

// Online submission //

August 07, 2023

RHL / SE / 041/ 2023-24

BSE Limited Listing Centre	National Stock Exchange of India Ltd. NEAPS Symbol: RANEHOLDIN
Scrip Code: 505800	

Dear Sir / Madam,

Sub: Earnings Presentation – Quarterly Unaudited Financial Results for the quarter ended June 30, 2023

We enclose herewith copy of the Earnings presentation released on the quarterly Unaudited Financial Results for the quarter ended June 30, 2023.

This is also being made available on the Investor Information Section of the website of the Company at the web-link https://ranegroup.com/investors/rane-holdings-limited/.

We request you to take the above on record and note the compliance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR).

Thanking you,

Yours faithfully,

For Rane Holdings Limited

Siva Chandrasekaran **Secretary**

Encl: a/a



Rane Group

Earnings Presentation | Q1 FY24



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Rane Group Overview



Rane Group

Q1 FY24 Financial & Operational Performance





To become the Preferred Trusted Supplier of Safety & Critical Auto Components

Strategic pillars of growth



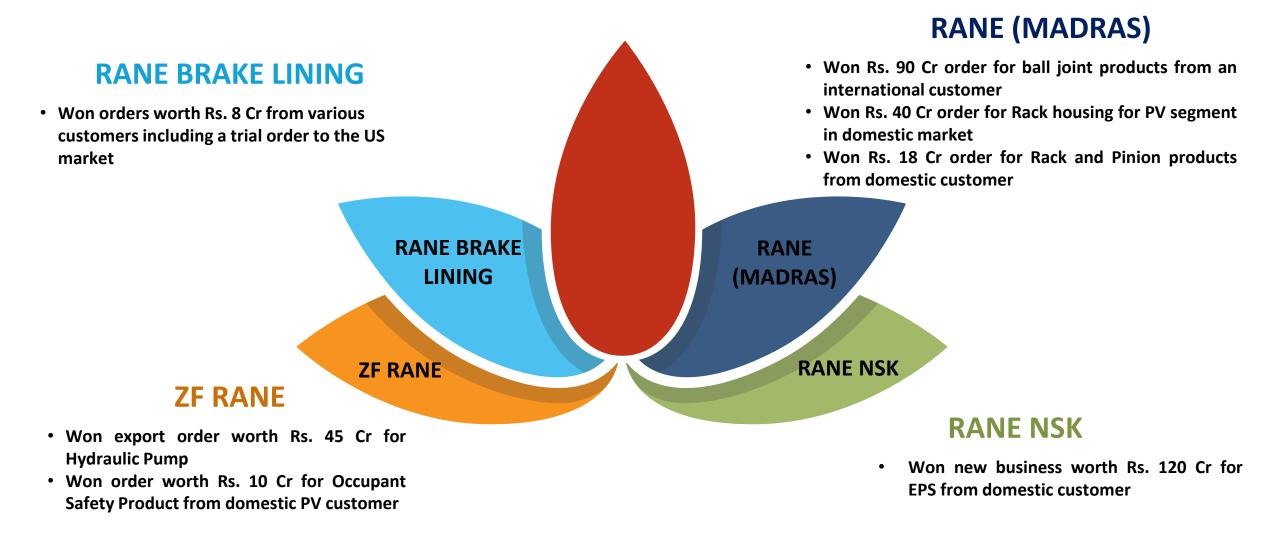
Business Drivers

- > 92%+ of revenue comes from powertrain agnostic products
- > Continued dominance on domestic market across major products
- > Increasing export mix for steering & linkages, valve train components and occupant safety products
- > Renewed focus on Aftermarket segment leveraging group level synergy
- > Continuous new product introductions leveraging strong in-house engineering capabilities
- > Increasing efficiencies across manufacturing facilities through operational excellence and digitalization.



New Business Wins (Q1 FY24)





During the quarter new business of Rs. 148 Cr won for EV platforms

We continue to target higher than the industry growth



Industry Performance Review (Q1 FY24)	Passenger Vehicle	commercial Vehicle	Farm Tractor	2-Wheeler
Production YoY Growth [#] in %	7%	-1%	-7%	1%
Rane Group Sales Growth YoY in % (India OEM)	6 %	6%	-11%	13%
Rane Group Revenue Split * (India OEM)	60%	28%	6%	3%
	• Lower growth than the industry due to lower growth on served models in Passenger Cars.	 Higher share of business and higher growth with served models/customers 	 Performance is lower than industry due to de-growth in served models 	 Better performance is driven by higher sales of friction material products

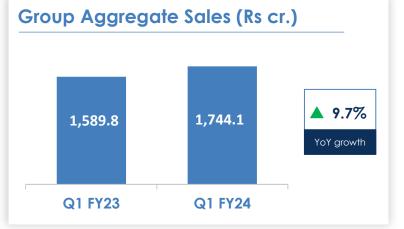
* Other segments such as Rail, Defence, Stationary Engines and 3-Wheeler contribute around 3%

Market Commentary

- Strong demand Indian PV customers driven by new model launches
- There was growth in M&HCV and LCV segment despite pre-buy (in March 2023) ahead of BS 6 Phase 2
- The de-growth in Farm Tractor segment is mainly due to higher base of 1Q FY23
- Demand from international markets remained favourable across product categories

Group Aggregate Sales (Q1 FY24)

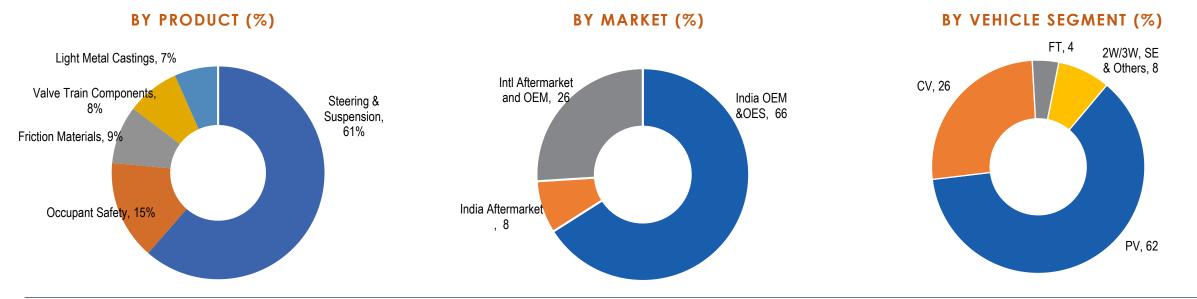




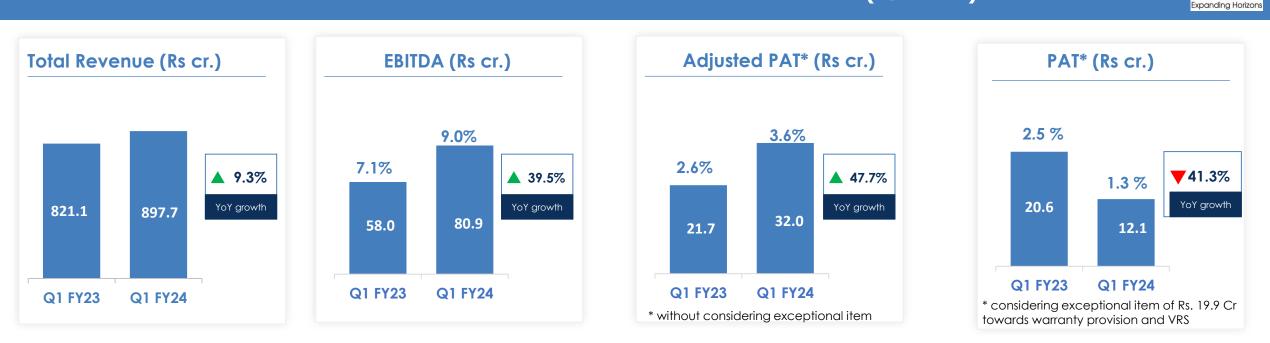
> Sales increased by 9.7% from Rs. 1,589.8 Cr in Q1 FY23 to Rs. 1,744.1 Cr in Q1 FY24

- Revenue from Indian OE customers grew 5% supported by strong growth across vehicle segments
- Revenues from International customers increased 29% driven by higher off-take across steering, valve train, light metal casting and occupant safety products
- Revenue from Indian aftermarket segment decreased by 2%





RHL consolidated – Financial Performance Review (Q1 FY24)



- > Total Revenue increased by 9.3% from Rs. 821.1 Cr in Q1 FY23 to Rs. 897.7 Cr in Q1 FY24
- > EBITDA increased by 39.5% from Rs. 58.0 Cr in Q1 FY23 to Rs. 80.9 Cr in Q1 FY24
- EBITDA margin increased 195 bps supported by lower material cost and improved operational performance.
- > PAT decreased by 41.3% from Rs.20.6 Cr in Q1 FY23 to Rs. 12.1 Cr in Q1 FY24
- Exceptional expenses of Rs. 19.9 Cr in Q1 FY'24 (Rs. 1.1 Cr in Q1 FY'23) towards warranty provision and VRS.

Rane



Rane (Madras) Limited

Q1 FY24 Financial & Operational Performance



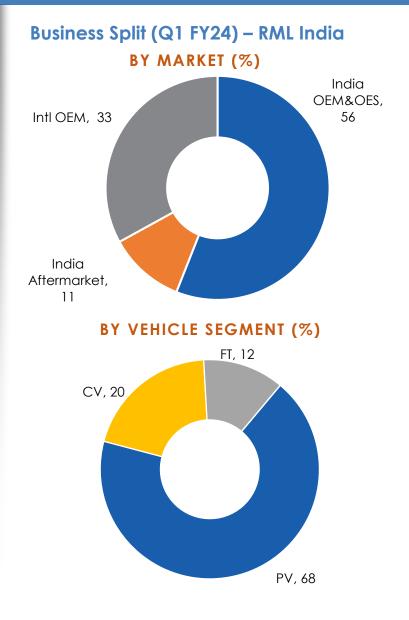


Business Drivers

- > Strong order book pipeline for Steering and Linkages products
- > Light Metal Castings India business working on operational improvements and launching a major new program for export customer to SOP in the upcoming quarter

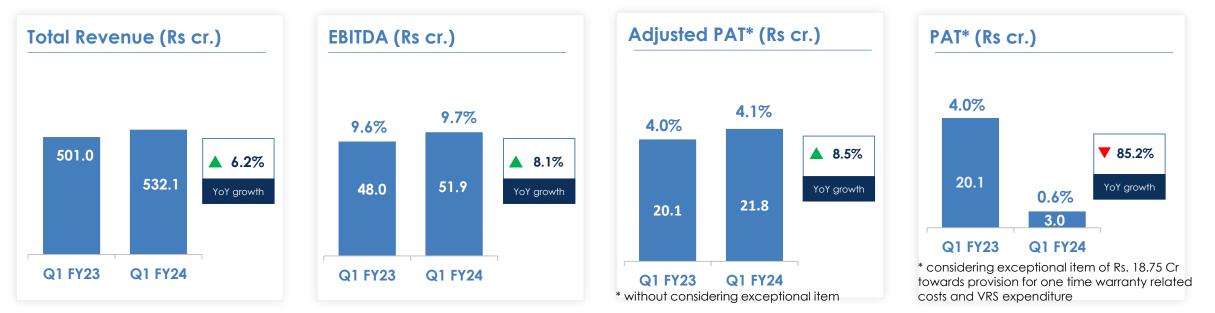
Operational Highlights

- > Great Place to Work (GPTW) certified for six consecutive times
- > Achieved highest production in SSLP (Linkages, Ball joints) and in Export ball joints for a month
- Light Metal Castings Business won Certificate of Appreciation from Toyota Industries Engine India Private Limited (TIEI) in recognition of outstanding contribution by achieving Zero Defect Supplies for the year 2022



RML Standalone – Financial Performance Review (Q1 FY24)





> Total Revenue increased by 6.2% from Rs. 501.0 Cr in Q1 FY23 to Rs. 532.1 Cr in Q1 FY24

- Sales to Indian OE customers dropped 1% due to decline in Farm Tractors segment and served segment de-growth in M&HCV
- Sales to International customers grew 33% driven by strong off-take for steering and light metal casting products.
- Sales to Indian Aftermarket customers declined by 17%.
- > EBITDA increased by 8.1% from Rs. 48.0 Cr in Q1 FY23 to Rs. 51.9 Cr in Q1 FY24
- EBITDA margin increased by 17 bps supported by favourable material price movement and which is offset by inflationary
 pressure on employee and other costs.
- > PAT decreased by 85.2% from Rs. 20.1 Cr in Q1 FY23 to Rs. 3.0 Cr in Q1 FY24
- Exceptional expenses of Rs. 18.75 Cr in Q1 FY'24 (Nil in Q1 FY'23) towards provision for one time warranty related costs and VRS

RML Consolidated – Financial Performance Review (Q1 FY24)





- > Total Revenue increased by 7.2% from Rs. 550.4 Cr in Q1 FY23 to Rs. 590.0 Cr in Q1 FY24
- > EBITDA increased by 45.5% from Rs. 30.2 Cr in Q1 FY23 to Rs. 44.0 Cr in Q1 FY24
- > Loss increased from Rs. 3.3 Cr in Q1 FY23 to loss of Rs. 14.5 Cr in Q1 FY24
- Exceptional expenses of Rs. 18.75 Cr in Q1 FY'24 (Nil in Q1 FY'23) towards provision for one time warranty related costs and VRS

The Company has decided to divest its wholly owned subsidiary Rane Light Metal Casting Inc., USA (LMCA)



Rane Engine Valve Limited

Q1 FY24 Financial & Operational Performance



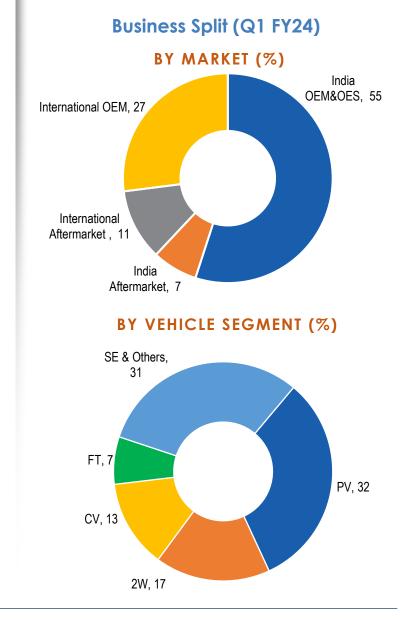


Business Drivers

- > 43% of revenue generated from EV insulated segment
- > Sustaining financial turnaround through
 - > Higher capacity realization and new business ramp up
 - > Increasing mix of exports and EV insulated segment
 - > Operational performance improvement

Operational Highlights

- > All plants showed improvement in their delivery performance, resulting in the highest sales achieved during the quarter.
- > Great Place to Work (GPTW) certified for 3rd time in four years



REVL – Financial Performance Review (Q1 FY24)





- > Total Revenue increased by 20.4 % from Rs. 115.0 Cr in Q1 FY23 to Rs. 138.5 Cr in Q1 FY24
- Sales to Indian OE customers grew by 19% supported by strong offtake from Passenger vehicles and commercial vehicles customers.
- Export Sales grew 25%. Demand from International customers remained strong.
- Sales to Indian Aftermarket customers grew by 10%.
- > EBITDA increased by 230.4% from Rs. 3.4 Cr in Q1 FY23 to Rs. 11.1 Cr in Q1 FY24
- Higher volumes and improvement in operational performance helped improve EBITDA margin by 511 bps
- > PAT increased from a Loss of Rs. 3.1 Cr in Q1 FY23 to a profit of Rs. 1.7 Cr in Q1 FY24
- Exceptional expenses of Rs. 1.13 Cr in Q1 FY'24 (Rs.1.05 Cr in Q1 FY'23) towards Warranty provision



Rane Brake Lining Limited

Q1 FY24 Financial & Operational Performance



RBL- Operational Performance Review (Q1 FY24)

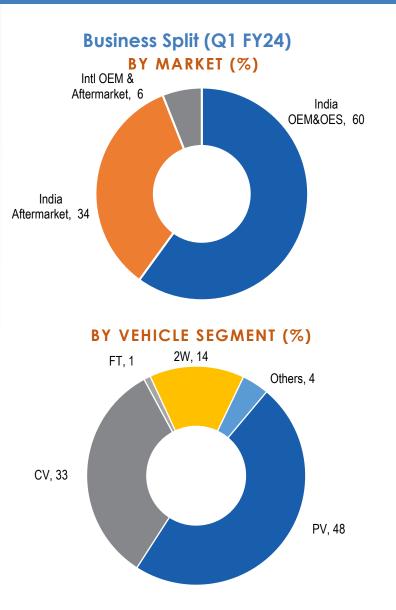




- > Market leader in Passenger Vehicle segment and increased penetration in two wheeler segment
- > Strong growth in Aftermarket segment
- > Continued traction in International Aftermarket segment

Operational Highlights

- > Great Place to Work (GPTW) certified for seventh consecutive time
- > Received "Best Performance Supplier Award overall and Best Supplier Friction Category" from Brakes India Pvt Ltd.
- > RBL Trichy Plant won Second Prize for "Environment Protection and Management" from the Government of Tamil Nadu



RBL – Financial Performance Review (Q1 FY24)





- > Total Revenue increased by 7.9% from Rs. 141.9 Cr in Q1 FY23 to Rs. 153.1 Cr in Q1 FY24
- Sales to OE customer grew 8%, which was driven by strong sales to Two wheeler segment.
- Sales to Aftermarket customers grew 10%
- > EBITDA decreased by 1.3% from Rs. 12.5 Cr in Q1 FY23 to Rs. 12.3 Cr in Q1 FY24
- EBITDA margin decreased by 75 bps due to unfavourable forex and increase in employee expenses.
- > PAT decreased by 10.5% from Rs. 5.8 Cr in Q1 FY23 to Rs. 5.2 Cr in Q1 FY24



ZF Rane Automotive India Private Limited

Q1 FY24 Financial & Operational Performance



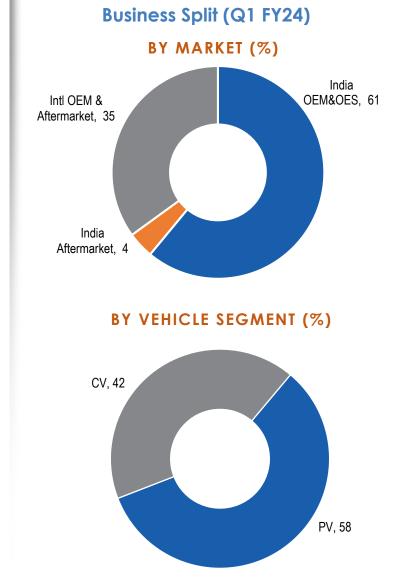


Business Drivers

- > Market upcycle in commercial vehicle segment aids growth in steering division
- > Occupant safety division benefits from evolving safety regulation in India
- > Continue to enhance Exports

Operational Highlights

- > Started mass production for Webbing from new plant in Chennai
- > Achieved highest sales for the quarter
- > Great Place to Work (GPTW) certified for 3rd time in four years



ZF Rane Automotive India Pvt Limited (ZRAI) - Financial Performance Review (Q1 FY24)





> Total Revenue increased by 18.8% from Rs. 422.5 Cr in Q1 FY23 to Rs. 502.1 Cr in Q1 FY24

- Revenue from steering gear products increased 10% supported by strong demand from commercial vehicle segment
- Revenue from occupant safety systems grew 26% supported by strong offtake on domestic and export customers
- > EBITDA increased by 20.7% from Rs. 40.8 Cr in Q1 FY23 to Rs. 49.3 Cr in Q1 FY24
- EBITDA margin improved by 15 bps supported by higher volumes however off-set by adverse mix.
- > PAT increased by 11.5% from Rs. 20.6 Cr in Q1 FY23 to Rs. 23.0 Cr in Q1 FY24



Rane NSK Steering Systems Private Limited

Q1FY24 Financial & Operational Performance



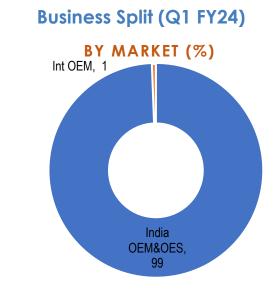


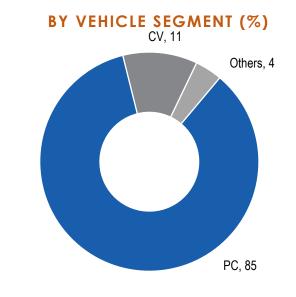
Business Drivers

- > Favourable share of business with key customer
- > Strong growth for Manual Steering Column product with new product introductions

Operational Highlights

- > Gujarat plant achieved highest production for a month during the quarter
- > Great Place to Work (GPTW) certified for the first time



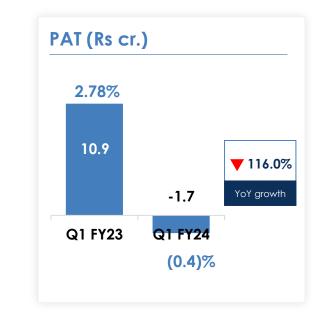


Rane NSK Steering Systems Private Limited (RNSS) - Financial Performance Review (Q1 FY24)









> Total Revenue increased by 2% from Rs. 392.4 Cr in Q1 FY23 to Rs. 400.3 Cr in Q1 FY24

- Manual steering column business benefitted on account of upcycle in the CV segment
- EPS business faced slower demand on served models
- > EBITDA decreased by 48.7% from Rs. 34.0 Cr in Q1 FY23 to Rs. 17.4 Cr in Q1 FY24
- Adverse mix and increase in material cost impacted the profitability
- > PAT decreased from Rs. 10.9 Cr in Q1 FY23 to Loss of Rs. 1.7 Cr in Q1 FY24



Rane Group

About Us







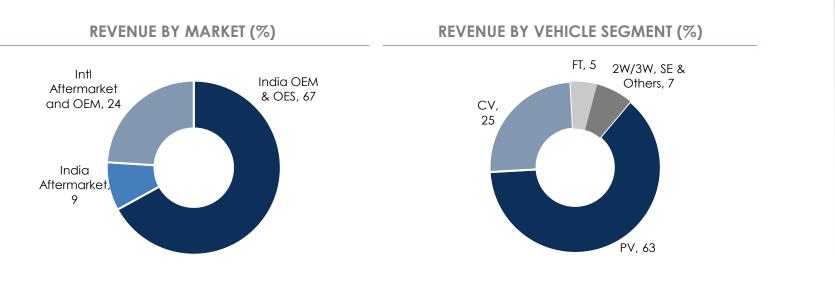
Founded in 1929 and headquartered in Chennai, Rane Group is one of the preferred OE manufacturer and supplier for global auto majors

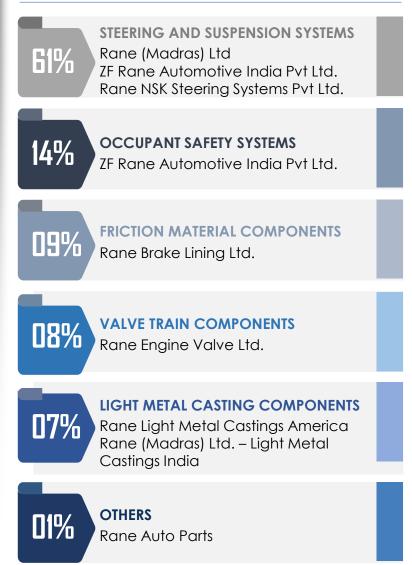


The Group serves a variety of industry segments: Passenger Vehicles, Commercial Vehicles, Farm Tractors, Two-wheelers, Three-wheelers, Railways and Stationary Engines



Manufactures Steering and Suspension systems, Friction materials, Valve train components, Occupant safety systems and Light metal casting products.

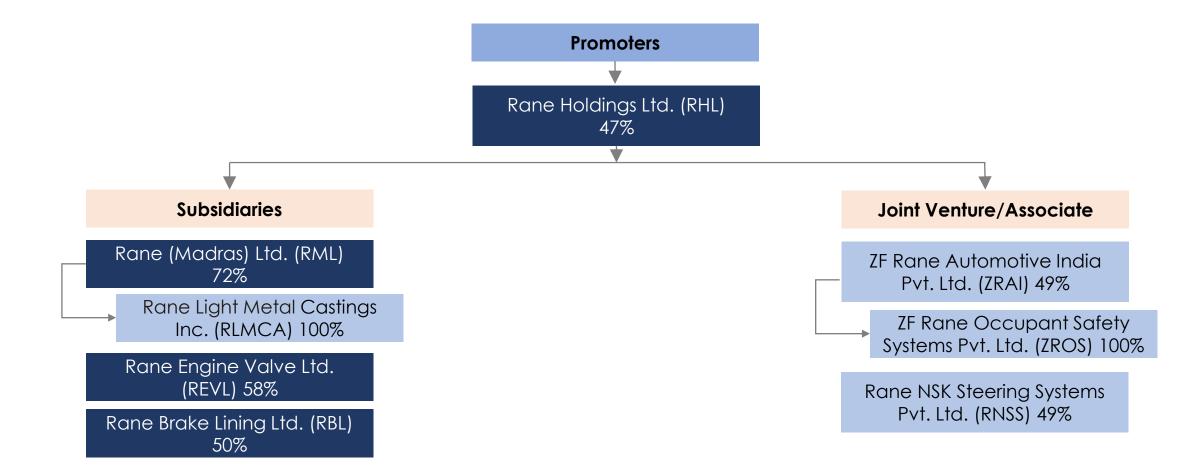




GROUP SALES OF INR 6,690 CR (~USD 820 MN)

Holding Structure







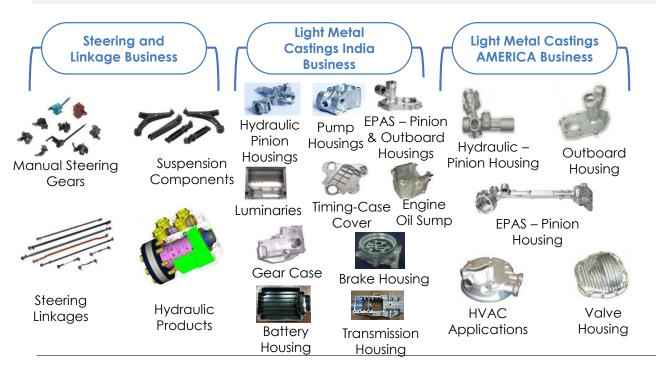
Share holding as on 30 June 2023

Rane (Madras) Ltd. (RML)



- Market leader in steering gear and steering linkage products in India. We ٠ have started catering to hydraulic products such as HSU and steering cylinders.
- Best in class manufacturing facilities at Chennai, Mysore, Puducherry and ٠ Pant Nagar.
- End to end testing facilities in house to validate the products' functional, ٠ endurance and environmental parameters.

PRODUCTS



MANUFACTURING PLANT



Hyderabad Plant

Bollaram Plant: Fully equipped plant for Aluminium HPDC castings & machining/sub-assembly line Sadasivapet Plant: Fully equipped plant for Aluminium HPDC castings & machining/sub-assembly line

Chennai Plant

Light Commercial vehicle, Heavy Commercial vehicle and Utility vehicles segments

Puducherry Plant

Mysore Plant

Tractor and Commercial vehicle segments, and Hydraulic products

Rane Engine Valve Ltd. (REVL)



- Incepted In 1959, REVL manufactures valves and valve train components for various engine applications
- Non Automotive applications such as power generation, marine, defence, locomotive, etc.
- Comprehensive test laboratory for material characterisation, simulated test rigs and engine dynamometer test facility.

MANUFACTURING PLANT

Chennai Plant Hyderabad Plants (2) Small Valves for 2W and PC Small Valves for 2W and PC Medium Valves for Tractors and PC Medium Valves for PC, Industrial and CV Guides, Tappets **Tumakuru Plant Trichy Plant** Medium Valves for CV and Farm Small & medium Valves for 2W, PC Tractors and CV Large & Extra Large Valves for

Industrial, Power Generation and

Marine Applications

PRODUCTS



Rane Brake Lining Ltd. (RBL)

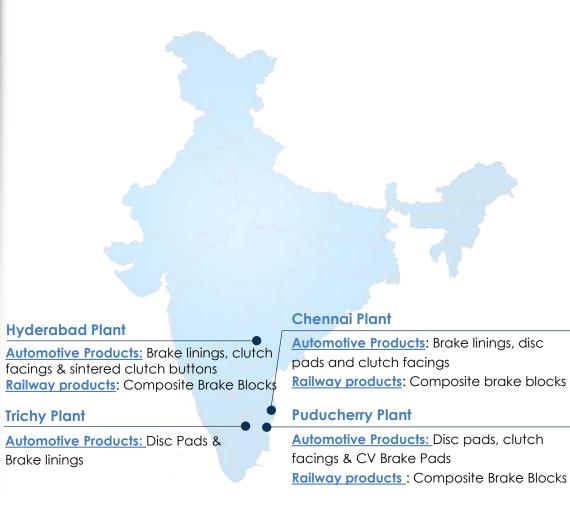


- Established in 1964, RBL is a leader in Friction Products across OEM segments and supplies products to over 15 countries
- Technical collaboration with Nisshinbo Brakes Inc. and TMD Friction
- Library of widely tested and approved formulations to suit diverse market / customer requirements.
- State-of-the-art R&D center equipped with full scale inertia dynamometer, static mu-measurement and NVH study rig.

PRODUCTS



MANUFACTURING PLANT





Joint venture partnership with ZF Group, Germany.

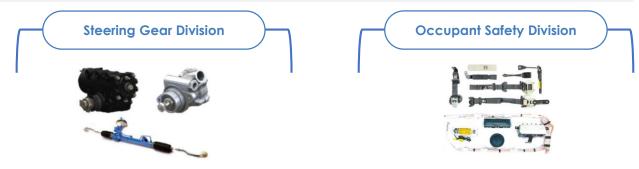
Steering Gear Division

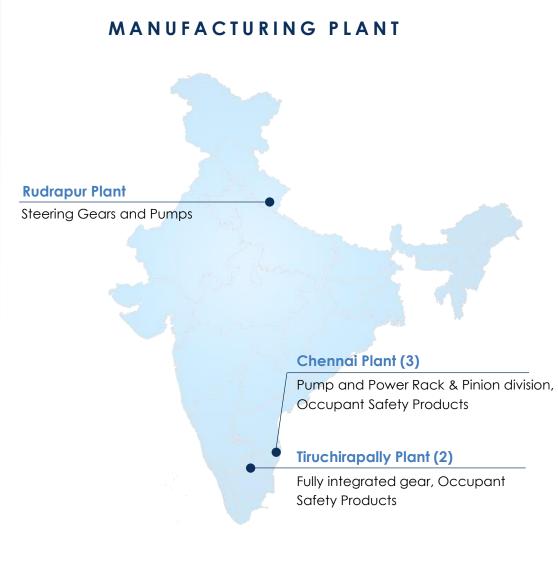
- Design, Development and Application capability for complete Hydraulic Power Steering system for all vehicles.
- Advanced design tools for 3D modeling, simulation, FE analysis and CFD.
- State-of-the-art testing facilities for strength, environment, noise, fatigue and durability tests to meet global standards

Occupant Safety Division

- Product range includes different types of airbags and latest seatbelt technologies, Retractor and Anchor pretensioners, Emergency Locking Retractor (ELR), Load Limiters, Child Restraint Seat Belt, Driver Airbag, Passenger Airbag, Side Airbag and Curtain Airbags.
- Extensive testing facilities for seat belts include Extraction and Retraction Force Testing Machine, Retractor Durability Tester, Hot & Cold Chamber, Salt spray chamber, ELR functional tester.
- Equipped with Test lab to carry out testing as per National (IS/AIS), International (ECE/EEC/GS/VSCC), customer specifications and COP testing

PRODUCTS



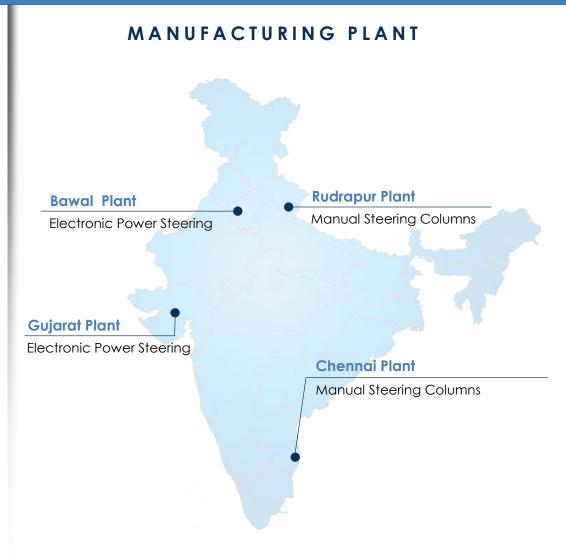




- Joint venture partnership with NSK, Japan.
- State-of-art R&D test lab for validation of steering columns.
- Manufacturing facilities across four locations in Chennai, Bawal, Rudrapur & Ahmedabad.
- Design & Development capability for solid & energy absorbing columns.
 Development and application capability for EPS.
- Driver comfort, Passenger safety, Ergonomics and NVH requirements are kept as targets while designing steering system.
- Comprehensive test laboratory for extensive research about column performance characteristic validation, strength and durability validation and NVH requirements.
- Design team includes CAD & CAM application experts and software analysts.

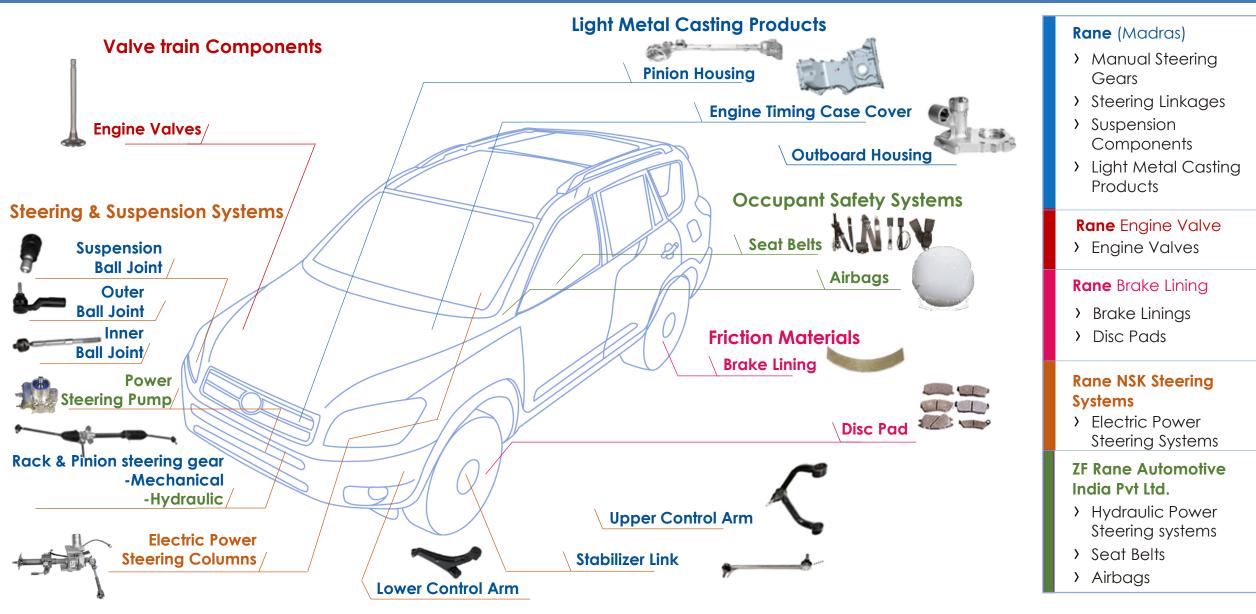
PRODUCTS



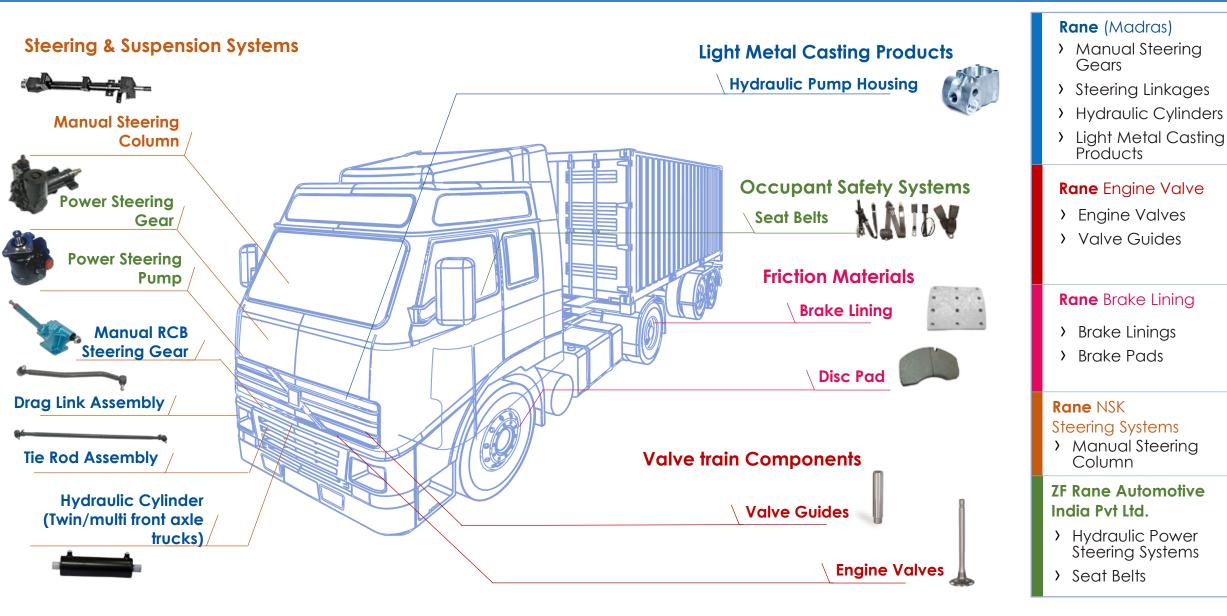


Rane Group Product Range for Passenger Vehicle



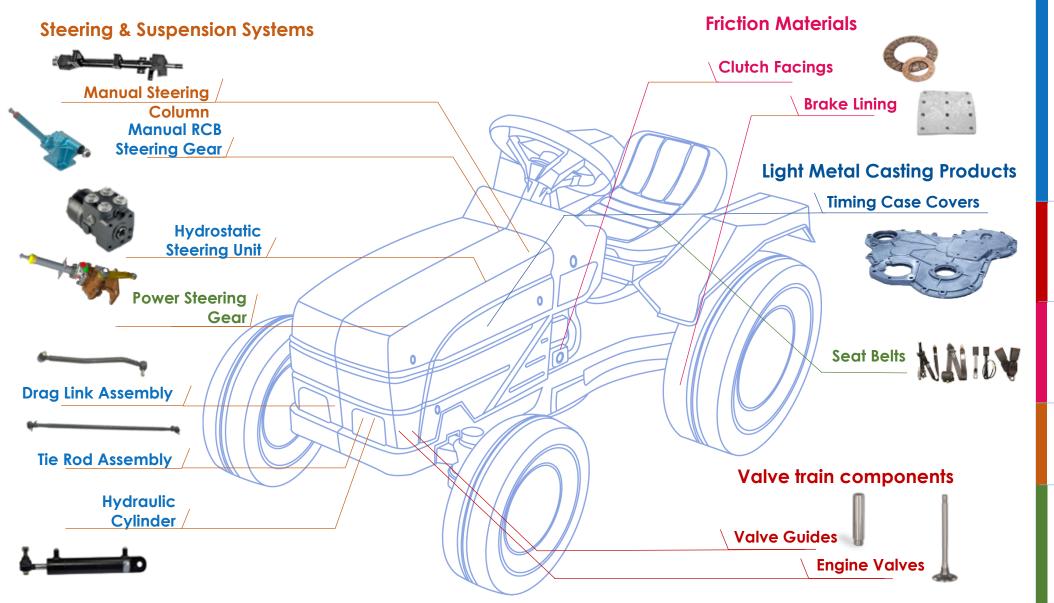






Rane Group Product Range for Farm Tractors





Rane (Madras)

- Manual Steering Gears
- > Steering Linkages
- > Hydraulic Cylinders
- Hydrostatic Steering Unit
- Light Metal Casting Products

Rane Engine Valve

- > Engine Valves
- > Valve Guides

Rane Brake Lining

> Brake Linings

> Clutch Facings

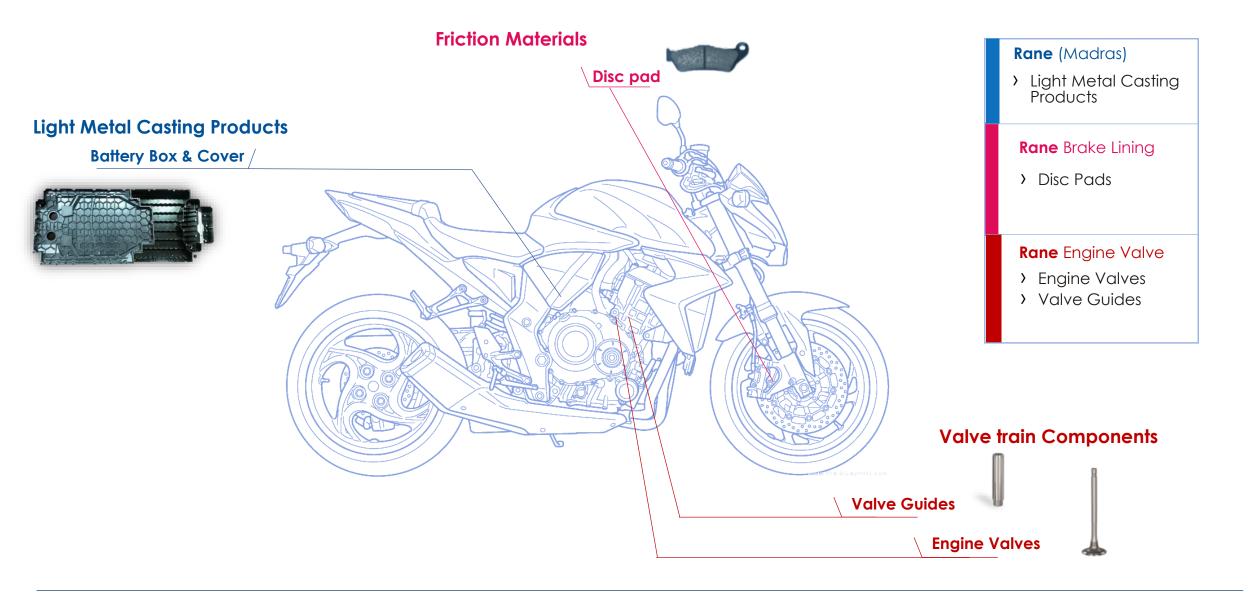
Rane NSKSteering SystemsManual Steering Column

ZF Rane Automotive India Pvt Ltd.

- Hydraulic Power Steering systems
- > Seat Belts

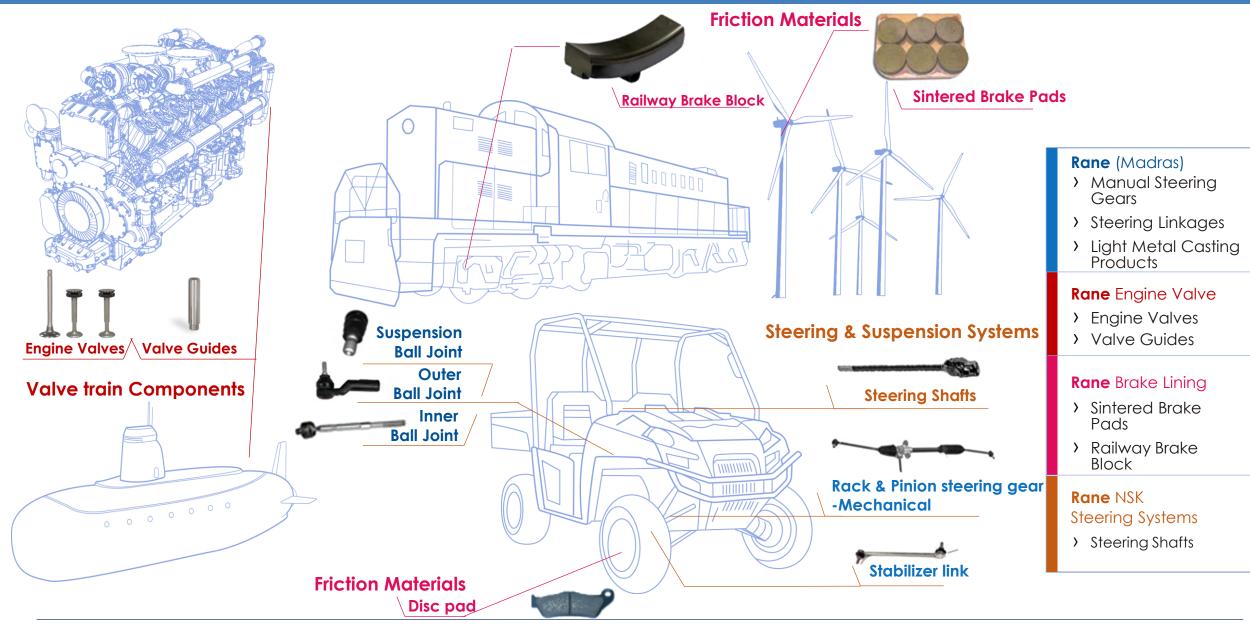
Rane Group Product Range for Two/Three-Wheeler





Rane Group Product Range for Other Applications







An illustrious journey of over 80 years from distributor of automobile and auto components to winner of Deming prize for manufacturing

Distribution	Manufacturing	Collaboration	Operational Excellence	Expanding Horizons
1929 - 1958	1959 - 1986	1987 - 2000	2000 - 2014	2015 onwards
 > 1929 - Founded as a distributor of automobiles and spare parts > 1936 - Incorporated as a Public Ltd. Company 	 Started manufacturing IC Engine Valves, Tie Rod Ends, Friction Material Products and Manual Steering Gears 	 Established JV with TRW (currently ZF) and NSK to offer power steering systems, occupant restraint systems and energy absorbing steering columns 	 TQM Journey with Deming Grand Prize for 3 companies and Deming Prize for 5 companies Started manufacturing high pressure aluminium die cast products, electric power steering and airbags 	 > Established Rane Auto Parts > Expanded footprint in USA with the acquisition of Precision Die Casting, Inc.

Global Footprint





Rane Aftermarket Business





Increasing Group's brand presence in aftermarket through enhanced product portfolio and wider market reach

In house R&D & Technology Partnership





42 Functional Test Rigs











62 Durability Test Rigs

33 Environment al Test Rigs

Noise Test Rigs



Hydraulic Power Steering Systems and Occupant Safety Systems

NSK

Energy Absorbing Steering Columns and Electric Power Steering

NSSHNBO

Brake Linings, Discs Pads and Clutch Facings

We create and deliver value to our customers









'Customer at the core' remains our priority on the goal to sustainable growth and profitability 🎉



Customer

Mahindra & Mahindra

Award Category Business Partner of the year - Automotive Division



Customer	Award Category
Groupe Renault	Quality & Customer Satisfaction
John Deere India	Quality Appreciation Award
Volvo Eicher	Quality & Delivery excellence
Renault Nissan	Quality & Customer Satisfaction
Hyundai	Appreciation Award
Cummins India	Superior Quality Award



Customer **Volvo Eicher** Nexteer TAFE Maruti Suzuki SML Isuzu **Tata Motors Toyota Industries**



Customer
Ashok Leyland
Isuzu Motors
Tata Motors
Volvo Eicher
Daimler India
Renault Nissan

	Award Category
	New Product Development
	Award
	Perfect Quality Award
	Best Supplier & Benchmark Award
	Superior Performance Award,
	Special Support
	New Product Development Award
	Award for Exceptional Support, Best Supplier – Demand
ľ	Fulfillment
	Best Target Achieved Supplier Award
	Awdid



Rane	Brake	Lining
		U

Customer	Award Category
Brakes India	Best Supplier - Friction
Ashok Leyland	After Market Support Award
Foundation Brake	Business Excellence Award
Endurance	Gold Award for Quality Best Benchmark Award, Best Supplier Award, Consistent Vendor Rating Performance Award



er	Award Category	
Suzuki	Efforts in Vendor Import Localisation	
Cars	Award for best reduction in CO2	
Eicher	Quality Excellence	
r India	Best Technology Support	

Expanding Horizons – Customers



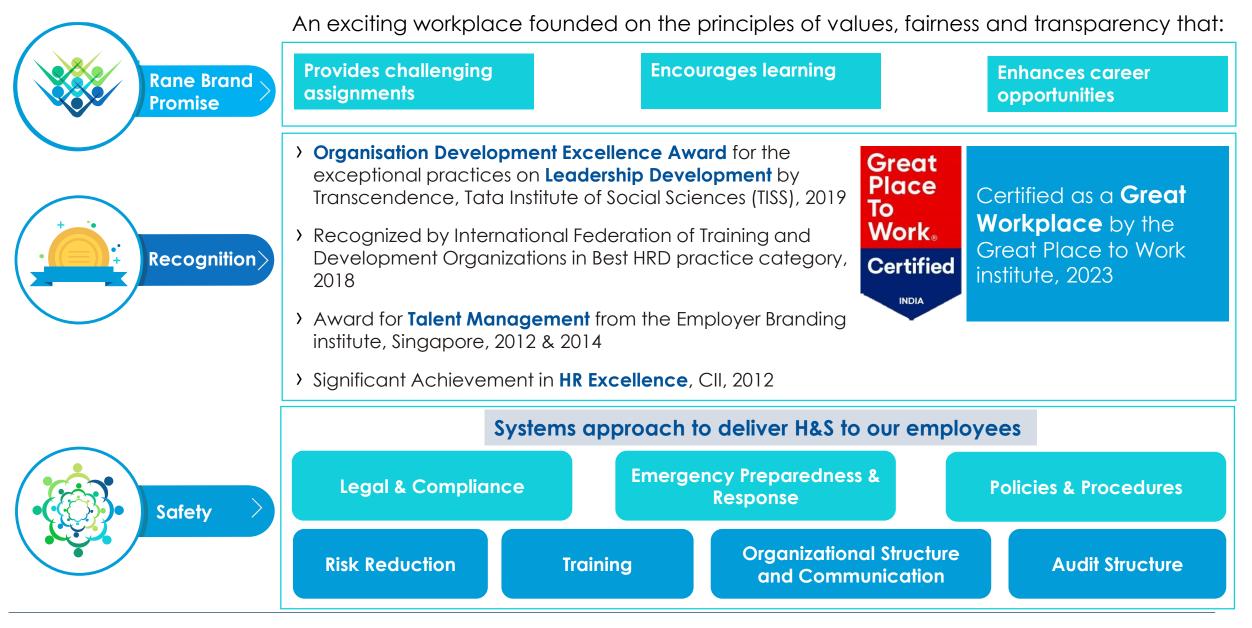
Rane Values	Rane Approach	Rane Cree	dentials	Value Proposition
 Provide superior products and maintain market leadership Pursue excellence Achieve the highest standard of ethics and integrity 	 > Build strong connections with customers to understand their challenges > Strategic investments to improve quality and productivity > TQM way of working > Emphasis on 'First- time right' policy 	 Modern manufacturing facilities with TS 16949 certification State-of-the-art product development and validation capabilities Deming Grand Prize for 3 Rane companies Deming Prize for 5 Rane companies Deming Prize for 5 Rane companies 	 A Technology collaboration with top global players With top	 Superior products driven by execution excellence Trusted partner with shorter development lead times Agile manufacturing process and scalable facilities Provide system-level solutions with deep understanding of customer needs With enhanced R&D capabilities, we

LONG TERM PARTNER OF CHOICE TO LEADING AUTOMOTIVE COMPANIES AND TIER 1 SUPPLIERS

 With enhanced R&D capabilities, we provide lightweighting, improved safety and performance

Expanding Horizons – Employees







- > Rane Foundation (RF) is a public charitable trust founded by Rane's promoters in the year 1967
- > RF is the main arm for Rane's Corporate Social Responsibility (CSR) initiatives and is exclusively funded by the Rane companies
- > Initiatives are focused on education, healthcare, environment and community development

Rane Polytechnic



Rane Vidyalaya





> Awareness programs



 Medical infrastructure & aid



Environment

- > Plantation drives
- Infrastructure for sustainability
- Natural resource preservation



Community Development

- Providing amenities
 & sanitation
- Improving quality of life
- Rural infrastructure development program



Thank You

For further information, please contact:

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Rane Corporate Centre

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Glossary of Abbreviations



Abbreviation	Expansion	Abbreviation	Expansion
bps	Basis point, 100 bps equal to 1%	РАТ	Profit After Tax
BV	Book Value per share	РВТ	Profit Before Tax
Cr	Crores	PC	Passenger Car
CV	Commercial Vehicle	PLE	Production Linked Incentive
DPS	Dividend per share	PV	Passenger vehicle
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization	Pvt	Private
EPS	Earnings per share / Electronic power steering	Q1	Quarter 1
EV	Electric vehicle	Rane T4U	Rane T4U Pvt Limited
FT	Farm Tractors	RBL	Rane Brake Lining Limited
FY	Financial Year	REVL	Rane Engine Valve Limited
HR	Human Resource	RHL	Rane Holdings Limited
		RLMCA	Rane Light Metal Casting Inc
Intl	International	RML	Rane (Madras) Limited
JV	Joint Venture	RNSS	Rane NSK Steering Systems Pvt Limited
LCV	Light Commercial Vehicles	SE	Station Engine
Ltd	Limited	US	United States
M&HCV	Medium & Heavy Commercial Vehicles	USD	United States Dollar
Mn	Million	VRS	Voluntary Retirement Scheme
NPD	New Product Development	ΥοΥ	Year-on-Year
OE	Original Equipment	ZRAI	ZF Rane Automotive India Pvt limited
OEM	Original Equipment Manufacturer	ZROS	ZF Rane Occupant Safety Systems Pvt Ltd.
OES	Original Equipment Supplier	2W/3W	Two Wheeler/Three Wheeler



This presentation may contain certain forward looking statements concerning Rane's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and the target countries for exports, ability to attract and retain highly skilled professionals, government policies and action with respect to investments, fiscal deficits, regulations etc., interest and other fiscal costs generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward looking statement become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.