

PDSL/SE/2023-24/299 November 1, 2023

Listing Department National Stock Exchange of India Limited

Exchange Plaza, C-1 Block G, Bandra Kurla Complex, Bandra (E),

Mumbai -400 051 Scrip Symbol: PDSL Corporate Relationship Department

BSE Limited

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai- 400001 Scrip Code: 538730

ISIN - INE111Q01021 Re:

Sub: Investors Presentation for the announcement of the Financial Results for the Quarter and half year ended

September 30, 2023, i.e., H1 & Q2 - FY2023-24 Earnings Release

Dear Sir/ Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investors' Presentation of PDS Limited for the announcement of the Financial Results for the quarter and half year ended September 30, 2023, i.e., H1 & Q2 - FY2023-24 Earnings Release.

We request you to kindly take the above information on record for the purpose of dissemination to the shareholders.

Thanking you,

Yours faithfully, for PDS Limited (Erstwhile PDS Multinational Fashions Limited)

Abhishekh Kanoi Head of Legal & Company Secretary ICSI Membership No.: F-9530

Encl.: a/a





Investor Update Q2 FY24 | H1 FY24

November 2023

Safe Harbor



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Key Highlights and Performance Overview



Other Updates



Interim Dividend for H1FY24



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Industry Outlook & Opportunities

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Setting the Context



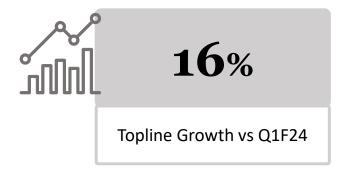
- Industry has witnessed demand pressures in the last three quarters along with high interest rates and geo-political unrest in certain geographies
- 2 Expect demand-led disruptions to bottom out with demand pickup expected in the coming quarters
- Inspite of challenging times we were able to expand the quantum of business with Gross Merchandise Value increasing by 13% driving over ₹67bn value in the first half
- 4 Further expansion in value accretive business and better costing enabled us to expand Gross Margins
- 5 Agility of our operations enabled us to drive continuity of positive cash flow from operations
- 6 Declared 25% interim dividend in line with adopted dividend policy
- 7 Ted Baker Design business continued on path of smooth integration and performance post-acquisition
- 8 Disruptions are driving strategic engagements with retailers and brands which will drive long term sustainable growth

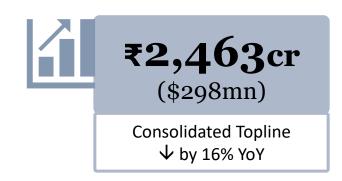


Financial Snapshot Q2 FY24



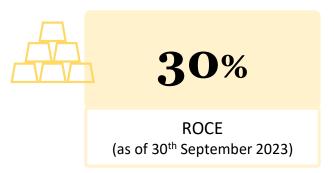


















Note: Growth, margins, ROCE and ROE are based on ₹ values | ROCE is based on Net Capital Employed and ₹ TTM figures.

Financial Snapshot H1 FY24





₹**6**,7**23**cr

(\$816mn)

GMV ↑ by c.13% YoY



₹4,578cr

(\$555mn)



10 days

Net Working Capital days



₹935cr

(\$113mn)

Gross Margin: 20.4% | 个394bps YoY



₹204cr

(\$25mn)



₹178cr

(\$21mn)

Net Debt (as of 30th September 2023)



₹112cr

(\$14mn)

PAT Margin: 2.4%



₹6.40

(\$0.08)

Basic EPS



₹1.60

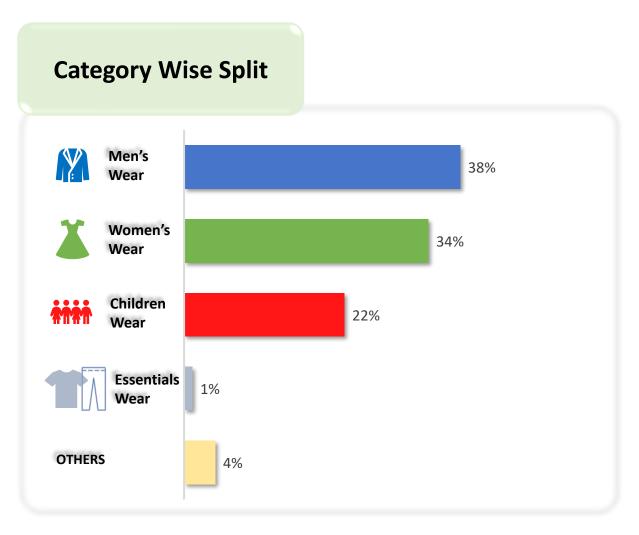
(\$0.02)

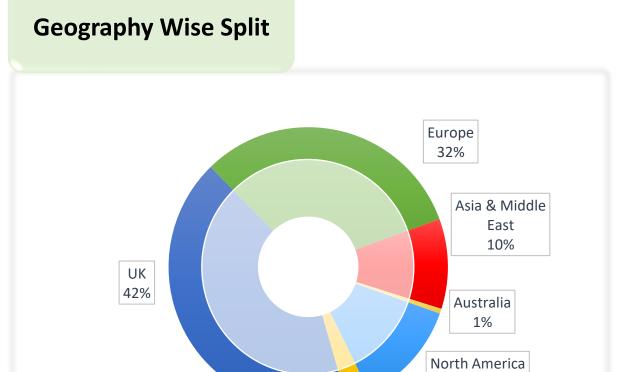
Dividend per share

Note: Growth and margins are based on ₹ values

Revenue Break-up for H1 FY24







Others

3%

Note - *Revenue Breakup Broad Estimates | Excludes Ted Baker which is largely in UK and Europe with some franchise distribution in Asia

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12%

Consolidated Profit & Loss

For the Quarter ended September 23



₹ in Cr, unless mentioned otherwise

Key	H	igh	lig	<u>hts</u>

- 1. GMV increased by 13%
- Topline declined by 16% impacted by sluggishness in the industry this quarter and compared to post COVID recovery last year
- 3. Gross Margins increased by 496bps to 21.9% vs 16.9%
 - Result of improved costing, higher early payment discounts
 - Contribution of higher margin Ted
 Baker business
- Normalised EBIT (excluding gain of increased sale of property last year) increased by 17.5% from ₹104cr to ₹122cr
- 5. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: H1 FY23= 1.42% vs H1 FY24=5.14%
- 6. Notwithstanding the following, Normalised PAT increased by 5.0%
 - a. Higher interest expense
 - b. Tax of Ted Baker business

	Overten en de d	Oversten en de d	O2 Curryth	Overten anded	Full Year ended
Particulars	Quarter ended 30-Sep-23	Quarter ended 30-Sep-22	Q2 Growth (Y-o-Y)	Quarter ended 30-Jun-23	31-Mar-23
Cross Marshandisa Value					
Gross Merchandise Value	3,698	3,271	13%	3,025	12,230
Income from Operations	2,463	2,921	-16%	2,115	10,577
COGS	1,923	2,426	-21%	1,720	8,806
Gross Profit	539	495	9%	395	1,771
Gross Margin (%)	21.9%	16.9%	496 bps	18.7%	16.7%
Employee Expense	226	203	11%	200	761
% of Income from Operations	9.2%	6.9%	224 bps	9.5%	7.2%
Other Expenses	177	171	3%	127	551
% of Income from Operations	7.2%	5.9%	131 bps	6.0%	5.2%
EBITDA	136	121	13%	67	459
EBITDA Margin (%)	5.5%	4.1%	141 bps	3.2%	4.3%
Depreciation	23	20	12%	22	80
Other Income	8	39	-79%	5	52
One time gain on real estate	0	36		0	36
Other Income	8	3		5	16
EBIT	122	140	-13%	51	431
EBIT Margin (%)	5.0%	4.8%	17 bps	2.4%	4.1%
Finance Cost	24	16	55%	23	74
Profit Before Tax & Associates & JV	98	124	-21%	27	356
Add: Profit/(Loss) of Associates & JV	0	0	405%	1	0
Profit Before Tax	98	124	-21%	28	357
Tax Expenses	10	11	-11%	5	30
Profit After Tax	88	113	-22%	23	327
PAT Margin (%)	3.6%	3.9%	-29 bps	1.1%	3.1%
- Owners of the Company	65	94	-31%	19	265
- Non controlling interest	23	19	21%	4	62

Consolidated Profit & Loss

For the Half Year ended September 23



₹ in Cr, unless mentioned otherwise

Key	Hig	hlig	<u>hts</u>
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- 1. GMV increased by 13%
- Topline declined by 13% impacted by demand pressures in the first half and compared to post COVID recovery last year
- 3. Gross Margins increased by 394bps to 20.4% vs 16.5%
 - Result of improved costing, higher early payment discounts
 - Contribution of higher margin Ted Baker business
- Normalised EBIT (excluding gain of increased sale of property last year) increased by 8.4% from ₹159cr to ₹173cr
- 5. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: H1 FY23= 1.42% vs H1 FY24=5.14%
- 6. Normalised PAT declined by 12.9% from ₹128cr to ₹112cr attributable to
 - a. Higher interest expense
 - b. Higher tax implications of Ted Baker business

Particulars	Half Year ended	Half Year ended	H1 Growth	Full Year ended
Particulars	30-Sep-23	30-Sep-22	(Y-o-Y)	31-Mar-23
Gross Merchandise Value	6,723	5,952	13%	12,230
Income from Operations	4,578	5,262	-13%	10,577
COGS	3,643	4,395	-17%	8,806
Gross Profit	935	867	8%	1,771
Gross Margin (%)	20.4%	16.5%	394 bps	16.7%
Employee Expense	427	379	13%	761
% of Income from Operations	9.3%	7.2%	211 bps	7.2%
Other Expenses	304	296	3%	551
% of Income from Operations	6.6%	5.6%	103 bps	5.2%
EBITDA	204	192	6%	459
EBITDA Margin (%)	4.5%	3.7%	80 bps	4.3%
Depreciation	44	39	14%	80
Other Income	13	42	-69%	52
One time gain on real estate	0	36		36
Other Income	13	6		16
EBIT	173	195	-12%	431
EBIT Margin (%)	3.8%	3.7%	6 bps	4.1%
Finance Cost	48	23	104%	74
Profit Before Tax & Associates & JV	125	172	-27%	356
Add: Profit/(Loss) of Associates & JV	2	0		0
Profit Before Tax	127	172	-26%	357
Tax Expenses	15	14	5%	30
Profit After Tax	112	157	-29%	327
PAT Margin (%)	2.4%	3.0%	-55 bps	3.1%
- Owners of the Company	84	131	-36%	265
- Non controlling interest	28	27	5%	62

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Normalised Profit & Margins

Adjusted for gain from sale of real estate



Particulars	Quarter ended 30-Sep-23	Quarter ended 30-Sep-22	Growth %	Quarter ended 30 Jun, 23	H1 ended 30-Sep-23	H1 ended 30-Sep-22	Growth %
Gross Merchandise Value	3,698	3,271	13.1%	3,025	6,723	5,952	13.0%
Income from operations	2,463	2,921	-15.7%	2,115	4,578	5,262	-13.0%
One time gain on real estate	-	36		-	-	36	
EBIT	122	140	-12.7%	51	173	195	-11.6%
% EBIT Margin	5.0%	4.8%	17 bps	2.4%	3.8%	3.7%	6 bps
EBIT Normalised	122	104	17.5%	51	173	159	8.4%
% EBIT Margin Normalised	5.0%	3.6%	140 bps	2.4%	3.8%	3.0%	74 bps
PBT	98	124	-21.0%	28	127	172	-26.2%
% PBT Margin	4.0%	4.3%	-27 bps	1.3%	2.8%	3.3%	-50 bps
PBT Normalized	98	88	11.2%	28	127	136	-6.7%
% Normalized PBT Margin	4.0%	3.0%	96 bps	1.3%	2.8%	2.6%	19 bps
PAT	88	113	-21.9%	23	112	157	-29.0%
% PAT Margin	3.6%	3.9%	-29 bps	1.1%	2.4%	3.0%	-55 bps
PAT Normalised	88	84	5.0%	23	112	128	-12.9%
% PAT Normalised Margin	3.6%	2.9%	71 bps	1.1%	2.4%	2.4%	0 bps

₹ in Cr, unless mentioned otherwise

- 1. Q2FY24 EBIT increased by 17.5% with margin expansion of 140bps vs LY Normalised EBIT
- 2. Q2FY24 PBT increased by 11.2% with margin expansion of 96bps vs LY Normalised PBT
- 3. H1FY24 EBIT increased by 8.4% with margin expansion of 74bps vs LY Normalised EBIT
- 4. H1FY24 PAT margin were actually flat at 2.4% vs a decline in margins as reported

Consolidated Balance Sheet

Total Equity & Liabilities



$\mathbf{\xi}$ in Cr, unless mentioned otherwise

Particulars	As on	As on
rai ticulai s	30-Sep-23	30-Sep-22
Calculated basis LTM P&L items		
Inventory Days	18	15
Debtor Days	42	44
Payables Days	51	56
NWC Days	10	3
Total Debt	724	710
Net Debt	178	82

Particulars	As on	As on
	30-Sep-23	30-Sep-22
Non-Current Assets	925	822
Current Assets	2,450	2,488
Inventories	406	344
Trade Receivables	1,145	1,226
Cash and cash equivalents	321	449
Other Bank Balances	224	178
Other Current Assets	353	291
Total Assets	3,375	3,309
Total Equity	1,176	994
Non-Current Liabilities	159	115
Borrowings	50	0
Other Non-Current Liabilities	109	115
Current Liabilities	2,040	2,201
Borrowings	674	710
Trade Payables	1,116	1,312
Other Current Liabilities	251	179

3,375

3,309

Working Capital & Leverage Ratios:

- 1. Net Working Capital and Net Debt increased due to acquisition of Ted Baker design and wholesale business where non-recourse factoring facilities are currently under process
 - a. Post setting up of the limits these metrics should normalise

Return to Stakeholders:

- 1. Reported ROCE of 30%
- 2. Reported ROE of 24%

H1 FY24 Performance Across Segments



Revenue

Y-o-Y Growth %

EBIT

(Including other income)

Gross Capital Employed % of Total

Net Capital Employed

ROCE

Sourcing	Manufacturing	PDS Ventures and Others	PDS Consolidated
\$539mn ₹4,443cr	\$26mn ₹214cr	\$0.3mn ₹2.7cr	\$ 555mn
↓12%	\$32%	Revenue captured in Other Some	₹4,578cr
\$20mn ₹165cr	\$1mn ₹9cr	ֈ \$0.0mn ₹0.3cr ։	\$21mn ₹173cr
Margin: 3.7% up by 38bps	Margin: 4.1% up by 154bps		Margin: 3.8%
\$130mn ₹1,077cr	\$53mn ₹443cr	\$46mn ₹380cr	\$229mn
<i>57%</i>	\$23%	\$20%	₹1,900cr
	- - I	- - ;	\$163mn ₹1,354cr
34%*	7%*	2%*	30%

^{*}based on gross capital employed | Consolidated ROCE based on net capital employed | PDS Consolidated numbers above are post eliminations | Growth and Margins are based on ₹ figures.

Top 10 Business Verticals

Key Financials for half year-ended Sep'2023

₩ PDS	
Global Collaborative Digital Ethical	

US\$ in mn, unless mentioned otherwise

Verticals	Key Country	Revenue H1 FY24	PBT H1 FY24	PBT Margin H1 FY24
	UK	100	7	7.2%
simple approach	UK	73	2	2.3%
DESIGN TWINS	UK	62	4	6.5%
N@RLANKA	UK (Sri Lanka focussed)**	38	3	7.9%
T≣CHNO design	Germany	30	0	0.0%
KR/YONS	US	27	2	5.7%
Asia Star	EU (China focussed)**	27	0	1.8%
spring	UK (Turkey focussed)**	26	0	1.8%
KSL NJINES SOCKING LTD. Concer 1709 Solutions Gross	Germany	25	2	10.2%
2amira Hatau-Mac	EU/US	21	1	5.0%
	Top 10 Sourcing	429	22	5.1%

Top 10 verticals contributing c.78% of revenue in H1 FY24

Margins remained resilient across top verticals in challenging times

Most entities of the Top 10 verticals are audited by Big 5 auditor

Note- As per MIS | ** with respect to country of origin related to Sourcing

Consolidated Cash Flow



Double law (7 cm)	Half Year ended	Half Year ended
Particulars (₹ cr)	30-Sep-23	30-Sep-22
A. Cash Flow from Operating Activities		
Profit before tax	127	172
Depreciation and amortization expense	44	39
Finance Costs	48	23
Gain on sale of subsidiary/investment property	0	0
(Increase)/Decrease in Net Current Assets & Others	-196	-136
A. Total Cash Flow from Operating Activities	22	98
B. Cash Flow from Investing Activities		
Capex	-40	-15
Proceeds from disposal of real estate	0	57
(Increase) / Decrease in bank deposits	-6	27
Venture Tech & Treasury Investments	-15	-53
Investment in JVs & Subsidiaries & Others	-155	-32
B. Total Cash Flow from Investing Activities	-216	-17
(A+B) Total Cash Flow from Operating and Investing Activities	-194	81

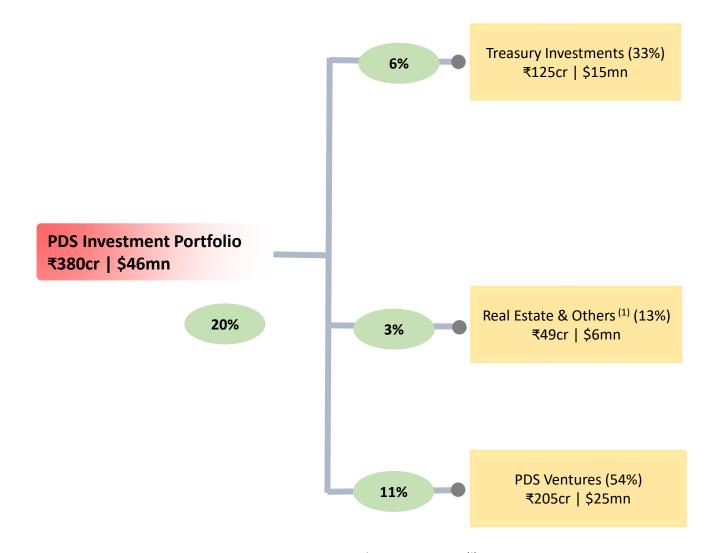
- Investment in JV/subsidiaries includes majorly represents Ted Baker
- Post investment, the business has continued its trajectory with a topline of ₹175cr and 10% PBT margins for the last three and half months

	₹ in Cr, unless mer	itioned otherwise
Particulars (₹ cr)	Half Year ended	Half Year ended
raticulais (CCI)	30-Sep-23	30-Sep-22
C. Cash Flow from Financing Activities		
Proceeds from borrowings (net)	-14	21
Interest paid	-47	-23
Payment of dividend to equity shareholders	-34	-62
Payment of dividend to non-controlling interests	-34	-42
Payment of principal portion of lease liabilities & Others	-12	-15
C. Total Cash Flow from Financing Activities	-141	-122
(A+B+C) Net increase / (decrease) in Cash and cash equivalent	-335	-41
Foreign exchange fluctuation & others	2	6
Add: Cash at the beginning & Cash of acquired business	493	444
Add: Bank overdraft	162	41
Cash and cash equivalent at the end	321	449

Investment in PDS Ventures, Real Estate & others







Note: Excludes HK real estate property used for operating purposes at a book value of \$3.1mn (₹26cr) | (1) Excludes Other Assets (Net), represents only Property Book Value



Declared Interim Dividend- H1 FY24

In line with PDS's Dividend Policy



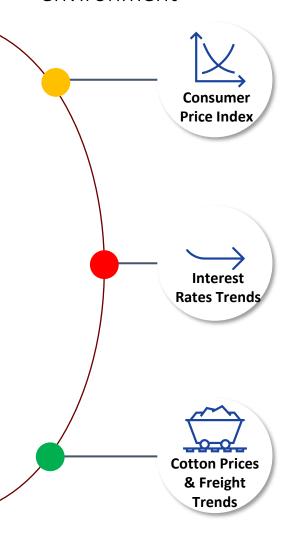
Particulars	H1 FY24 (₹	H1 FY23 Cr)	H1 FY24 (\$	H1 FY23 mn)
Consolidated Net Profit after Tax	111.8	157.5	13.6	20.0
Less: Profit attributable to Non controlling interest	27.9	26.6	3.4	3.4
Profit Attributable to Equity Shareholders	83.9	130.9	10.2	16.7
Proposed Total Dividend	21.0	32.7	2.6	4.2
EPS per share (₹/\$)	6.40	10.03	0.08	0.13
Pay-out Ratio of EPS	25%	25%	25%	25%
Dividend Per share (₹/\$)	1.60	2.50	0.02	0.03
Face value per share (₹/\$)	2.00	2.00	0.02	0.03
Dividend %	80%	125%	80%	125%



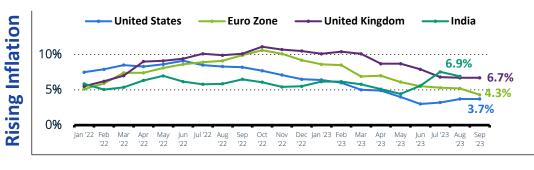
Macro Economic Factors Driving the Industry



Cost pressures have eased but interest rates and inflation continue to exert pressure on the demand environment



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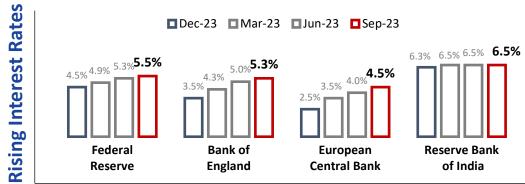




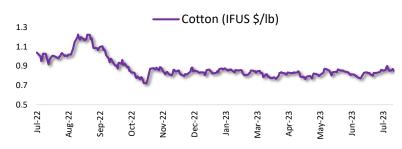
CPI remained steady at 3.7%, indicating that inflation pressures remained stable in the last month



UK's CPI increased by 6.7% year-on-year in September 2023, consistent with August, but lower than the 11.1% peak in October 2022



- Rising interest rates potentially slowing down expansion and leading to higher product prices
- Reducing discretionary spending, affecting the apparel industry where purchases are often seen as non-essential



Cotton prices have increased by approximately ~3% over the last 6 months and by 9%, over the last 1 month



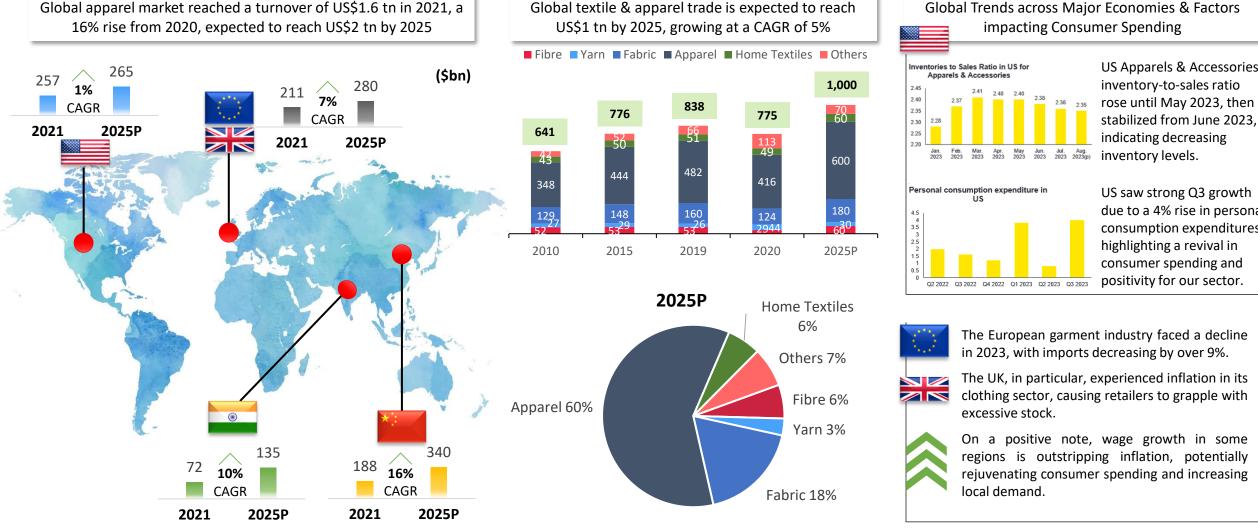
Baltic Dry Index is based on the current freight cost on various shipping routes

As of Sept 30, the Index stood at 1,710 points, a significant drop from the peak of 5,167 due to COVID-19

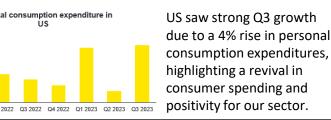
Industry Outlook



Near term uncertainty, with encouraging signs of recovery in the coming year, predominantly fueled by a resurgence in consumer spending







The European garment industry faced a decline in 2023, with imports decreasing by over 9%.

> The UK, in particular, experienced inflation in its clothing sector, causing retailers to grapple with

> On a positive note, wage growth in some regions is outstripping inflation, potentially rejuvenating consumer spending and increasing

Disruptions Creating Opportunities across the Value Chain



FAR / NEAR SHORING

- Our versatile global operations allow us to tailor production to meet the specific needs of retailers and brands, addressing both near shoring and far shoring requirements effectively
- Global presence spanning over 22 countries and a strong presence in key apparel manufacturing hubs such as Bangladesh, Turkey, Sri Lanka, and China amongst others

CONSOLIDATION IN THE INDUSTRY

- The industry is currently undergoing a consolidation trend, with larger firms poised for expansion, benefiting from synergistic advantages that enable them to offer competitive pricing and effectively serve large clientele
- Rapid expansion through strategic acquisitions, capitalizing on the current market conditions where numerous assets are available at favorable valuations

RETAILER RESTRUCTURING

- Retailers are strategically restructuring to enhance supply chain resilience, prioritize customer-facing activities, and achieve cost efficiencies
- This restructuring aligns with PDS global network. This strategic alignment benefits both parties with improved coordination and resource utilization









REGULATORY ESG FRAMEWORKS

- Increasing focus on ESG due to evolving regulatory frameworks
- Making strides in sustainability, focusing on material sourcing, transparent supply chains, and circular economy principles to reduce our environmental impact

PDS is well poised to capitalize on these opportunities by establishing strategic discussions with value chain partner

PDS Geared to Capitalise on Opportunities

Global Fashion Infrastructure Company with customized solutions to retailers & brands



Our Philosophy



Our Vision

Be the most admired global enterprise providing innovative fashion solutions in the most ethical and trusted way.



Our Values

Trust, Integrity and Ethics

Transparency,

People First

Entrepreneurial Spirit

Collaboration & Teamwork

Customer Centricity

Social Responsibility

Process of Value Creation

Design-led Sourcing



600+ Compliant partnered factories

250+ Dedicated designers

In-house product development expertise

Leveraging Market and Global Trade intelligence for speed

Manufacturing

Owned Manufacturing Facilities

Dedicated capacities with a long-

Sourcing as a



Complete Outsourcing Solutions

Partnership model with full transparency and strong controls

Exclusive teams and infrastructure for customers as an Extension of the Brand/Retailer



Technology





PDS Ventures



Human Resource Management



sustainability

Asset-light model with strong balance sheet that enables entrepreneurs to focus on their business, while PDS Platform addresses critical support functions of their business.

Empowers entrepreneurs with



Tech-enabled platform



in fabrics, trims and raw materials



The entrepreneur-driven Plug-and-Play platform enables us to deliver our customers with specialized and customized services backed by-



Working Capital of \$500+ mn supporting

the entire eco - system



compliance, legal and audit components







Attract and enable entrepreneurial creativity

Membership

term commitment

Facilitates with LEED Gold

Certification and HIGG Index



Maximize customer relationships

Management

Brand

Management

End to End services of design,

development, buying, and sourcing

Influencer led, Collab, Licensed

range planning, product

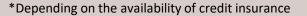
Brands, Acquired Brand



Drive economies of scale and synergies across operations



Deliver world-class customized offerings and services to customers





Focusing on Expanding the Portfolio with customized offerings (1/2)

Poeticgem acquires "Little Mistress" brand IP





@littlemistressuk

Join us on social

SHOW US YOUR LM STYLE AND TAG YOUR POST #MYLMLOOK











- Poeticgem acquired the IP to design, source and distribute Little Mistress brands globally
- ☐ Mark Ashton, the CEO and Founder of Little Mistress will join Poeticgem Group
- Expanding portfolio of brands
 & brand management which
 is expected to be more
 margin accretive

Focusing on Expanding the Portfolio with customized offerings (2/2)

Customized offering to retailers through in-house & licensed brands



♦ Poeticgem-

Collaboration with F&F Clothing to unveil the Oh Me Oh My collection

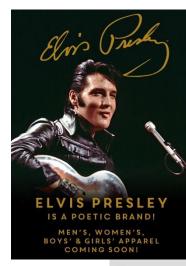




For All The Love Autumn collection is now live at Tu Clothing











PDS have been Awarded as Strategic Vendor by KOHL's

Recognizing Commitment, Product Agility, Value, Quality and Innovation







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Aligning with best in the Industry

Leveraging their experience, network and insights





Harold Tilman, CBE Global Ambassador for PDS

- 1. Renowned as a luminary in the British fashion scene
- 2. Former Chairman of the British Fashion Council and he contributed to iconic British fashion brands, including Jaeger and Aquascutum
- 3. Leverage his extensive experience and industry influence to further enhance PDS' global presence and strengthen relationships across the fashion and retail space
- With relationships spanning continents and industries, he brings on board access to key industry figures and thought leaders.



Mark Green
PDS US Advisory Board

- Leading professional in Global Supply and Value Chain operations over the past 23 years
- Previously associated with leading retailers and brands including Walmart, Victoria Secret, PVH
- Focusing on the North American growth strategy, representing PDS across industry forums, and exploring new opportunities with US retailers and brands.
- 4. Also support in expanding the vendor network and scout new business opportunities to be added to PDS Platform

Leading the fashion value chain with our commitment to sustainability

PDS GROUP UNVEILS

SUSTAINABILITY REPORT 2023

Click To Read







MESSAGE FROM VICE CHAIRMAN



Through advanced recycling techniques, reimagined supply chains, and innovative business models, our vision extends beyond our own operations. We aspire to collaborate with partners, suppliers, and stakeholders who share our commitment to sustainability and circularity.

Pallak Seth

MESSAGE FROM GROUP CEO



This year PDS was part of the S&P Global Corporate Sustainability Assessment (CSA) for the first time. In this report we share our debut scores with PDS ranking within the toptier companies, achieving a score in the 93rd percentile for ESG performance within the Textile, Apparel, and Luxury Goods Industry.

Sanjay Jain

Winning Accolades & Industry Representation





2022 VISION AWARDS

ONLINE REPORT COMPETITION



PDS Limited

Kalolwalla & Associates Private Limited

is presented with the

Platinum Award

for excellence within its industry on the development of the organization's online report for the past fiscal year.







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For Further Information, please contact

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PDS Limited

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Standalone Profit & Loss (₹cr | \$mn)

For the Quarter ended September 23



Particulars (₹ cr)	Quarter ended	Quarter ended	Q1 Growth	Quarter ended	Full Year ended
Particulars (4 cr)	30-Sep-23	30-Sep-22	(Y-o-Y)	30-Jun-23	31-Mar-23
Income from Operations	166	97	70%	132	463
COGS	128	65	99%	100	338
Gross Profit	37	33	13%	32	125
Gross Margin (%)	22.5%	33.7%	-1,121 bps	24.2%	26.9%
Employee Expense	14	18	-22%	12	51
% of Income from Operations	8.2%	18.0%	-978 bps	9.3%	10.9%
Other Expenses	17	10	70%	13	43
% of Income from Operations	10.4%	10.4%	-1 bps	9.6%	9.3%
EBITDA	6	5	24%	7	31
EBITDA Margin (%)	3.8%	5.2%	-142 bps	5.4%	6.7%
Depreciation	2	1	9%	2	ϵ
Other Income	2	2	18%	0	69
EBIT	7	6	26%	6	94
EBIT Margin (%)	4.2%	5.7%	-146 bps	4.3%	20.4%
Finance Cost	1	0	465%	0	1
Profit Before Tax	6	5	8%	5	93
Tax Expenses	2	1	23%	1	7
Profit After Tax	4	4	3%	4	86
PAT Margin (%)	2.5%	4.1%	-162 bps	2.9%	18.7%
EPS Basic	0.31	0.31	0%	0.30	6.62
EPS Diluted	0.31	0.30	5%	0.29	6.50

Particulars (\$mn)	Quarter ended	Quarter ended	Q1 Growth	Quarter ended	Full Year ended
raiticulais (Şillii)	30-Sep-23	30-Sep-22	(Y-o-Y)	30-Jun-23	31-Mar-23
Income from Operations	20.1	12.3	63%	16.1	57.6
COGS	15.6	8.2	90%	12.2	42.1
Gross Profit	4.5	4.1	9%	3.9	15.5
Gross Margin (%)	22.4%	33.6%	-1,113 bps	24.2%	26.9%
Employee Expense	1.6	2.2	-25%	1.5	6.3
% of Income from Operations	8.2%	18.0%	-974 bps	9.3%	10.9%
Other Expenses	2.1	1.3	63%	1.5	5.3
% of Income from Operations	10.4%	10.4%	-2 bps	9.6%	9.3%
EBITDA	0.8	0.6	20%	0.9	3.9
EBITDA Margin (%)	3.8%	5.2%	-137 bps	5.4%	6.7%
Depreciation	0.2	0.2	5%	0.2	0.7
Other Income	0.3	0.2	14%	0.0	8.6
EBIT	0.8	0.7	22%	0.7	11.8
EBIT Margin (%)	4.2%	5.6%	-140 bps	4.3%	20.4%
Finance Cost	0.2	0.0	448%	0.0	0.2
Profit Before Tax	0.7	0.7	4%	0.6	11.6
Tax Expenses	0.2	0.2	19%	0.2	0.8
Profit After Tax	0.5	0.5	0%	0.5	10.7
PAT Margin (%)	2.5%	4.1%	-158 bps	2.9%	18.7%
EPS Basic	0.00	0.00	-3%	0.00	0.08
EPS Diluted	0.00	0.00	2%	0.00	0.08

Standalone Profit & Loss (₹cr | \$mn)

For the Half-Year ended September 23



Particulars (₹ cr)	Half Year ended	Half Year ended	H1 Growth	Full Year ended
Particulars (*Cr)	30-Sep-23	30-Sep-22	(Y-o-Y)	31-Mar-23
Income from Operations	298	138	116%	463
COGS	229	86	165%	338
Gross Profit	69	52	34%	125
Gross Margin (%)	23.2%	37.5%	-1,422 bps	26.9%
Employee Expense	26	28	-6%	51
% of Income from Operations	8.7%	20.0%	-1,135 bps	10.9%
Other Expenses	30	14	114%	43
% of Income from Operations	10.0%	10.1%	-7 bps	9.3%
EBITDA	13	10	33%	31
EBITDA Margin (%)	4.5%	7.3%	-280 bps	6.7%
Depreciation	3	2	35%	6
Other Income	2	4	-33%	69
EBIT	13	11	12%	94
EBIT Margin (%)	4.2%	8.2%	-393 bps	20.4%
Finance Cost	2	0	268%	1
Profit Before Tax	11	11	2%	93
Tax Expenses	3	3	12%	7
Profit After Tax	8	8	-2%	86
PAT Margin (%)	2.7%	5.9%	-323 bps	18.7%
EPS Basic	0.61	0.63	-3%	6.62
EPS Diluted	0.60	0.61	-1%	6.50

Particulars (\$mn)	Half Year ended	Half Year ended	H1 Growth	Full Year ended
raiticulais (31111)	30-Sep-23	30-Sep-22	(Y-o-Y)	31-Mar-23
Income from Operations	36.1	17.6	106%	57.6
COGS	27.7	11.0	152%	42.1
Gross Profit	8.4	6.6	28%	15.5
Gross Margin (%)	23.2%	37.5%	-1,422 bps	26.9%
Employee Expense	3.1	3.5	-11%	6.3
% of Income from Operations	8.7%	20.0%	-1,135 bps	10.9%
Other Expenses	3.6	1.8	104%	5.3
% of Income from Operations	10.0%	10.1%	-7 bps	9.3%
EBITDA	1.6	1.3	27%	3.9
EBITDA Margin (%)	4.5%	7.3%	-280 bps	6.7%
Depreciation	0.4	0.3	28%	0.7
Other Income	0.3	0.5	-36%	8.6
EBIT	1.5	1.4	7%	11.8
EBIT Margin (%)	4.2%	8.2%	-393 bps	20.4%
Finance Cost	0.2	0.1	251%	0.2
Profit Before Tax	1.3	1.4	-3%	11.6
Tax Expenses	0.4	0.3	7%	0.8
Profit After Tax	1.0	1.0	-6%	10.7
PAT Margin (%)	2.7%	5.9%	-323 bps	18.7%
EPS Basic	0.01	0.01	-8%	0.08
EPS Diluted	0.01	0.01	-6%	0.08

Standalone Balance Sheet (₹cr | \$mn)



Double Jone (# cm)	As on	As on
Particulars (₹ cr)	30-Sep-23	30-Jun-23
Non-Current Assets	212	208
Current Assets	192	178
Inventories	0	0
Trade Receivables	103	70
Cash and cash equivalents	49	55
Other Bank Balances	30	36
Other Current Assets	10	17
Total Assets	405	386
Total Equity	203	227
Non-Current Liabilities	55	6
Borrowings	50	0
Other Non-Current Liabilities	6	6
Current Liabilities	146	152
Borrowings	4	13
Trade Payables	92	71
Other Current Liabilities	50	69
Total Equity & Liabilities	405	386

Particulars (\$ mn)	As on	As on
raiticulais (\$ IIIII)	30-Sep-23	30-Jun-23
Non-Current Assets	25.6	25.4
Current Assets	23.2	21.6
Inventories	0.0	0.0
Trade Receivables	12.4	8.5
Cash and cash equivalents	5.9	6.7
Other Bank Balances	3.6	4.4
Other Current Assets	1.2	2.0
Total Assets	48.7	47.0
Total Equity	24.5	27.7
Non-Current Liabilities	6.6	0.7
Borrowings	6.0	0.0
Other Non-Current Liabilities	0.7	0.7
Current Liabilities	17.6	18.6
Borrowings	0.5	1.5
Trade Payables	11.1	8.6
Other Current Liabilities	6.0	8.4
Total Equity & Liabilities	48.7	47.0

Consolidated Profit & Loss

For the Quarter ended September 23



Particulars	Quarter ended	Quarter ended	Q2 Growth	Quarter ended	Full Year ended
T di ticulai 3	30-Sep-23	30-Sep-22	(Y-o-Y)	30-Jun-23	31-Mar-23
Gross Merchandise Value	447.6	410.6	9%	367.9	1,521.2
Income from Operations	298.0	366.8	-19%	257.3	1,315.5
COGS	232.7	304.6	-24%	209.2	1,095.2
Gross Profit	65.3	62.2	5%	48.1	220.3
Gross Margin (%)	21.9%	17.0%	495 bps	18.7%	16.7%
Employee Expense	27.4	25.4	8%	24.4	94.7
% of Income from Operations	9.2%	6.9%	225 bps	9.5%	7.2%
Other Expenses	21.4	21.6	-1%	15.5	68.5
% of Income from Operations	7.2%	5.9%	131 bps	6.0%	5.2%
EBITDA	16.5	15.2	9%	8.2	57.1
EBITDA Margin (%)	5.5%	4.1%	140 bps	3.2%	4.3%
Depreciation	2.7	2.5	8%	2.6	10.0
Other Income	1.0	5.0	-80%	0.6	6.4
One time gain on real estate	0.0	4.6		0.0	4.6
Other Income	1.0	0.4		0.6	1.8
EBIT	14.8	17.7	-16%	6.1	53.6
EBIT Margin (%)	5.0%	4.8%	15 bps	2.4%	4.1%
Finance Cost	3.0	2.0	48%	2.8	9.2
Profit Before Tax & Associates & JV	11.9	15.7	-24%	3.3	44.3
Add: Profit/(Loss) of Associates & JV	0.0	0.0	334%	0.1	0.0
Profit Before Tax	11.9	15.7	-24%	3.4	44.4
Tax Expenses	1.2	1.4	-15%	0.6	3.7
Profit After Tax	10.7	14.3	-25%	2.8	40.6
PAT Margin (%)	3.6%	3.9%	-31 bps	1.1%	3.1%
- Owners of the Company	7.9	11.9	-34%	2.3	33.0
- Non controlling interest	2.8	2.5	16%	0.5	7.7

US\$ in mn, unless mentioned otherwise

Key Highlights

- 1. GMV increased by 9%
- 2. Topline declined by 19% impacted by sluggishness in the industry this quarter and compared to post COVID recovery last year
- 3. Gross Margins increased by 495bps to 21.9% vs 17.0%
 - a. Result of improved costing, higher early payment discounts
 - Contribution of higher margin Ted Baker business
- 4. Normalised EBIT (excluding gain of increased sale of property last year) increased by 12.8% from \$13.1mn last year to \$14.8mn this year
- 5. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: H1 FY23= 1.42% vs H1 FY24=5.14%
- 6. Notwithstanding the below, Normalised PAT increased by 0.9% from \$10.6mn to \$10.7mn
 - a. Higher interest cost
 - b. Tax of Ted Baker business

Consolidated Profit & Loss

For the Half Year ended September 23



Particulars	Half Year ended	Half Year ended	H1 Growth	Full Year ended
	30-Sep-23	30-Sep-22	(Y-o-Y)	31-Mar-23
Gross Merchandise Value	815.5	757.6	8%	1,521.2
Income from Operations	555.3	669.8	-17%	1,315.5
COGS	441.9	559.4	-21%	1,095.2
Gross Profit	113.4	110.4	3%	220.3
Gross Margin (%)	20.4%	16.5%	394 bps	16.7%
Employee Expense	51.7	48.3	7%	94.7
% of Income from Operations	9.3%	7.2%	211 bps	7.2%
Other Expenses	36.9	37.6	-2%	68.5
% of Income from Operations	6.6%	5.6%	103 bps	5.2%
EBITDA	24.7	24.5	1%	57.1
EBITDA Margin (%)	4.5%	3.7%	80 bps	4.3%
Depreciation	5.4	5.0	8%	10.0
Other Income	1.6	5.4	-70%	6.4
One time gain on real estate	0.0	4.6		4.6
Other Income	1.6	0.8		1.8
EBIT	21.0	24.9	-16%	53.6
EBIT Margin (%)	3.8%	3.7%	6 bps	4.1%
Finance Cost	5.8	3.0	94%	9.2
Profit Before Tax & Associates & JV	15.2	21.9	-31%	44.3
Add: Profit/(Loss) of Associates & JV	0.2	-0.1		0.0
Profit Before Tax	15.4	21.8	-30%	44.4
Tax Expenses	1.8	1.8	0%	3.7
Profit After Tax	13.6	20.0	-32%	40.6
PAT Margin (%)	2.4%	3.0%	-55 bps	3.1%
- Owners of the Company	10.2	16.7	-39%	33.0
- Non controlling interest	3.4	3.4	0%	7.7

US\$ in mn, unless mentioned otherwise

Key Highlights

- 1. GMV increased by 8%
- 2. Topline declined by 17% impacted by sluggishness in the industry in the first half and compared to post COVID recovery last year
- 3. Gross Margins increased by 394bps to 20.4% vs 16.5%
 - a. Result of improved costing, higher early payment discounts
 - Contribution of higher margin Ted Baker business
- Normalised EBIT (excluding gain of increased sale of property last year) increased 3.2% from \$20.3mn to \$21.0mn
- 5. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: H1 FY23= 1.42% vs H1 FY24=5.14%
- 6. Normalised PAT declined by 17.0% from \$16.3mn to \$13.6mn however impacted by
 - a. Higher interest cost
 - b. Tax of Ted Baker business

Normalised Profit & Margins

Adjusted for gain from sale of real estate



ended Sep-22 757.6 669.8 4.6	Growth % 7.6% -17.1%
669.8	
	-17.1%
4.6	
24.9	-15.7%
3.7%	6 bps
20.3	3.2%
3.0%	74 bps
21.8	-29.7%
3.3%	-50 bps
17.3	-11.1%
2.6%	19 bps
20.0	-32.3%
3.0%	-55 bps
16.3	-17.0%
2.4%	0 bps
	20.3 3.0% 21.8 3.3% 17.3 2.6% 20.0 3.0% 16.3

US\$ in mn, unless mentioned otherwise

- 1. Q2FY24 EBIT increased by 12.8% with margin expansion of 139bps vs LY Normalised EBIT
- 2. Q2FY24 PBT increased by 6.8% with margin expansion of 96bps vs LY Normalised PBT
- 3. H1FY24 EBIT increased by 3.2% with margin expansion of 74bps vs LY Normalised EBIT
- 4. H1FY24 PAT margin were actually flat at 2.4% vs a decline in margins as reported

Consolidated Balance Sheet



US\$ in mn, unless mentioned otherwise

Particulars	As on	As on
Particulars	30-Sep-23	30-Sep-22
Non-Current Assets	111.4	101.0
Current Assets	295.0	305.8
Inventories	48.9	42.3
Trade Receivables	137.9	150.7
Cash and cash equivalents	38.7	55.2
Other Bank Balances	27.0	21.9
Other Current Assets	42.5	35.7
Total Assets	406.4	406.8
Total Equity	141.6	122.2
Non-Current Liabilities	19.1	14.1
Borrowings	6.0	0.0
Other Non-Current Liabilities	13.1	14.1
Current Liabilities	245.7	270.5
Borrowings	81.2	87.2
Trade Payables	134.3	161.3
Other Current Liabilities	30.2	22.0
Total Equity & Liabilities	406.4	406.8

Particulars	As on 30-Sep-23	As on 30-Sep-22
Calculated basis LTM P&L items	00 00p <u>10</u>	
Inventory Days	18	14
Debtor Days	42	41
Payables Days	50	52
NWC Days	10	2
Total Debt	87.2	87.2
Net Debt	21.5	10.1

Working Capital & Leverage Ratios:

- Net Working Capital and Net Debt increased mainly due to acquisition of Ted Baker design and wholesale business where non-recourse factoring facilities are currently under process
 - a. Post setting up of these limits the metrics should normalise

Return to Stakeholders:

- 1. Reported ROCE of 30.4%
- 2. Reported ROE of 24.0%

Consolidated Cash Flow



US\$ in mn, unless mentioned otherwise

Half Year ended	Half Year ended	
Particulars (\$ mn)	30-Sep-23	30-Sep-22
A. Cash Flow from Operating Activities		
Profit before tax	15.2	21.1
Depreciation and amortization expense	5.3	4.8
Finance Costs	5.8	2.9
Gain on sale of subsidiary/investment property	0.0	0.0
(Increase)/Decrease in Net Current Assets & Others	-23.6	-16.7
A. Total Cash Flow from Operating Activities	2.7	12.0
3. Cash Flow from Investing Activities		
Capex	-4.8	-1.9
Proceeds from disposal of real estate	0.0	6.9
(Increase) / Decrease in bank deposits	-0.7	3.3
Venture Tech & Treasury Investments	-1.8	-6.5
Investment in JVs & Subsidiaries & Others	-18.7	-3.9
3. Total Cash Flow from Investing Activities	-26.0	-2.1
A+B) Total Cash Flow from Operating and Investing Activities	-23.3	9.9

•	Investment in JV/subsidiaries	includes majorly
	represents Ted Baker	

 Post investment, the business has continued its trajectory with a topline of \$21mn and 10% PBT margins for the last three and half months

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Particulars (\$ mn)	Half Year ended	Half Year ended		
Particulars (\$ mn)	30-Sep-23	30-Sep-22		
C. Cash Flow from Financing Activities				
Proceeds from borrowings (net)	-1.7	2.6		
Interest paid	-5.7	-2.9		
Payment of dividend to equity shareholders	-4.1	-7.7		
Payment of dividend to non-controlling interests	-4.2	-5.2		
Payment of principal portion of lease liabilities & Others	-1.4	-1.9		
C. Total Cash Flow from Financing Activities	-17.0	-15.0		
(A+B+C) Net increase / (decrease) in Cash and cash equivalent	-40.4	-5.1		
Foreign exchange fluctuation	0.2	0.7		
Add: Cash at the beginning & Cash of acquired business	59.3	54.5		
Add: Bank overdraft	19.5	5.0		
Cash and cash equivalent at the end	38.7	55.2		