#### Windlas Biotech Limited



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CIN-U74899UR2001PLC033407

Ref No. WBL/SE/2021-2022

November 1, 2021

To Listing / Compliance Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

To Listing / Compliance Department National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

**NSE SYMBOL: WINDLAS** 

#### BSE CODE: 543329

Dear Sir/ Madam.

Sub: Regulation 30(6) of SEBI (LODR) Regulations, 2015

Please find enclosed herewith the Results Presentation for the Quarter and half year ended September 30, 2021 for your records.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Windlas Biotech Limited

Auganty

Ananta Narayan Panda Company Secretary & Compliance Officer

Enc: as above



www.windlas.com

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# **Windlas Biotech Limited**

#### **Investor Presentation – November 2021**









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### Managing Director's Message

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Mr. Hitesh Windlass "The company registered a revenue growth of 14% YoY in Q2FY22, driven by volume growth in the chronic and covid-19 related therapies in the CDMO vertical. Domestic Trade Generics and OTC vertical revenue stood at Rs. 16.9 crores for the quarter. This vertical contributed 15% to the consolidated revenue for the quarter. The company is focussing on increasing the number of stockists & distributors networks along with the increasing number of brands. This coupled with the Government's push for schemes such as Jan-Aushadhi Yojana, etc. and rising preference to quality branded generics will drive the next leg of growth for Domestic Trade Generics and OTC vertical.

The company is one of the top 5 domestic CDMO players in terms of revenue and continues to leverage its strong position to diversify, value-add and expand the value proposition. The growth trajectory is expected to accelerate further underpinned by a strong pipeline of innovative products, ongoing capacity expansion and a growing customer base."

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### Financial Performance Highlights



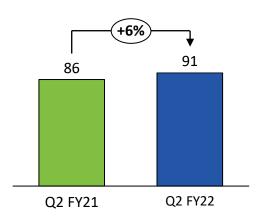


### Quarterly Performance Highlights



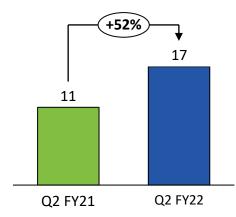


CDMO

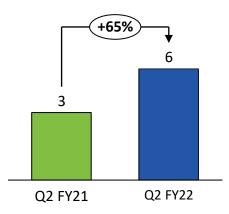


Vertical Revenue

#### Trade Generics & OTC



**Exports** 

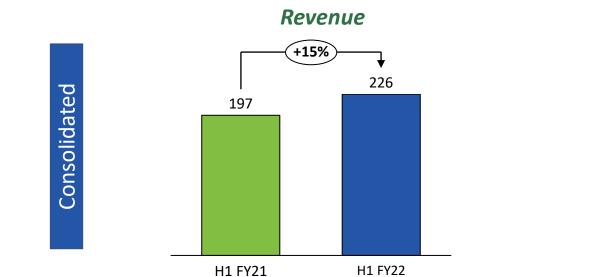


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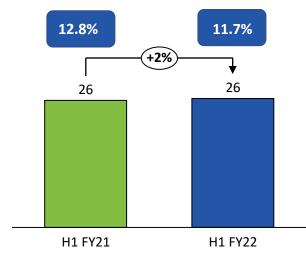
### Half-Yearly Performance Highlights



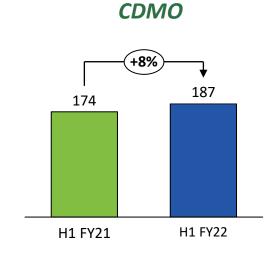
**Rs.Crores** 



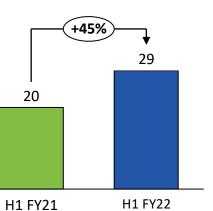
#### EBITDA & EBITDA Margin (%)



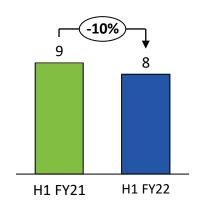
Vertical Revenue



Trade Generics & OTC



**Exports** 

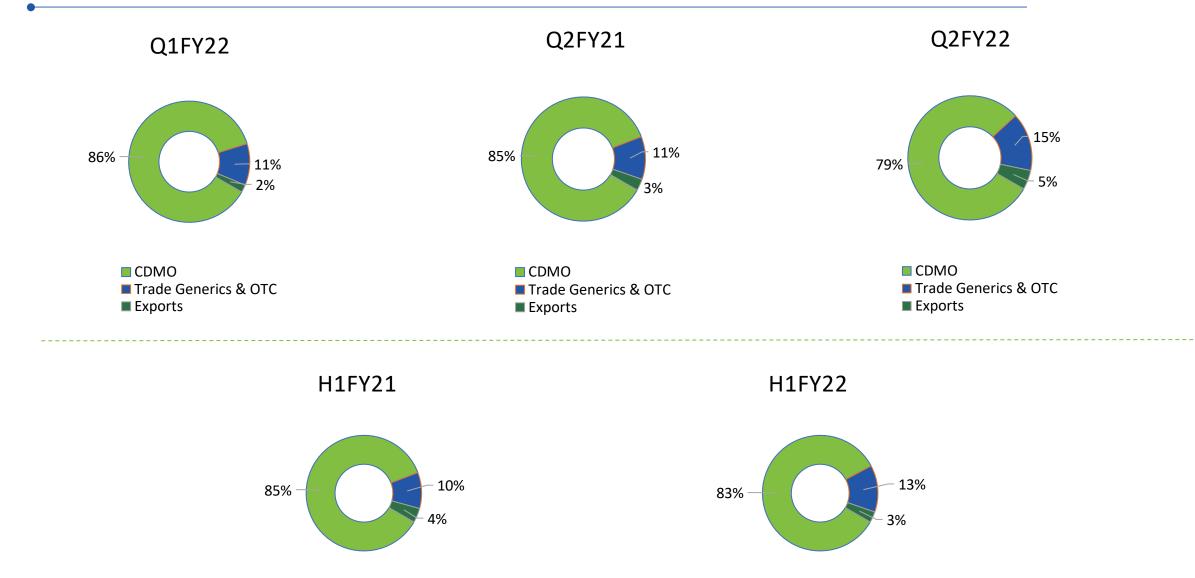




#### **Vertical Break-up**

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### Consolidated Profit & Loss Statement – H1 & Q2FY22

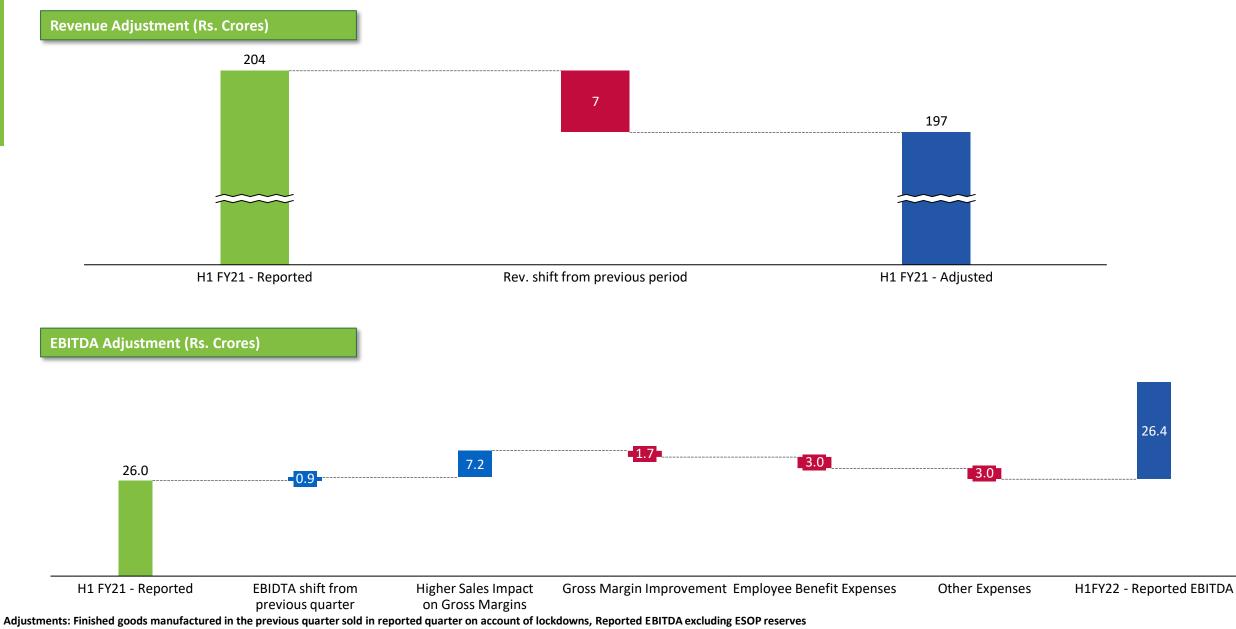
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Particulars (Rs. Crores)	Q2FY22	Q2FY21	<b>ΥοΥ%</b>	H1FY22	H1FY21	ΥοΥ%
Net Revenue from Operations	115.3	101.3	13.7%	226.2	203.6	11.1%
Net Revenue from Operations (Adjusted)#	115.3	101.3	13.7%	226.2	196.6	15.1%
COGS	75.0	64.2		146.4	130.2	
Gross Profit	40.2	37.1	8.2%	79.8	73.4	8.8%
Gross Margin (%)	34.9%	36.7%		35.3%	36.0%	
Employee Expenses	14.5	14.0		30.3	27.2	
Other Expenses	12.0	10.8		23.1	20.1	
EBITDA\$	13.7	12.3	10.8%	26.4	26.0	1.5%
EBITDA Margin (%)	11.9%	12.2%		11.7%	12.8%	
Other Income	-1.2	-0.6		-1.9	-1.3	
ESOP Costs	0.5	0.0		0.9	0.0	
Finance Costs	0.4	0.3		0.9	0.6	
Depreciation	3.1	3.3		6.1	6.3	
Reported PBT	10.9	9.4	15.9%	20.4	-1.1	NA
Taxes	2.6	0.0		5.4	1.5	
Reported PAT	8.3	9.4	-12.1%	15.0	-2.6	NA
Exceptional Items*	0.0	0.0		0.0	-21.6	
Tax benefit due to merger with Windlas Healthcare	0.0	2.4		0.0	6.7	
Adjusted PAT	8.3	7.0	18.3%	15.0	12.3	21.6%

\* Goodwill write-off on account of acquisition of Windlas Healthcare, # Refer Slide 9, \$ EBITDA excluding ESOP expenses.

#### Adjustments for H1FY21





EBITDA

### **Consolidated Balance Sheet**

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#### Consolidated

Equities & Liabilities (Rs. Crores)	Sept-21	Mar-21
Equity		
Equity Share capital	10.9	6.4
Other Equity	360.1	192.7
Non Controlling Interest	0.0	0.0
Total Equity	371.0	199.1
Financial liabilities		
(i) Borrowings	0.6	0.8
(ii) Other Financial liabilities	0.2	0.2
(iii) Lease Liability	0.2	0.5
Deferred tax liabilities (Net)	0.3	0.7
Provisions	1.2	1.4
Total Non Current Liabilities	2.6	3.6
Financial liabilities		
(i) Borrowings	0.6	29.4
(ii) Trade Payables	59.3	40.4
(iii) Other financial liabilities	25.3	2.7
(iv) Lease Liability	0.5	20.6
Provisions	0.8	0.0
Other current liabilities	2.7	0.3
Total Current Liabilities	89.3	93.4
Total Equity and Liabilities	462.9	296.1

Assets (Rs. Crores)	Sept-21	Mar-21
Non Current assets		
Property, Plant and Equipment	90.1	92.5
Capital work in progress	0.0	0.0
Intangible assets	0.8	0.5
Right to use assets	2.6	3.0
Financial Assets		
(i) Investments	0.0	0.0
(ii) Loans	7.3	3.0
Deferred Tax Assets (net)	0.0	0.0
Other non-current assets	3.5	2.9
Total Non Current Assets	104.4	101.8
Current Assets		
Inventories	52.0	41.5
Financial Assets		
(i) Investments	63.7	23.1
(ii) Trade receivables	79.7	79.4
(iii) Cash and Bank Balances	101.2	15.9
(iv) Bank Balances & Financial Assets	34.4	15.2
(v) Other Financial Assets	0.8	0.4
Current Tax Assets(Net)	5.2	4.0
Other current assets	21.5	14.8
Total Current Assets	358.5	194.3
Non current Asset held for sale		
Total Assets	462.9	296.1

### **Consolidated Cash Flow Statement**



Particulars (Rs. crores)	H1FY22	H1FY21
Operating profit before working capital changes	27.4	27.0
Changes in working capital	4.7	0.3
Cash generated from Operations	32.0	27.3
Direct taxes paid (net of refund)	-6.9	-2.5
Net Cash from Operating Activities	25.2	24.8
Net Cash from Investing Activities	-72.5	-32.7
Net Cash from Financing Activities	132.6	-13.3
Net Decrease in Cash and Cash equivalents	85.3	-21.2
Add: Cash & Cash equivalents at the beginning of the period	15.9	23.9
Cash & Cash equivalents at the end of the period	101.2	2.7

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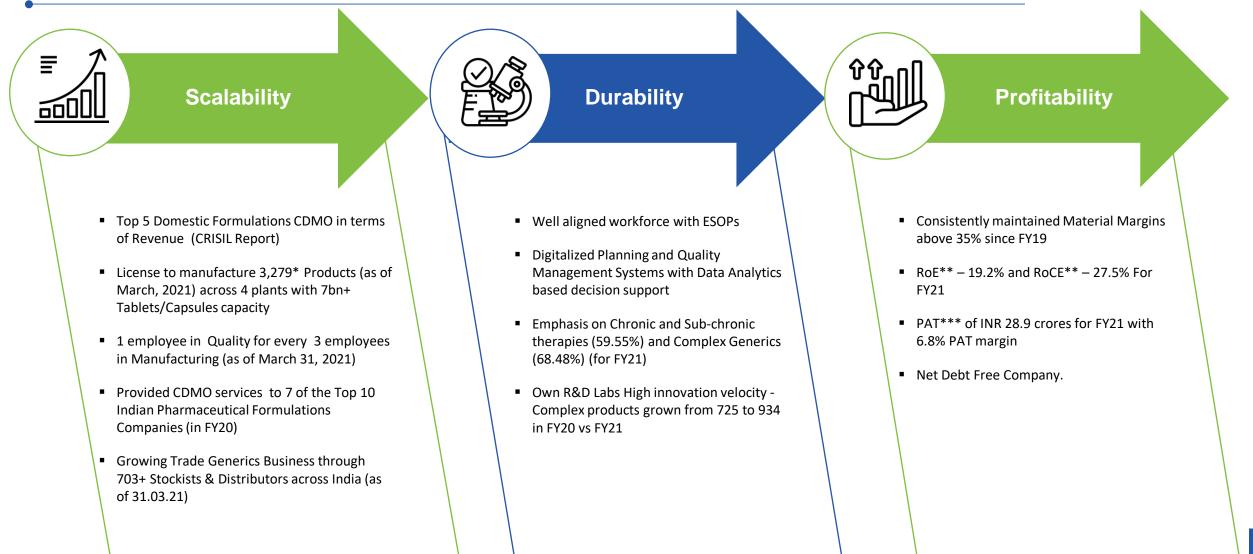
### Company Overview





#### Windlas Biotech at Glance

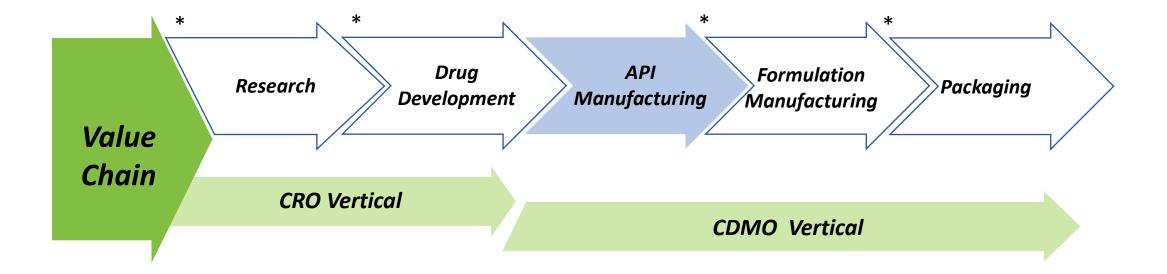
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\*from the State Drug Licensing Authority, Drug Controlling and Licensing Authority (Manufacturing), Garhwal Mandal, Uttarakhand

\*\* Capital Employed & Equity calculations for ROCE & ROE are after removing cash/bank & mutual fund balances | \*\*\*PAT here is Profit for the period/year before exceptional items

#### Windlas Biotech's Presence in Pharma Value Chain



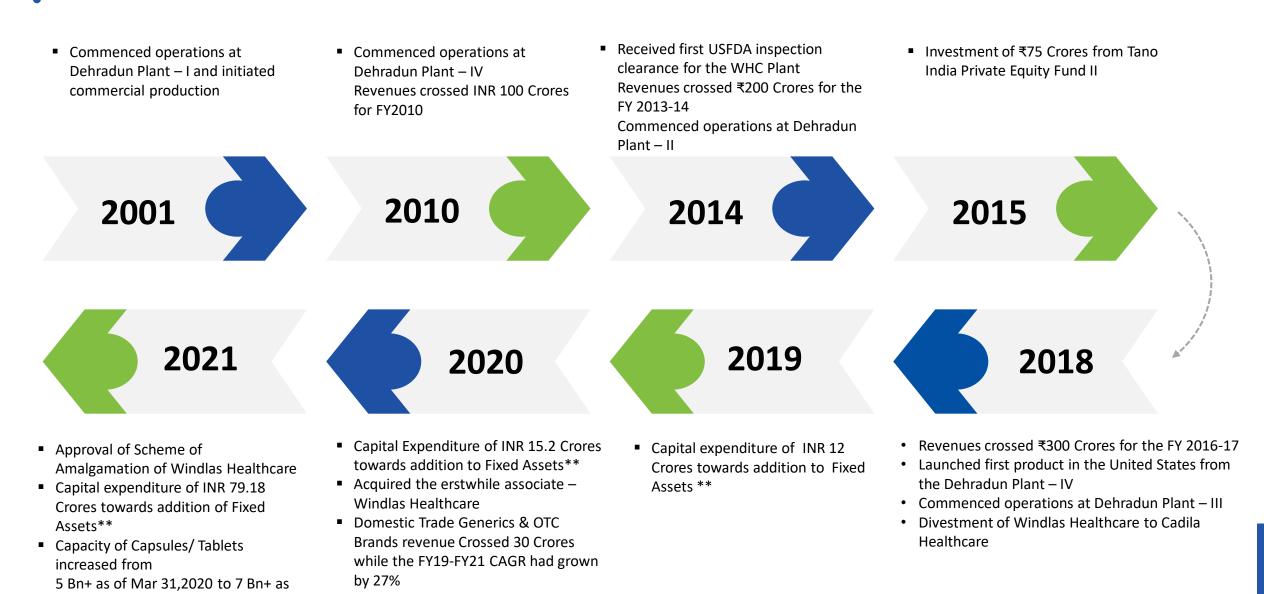
>\* Signifies Presence of Windlas Biotech in the Respective Verticals

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#### Journey So Far...

of March 31. 2021





\*\* Fixed assets include property, plant & equipment and intangible assets (excluding CWIP/ROU/Intangible under development)

### Strong Board of Directors...

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Ashok Kumar Windlass Whole Time Director



Hitesh Windlass Managing Director



Manoj Kumar Windlass Jt. Managing Director

- Chairman of Confederation of Indian Industries, Uttarakhand State Council,
- Established Windlas Biotech in 2001.
- Led Windlas Biotech as MD till 2020



Pawan Sharma Executive Director



Vivek Dhariwal

Chairman and

Independent

Director

Prachi Jain Windlass

Non-Executive

Director

- 13+ years of experience in field of management
- Bachelor's degree from the IIT-BHU, MSc. in Material Science & Engr. from Georgia Institute of Technology and MBA from the Graduate School of Business, University of Chicago
- Set up our Domestic Trade Generics, OTC
  Brands and Exports SBVs
- Leads the company since 2020 & plays a significant role in preparing strategy of Company

- 20+ years of experience in the pharmaceutical industry, he has a Bachelor's degree in Law from the Hemwati
- Nandan Bahuguna Garhwal University, Srinagar (Garhwal)

- 20+ years of experience in manufacturing and supply operations.
- Previously associated with ICI India Ltd, Baxter India Private Ltd, and Pfizer Ltd.
- Bachelor's degree from IIT-B & Master's degree in science from University of Kentucky



Deeply engaged in managing client

**Co-founded Windlas Biotech in 2001** 

- relations, and product portfolio expansion
- Plays a significant role in driving the product portfolio decisions and overall commercial operations including business development, supply chain and procurement
- He is a BBA graduate from George State University Atlanta

- Bachelor's degree in technology from the IIT, Delhi, Master's degree in science from University of Southern California, and an MBA from University of Chicago.
- Currently associated with Michael & Susan Dell Foundation India and previously with Boston Consulting Group



Srinivasan Venkatraman Non-Executive Director

- Fellow member of the Institute of Chartered Accountants of India.
- Previously associated with Wealth Tree Advisors, Hines, Aon Global Insurance Services, and Lovelock & Lewes



Gaurav Gulati Non-Executive Director

 Bachelor's degree in Science (computer science) from the University of Illinois. MBA from Booth School of Business.

### ...Coupled with Proficient Management Team

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Mr. Ashok Kumar Windlass . Whole Time Director Founded Windlass Biotech in 2001 20+ Years of Experience in the industry, he has led Windlas Biotech as MD till 2020.



Mr. Shailesh Gokhale, **Chief Operating Officer** 

Previously worked with Cadila Pharmaceuticals Limited and Pfizer Products India Private Limited



#### Mr. Hitesh Windlass, **Managing Director**

13+ Years of experience in field of management Leads the company since 2020 & plays a significant role in preparing strategy of Company.



#### Ms. Komal Gupta, **Chief Financial Officer**

Previously worked with DSM Sinochem Pharmaceuticals India Private Limited and Anand Automotives Systems Ltd.





Mr. Om Prakash Sule, Site Quality Head Experience - 24+ Years; Previously worked with Piramal **Enterprises Limited and Mankind Pharma Limited** 



Mr. Manoj Kumar Windlass, Joint Managing Director Co-founded Windlas Biotech in 2001. Deeply engaged in managing client relations, and product portfolio expansion



Mr. Ananta Narayan Panda, CS and Compliance Officer Experience - 20+ Yr; Previously worked with GMR Airports Limited, Spice Smart Solutions Limited.



Mr. Pawan Sharma, **Executive Director** 

20+ Years of experience in the industry. He has been attached with Windlass Since 2001. Controls the Administrative & Commercial activities of the company.

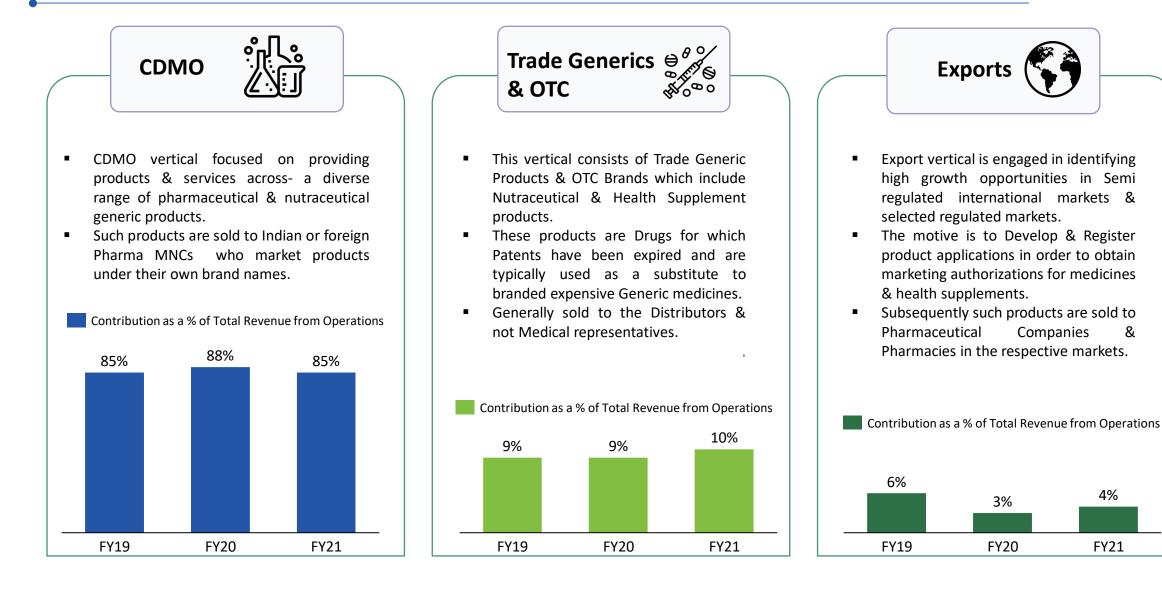


Mr. Mohammed Aslam, VP – Sales and Marketing

Previously worked with Pharmed Private Limited, Life Medicare & Biotech Pvt Ltd, Modi Mundipharma Private Ltd and Life Medicare and Biotech Private Limited

#### **Vertical Overview**

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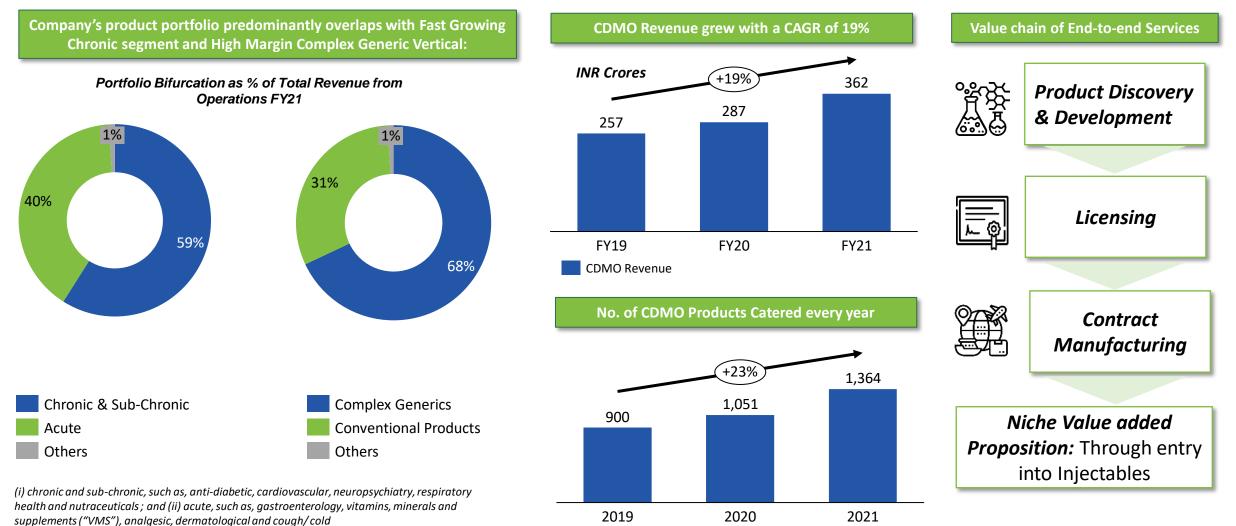




### Well Diversified Product Portfolio

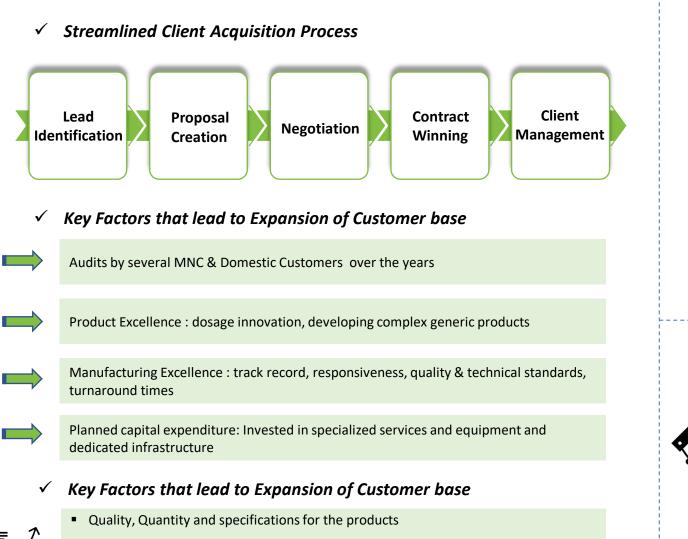


Windlas provides CDMO services & products ranging from product discovery, product development, licensing and commercial manufacturing of complex generic products in compliance with current GMP

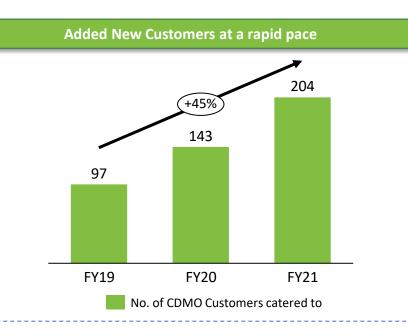


### Large Marquee Customer Base





- Company is responsible for the procurement of raw materials and packaging materials
- Provide the proper pricing & supply terms



**Key Highlights** 



We have consistently maintained strong, **exclusive** & **Long-Standing relationships** with the leading Indian Pharmaceutical companies.



Provided CDMO Services to **7 of the top 10** Indian Formulations pharmaceutical companies.

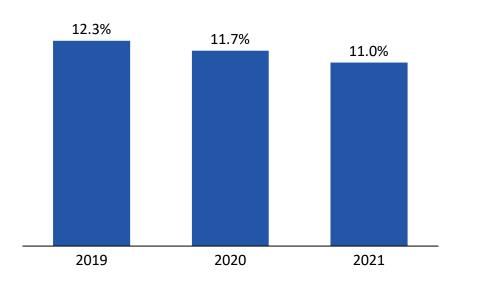
### De-Risking the Customer Concentration

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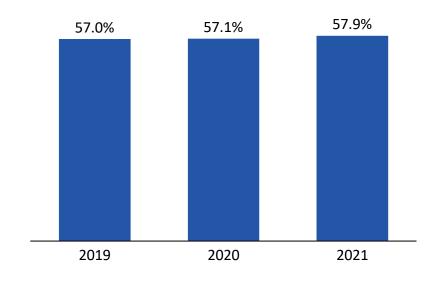
Long-term nature of the relationships help in pre-plan the Capex and eventually help in achieving sustainable growth and profitability



Continuously reducing highest customer's contribution



Consistently maintained the exposure to top 10 customers below



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### Scalability In CDMO Provides Growth Visibility

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Globally 1/3rd of the R&D is outsourced to CDMO companies in formulations segment & India is emerging as a key player in CDMO Vertical

#### Key reasons for Outsourcing by Pharma companies



Flexibility and reduced costs in the business models of large Pharma companies



Growing Demand for Generics & Biologics



- Rise in amount of drug approvals



End to end service and Technical specialties of contract manufacturers



Increase in off-patent products to aid outsourcing segment

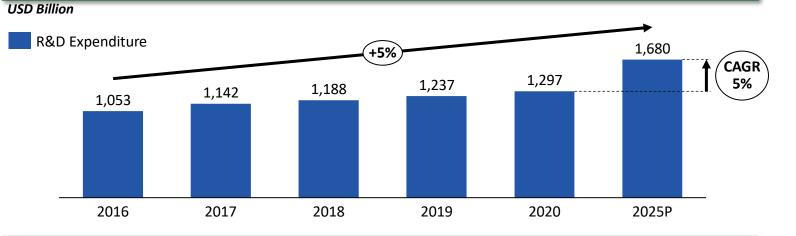
India has a proven track record in Outsourcing because of



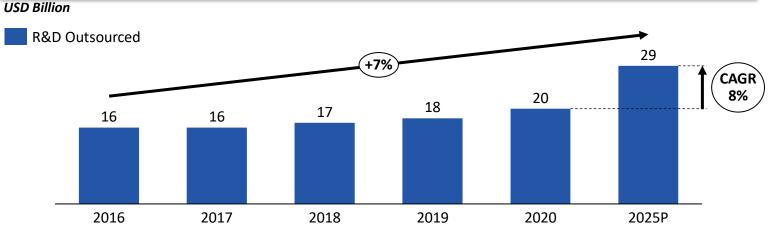




Significant R&D spends to continue to boost pharmaceutical growth across major markets



#### ~75 to 80% of R&D spending in the biopharmaceutical industry can be outsourced



Cost effectiveness

**Technical Expertise** Infrastructure 23

### Underpinned by Strong Tailwinds for Organized Players

#### **Key Updates in CDMO industry**

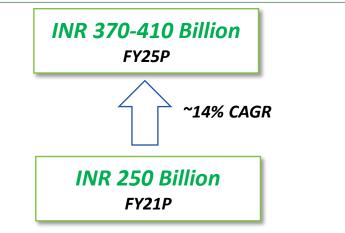
Customers asking for higher quality systems in R&D as well as manufacturing

'Marketeers' equally responsible for quality of the drug product in eyes of regulator

New schedule M to be implemented in October 2021 – many small manufacturers may become unviable

Production Linked Incentive - 2 Scheme to cover complex products in formulations

Strong Industry Tailwind- Domestic Formulations CDMO to grow at 14%+ CAGR in next 5 years



Scaled CDMOs shifting identity from "Supplier" to "Partner"

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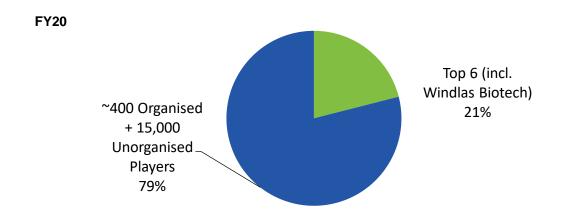
CDMOs deploying superior R&D infrastructure, expertise and capital

'Raw materials purchase efficiency of larger CDMOs exceeds that of customers in many small – mid volume products

Demand from customers for launch of patent expiry products

End to end services offered by larger CDMO reduces the complexities in inventory management & logistics for the big pharma companies

Consolidation in the CDMO industry driven by need for providing better and wider portfolio of services



#### **Capex & Outlook For Injectables**



Foray into High Growth Injectables Business: Injectables business will complement the existing CDMO offerings and will enable to achieve higher margins

#### Key Highlights

- Planned Rs. 50 Crores Capex
- Brown Field Project at Dehradun Plant - II
- Liquid Vials & Lyophilized vials



#### **Key Growth Drivers**

Multiple Triggers for Revenue Growth and Improved Return

- Rise in chronic diseases
- Emergence of New Drug Delivery Systems
- New Therapeutic areas for Injectables

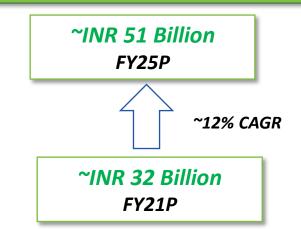


#### Impact

- Would help improve economies of scale
- B2B Injectables CDMO vertical to improve overall company's margins



#### **Outlook on Domestic Injectables CDMO Industry**



Outlook on Global Injectables Market





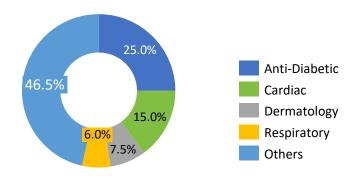
### Industry Outlook



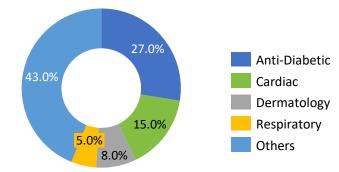
- ✓ Our product portfolio predominantly overlaps with Fast Growing Chronic segment and High Margin Complex Generic Vertical.
- Chronic Therapies and Oral Solids to dominate their respective categories for the next 5 years, in formulations segment

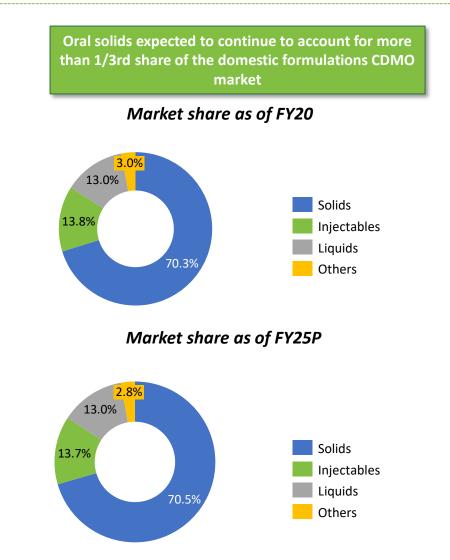
Chronic therapies to continue to account for a higher share of the domestic formulations CDMO market

#### Market share as of FY20

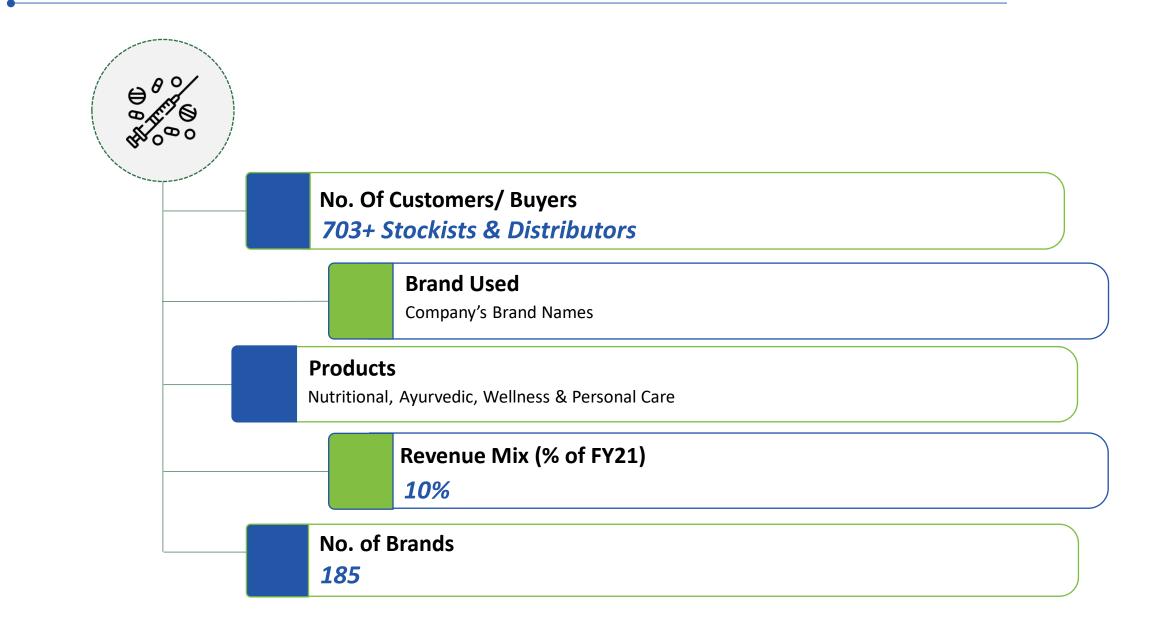


Market share as of FY25P





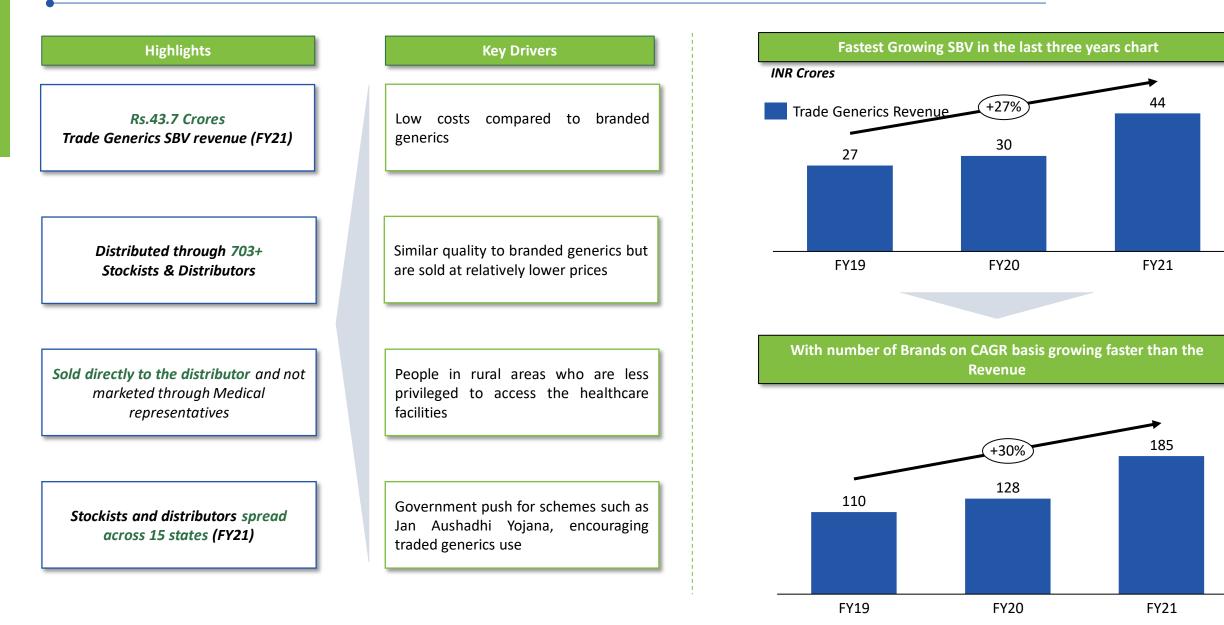
#### Domestic Trade Generics & OTC Business Overview



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#### Leveraging Trade Generics Market Opportunity





#### **Export Business Overview**

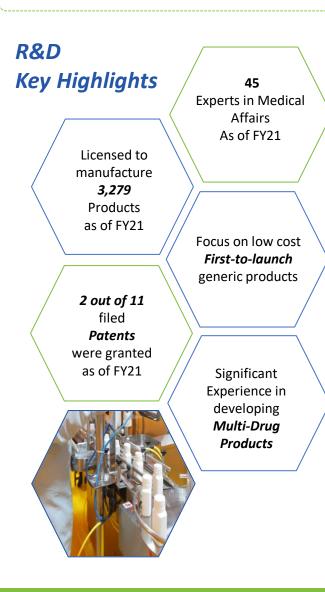


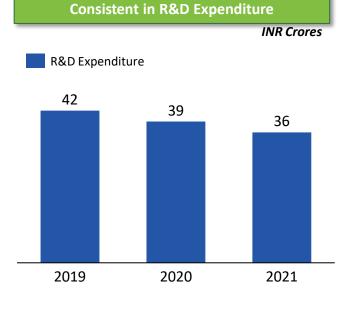


### **Robust R&D Capabilities**

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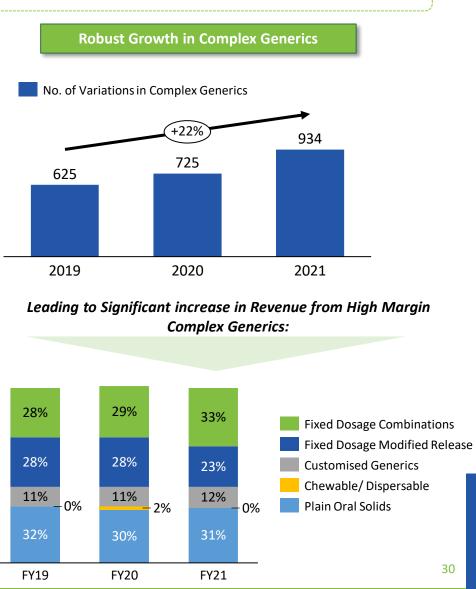
Robust R&D capabilities help in Customize and Market Complex; Generic Products to Customers and differentiate from Competition





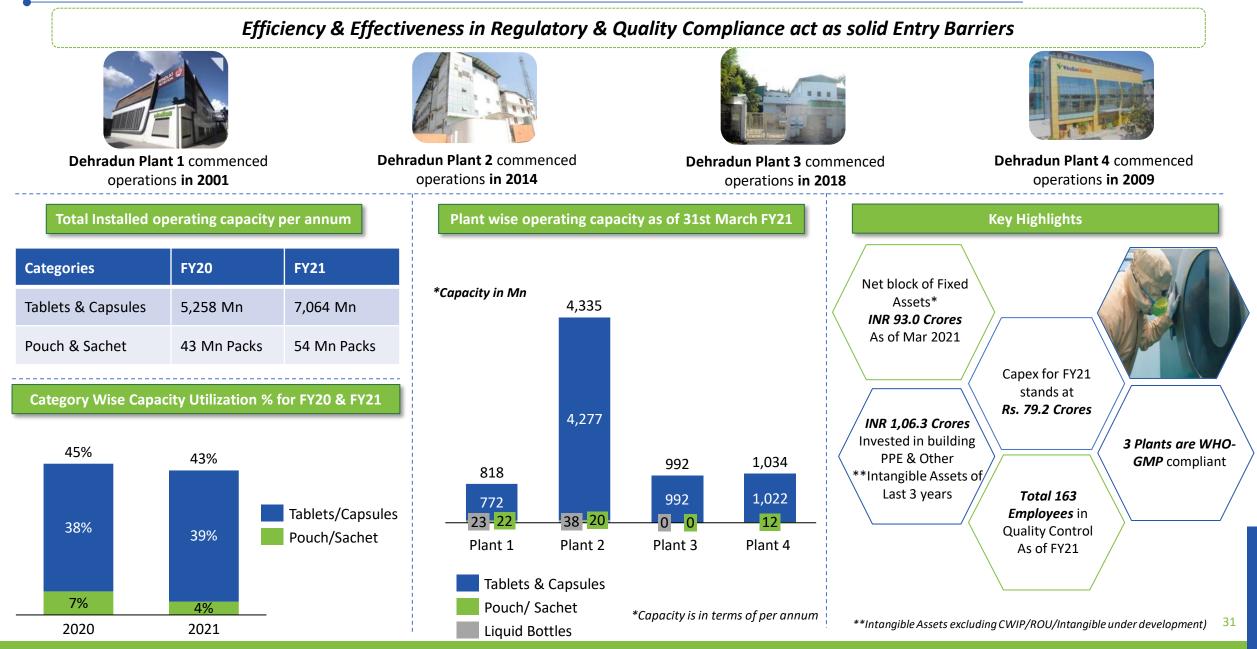
Leading to New Innovations

Chocolate flavored chewable tablets
Dispersible tablets
Sustained release products
Novel Formulations of Existing Molecules



### **Competencies in Manufacturing Facilities**

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### Strategies & Way Forward...

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**Key Strategies** 





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• Top 5 CDMO status benefits the company from the Industry consolidation trend in an already highly fragmented market with 400 Organized and 15,000\* unorganized players

#### Injectables

Plan to invest *INR 499 Mn of Capex* to foray into *High Growth Injectable business* by leveraging the existing CDMO Customers in Domestic and Emerging Markets

#### Focus on non-CDMO SBVs

• Focus on already *high growth Domestic Trade Generics and OTC Brands SBV & high growth export markets* and capitalize on industry opportunities

#### Leveraging our leadership in the CDMO industry

 Capitalize on 14% growth of Domestic formulations CDMO industry & outsourcing Trend of the Indian CDMO Industry\*; further capitalize on our capabilities in making complex products, and the PLI Scheme 2

#### **Increase Customer Base**

Continue to leverage being *among the few players with wide range of CDMO offering and* experience in providing *customer-centric additive manufacturing solutions* to further increase the customer base

#### **Innovation & Product Development**

• Continue to focus on *expanding the product development and manufacturing capabilities in complex generic* products and *take advantage of the nearterm patent expiry of key molecules* 

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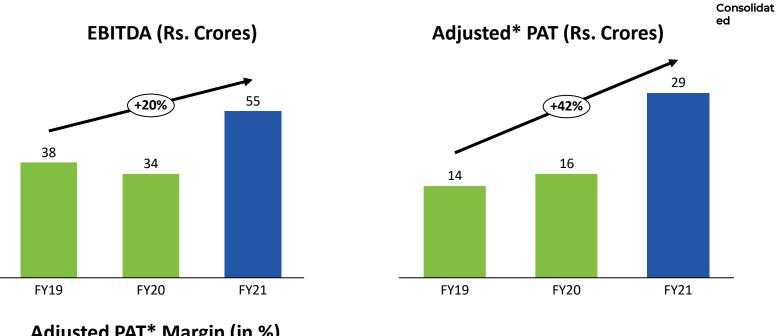
#### Historical Financial Snapshot

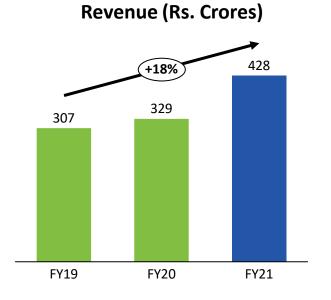




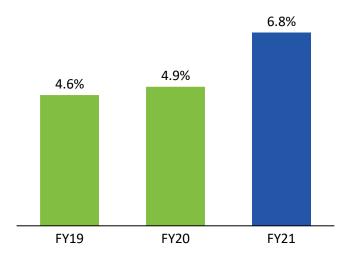
### **Financial Snapshot**

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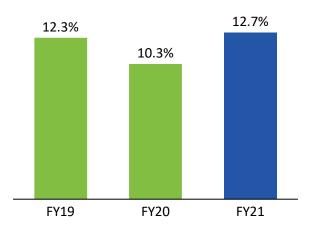




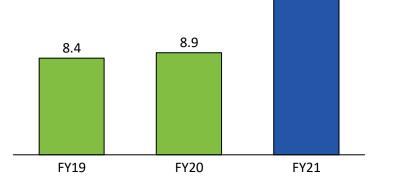
#### Adjusted PAT\* Margin (in %)



#### **EBITDA Margin (%)**

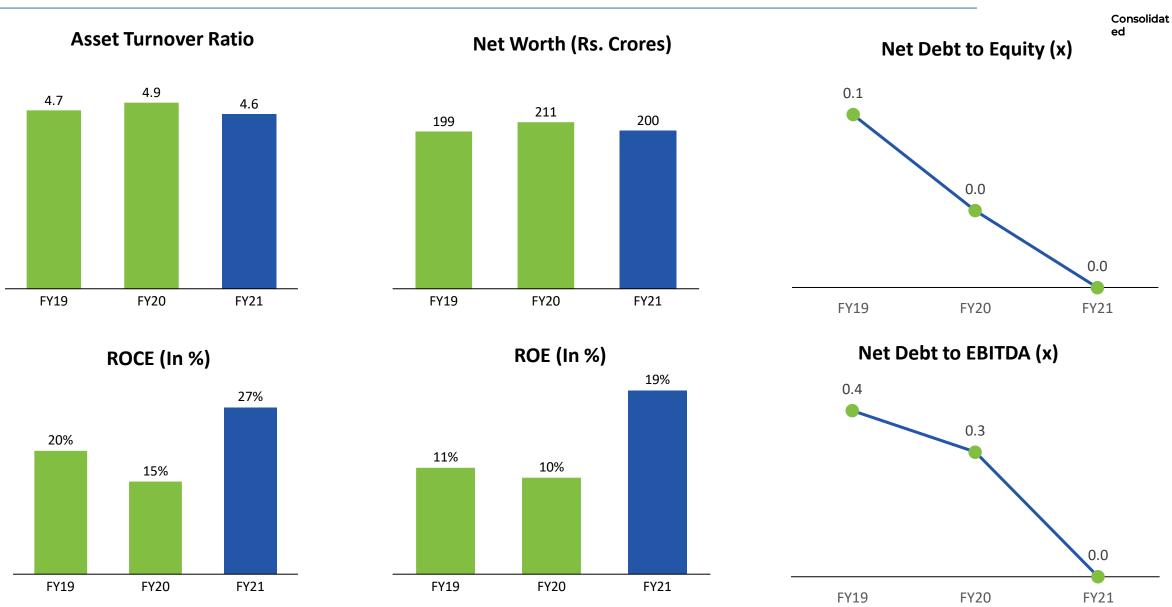






### **Financial Snapshot**

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35 Note: Capital Employed & Equity calculations for ROCE & ROE are after removing cash/bank & Mutual fund balances

### Consolidated Profit & Loss Statement



			Consolic ed
Particulars (Rs. Crores)	FY21	FY20	FY19
Net Revenue from Operations	427.6	328.9	307.3
COGS	274.4	211.6	191.9
Gross Profit	153.2	117.3	115.3
Gross Margin (%)	35.8%	35.7%	37.5%
Employee Expenses	58.3	43.6	43.0
Other Expenses	40.0	24.7	33.1
EBITDA	54.5	34.0	37.7
EBITDA Margin (%)	12.7%	10.3%	12.3%
Other Income	3.1	2.5	4.3
Finance Costs	1.3	2.5	4.8
Depreciation	13.0	9.3	10.6
PBT before exceptional items	43.4	24.7	26.6
Taxes	6.2	6.2	6.2
Reported PAT	15.6	16.2	63.8
Exceptional (Expense)/Gain	-21.6	0.0	49.5
Tax benefit due to merger with Windlas Healthcare	8.3	0.0	0.0
Adjusted PAT	28.8	16.2	14.3
Adjusted PAT Margin (%)	6.8%	4.9%	4.6%
Adjusted Earnings Per Share <sup>2</sup> (EPS)	15.99	8.90	8.42

### **Consolidated Balance Sheet Statement**



Consolidat

Equities & Liabilities (Rs. Crores)	FY21	FY20	FY19
Equity			
Equity Share capital	6.4	6.4	6.4
Other Equity	192.7	203.2	187.2
Non Controlling Interest	0	0	0
Total Equity	199.1	209.7	193.6
Financial liabilities			
(i) Borrowings	0.8	1.2	5.8
(ii) Other Financial liabilities	0.2	0.1	0.0
(iii) Lease Liability	0.5	1.0	1.5
Deferred tax liabilities (Net)	0.7	0.0	0.0
Provisions	1.4	1.2	1.1
Total Non Current Liabilities	3.6	3.5	8.4
Financial liabilities			
(i) Borrowings	29.4	20.9	17.1
(ii) Trade Payables	40.4	83.6	58.4
(iii) Other financial liabilities	2.7	1.5	2.8
(iv) Lease Liability	20.6	18.9	13.7
Provisions	0.0	0.0	4.0
Other current liabilities	0.3	0.4	0.3
Total Current Liabilities	93.4	125.3	98.5
Total Equity and Liabilities	296.1	338.5	298.2

			Consolidat ed
Assets (Rs. Crores)	FY21	FY20	FY19
Non Current assets			
Property, Plant and Equipment	92.5	66.1	59.7
Capital work in progress	0.0	0.0	4.6
Intangible assets	0.5	0.6	0.4
Right to use assets	3.0	3.6	4.2
Financial Assets			
(i) Investments	0.0	94.0	101.5
(ii) Loans	3.0	2.2	2.1
Deferred Tax Assets (net)	0.0	0.7	0.5
Other non-current assets	2.9	3.3	4.8
Total Non Current Assets	101.8	170.5	177.7
Current Assets			
Inventories	41.5	49.3	19.0
Financial Assets			
(i) Investments	23.1	22.3	20.9
(ii) Trade receivables	79.4	63.9	61.7
(iii) Cash and Bank Balances	15.9	18.1	12.9
(iv) Bank Balances & Financial Assets	15.2	0.3	0.3
(v) Other Financial Assets	0.4	0.1	0.1
Current Tax Assets(Net)	4.0	0.9	0.0
Other current assets	14.8	13.1	5.5
Total Current Assets	194.3	168.0	120.5
Non current Asset held for sale			
Total Assets	296.1	338.5	298.2

### **Consolidated Cash Flow Statement**



Consolidated

Particulars (Rs. Crores)	FY21	FY20	FY19
Net Profit before Tax and Extraordinary items	21.7	24.7	76.1
Adjustments for: Non Cash Items / Other Investment or Financial Items	36.3	17.3	-33.9
Operating profit before working capital changes	58.0	42.0	42.2
Changes in working capital	40.0	3.5	11.5
Cash generated from Operations	18.0	38.4	30.7
Direct taxes paid (net of refund)	6.5	13.4	12.1
Net Cash from Operating Activities	11.5	25.0	18.7
Net Cash from Investing Activities	-20.2	-14.3	-5.3
Net Cash from Financing Activities	0.8	-5.4	-6.2
Net Decrease in Cash and Cash equivalents	-8.0	5.2	7.2
Add: Cash & Cash equivalents at the beginning of the period	23.9	12.9	5.7
Cash & Cash equivalents at the end of the period	15.9	18.1	12.9

### **IPO Proceeds Utilization**

windlas	
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Particulars (Rs. Crores)	Proposed	Utilized as on 30 <sup>th</sup> September, 2021	Balance
Purchase of equipment required for (i) capacity expansion of our existing facility at our Dehradun Plant – IV (ii) addition of injectables dosage capability at our existing facility at Dehradun Plant – II	50.0	0.0	50.0
Funding incremental working capital requirements of our Company	47.6	6.0	41.6
Repayment/prepayment of certain of our borrowings	20.0	20.0	0.0
General corporate purposes	34.5	34.0	0.5
Total Net Proceeds	152.1	60.0	92.1

#### Contact Us



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Investor Relations Advisor:

 $SGA^{\underline{\mathsf{Strategic}}\ \mathsf{Growth}\ \mathsf{Advisors}}$ 

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