

Ref :: MD&CEO:SD:457/458/11/12:BNB:2017

January 27, 2017

The Manager

The Bombay Stock Exchange Ltd.

Phiroze Jeejeebhoy Towers

Dalal Street MUMBAI - 400 001

The Manager

Listing Department

National Stock Exchange of India Ltd

EXCHANGE PLAZA, Bandra-Kurla Complex

Bandra [E] MUMBAI 400051

प्रिय महोदय/ Dear Sir,

विषय/ Sub: Analyst / Institutional Investors Meetings - Presentation

Ref: Regulation 30 of the Listing Regulations, 2015

This is in continuation to our letter MD&CEO:SD:454/455/11/12:BNB:2017, dated January 25, 2017 on the subject matter and attach the Presentation prepared by the Bank for the meetings with the Institutional Investors between the period of January 27, 2017 to January 31, 2017.

धन्यवाद / Thanking you,

भवदीय/ Yours faithfully,

Discore ? बी नगेषबाब / B NACESH BABU

कंपनी समित COMPANY SECRETARY

प्रधान कार्यालय

+91 80 22100250

+91 80 22248831







# **CORPORATE PRESENTATION – JANUARY 2017**





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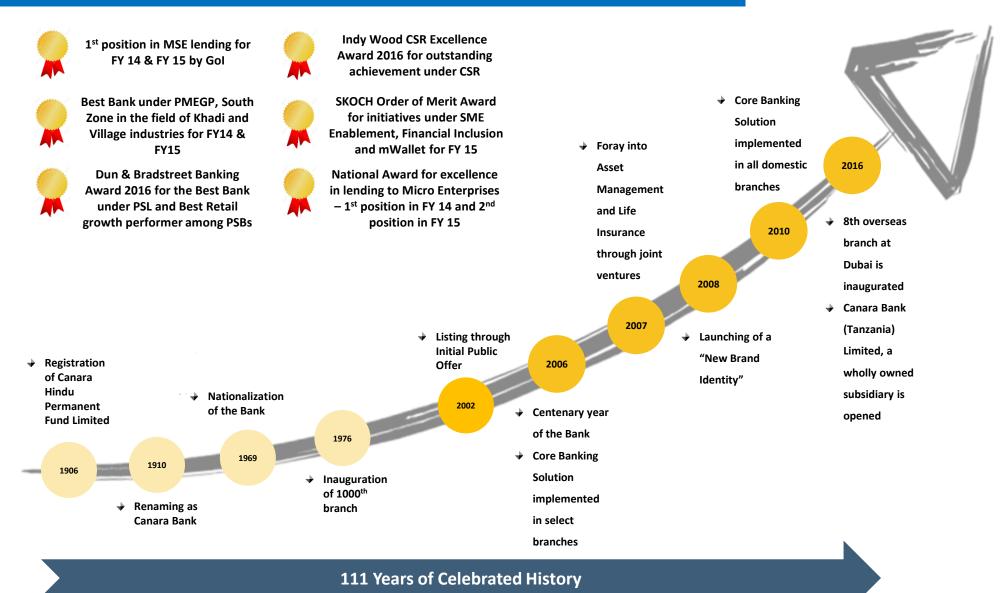
# **AGENDA**



- 1 CANARA BANK OVERVIEW
- 2 KEY INVESTMENT HIGHLIGHTS
- 3 ASSET QUALITY
- 4 GROWTH STRATEGIES

## **DECADES OF HISTORY**



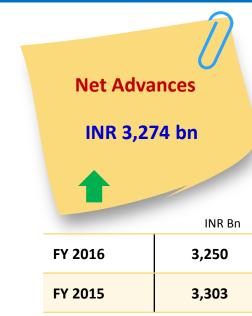


# **CANARA BANK OVERVIEW: H1 FY17 HIGHLIGHTS**

FY 2016

**FY 2015** 







INR Bn

4,797

4,737

INR 48 bn

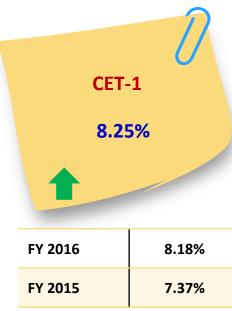
INR Bn

FY 2016

98

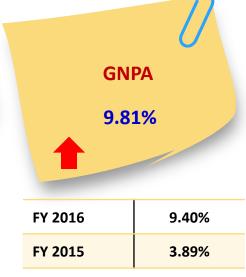
FY 2015

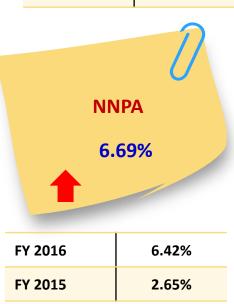
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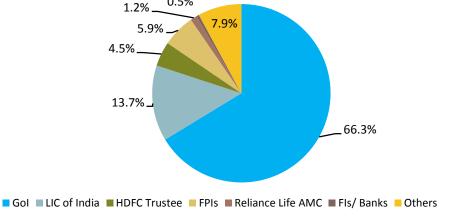
## **CANARA BANK AT A GLANCE**



### **Bank Overview**

- One of the leading public sector commercial banks in India
- Among the top 5 public sector banks in terms of assets as on March 31, 2016 as per the data published by Indian Banks' Association
- One of the largest nationalized banks in India in terms of total advances and deposits, which is Rs. 8,117.73 billion as of September 30, 2016
- Engaged in a wide variety of banking activities such as:
  - Corporate Lending Comprises a wide variety of banking activities for large and medium corporations
  - Priority Sector and Retail Sector Lending Provides funding to Priority & Retail sectors including loans to agriculture, MSME, Housing & Education etc
  - International Banking Caters to the financial requirements of Indian exporters and importers
  - Other services Includes services such as asset management, factoring, bancassurance etc

## **Shareholding Pattern As On December 31, 2016**



### **Presence Across the Value Chain**

A	Canara HSBC (X)
	© OBC
	Life Insurance

51.00%



100.00%



43.45%



69.14%



70.00%



100.00%



51.00%

Commercial Indo Bank LLC (JV with SBI)

40.00%



35.00%

PRAGATHI KRISHNA GRAMIN BANK, BELLARY

A Scheduled Bank owned by Government - Sponsored by Canara B

The Status of Bank is on par with Nationalised Banks

35.00%

Canara Bank Tanzania Limited

100.00%

Commonwealth Trust (India)

30.00%

# **AGENDA**



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# **KEY INVESTMENT HIGHLIGHTS**



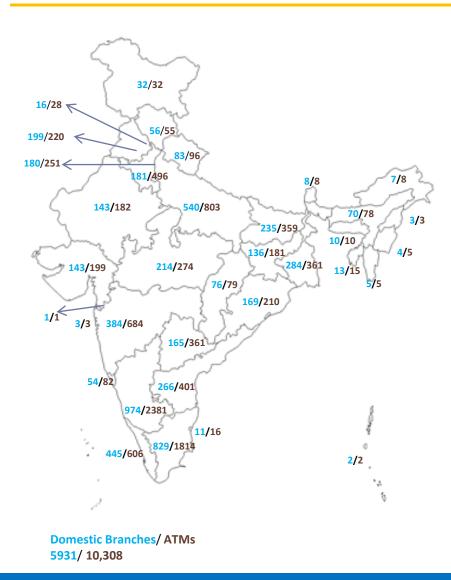
- Strong Brand Recognition & Pan India Presence
- 2 Efficient Use Of Digital Technology
- 3 Diversified Credit Portfolio
- 4 Diversified Sources Of Income
- 5 Efficient Asset Liability Management
- Experienced And Professional Management Team Backed By Gol



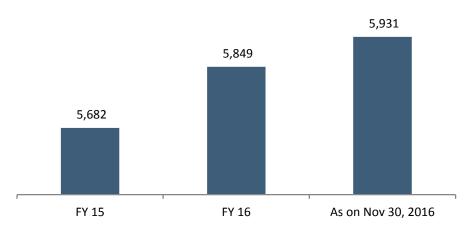
# STRONG BRAND RECOGNITION & PAN INDIA PRESENCE (1/2)



## Pan India Network As On November 30, 2016

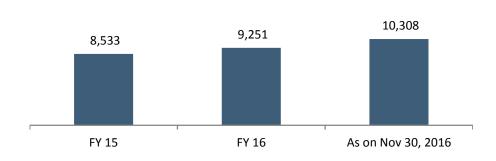


### **Domestic Branch Network**



- Bank has 8 overseas branches in Johannesburg, New York, London, Leicester, Shanghai, Manama, Hong Kong & Dubai
- Bank has 182 hi-tech e-lounges in select branches with facilities like
   Cash Deposit Kiosk with voice guided system, Cheque deposit kiosk etc

### **Domestic ATM Network**



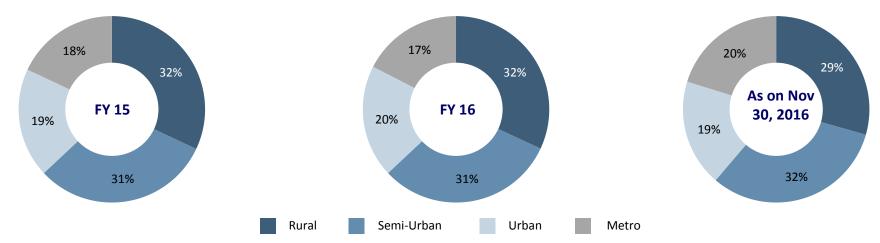


# STRONG BRAND RECOGNITION & PAN INDIA PRESENCE (2/2)



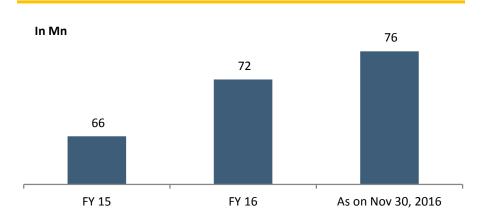
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### **Branch Foothold In Rural And Semi-Urban Areas**



- Our extensive branch network allows us to provide banking services to different types of customers across India
- We offer a full range of banking products and services including short-term and long-term deposits, secured and unsecured loans, internet banking, credit cards, life insurance, merchant banking, agricultural banking products and project finance loans

### **Customer Base**



## **Specialized Branches Focusing On Niche Areas**

	As on Nov 30, 2016
Total	287
Others	62
Asset Recovery Management Branches	21
Mid-corporate Branches	26
Prime Corporate Branches	12
SME Branches	166

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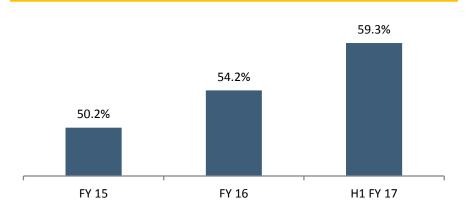
# **EFFICIENT USE OF DIGITAL TECHNOLOGY (1/2)**



H1 FY17

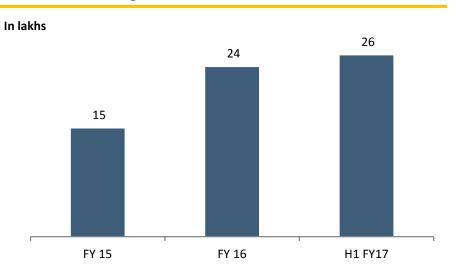
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### **E-Transactions As A % Of Total Transactions**

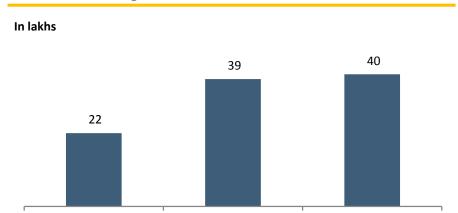


▶ Bank's emphasis on promoting digital technology has led to significant increase in the number of e-transactions

## **Internet Banking Customers**



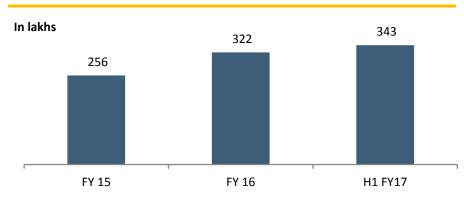
## **Mobile Banking Customers**



**FY 16** 

### **Debit & Credit Cards Customers**

FY 15



- Credit and debit cards (global & domestic) issued in association with VISA,
   Master Card and NPCI (only for debit cards)
- Established network of 4,167 merchants and 10,309 ATMs as of November 30, 2016



# **EFFICIENT USE OF DIGITAL TECHNOLOGY (2/2)**



## **Technology Driven Bank - Key Technology Initiatives**



## **Mobile Based Solutions**

- ← Canara Swipe (Missed call solutions in single app)
- ← Canara Cart (Umbrella app all mobile based apps)
- Canara mServe (Blocking/Unblocking of cards & other services)



### **Digital Solutions**

- Canara easyCash (cash withdrawal facility for migrant population)
- ↓ eKYC for Biometric, Aadhaar based KYC Biometric
  access for lockers
- ♣ Online application for SB accounts & PPF accounts
- Aadhaar number registration through online banking and ATMs



## **Data Security Initiatives**

- ◆ Data Centre in Bangalore
- ♣ Disaster Recovery Centre in Mumbai to prevent and reduce business interruption and data loss in case of disasters



## **Other Initiatives**

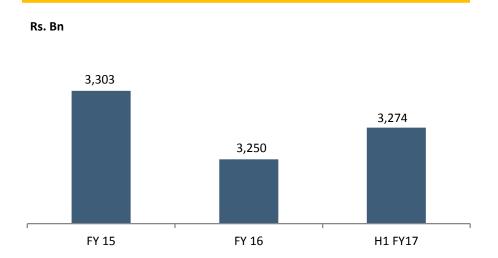
- Canara Geo Locate (Mobile app for locating branch and ATMs)
- ♣ Green Pin (Generation of ATM Pin by customers themselves)
- ♣ Periodical conduct of Disaster Recovery drills to ensure readiness to face any untoward events

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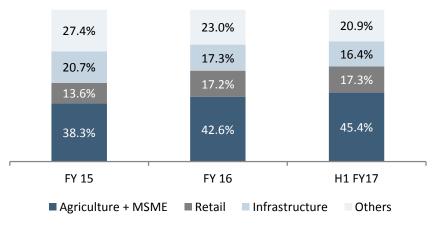
# **DIVERSIFIED CREDIT PORTFOLIO (1/2)**



### **Net Advances**

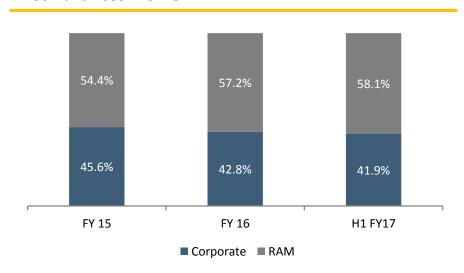


## **Thrust On Growing Retail Book\***

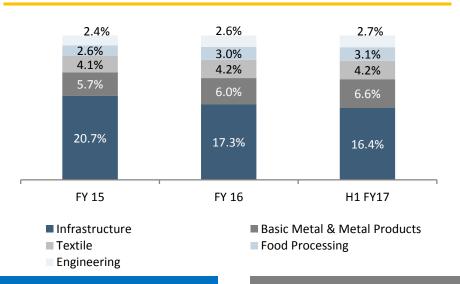


<sup>\*</sup> On a standalone basis

### **Net Advances Profile\***



## **Top 5 Industries Wise Gross Loan Portfolio\***

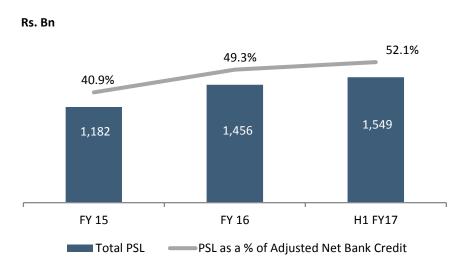


# **DIVERSIFIED CREDIT PORTFOLIO (2/2)**

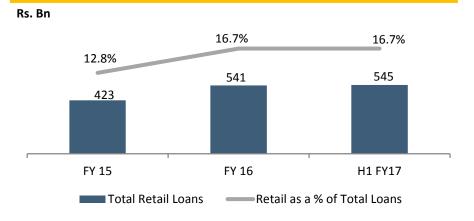


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## **Priority Sector Loans**



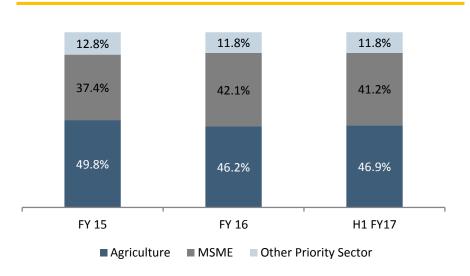
### **Retail Advances**



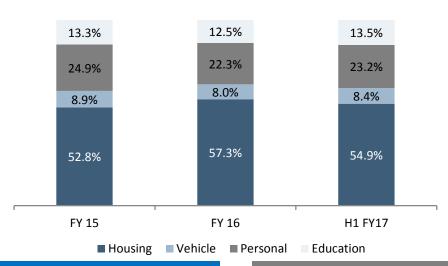
▶ We deliver retail products through our Retail Asset Hubs and retail lending

marketing teams at major cities across India

## **Priority Sector Loans**



### **Retail Advances**



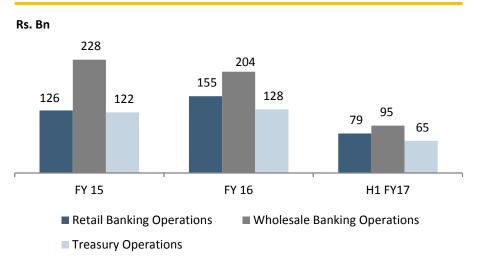


# **DIVERSIFIED SOURCES OF INCOME (1/2)**

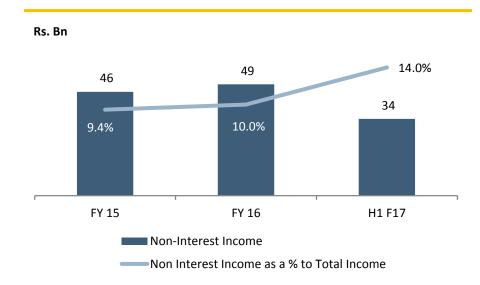


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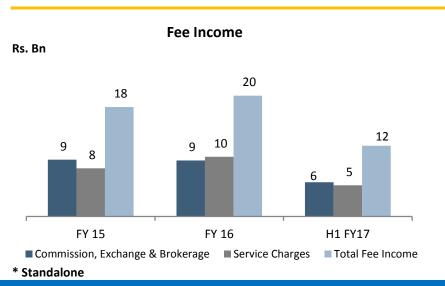
## **Revenue From Different Business Segments**



### Non Interest Income As A % Of Total Income\*



# Non Interest Income\*



# Rs. Bn 11 8 7 6 4 FY 15 FY 16 H1 FY 17 Treasury Income Exchange Transactions Income Recoveries in w/o a/cs



# **DIVERSIFIED SOURCES OF INCOME (2/2)**





Third Party Products
Tie-ups

- Tie up with United India Insurance to sell non-life insurance policies



Depository
Participant Services

- Serving as a Depository Participant of National Securities Depository Limited since 1997
- Network of 47 DP service centres spread across 33 locations in India as of November 30, 2016



Government Banking

- A Handle various government business products like direct and indirect tax collections, salary and pension payments etc
- ♦ We market PPF scheme, pension accounts, e-transactions, e-payment of taxes and e-stamping business to improve government business



Retail Selling of Government Securities

- ⚠ We sell Government Securities on a retail basis through our branches
- ◆ Value G-Secs at market prices declared by FIMMDAI for securities held in HFT and AFS categories



Agriculture Innovation Centre

- Agriculture Innovation Centre (AIC) is the first consultancy service centre for agriculture and related activities
- ♣ AIC facilitates modernization of agriculture activities and businesses and appraises agriculture based projects
- Since its establishment in 1988, AIC has appraised more than 1,670 projects with a project cost of Rs. 8,233 crores as of November 30, 2016



**Food Credit** 

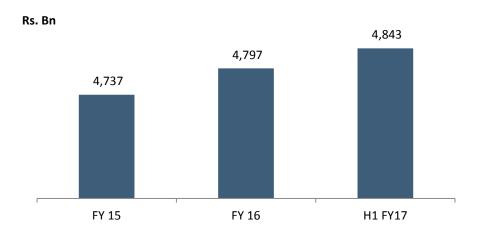
- ♠ One of the consortium members in extending food credit to Food Corporation of India
- ⚠ We play a significant role in safeguarding the interest of farmers and financing food credit through FCI

# **EFFICIENT ASSET LIABILITY MANAGEMENT**

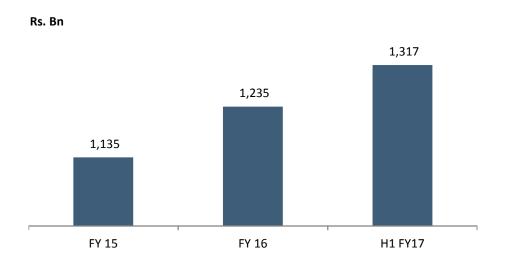


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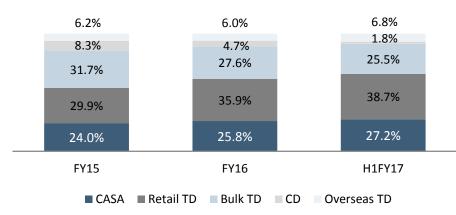
## **Deposits**



## **CASA Deposits**



# **Deposit Profile – Reducing Reliance On Bulk Deposits**



Post demonetization CASA stands at 32.1% as of December 31, 2016

### **Liquidity Coverage Ratio**

Financial Year	Minimum Requirement		Maintained by Bank
EV 2015 16	CY 2015	60%	94.020/
FY 2015-16	CY 2016	70%	84.92%
H1 FY 2016-17	CY 2016	70%	99.74%

# **EXPERIENCED AND PROFESSIONAL MANAGEMENT TEAM BACKED BY GOI**



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### T N Manoharan, Chairman

- Around two decades of experience in the banking industry
- Chairman of the Committee on Education and Centre for Excellence of South Asian Federation of Accountants for the year 2004
- Conferred with the "Padma Shri" by the President of India in 2010



### Rakesh Sharma, MD & CEO

- Over 30 years of experience in the Banking industry
- Was associated with SBI as Chief General Manager and was the head of mid-corporate accounts in the Andhra Pradesh region
- Held the post of MD & CEO of Lakshmi Vilas Bank



### Uma Shankar, RBI Nominee Director

- Chief General Manager, Department of Currency Management, RBI
- Acted as the Regional Director of RBI, Bangalore
- Served on the boards of Corporation Bank and UCO Bank



### Venkatachalam Ramakrishna Iyer, Shareholder Director

- Retired Deputy Managing Director of State Bank of India
- Nominee Director of SBI in Usha Martin Limited, Kolkata
- Was the Nominee Director on the board of SBI General Insurance Company Limited and SBI Global Factors Private Limited



#### Dina Bandhu Mohapatra, Executive Director

- Has over 31 years of experience in various areas of banking
- Was the head of Hong Kong and Singapore branches of the Bank of India



### Mahadev Nagendra Rao, Shareholder Director

- Retired Deputy Managing Director of the State Bank of India
- Worked as the MD & CEO of SBI Life Insurance Company Limited
- Independent director of IDBI Federal Life Insurance Company



### Harideesh Kumar B, Executive Director

- Over 38 years of experience working in banks across the country
- Was in charge of Vijaya Bank's regional offices at Chandigarh, Bangalore and Delhi
- Was the General Manager of Vijaya Bank's Delhi region



### Suchindra Misra, Government Nominee Director

- Joint Secretary at the Department of Financial Services, Ministry of Finance
- Holds a Bachelor's degree in Science and a Postgraduate Diploma in Business Management in Marketing and Finance



### P V Bharathi, Executive Director

- Over 30 years of banking experience
- Certified associate of the Indian Institute of Bankers
- Member of the Board of Directors of Canbank Venture Capital Ltd., Can Fin Homes Ltd., Canara HSBC OBC Life Insurance Co Ltd.



**Capital Infusion By Government Of India** 



### Krishnamurthy H, Shareholder Director

- Chief Research Scientist at the Indian Institute of Science, Bengaluru
- Holds a Masters degree in Engineering
- Keen interest in banking technologies

**PRIVATE & CONFIDENTIAL JANUARY 2017** 

# **AGENDA**



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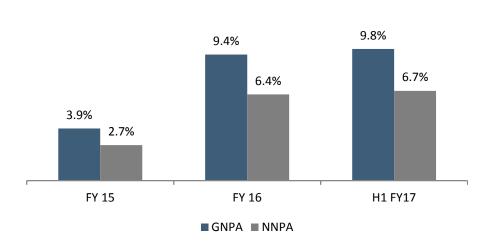
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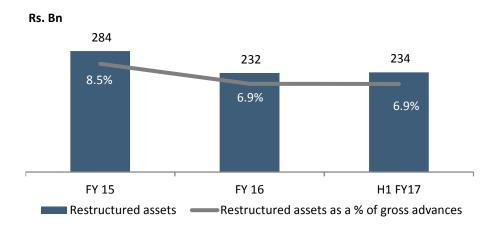
# **ASSET QUALITY OVERVIEW (1/2)**



### **GNPA & NNPA**

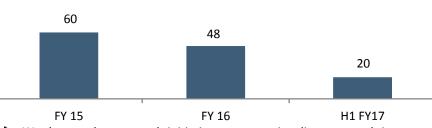


## **Outstanding Restructured Asset Portfolio**



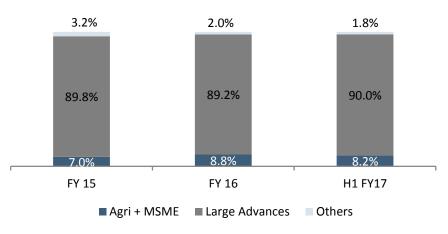
### **Cash Recoveries**





- We have taken several initiatives to contain slippages and increase recoveries as mentioned below:
  - Identification of stressed a/cs for restructuring in time
  - One Time Settlement sessions
  - Regular follow-up of overdues in loan a/cs
  - E-auction for the sale of seized assets and stringent recovery measures against willful defaulters

### **Sector Wise Restructured Assets**



Others includes restructured Housing Loans also

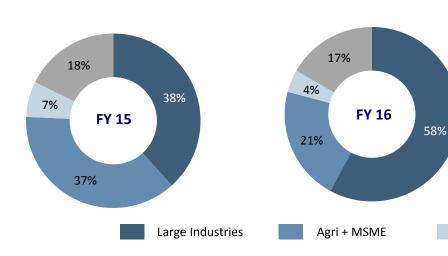
# **ASSET QUALITY OVERVIEW (2/2)**

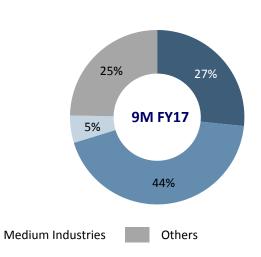


## **Sector Wise NPA Slippages As A % To Total Slippages**

### Stabilizing Slippages Ratio

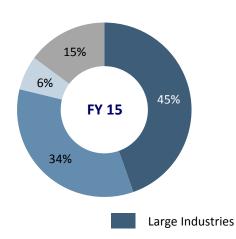
Fiscal Year	Total Slippages (in Rs. bn)	
FY 15	108.7	
FY 16	247.2	
9M FY17	85.5	

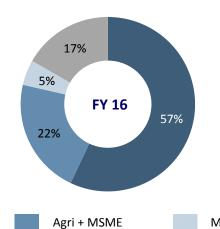


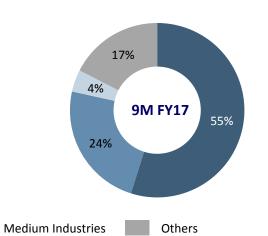


## **Sector Wise NPA Outstanding As A % To Total NPA**

Fiscal Year	Total NPA outstanding (in Rs. bn)	
FY 15	130.4	
FY 16	316.4	
9M FY17	343.4	







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# **AGENDA**



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## **FUTURE GROWTH STRATEGIES**



- 8 Divestment In Non-Core Business
- Focus on divestment in non-core businesses.
- Bank has proposed to divest 13.45% stake in Can
   Fin Homes and entire 70% stake in Canbank
   Factors
- 7 Capital Efficiency & Profit Maximization
  - Implement robust risk management architecture and sound risk management systems
  - Deloitte to assist in the implementation of an Enterprise-wide Integrated Risk Management
     Framework
- 6 Technology Driven Approach
  - Leverage on technology to maximise efficiency in operations
  - Focus on transforming the Bank into a knowledge based, customer-centric bank
    - 5 Branch Transformation
      - Implemented Project Shikhar with the aim of making the Bank more Responsive, Accessible, Convenient and Energized
      - Branches are given different star ratings based on ATM hits, CASA %, Fee income growth, etransactions etc

# 1 Geographical Presence

- Leverage domestic links for international expansion
- Leverage Lead Bank status and brand recall to expand domestic presence
  - 2 Asset Quality & Cash Recoveries
  - Mission Samadhan: Conduct recovery meets/ Adalats/ Mega Adalats
  - 4 levels of control mechanism starting branch, RO, Circle Office to HO
  - Separate division for Asset recovery branches
  - 3 CASA Deposits & Credit Portfolio
  - Increased focus on marketing campaigns to increase CASA to reduce cost of funds
  - Increased focus on retail loan portfolio in agriculture, MSME, Housing and Vehicle
  - 4 Fee Based Income
- Increase fee income by introducing new products and cross sell offerings
- Focus on bancassurance, cross-selling of mutual fund products, loan syndication among others



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# **THANK YOU**

# **ANNEXURES**

# **CONSOLIDATED FINANCIALS**



# **Balance Sheet Summary**

In Rs. million

	FY15	FY16	H1 FY17
Cash & Balances with RBI	219,768	206,650	205,351
Balances with Bank & Money at Call & Short Notice	266,708	360,787	428,609
Investments	1,521,217	1,524,698	1,522,588
Advances	3,302,939	3,249,924	3,274,351
Fixed Assets	69,699	72,058	7,1745
Other Assets	205,244	223,132	235,463
Total Assets	5,585,575	5,637,249	5,738,108
Paid-up Capital	4,752	5,429	5,429
Reserves & Surplus	320,165	318,667	324,821
Deposits	4,737,249	4,797,489	4,843,383
Borrowings	25,7628	269,634	255,868
Other Liabilities and Provisions	261,994	241,537	303,989
Total Liabilities	5,585,575	5,637,249	5,738,108

# **CONSOLIDATED FINANCIALS**



# **Profit & Loss Account Summary**

			In Rs. million
	FY15	FY16	H1 FY17
Interest Earned	438,134	44,039	206,363
Interest Expended	341,331	342,629	188,693
Net Interest Income	96,802	97,765	17,670
Other Income	47,334	51,313	34,477
Operating Income	144,137	149,078	52,147
Operating Expenses	72,660	75,919	41,897
Operating Profit	29,310	(25,351)	40,250
Net Profit	28,647	(26,070)	7,126
Key Ratios			
	FY15	FY16	H1 FY17

	FY15	FY16	H1 FY17
Earnings Per Share (Basic)	62.1	(46.7)	13.1
Earnings Per Share (Diluted)	62.1	(46.7)	13.1
Return on Net Worth	10.6%	(9.7)%	5.2%
Return on Assets	0.6%	(0.5)%	0.3%
Net Asset Value Per Share (in Rs.)	584	510	501
CRAR	10.6%	11.1%	12.2%
Tier 1 Ratio	8.0%	8.8%	8.9%

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