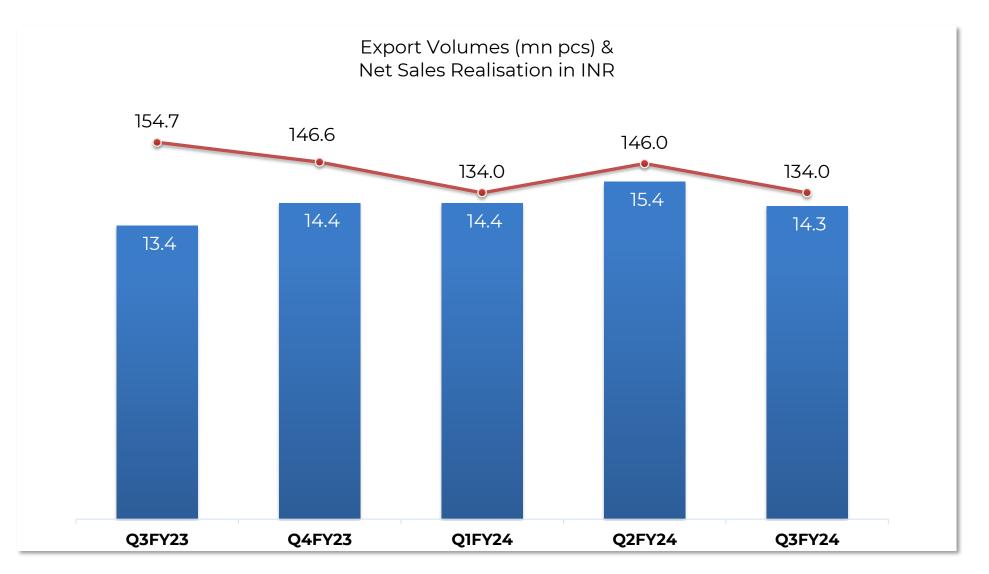
Garment Division - Operational Update



Capacity Utilization

Export Volumes & Realization





P&L Statement Highlights (Standalone)



Particulars (In Rs Mn)	Q3 FY24	Q3 FY23	YoY%	Q2 FY24	QoQ%	9M FY24	9M FY23	YoY%
Revenue from Operations	2,238.1	2,193.5	2.0%	2,514.6	-11.0%	6,932.0	7,047.1	-1.6%
Gain on account of Foreign Currency Fluctuations	14.6	73.0		-53.5		-90.5	227.9	
Total Revenues	2,252.8	2,266.5	-0.6%	2,461.0	-8.5%	6,841.4	7,274.9	-6.0%
cogs	822.3	843.1		870.9		2,407.3	2,866.8	
Gross Profit	1,430.5	1,423.3	0.5%	1,590.2	-10.0%	4,434.1	4,408.2	0.6%
Gross Margin %	63.5%	62.8%		64.6%		64.8%	60.6%	
Employee Expenses	606.4	579.6		611.5		1,784.1	1,666.5	
Other Expenses excl. MTM gain / loss on account of Foreign Currency Fluctuations	437.0	515.7		494.5		1,379.6	1,591.6	
Adj. EBITDA	387.1	328.1	18.0%	484.3	-20.1%	1,270.4	1,150.0	10.5%
Adj. EBITDA Margin %	17.2 %	14.5%		19.7%		18.6%	15.8%	
MTM Gain / (Loss) on account of Foreign Currency Fluctuations	-13.7	-85.7		11.8		7.8	-90.0	
Depreciation	88.0	85.1		88.1		263.0	252.7	
Finance Cost	42.2	7.3		30.1		119.0	126.7	
Other Income excl. Gain on account of Forex Fluctuations	48.4	76.0		47.1		137.4	237.4	
РВТ	291.6	226.0	29.0%	425.0	-31.4%	1,033.7	918.1	12.6%
Exceptional Items								
Tax Expense	68.9	63.7		96.4		264.5	232.7	
PAT	222.7	162.3	37.2%	328.6	-32.2%	769.2	685.4	12.2%
PAT Margin %	9.9%	7.2%		13.4%		11.2%	9.4%	
Earnings Per Share (EPS) In Rs.	8.87	6.37		13.1		30.7	26.8	

Notes

- 1. Total revenues include realised gain on account of foreign exchange fluctuations (accounted in other income)
- 2. In addition to (1), EBITDA calculation excludes unrealised MTM gain / loss on account of foreign exchange fluctuations (accounted in other expenses)
- 3. PAT Margin = Reported PAT / Total Revenues 1

P&L Statement Highlights (Consolidated)



Particulars (In Rs Mn)	Q3 FY24	Q3 FY23	YoY%	Q2 FY24	QoQ%	9M FY24	9M FY23	YoY%
Revenue from Operations	2,521.4	2,511.5	0.4%	2,924.6	-13.8%	7,922.2	8,027.2	-1.3%
Gain on account of Foreign Currency Fluctuations	14.6	73.0		-53.5		-90.5	227.9	
Total Revenues	2,536.0	2,584.5	-1.9%	2,871.1	-11.7%	7,831.7	8,255.1	-5.1%
COGS	1,028.0	1,085.8		1,193.6		3,177.8	3,616.8	
Gross Profit	1,508.0	1,498.7	0.6%	1,677.5	-10.1%	4,653.9	4,638.2	0.3%
Gross Margin %	59.5%	58.0%		58.4 %		59.4%	56.2%	
Employee Expenses	654.0	617.7		659.3		1,928.9	1,773.4	
Other Expenses excl. MTM gain / loss on account of Foreign Currency Fluctuations	495.5	571.5		564.9		1,563.0	1,745.9	
Adj. EBITDA	358.5	309.5	15.8%	453.3	-20.9%	1,162.0	1,118.9	3.9%
Adj. EBITDA Margin %	14.1%	12.0%		15.8%		14.8%	13.6%	
MTM Gain / (Loss) on account of Foreign Currency Fluctuations	-13.7	-85.7		11.8		7.8	-90.0	
Depreciation	93.7	90.2		95.3		282.7	269.9	
Finance Cost	54.8	15.1		42.0		155.8	144.0	
Other Income excl. Gain on account of Forex Fluctuations	48.8	76.8		56.3		146.8	239.5	
РВТ	245.0	195.3	25.4%	384.1	-36.2%	878.1	854.5	2.8%
Exceptional Items		1.1					1.1	
Tax Expense	68.9	61.5		98.3		266.5	233.6	
PAT	176.1	132.7	32.7%	285.8	-38.4%	611.6	619.9	-1.3%
PAT Margin %	6.9%	5.1%		10.0%		7.8%	7.5 %	
Earnings Per Share (EPS) In Rs.	7.0	5.2		11.4		24.4	24.2	

Notes

- 1. Total revenues include realised gain on account of foreign exchange fluctuations (accounted in other income)
- 2. In addition to (1), EBITDA calculation excludes unrealised MTM gain / loss on account of foreign exchange fluctuations (accounted in other expenses)
- 3. PAT Margin = Reported PAT / Total Revenues 1

Company Overview

S. P. Apparels Limited (SPAL) founded in 1989, is India's biggest manufacturer and exporter of knitted clothes for infants and children.

These are produced in integrated facilities that enable end-to-end garment manufacturing services. SPAL offers complete garment production services, from fibre to fashion.

Dressing the Future....



About us – S. P. Apparels (SPAL)





SPAL is one of the leading manufacturers and exporters of knitted garments for infants and children in India

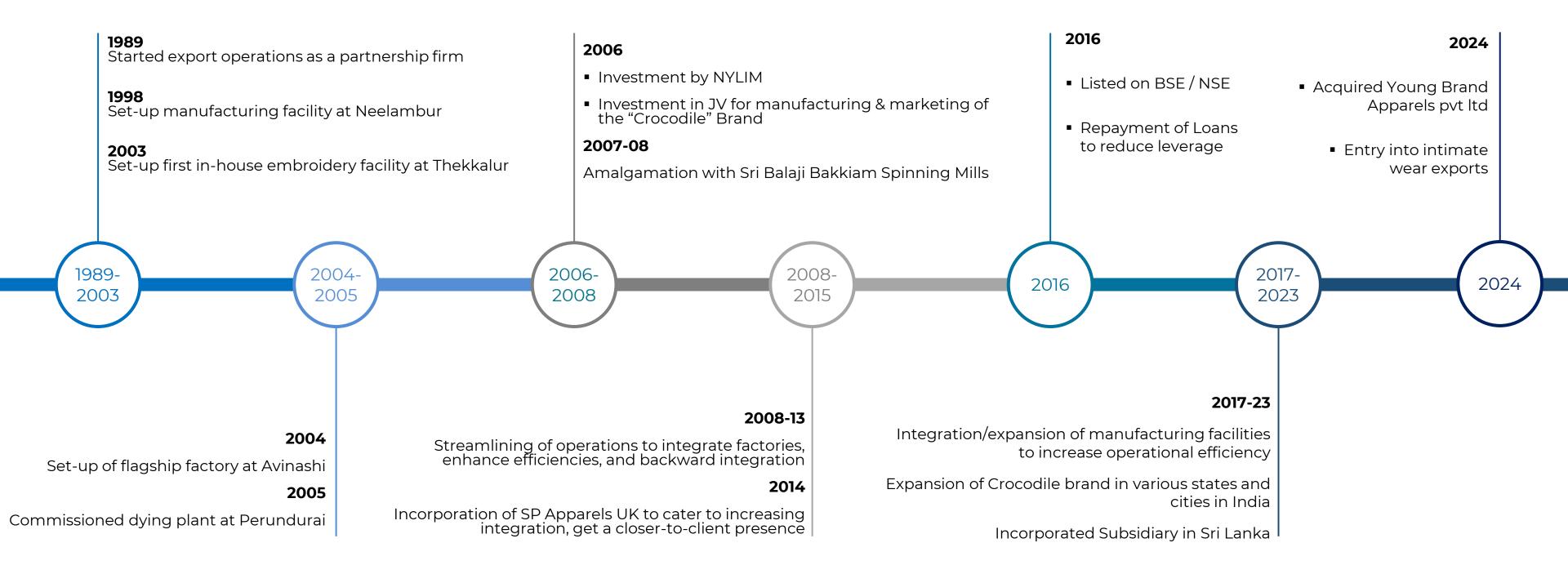
Strong promoter pedigree with more than 40 years of experience in the textile and apparel industry

Provides end-to-end garment manufacturing from Yarn to finished products including body suits, sleepsuits, tops, and bottoms

Strong Leadership	Brand of Choice	Integrated Facilities	Technological Capabilities
SPAL is a specialized player in the highly challenging infant & children wear knitted garment industry along with adult category	Preferred vendor through long-standing relationships with reputed international brands Stringent quality compliance, superior inhouse product development, and certified testing laboratories	Demonstrated ability to set up integrated facilities to scale up operations. Currently operating 18 facilities having close proximity to key raw materials & skilled labour	Advanced manufacturing machinery with the latest technology and automation

Journey So Far





Effective Management Structure



Board of Directors

Mr A.S. Anandkumar Independent Director

Mrs H .Lakshmi Priya Independent Director **Mr C. R. Rajagopal**Independent Director

Mr V. Sakthivel
Independent Director

Garment Export Division (Infants & Kids)

Ms P.V. Jeeva, Chief Executive Officer

- 35 years of experience in the textile and apparel industry
- Handles garments division and has been associated with SPAL since July 1986

Mr P. SundararajanChairman and Managing Director

- Founder director of SPAL with 40 years of experience in the textile and apparel industry
- Bachelor of Science from the Bangalore University

Ms S. Shantha Joint Managing Director

- B.Tech (Textiles) & MBA from PSG Institute of Management
- immense knowledge in marketing and textiles makes her contribution valuable to achieve the visions of the Company

Mr V. Balaji, Chief Finance Officer

- 21 years of experience in the field of finance and accounts
- Qualified Chartered Accountant
- Plays a key role in managing banking relationships

Retail Division

Mr S. ChenduranJoint Managing Director

- Six years of experience in the textile and apparel industry
- MS in Business & Management from University of Strathclyde

Ms S. LathaExecutive Director

 Founder director of SPAL with 29 years of experience in the textile and apparel industry

Integrated Facilities - Right from Yarn to Garment





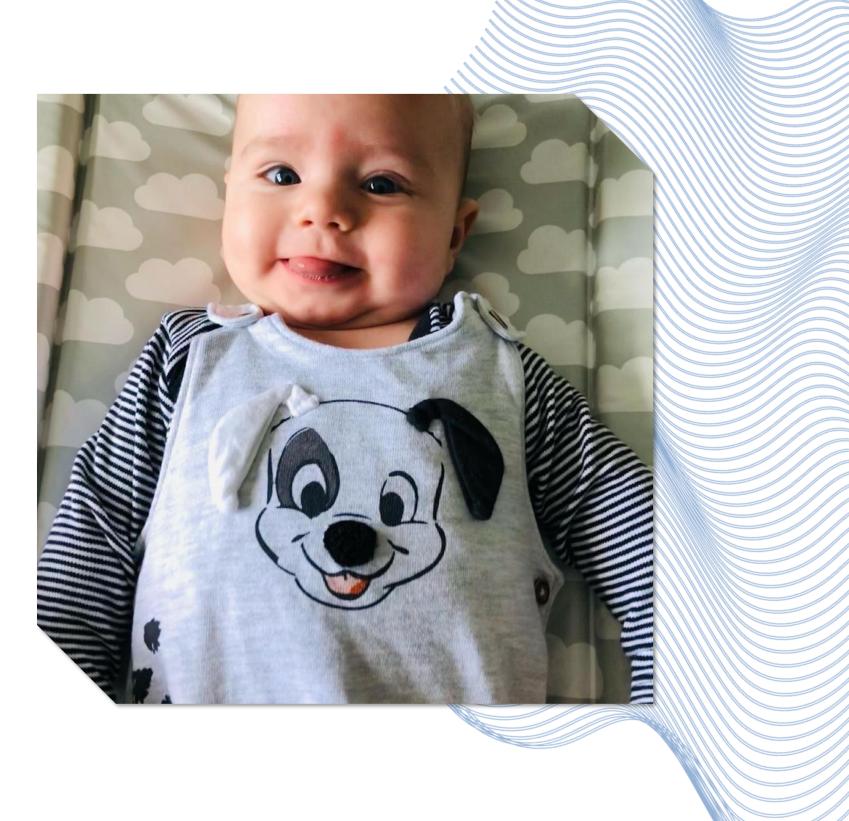








Garment Division: Established Global Player

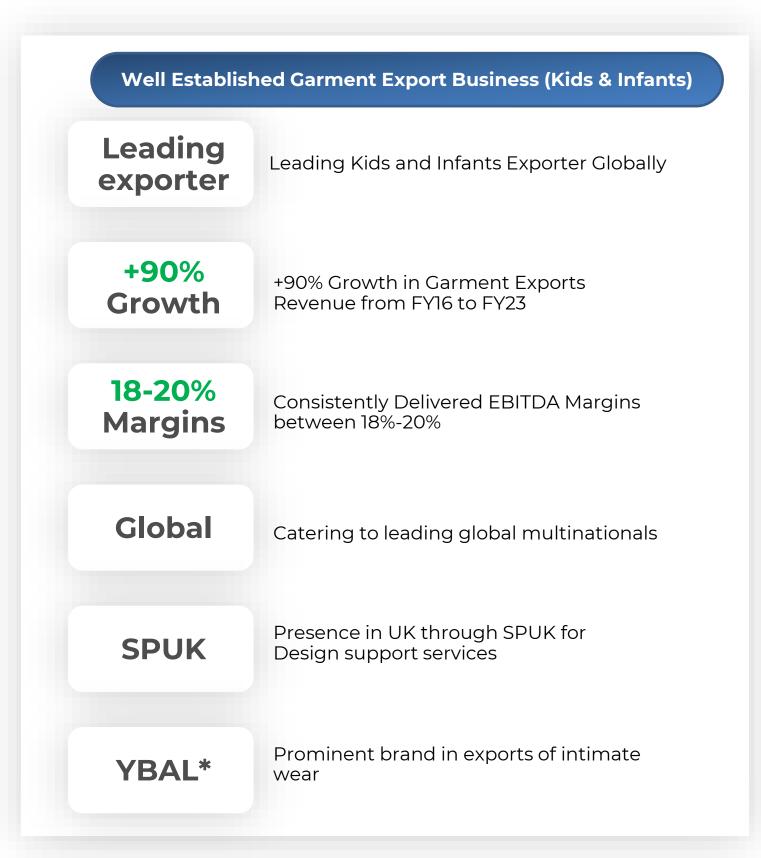


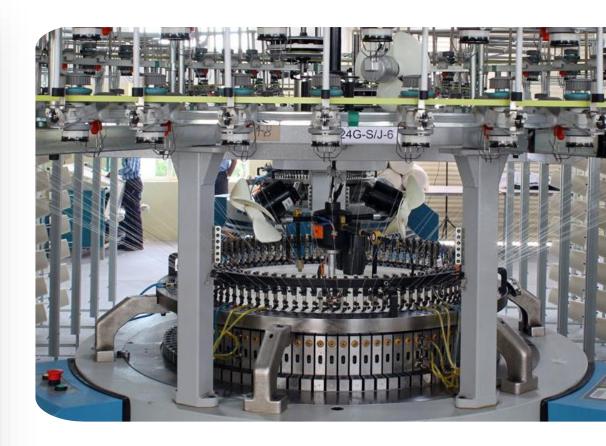
Garment Division at Glance













*Young Brand Apparel Private Limited

Infants and Kids Segment a Critical Sector to Cater



Key Entry Barriers

Skilled Labour

- Labour intensive operations
- Employee training & skill development
- Employee occupational health & welfare

Products

- Cater to infants and children
- Manufacture high-fashion garments

Health & Safety Regulations

- Stringent safety and quality requirements in developed markets
- Severe restrictions on the use of hazardous chemicals, dyes, accessories, etc to prevent harming infants and children

Manufacturing **Capacbilities**

- Demands large variety and small batch size orders
- · Highly complex manufacturing

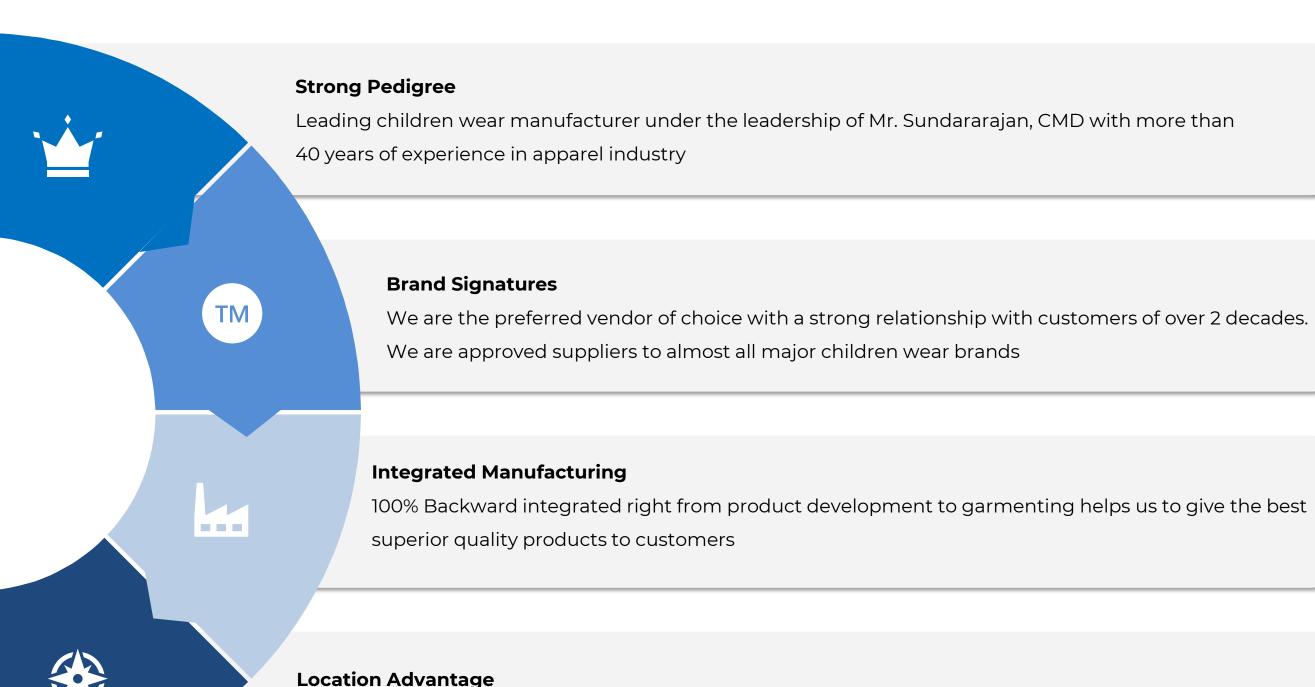
Ethics

- Ethical factories with best-in-class standards
- Employee welfare initiatives that align with industryleading standards



Preferred Vendor To Reputed International Brands





raw material, and proximity to the international port

Located near Tirupur – the hub for knitted children's garments, convenient access to skilled labour,

SPAL is the preferred vendor for knitted garments for infants and children to reputed international brands and retailers

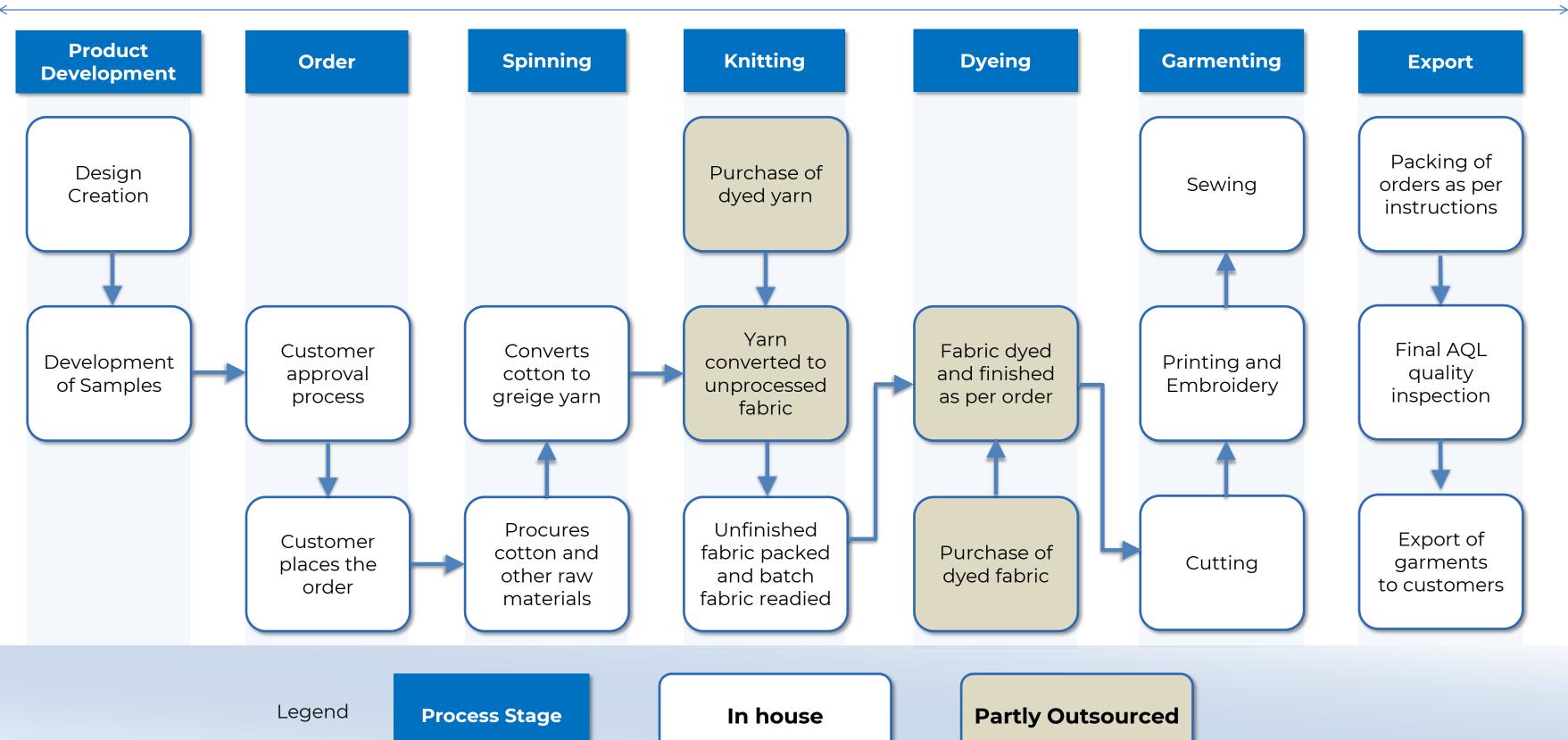
WHY SPAL?

- Expertise in concurrently managing multiple large orders with a diversified product range including body suits, sleepsuits, tops, and bottoms
- Ethically, Environmentally, and Socially compliant organization
- No bulk returns from customers since the inception
- Ability to offer end-to-end garments manufacturing services from the design to the manufacture of the garments
- Product Safety is the key focus of the company
- Exclusive Design support from dedicated in-house design team

Complete Integration enables Quality Consistency and Timely Delivery



Quality checks at every stage



Developed Capabilities Over the Years



Demonstrated manufacturing excellence for over 3 decades

O4 Meeting stringent compliance requirements of international customers

Clear understanding of buyer preferences and specifications of knitted garments and embellished garments in infants and children category

D5 Long-standing relationships with reputed global brands

07

Ability to consistently deliver high quality products

03

on timely basis

Dedicated design team in UK

Company is working towards sustainable growth by

continuously working on improving its ESG matrix

06

Proficient In-House Design Team







Quality is a key essence of our success





SPAL places a strong emphasis on upholding highest standards of quality, assurance, and compliance throughout the apparel manufacturing processes



Stringent quality control checks at every stage, from fabric to garment, ensure top-notch product quality, free from any metal bits, needle tips, or sharp edges



SPAL Lab's NABL accreditation is a testament to their unwavering commitment to upholding the highest standards of quality and reliability



Rigorous inspections eliminate defects, ensuring exceptional quality, with an internal rejection rate below international standards, reflecting our commitment to quality control



SPAL has been awarded by the customer for quality for self-certification for safety, clearance, shade, and fit approvals, demonstrating our commitment to delivering high-quality and compliant products











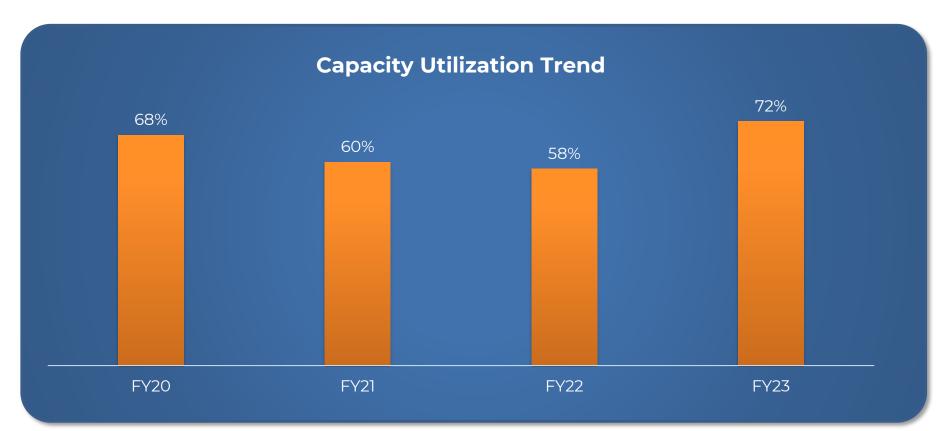


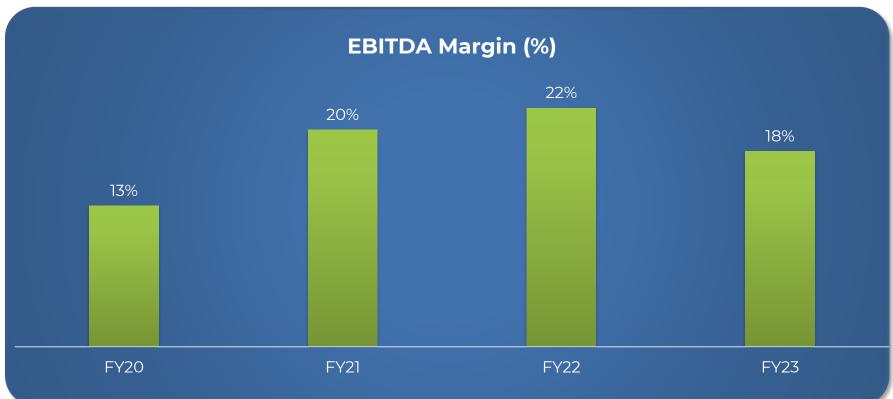


Marks and Spencer award 2011

Improving Operating leverage to thrust growth







Potential to raise existing utilisation levels by 10% to 20%**, which will fuel future growth

EBITDA Margin (%) to remain sustainable at 18% to 20%*

90% **Utilization levels by March 2024**

18-20% **EBITDA Margin***

Notes:

^{*}Projected EBITDA margin range is provided as guidance.

Young Brand Apparels - Entry into Intimate Wear Exports



Intimate Wear

The company offers innerwear and outerwear for men, women and kids. It specializes in intimate wear



Core export customers are Marks & Spencer, PINK (Victoria's Secret), Jockey, American Eagle





Plant

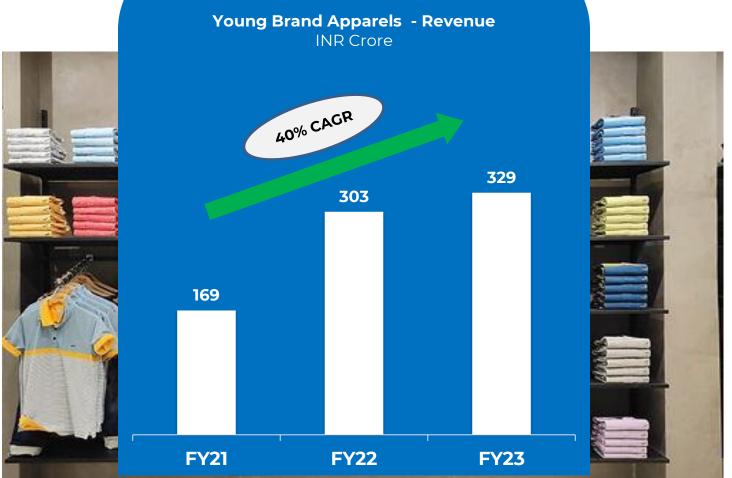
Owns a 2,80,000 sq. ft state of the art manufacturing facility on a 26-acre site in Chennai's outskirts



Nurtured by direct 2,300 and 5,000 of indirect partners







Marquee Customers









S.P. Retail: Building a Brand for Future



Evolution of Retail Division



7			C
	U	U	O

2008 - 2012

2013 - 2019

2020 - 2022

Acquisition of CPPL & exclusive Crocodile license

Revolutionizing Retail: Crocodile's Flagship Stores Unveiled

Store Expansion and Phase of Consolidation

Acquired licensee of Angel & Rocket and HEAD brands

- SPAL acquires major stake in CPPL*
- > SPAL is the manufacturer & retailer of Crocodile menswear in India and also holds an exclusive license to manufacture and market sportswear and footwear under the Crocodile brand in the Indian market

2008

- Ground-breaking sensor technology launched
- > 1st Crocodile Exclusive Brand Outlet opened in Jayanagar, Bangalore.

2010

 Flagship Crocodile Exclusive Brand Outlet in Anna Nagar, Chennai, India

2012

Crocodile apparel brand launched in Globus stores.

- The period marked a phase of consolidation, utilizing IPO proceeds to bolster store and overall presence, enhance our brand, and drive growth.
- Launched Athleisure and Undergarment distribution across India in 2015

2022

- Acquired licensee of Angel & Rocket a premium kids wear brand based in the UK and of HEAD brand, premium brand for sports equipment and apparel
- > 1st Flagship Angel & Rocket Exclusive Brand store opened in Indiranagar, Bengaluru, India

^{*}CPPL (Crocodile Products Private Limited) – Joint venture company between Crocodile International and S. P. Apparels Limited

Retail Division - A High Value Brand Play





SPAL Retail Fuelled by a robust distribution network, an in-house design team, and a sustainable growth strategy, Retail is One of the fast-growing division of SPAL



Crocodile is an Established and a profitable brand with Pan India Presence and Good Brand Recall



Diversified portfolio

Diversified product portfolio entering into own kids and infants wear and high-end women wear brand

Angel & Rocket

Building a kids wear brand Angel & Rocket

Building a Retail Business for the Future

133% Growth

Growth in Retail Revenue from FY16 to FY23

15% CAGR

CAGR Growth (FY16-FY23)



Marching toward Creating a Sustainable Brand

~100k

246

Loyal Customers

Large Format Stores

90

85,693 sq.ft

Distributor/SIS/DM

Retail Space

S. P. Retail - The Brand Portfolio



Leading Apparel brand



Leading Apparel brand with a presence across India

Crocodile is one of the largest fashion brands in India and has become a stylish synonym for timeless fashion, great quality & functionality in menswear

Network of Large sales & distribution channels, physical Stores and several e-commerce platforms



Standalone stores



Retail division undertakes manufacturing, distributing and marketing activities in relation to the 'Crocodile' brand in India

Establishing New Brands Portfolio

ANGEL&ROCKET



4

In large format stores

Standalone stores

Strategic acquisition of a premium kids wear brand, to establish our very own kids and infants' brand in India

This move strategically leverages the thriving demand in the Indian market.

Backed by a dedicated in-house design team in the UK, we are fully equipped to offer trendy and exclusive designs for children aged 0 to 14 years old.

Additionally, we prioritize ethical manufacturing practices across factories worldwide.





HEAD brand is leading global manufacturer and marketer of premium sports equipment and apparel and a benchmark of passion in sports

Natalia

Acquired the niche brand "Natalia" from Chennai garment exporter SM apparels with an aim to cater to a unique segment of the market, offering western wear with an ethnic flair targeting upwardly Indian women in the age group 20-35 years.

S.P. Apparels (UK) (P) Ltd: Tapping the Global Market



S.P. Apparels (UK) (P) Limited (SPUK)



SPUK – Need of an hour to cater to European Clients

Incorporated in 2014 to explore possible marketing opportunities and engage in trading activities with new and existing customers with small quantities



Caters to Large European Brands

Strong consumer ties to wellknown businesses like Joules and Dunnes Stores





Faced various Challenges that impacted the growth

Since its beginning, the company has encountered numerous macroeconomic difficulties like Brexit and Covid-19, which have affected performance



Outlook

SPUK is expected to recover gradually with Europe getting back on track and the revival of orders from major brands

Growth Drivers



China-Plus One - To boost Indian Garment Exports



China Plus-One to Benefit the Indian Garment Industry



China-Plus-One to push Indian textile exports to \$65 bn by 2026: Study

Surge is likely to generate 7.5-10 million new jobs

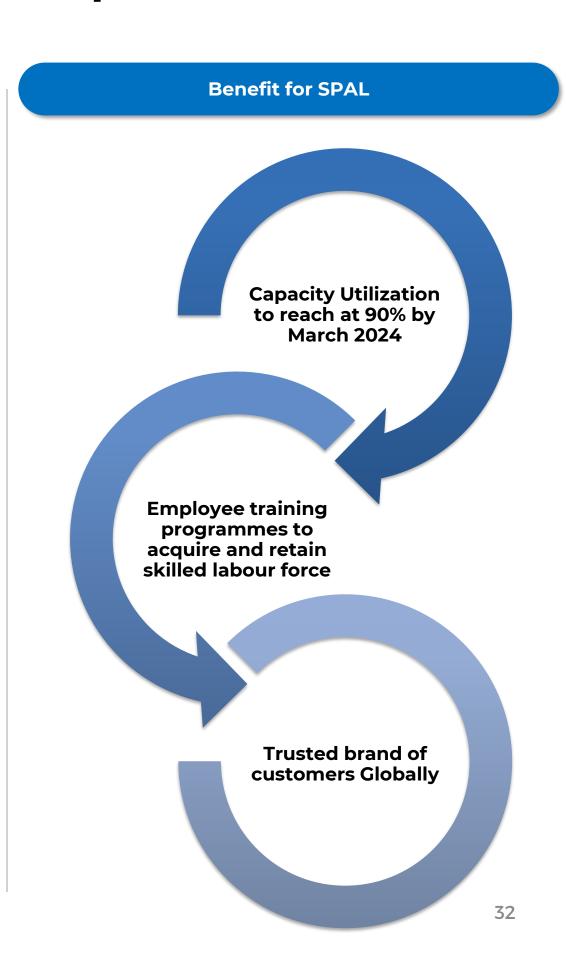
Source: **Business Standard**

According to CII

India's textile exports are expected to grow by 81% to \$65 billion by 2026 from the pre-Covid level of ~\$36 billion in 2019 amid China plus-one

Likely to generate 7.5-10 million new jobs

Large chunk of the targeted increase, or ~\$16 billion may come from the China Plus One sentiment due to India's relatively large strategic depth compared with Vietnam or Bangladesh



FTA and RoDTEP - Bringing Indian Exporters at a level playing field



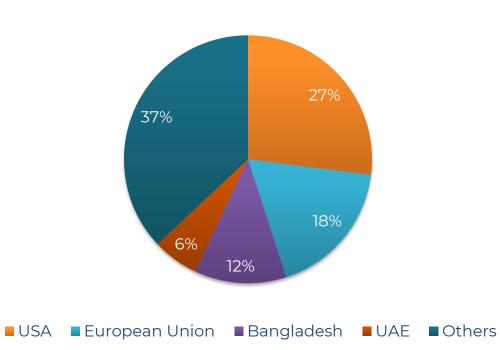
FTA's, RoSCTL and RoDTEP to Push the Indian Garment Exports

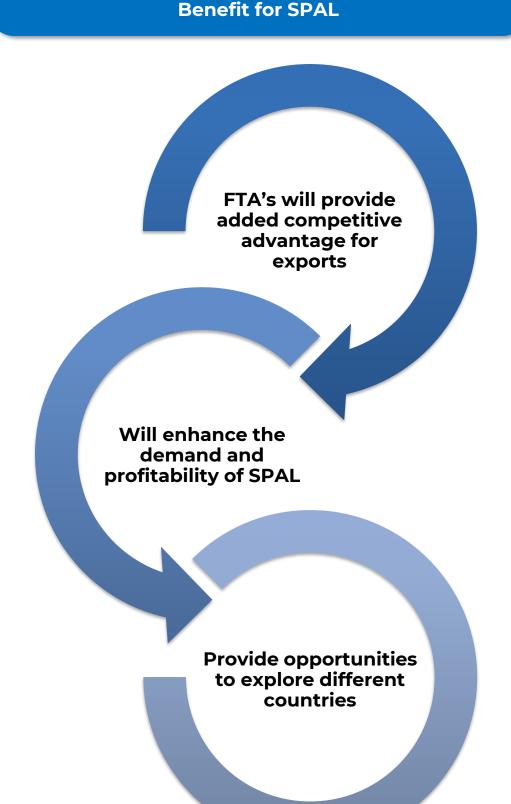
FTA's

- · India and UAE have recently signed a Free Trade Agreement (FTA)
- · India is also in the process of negotiating FTAs with the EU, Australia, UK, Canada, Israel and others
- · Likely to boost exports of Indian textile and apparels in future by providing a competitive edge over other exporting countries

RoDTEP / RoSCTL • GOI has also approved the continuation of the Scheme for Rebate of State and Central Taxes and Levies on the Export of Garments and Made-ups (RoSCTL scheme) up to March 2024 to boost the export competitiveness of Indian apparel and made-ups.

Country-wise Export Share (2021-22)



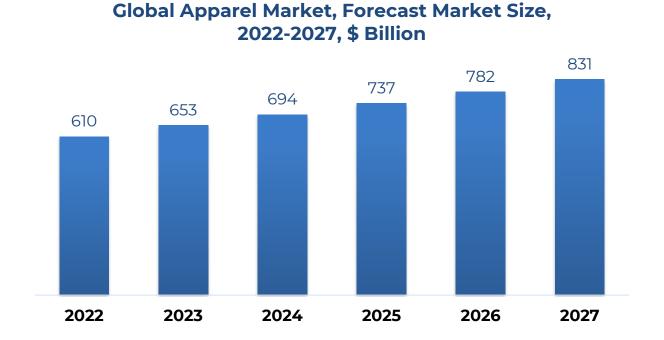


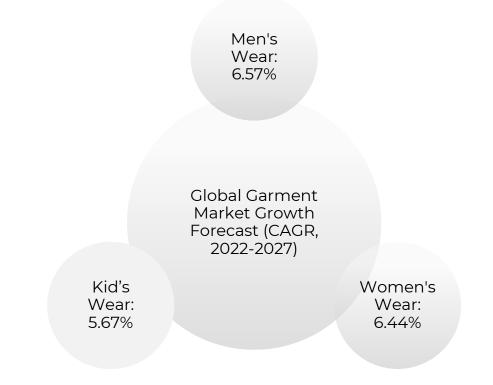
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Garment Industry - Opportunities Ahead

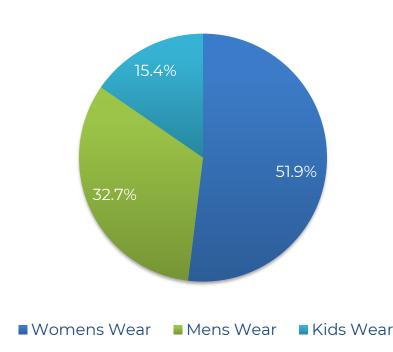


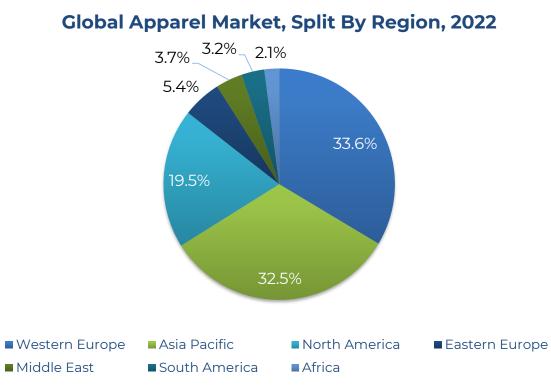
Garment Market to pick up post hit from macro-headwinds

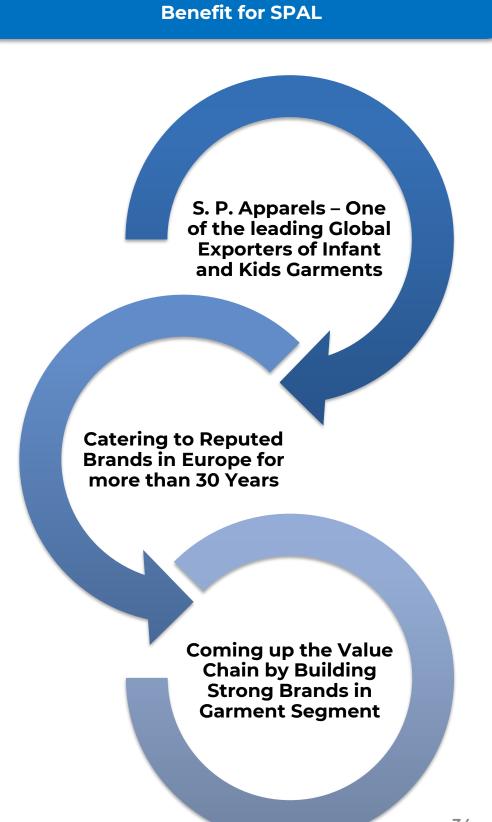




Global Apparel Market, Split By Segment, 2022







34

ESG

Mission Statement:

"To achieve carbon neutrality by the year 2030"

Vision Statement:

"To be a sustainable practise leader by promoting the use of renewable energy and prioritising the usage of recycled materials in order to protect our world for future generations"

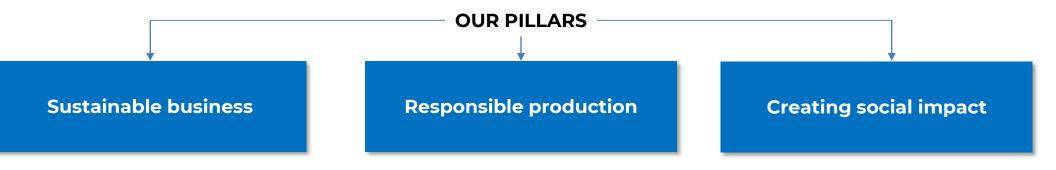
At SPAL we are committed to building a sustainable future for all by incorporating sustainability into every aspect of our business. From our core strategies to our everyday decision-making, sustainability is an integral part of everything we do. We are dedicated to fostering innovation, optimizing our processes and platforms, and leveraging our talented workforce to achieve sustainable growth.



Sustainability at SPAL



Our approach to sustainability is guided to create long-term value in a balanced and responsible manner while making choices that positively impact environment, people, and communities.



Emphasis on procuring power from renewable energy solutions

Commitment to conducting business activities in an environmentally responsible manner

Adoption of eco-friendly and best practices in manufacturing & focus on high quality products

Commitment to transparency in ESG disclosures, adherence to a business code of conduct and efficient business operations



Collaboration with stakeholders to create a greener future and a low carbon economy

From Awareness to Action: Making a Difference for the Environment



Our company is committed to conducting business activities in an environmentally responsible manner. We focus on reducing our environmental footprint across the value chain and returning back to nature what we consume.

Environmental Sustainability
Through Effective Risk
Assessment

Our ERM framework includes bi-annual risk assessments to identify and mitigate environmental risks, prioritizing sustainability and managing our environmental impact towards a greener future.

Commitment to Sustainability through Renewable Energy

We prioritize sustainability in our operations by supporting stakeholders in areas such as renewable energy and sustainable production. We procure power from renewable energy solution companies and source our energy consumption from renewable sources, including windmills.

Tree plantation

We have implemented a tree plantation initiative to preserve the environment for a sustainable future. We have distributed over 30,000 saplings to people living near our factories and adopted a One-for-One model, planting trees in all our factories and giving saplings to all our employees.

Eco-Friendly Production Process

We follow a chemical-free 2200 KLD biological oxidation process and have adopted best techniques like installing a water preheater, dust collector, and water treatment plant to minimize its environmental impact. We are committed to implement environmentally responsible practices and continuously improve processes to reduce the environmental footprint..

100%

Biological oxidation process.

80%

Share of renewable energy through wind power generation.

1 MW

Invested into the solar energy, committed to increase to 5MW

99.1%

Waste recovered and reused as Process water

Zero

We operate our effluent treatment plant as Zero Liquid Discharge plant

Building Stronger Communities through Social Responsibility



Our company is committed to conducting business activities in an environmentally responsible manner. We focus on reducing our environmental footprint across the value chain and returning back to nature what we consume.

Building a Stronger Community: Our Efforts for Betterment

Comprehensive support for needy, access to education and skill development opportunities, supply of food materials, medical facilities and medicines, and other survival needs.

Free Medical facilities

Provision of free consultation, medical supplies, BP apparatus to Primary Healthcare Centre, facilitation of Medicine room and Physiotherapy room to Government hospital with other renovations

Workplace Safety and Sanitation Measures

Regular emergency evacuation drills, comprehensive training for Occupational safety, Fire safety, Electrical safety, Environmental Protection, Observance of Road safety week, National safety week, Environmental day and Fire safety day

Gender Equality

We follow the principle of 'Equal Pay for Equal Work' to empower women financially and promote gender equality and conduct Awareness programmes.

Women Empowerment



~70%

Total number of permanent women employees as on 31st March 2023

22 %

Women hold 22% of our top management and 37% of our middle management

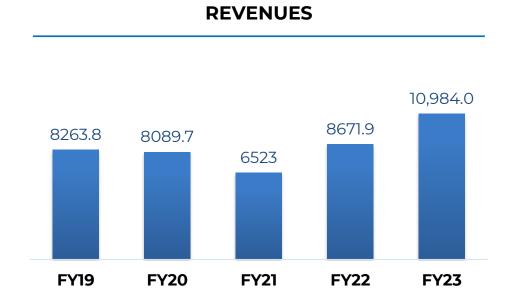
Financial Highlights

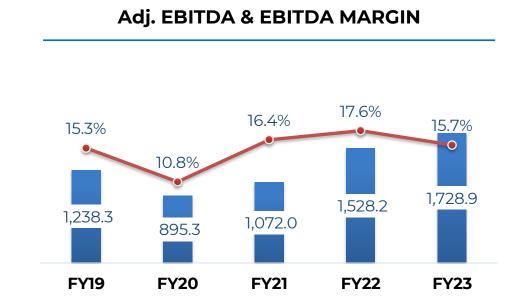


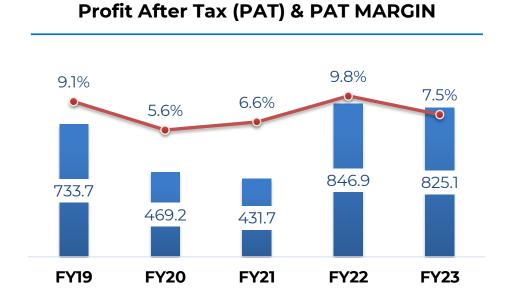
Financial Highlights (1/2)



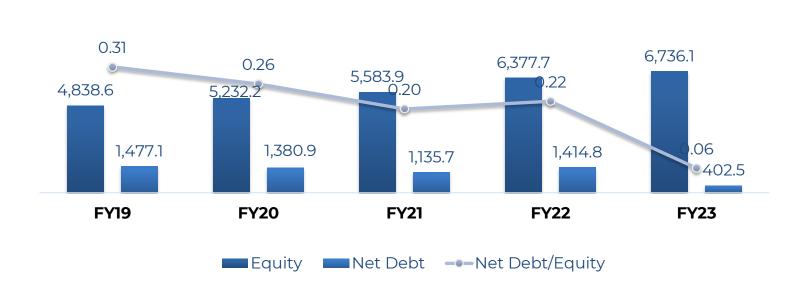
Consolidated Figures (in Rs. Mn)



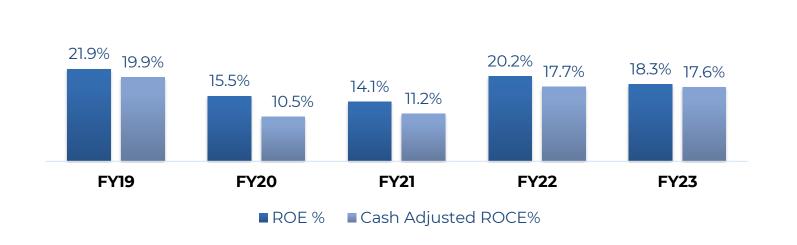




LEVERAGE ANALYSIS



RETURN METRICS



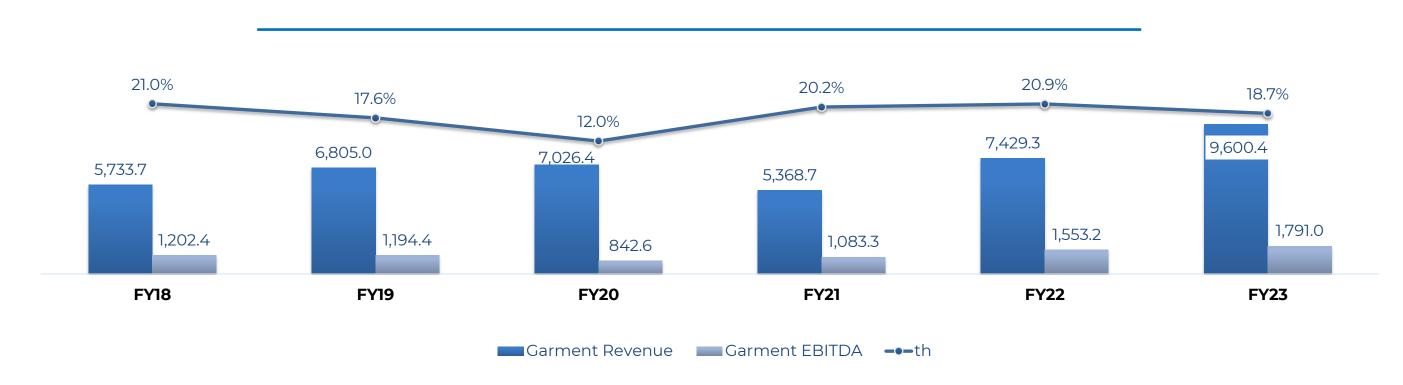
Notes:

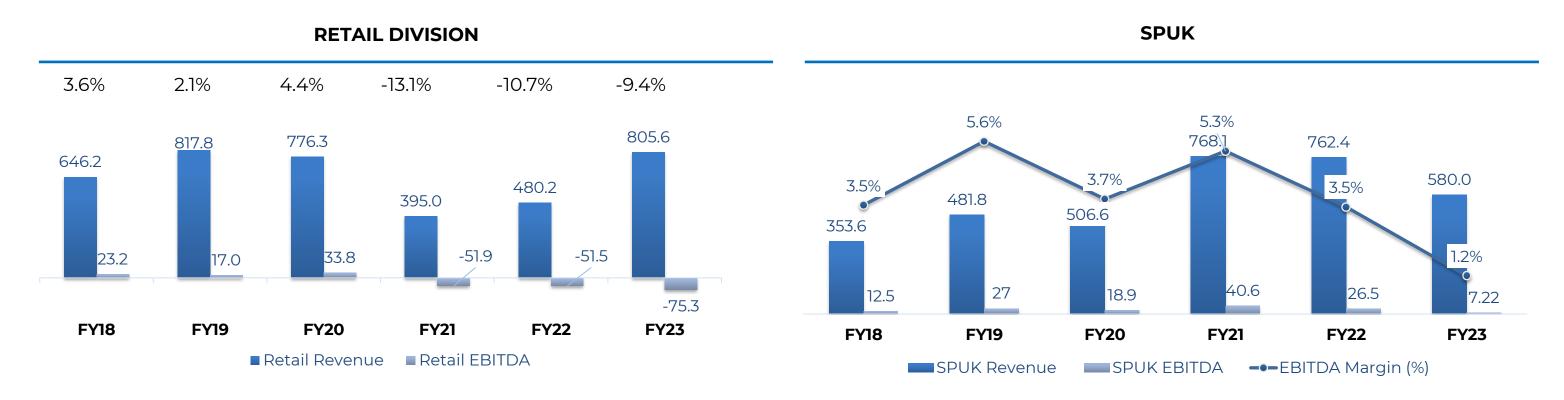
Financial Highlights (2/2)



Figures (in Rs. Mn)

GARMENT DIVISION

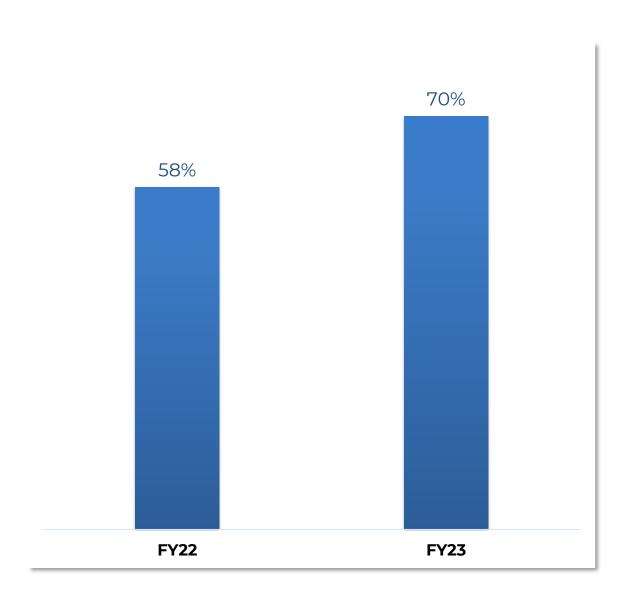




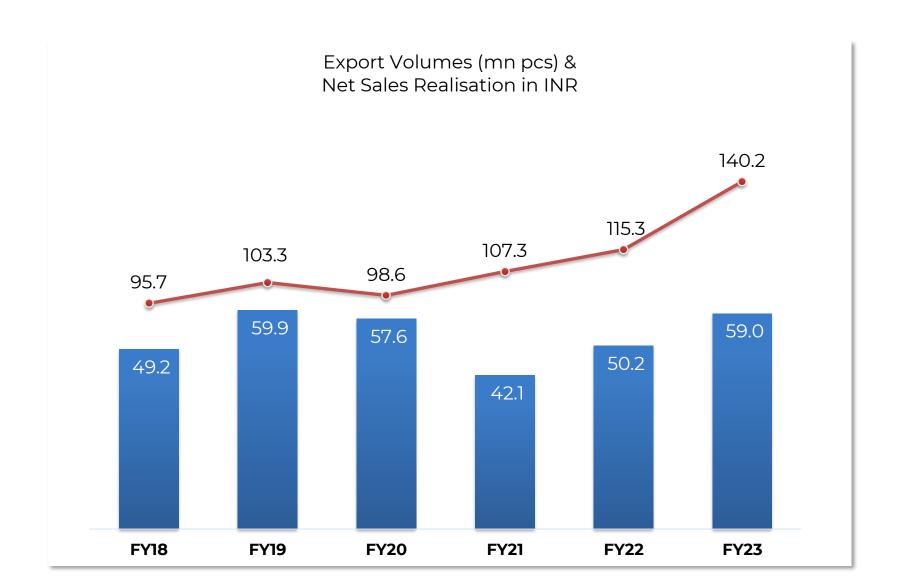
Exports Trend



Capacity Utilization



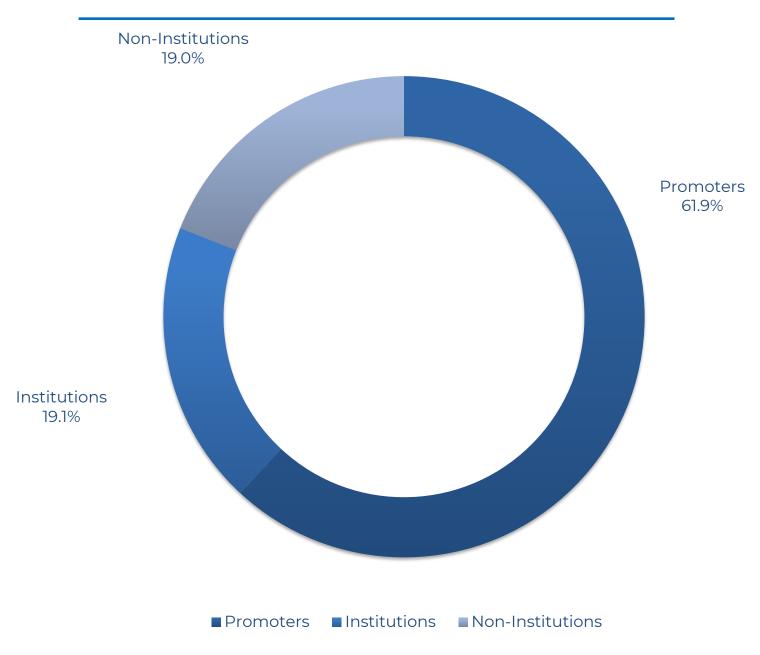
Export Volumes & Realization



Shareholding Structure



SHAREHOLDING PATTERN – 31st December 2023



Source: BSE

KEY SHAREHOLDERS – 31 st December 2023				
DSP Small Cap Fund	8.52%			
Quant Mutual Fund	2.89%			
ICICI Prudential Mutual Fund	2.41%			
UTI Mutual Fund	2.37%			
Franklin India Smaller Companies Fund 1.09				

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