

Ref No.: PSL/2019-20/CS/SE/61 Date: 7th November, 2019

To,	To,
Listing Department	Corporate Relationship Department
National Stock Exchange of India Limited	BSE Limited
Exchange Plaza, 5 th Floor	P.J. Towers,
Plot No. C/1, G Block	Dalal Street
Bandra Kurla Complex	Mumbai- 400 001
Bandra (E), Mumbai -400 051	
	Security Code: 540724
Symbol: DIAMONDYD	Security ID : DIAMONDYD

Sub.: Corporate Presentation of the Company for the quarter and half year ended 30th September, 2019

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Corporate Presentation of the Company for the quarter and half year ended 30th September, 2019.

The aforesaid presentation is also available on the Company's website www.yellowdiamond.in

This is for your information and records.

Thanking you,

Yours faithfully,

For Prataap Snacks Limited

Om Prakash Pandey Company Secretary & Compliance Officer

Encl: As above

Prataap Snacks Limited

(Formerly known as Prataap Snacks Pvt. Ltd.)

PRATAAP SNACKS LIMITED Q2 & H1 FY20 - Results Presentation



November 2019

Disclaimer



Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties, like regulatory changes, local political or economic developments, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Prataap Snacks Limited (PSL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward looking statements to reflect subsequent events or circumstances.



Contents









Prataap Snacks at a Glance





Diverse Product Portfolio





Diverse product portfolio at strategic price points and pack sizes

Avadh Snacks



Fastest growing and fourth largest snacks player in Gujarat

~6% market share in Gujarat, one of the largest market



25.1% revenue CAGR over the past 3 years



Avadh Snacks delivered a robust topline performance for H1 FY '20 Key Products: Bhavnagri Gathiya, Sada Mamra, Papdi Gathiya, Chavanu, Lasaniya Mamra Price Point: Rs. 5, 10, 30, 50 SKUs: 34 varieties Target group: Adults



Key Products: Tomato Cup, Salted reffil, Masala cup, Chiji Noodles, Salli, White crunchy papad Price Point: Rs. 5, 10, SKUs: 21 varieties Target group: Children

Fryums

Avadh Snacks - Unique Business model & Expansion plans



Business Model

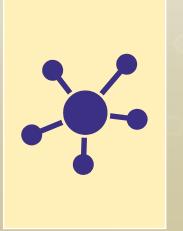


Avadh has a Unique Business model

• Super Value Player offering higher value for Money to consumers.

Direct Distribution model

- •Manufacturing facility at Rajkot and a well-oiled distribution network in Gujarat
- Established facility in close proximity to markets to reduce distribution costs
- Direct supplies to distributors without any C&F / super stockist



Pan India expansion using Prataap's existing distribution Increasing capacity of Rajkot facility by 50%.

Expansion plans

Expected to be commissioned in Q3 FY'20

on To expand Avadh's products in neighboring "s markets initially

Sweet Snacks Portfolio





 Target group -Youth and Children



 Target group -Youth and Children



Choco Vanilla Cake

SKU's - 1

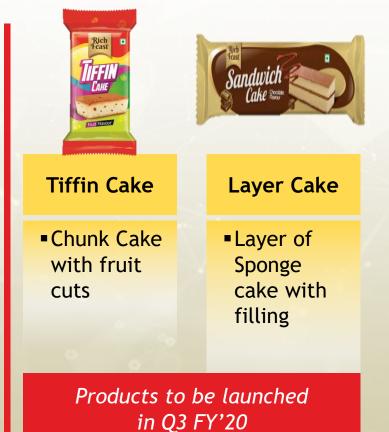
 Target group -Youth and Children



Yum Cake

 SKU's - 1
Target group -Youth and

Children



Diverse product portfolio at strategic price points and pack sizes

Track Record of Innovation





Key Milestones

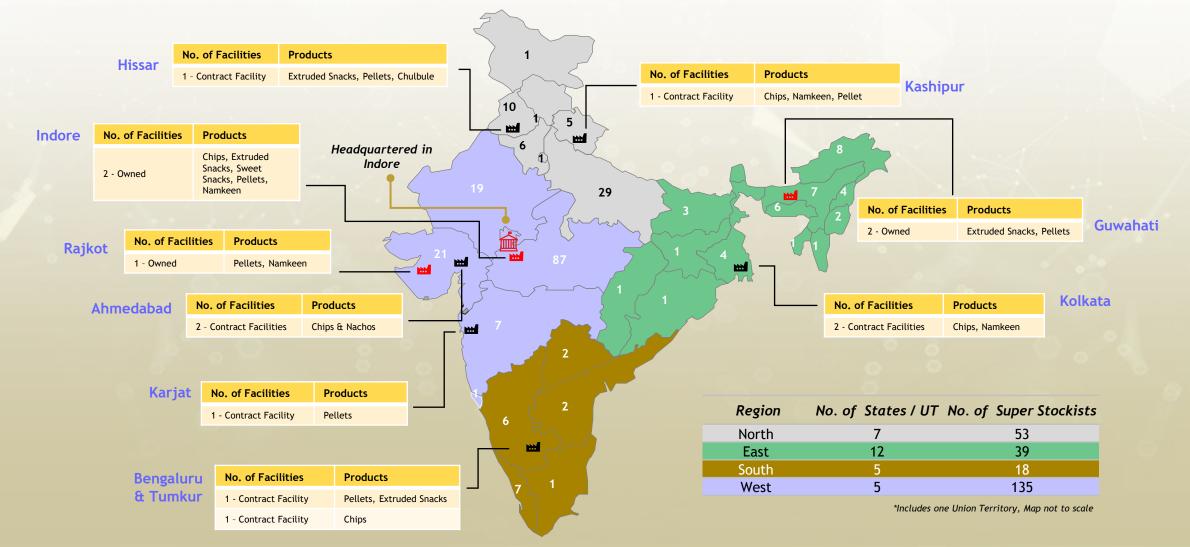


Prakash Snacks incorporated. Commenced trading in Cheese Balls	Installed Chulbule plant at Prakash Snacks in Indore	Sequoia's initial investment of Rs. 620 mn Prataap Snacks Prataap Snacks took over the business of Prakash Snacks	Doubled the capacity of Chips plant Indore from 6,000MT pe annum to 12,000MT p annum	Potato at Int n Yo er Cro	troduction of odles and eamy Sticks	commission Conversion from Prive Faering C	n of company ate to Public	Entered in Contract Manufactur in Karjat & Kashipur Acquired A Snacks Priv Limited	ring .vadh
Set up a pl to manufactu Potato Chi Indore	lant Prataa incorpo ire set up	o Snacks Rings a Drated and Indore a Potato Introdu	issioned and en plant in uction of Namkeen	Commissioned Guwahati plant for Rings, Chulbule and Pellets Introduction of Scoops	015 2016 Increased capacity Chulbule Rings pla Indore	d the of and	Successful IPO oversubscribed listed on NSE & Oct 5, 2017 Launch of Kurv in Salty Snacks Pie in Sweet So Entered into 3 Manufacturing at Ahmedabad 2 and Bengalu	d 47x; t BSE on ves, Nachos s and Yum- nacks P Contract I, Kolkata -	Successfully launched Cup Cake Concluded the merger of Pure N Sure Commenced a 3P in Hisar, Haryana

Pan India Presence



Strategically located Manufacturing facilities to cater the regional demand



Guided by an Accomplished Board





Arvind Mehta

Chairman & Executive Director

Over 30 years of experience in real estate business along with over 16 years in the snacks food industry and in the financing business



Amit Kumat Managing Director & CEO

Managing Director and Chief Executive Officer Over 23 years in the snacks food industry



Apoorva Kumat Executive Director (Operations)

Over 23 years of experience in the snacks food industry



G.V. Ravishankar Non-Executive / Non-Independent Director MD (Sequoia Capital)

Over 18 years in management consultancy & PE investments. Previously worked at McKinsey & Company and Wipro Technologies



Independent Director Ex-COO (RPC North of United Spirits) & earlier

Vineet Kumar Kapila

MD (Spencer's Retail)

Haresh Ram Chawla

Independent Director

(TV18)



Chetan Kumar Mathur Independent Director

Partner (India Value Fund) & earlier CEO

Ex-CFO PepsiCo India (Snacks) 30 years of experience in F&B industry, worked with PepsiCo India for 23 years



Mr. V.T. Bharadwaj Independent Director

General Partner at A91 Partners Over 18 years in management consultancy & PE investments. Previously worked with Sequoia Capital and McKinsey & Company



Anisha Motwani Independent Director

Partner (Storm the Norm Ventures) Earlier with General Motors India & Max Life Insurance Company

PSL has high standards of Corporate Governance and sound internal control policies

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Helmed by a Professional Management Team





Mr. Arvind Mehta *Chairman & Executive Director*



Corporate functions

Mr. Amit Kumat Managing Director and Chief Executive Officer



Mr. Apoorva Kumat Executive Director



Mr. Sumit Sharma Chief Financial Officer Over 30 years of experience in real estate business along with over 16 years in the snacks food industry and in the financing business

Over 23 years in the snacks food industry

Over 23 years of experience in the snacks food industry

Member of Institute of Chartered Accountants of India. He has over 17 years of experience in accounting, finance, banking and taxation and worked with Crompton Greaves, L&T and New Holland Group

Helmed by a Professional Management Team





Mr. Subhashis Basu *Chief Operating Officer*



Mr. Subhash Bhatt Vice President - Production



Corporate functions

Mr. Deepak Brahme Vice President - Production



Mr. Raj Kumar Kalra General Manager Sales -North He holds bachelor degree in Science (Economics). He has over 27 years of experience in the FMCG industry and worked with Parle, PepsiCo India and Mother Dairy

He holds bachelor degree in Technology. He has over 23 years of experience in the snacks food industry and worked with Prakash Snacks and Hello Agro

He holds bachelor degree in Science. He has over 23 years of experience in the snacks food industry and worked with Prakash Snacks and Hello Agro

He holds bachelor degree in Arts. He has around 31 years of experience in the FMCG industry and worked with Moon Beverages, Aqua Minerals, Super Cassettes and Paras Aqua

Helmed by a Professional Management Team





Mr. Awadh B. Singh General Manager Sales -East



Corporate functions

Mr. Mahesh Purohit General Manager Sales -West



Mr. D.V. Praveen Kumar General Manager Sales -South



Mr. Om Prakash Pandey Company Secretary and Compliance Officer He holds bachelor degree in Science. He has over 31 years of experience in the FMCG industry and worked with Prakash Snacks and Hello Agro

He holds bachelor degree in Commerce. He has over 22 years of experience in the FMCG industry and worked with Parke-Davis, BPL Synergy and Candico

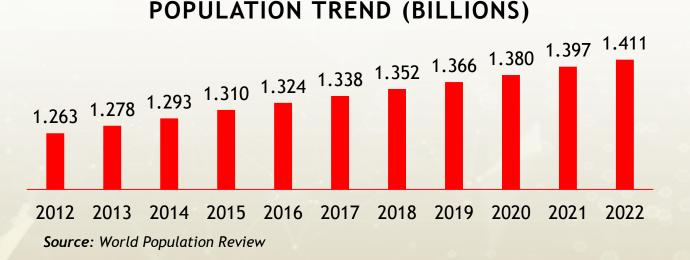
He holds bachelor degree in Commerce. He has over 31 years of experience in the field of beverages & food, FMCG, dairy, confectionaries, cosmetics and edible and worked with PepsiCo for more than 21 years

Fellow Member of the Institute of Company Secretaries of India. He has over 12 years of experience in corporate laws and secretarial matters and worked with NSE, Great Offshore, Avantika Gas and Universal Cables

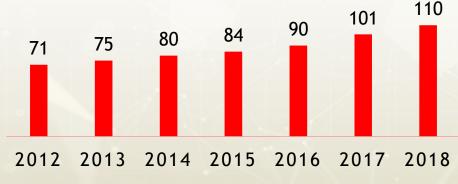




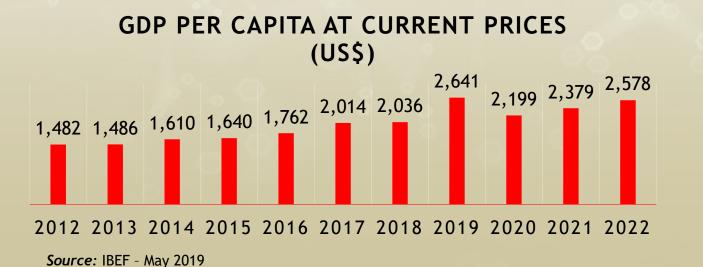
Favourable demographics supporting Industry growth



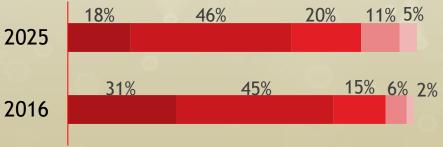
INDIA'S ANNUAL CONSUMER EXPENDITURE (RS. TRILLION)



Source: World Bank, IMF, OECD, CIA World Factbook, BCG Group



RISING AFFLUENCE AND DISPOSABLE INCOME



Strugglers Next billion Aspirers Affluent Elite

Source: World Economic Forum Report: Future of Consumption in Fast-Growth Consumer Markets - India

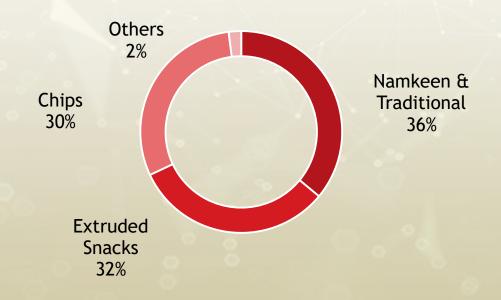
Salty Snacks - poised for strong growth

ORGANISED MARKET TO GROW AT A CAGR OF 14.3% OVER 5 YEARS



EXTRUDED SNACKS TO POST THE HIGHEST GROWTH* 19% 18% 10% CHIPS EXTRUDED SEGMENT Source: Systematix Research Report March 2019

ORGANISED SNACK MARKET BY TYPE OF CATEGORIES

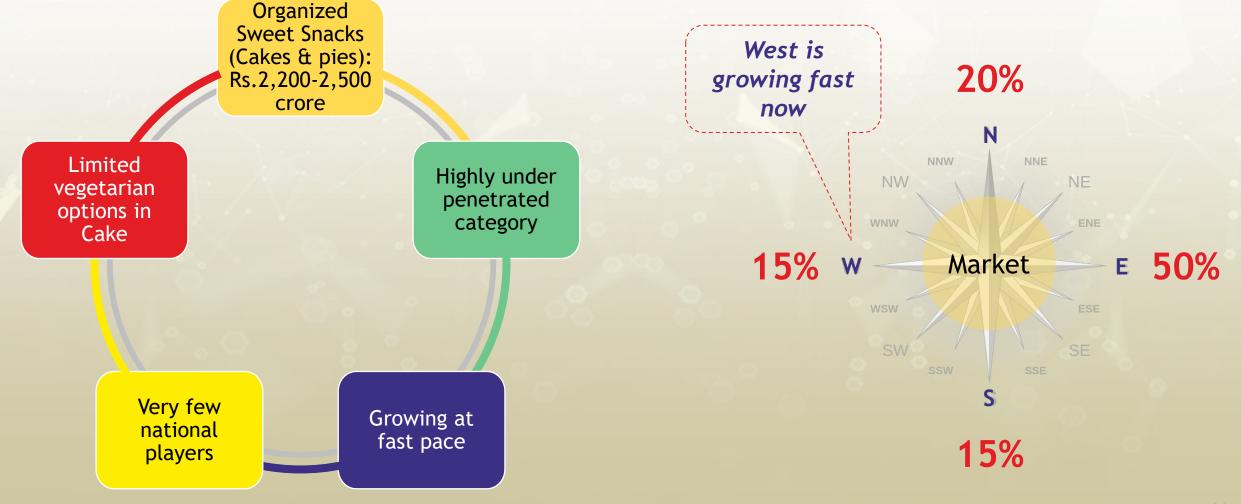


Source: Systematix Research Report March 2019

*CAGR FY16-FY21

Sweet Snacks Industry - Size, Growth, Key Players







Q2 & H1 FY'20 Results Performance



Operational Overview



- In Q2 FY'20, PSL delivered a topline growth of 35.1% owing to focused marketing initiatives, new 3P manufacturing facilities, continued network expansion and Avadh portfolio
- Highly encouraging response to new product launch Center Filled Cup Cake in Sweet Snacks segment
- Ramped-up the manufacture of Chulbule in its Hisar facility
- Contribution of 3P manufacturing facility in sales increased from 11.3% in Q2 FY'19 to 18.3% in Q2 FY'20
- Improved net working capital cycle from 26 days as on 31 March 2019 to 8 days as on 30 September 2019
 - This was achieved through reduction in inventory level and improvement in credit period from suppliers

Financial Overview



In Q2 FY'20, PSL reported:

- Revenue of Rs. 3,880.0 million, delivered double digit growth of 35.1% yoy
- Operating EBITDA of Rs. 311.5 million, translating to a margin of 8.0%
- Adjusted EBITDA (after adjustment for stock based compensation, CSR cost & impact of Ind AS 116) of Rs. 278.7 million, translating to a margin of 7.2%
- PAT stood at Rs. 119.9 million at a margin of 3.1%
- EPS (Diluted) was at Rs. 5.11 per share in Q2 FY'20

Financial Overview



In H1 FY'20, PSL reported:

- Total revenue of Rs. 7,190.0 million, higher by 29.4% yoy
- Operating EBITDA of Rs. 583.6 million, translating to a margin of 8.1%
- Adjusted EBITDA (after adjustment for share based compensation, CSR cost & impact of Ind AS 116) of Rs. 506.7 million, translating to a margin of 7.0%
- PAT of Rs. 216.4 million at a margin of 3.0%
- EPS (Diluted) was Rs. 9.23 per share in H1 FY'20

MD & CEO's Message





Commenting on Q2 FY'20 performance, Mr. Amit Kumat - Managing Director & CEO, Prataap Snacks Limited said:

"The Yellow Diamond portfolio has delivered healthy top line growth across all categories on the back of continued network expansion, new 3P manufacturing facilities and focused marketing initiatives. We are pleased to return to robust double-digit growth this quarter as we reported revenue growth of 35.1% in the backdrop of slowing demand and consumption. This has been enhanced by strong growth from the sweet snacks segment and the Avadh portfolio.

Margin performance has been achieved through a combination of raw material cost management, optimising product mix as well as economies of scale.

In the next quarter, we expect short-term headwinds due to challenges in the potato crops, driven by continued unseasonal rains. We are working to minimise the impact through other product initiatives."

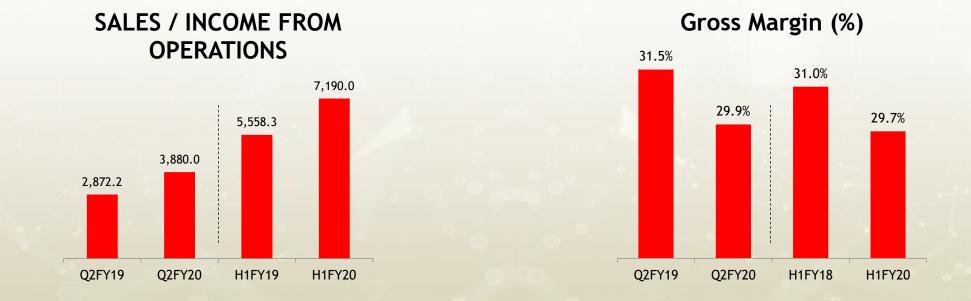
Abridged P&L Statement



Particulars	Q2 FY'20	Q2 FY'19	Y-o-Y Change (%)	H1 FY'20	H1 FY'19	Y-o-Y Change (%)
Income from Operations	3,880.0	2,872.2	35.1%	7,190.0	5,558.3	29.4%
Raw Material Cost	2,718.5	1,968.2	38.1%	5,052.0	3,832.7	31.8%
Gross Profit	1,161.6	904.0	28.5%	2,138.0	1,725.7	23.9%
Gross Margins	29.9 %	31.5%	-160 BPS	29.7%	31.0%	-130 BPS
EBITDA	311.5	207.6	50.0%	583.6	388.6	50.2%
EBITDA Margins	8.0%	7.2%	80.0 BPS	8.1%	7.00%	110 BPS
Depreciation	158.1	79.0	100.1%	310.9	155.1	100.5%
Interest	20.7	0.89	2225.8%	41.5	1.8	2205.6%
Profit After Tax	119.9	112.6	6.5%	216.4	216.5	
EPS (Diluted) in Rs.	5.11	4.80	-	9.23	9.23	-

Financials - Q2 & H1 FY'20 Performance

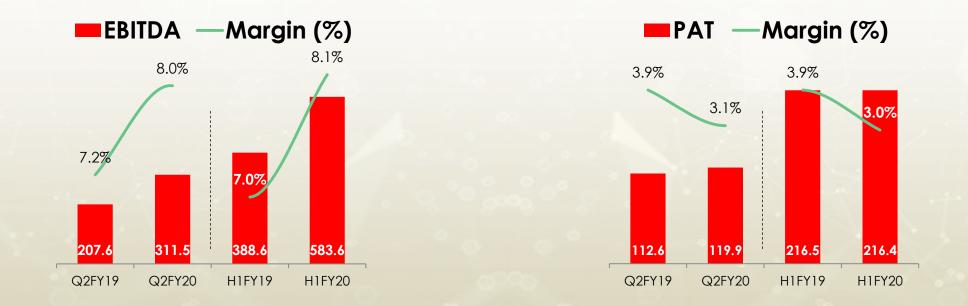




- Income from operations in Q2 FY'20 grew by 35.1% yoy to Rs. 3,880 mn & in H1 FY'20 it was Rs. 7,190 mn higher by 29.4% yoy
- Gross margins contracted by 160 Bps to 29.9% in Q2 FY'20 due to Avadh consolidation
 - Partially mitigated the impact of RM inflation through cost optimization initiatives and product mix

Financials - Q2 & H1 FY'20 Performance





- EBITDA for Q2 FY'20 was higher by 50% yoy at Rs. 311.5 mn, whereas the EBITDA for H1 FY'20 up by 50%, at Rs. 583.6 mn
- PAT for Q2 FY'20 higher by 6.5% yoy to Rs. 119.9 mn despite absorbing the additional depreciation on assets acquired in Avadh acquisition as well as net impact of Ind AS 116

Financials - Q2 & H1 FY'20 Performance





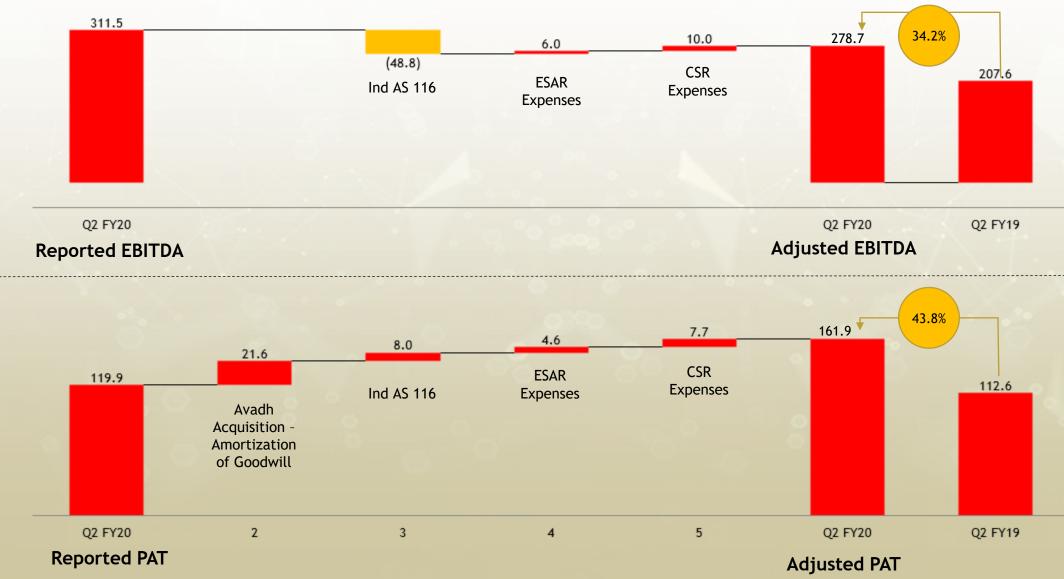
• The Company follows a conservative accounting policy and is amortizing intangible assets of Avadh Snacks

• A lateral benefit has been contained tax outflow

CONSOLIDATED FINANCIALS, IN RS. MILLION

Impact on EBITDA and PAT from non-operational adjustments





CONSOLIDATED FINANCIALS, IN RS. MILLION

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About Prataap Snacks Ltd.



Prataap Snacks Ltd. (PSL) is a leading Indian Snack Foods Company. It offers multiple variants of products across categories of Potato Chips, Extruded Snacks, Namkeen (traditional Indian snacks) under the popular and vibrant Yellow Diamond brand. It has recently launched a range of sweet snacks under the distinctive Rich Feast brand. PSL is focused on offering deep value to consumers through a variety of pack sizes at attractive price points. Its products are present across 27 states in India and it is one of the fastest growing companies in the organized snacks

industry.

Headquartered in Indore, India; PSL operates 14 manufacturing facilities of which 5 facilities (Indore 1, Indore2, Assam-1, Assam-2 and Gujarat) are owned and 9 facilities (located in Ahmedabad, Kolkata Bangalore, Kashipur, Karjat and Hissar) are on contract manufacturing basis. Its distribution network includes more than 240 super stockists and more than 4,100 distributors allowing it extensive reach across the country. PSL has a wide presence across the country that is equally spread in metro cities and urban clusters as well as in rural areas and Tier 2 and 3 cities and towns. Its products are available at independent grocers and small retail stores in the lanes and bylanes of its key markets and it is now building up its presence in supermarkets, hypermarkets and modern trade outlets.

Led by an able and experienced leadership and guided by an accomplished Board of Directors, PSL is a socially responsible corporate citizen with a strong focus on Corporate Governance and Internal controls. Following a successful IPO in September 2017, PSL is now listed on the Bombay Stock Exchange (BSE:540724) and National Stock Exchange (NSE:DIAMONDYD) in India.

Sumit Sharma

Prataap Snacks Ltd Tel: +91 731 2439 999 Email: cfo@yellowdiamond.in

Mayank Vaswani / Karl Kolah CDR India Tel: +91 22 6645 1230 / 1220 Email: mayank@cdr-india.com karl@cdr-india.com

Thank You

