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January 25, 2017

Bombay Stock Exchange Limited Corporate Service Department 1 st Floor, P. J. Towers Dalal Street Mumbai 400 001 Fax: (022) 2272 2039/2272 3121	The National Stock Exchange of India Ltd Exchange Plaza, 3 rd floor Plot No. C/1, 'G' block Bandra Kurla Complex, Bandra(East) Mumbai 400 051 Fax: (022) 26598237/26598238
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Dear Sirs,

Sub: Q3 FY17 Earnings Call Presentation

This has a reference to our letter dated January 17, 2017 whereby the Company informed Exchange(s) of holding of Q3 FY 17 Earnings Call on Wednesday 25th January, 2017 at 4.00 P.M. IST and had shared the dial-in details vide letter dated January 24, 2017.

In this connection, please find attached Analyst Presentation – for the Quarter ending 31st December, 2016 further dissemination. The enclosed presentation is also available on the website of the Company (<u>www.zensar.com</u>).

Kindly acknowledge the receipt of the Communication.

Thanking you,

IN RPG

FOR ZENSAR TECHNOLOGIES LIMITED

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NILESH LIMAYE COMPANY SECRETARY



www.zensar.com





Zensar Technologies

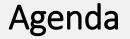
Analyst Presentation Q3 FY17 (Quarter ending Dec 31st)

Safe Harbor

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements.

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- Zensar's Q3 FY17 Business Performance
- Market Opportunity and Company Outlook
- RPG Group Overview

Highlights for Q3 FY17

We continue to improve key metrics in line with our strategy

- All focus geographies registered growth in Constant Currency
- All focus Verticals registered growth in Constant Currency
- Key Fortune 1000 logos added
- Foolproof Acquisition completed and integration currently under way
- Digital now contributes 30% of Zensar's revenues
- \$100M+ in Large deal wins
- Profitability parameters continued to expand
- Continued recognition by leading technology Analysts for Zensar's capabilities



Highlights for Q3 FY17



Revenue Performance :

- Revenue grew 1.9% Quarter-on-Quarter and 5.0% Year-on-Year, both in CC terms
- Revenue grew 1.3% Quarter-on-Quarter in \$ terms
- Strong Large deals momentum with large deal wins worth \$ 126.7 Mn registered in the quarter

Profitability and Gross Margin Growth:

- Net Profit grew 17.1% Quarter-on-Quarter and 10.9% Year-on-Year, both in \$ terms
- Gross Margin expanded from 29.7% in Q2 to 30.0% in Q3

Effective Client hunting:

Number of Million dollar clients increased from 81 to 83

Digital Business Performance :

– Including Foolproof revenues, digital accounted for 30.0% of Zensar's overall revenue

Highlights for Q3 FY17



• Key Territory Performance:

- US remained almost flat, growing by 0.3% Quarter-on-Quarter in Constant currency, largely due to furloughs and end of the year project ramp downs
- Europe grew 30.2% Quarter-on-Quarter in Constant currency
- Africa grew 8.1% Quarter-on-Quarter in Constant currency
- ROW declined 31% and was in line with our strategy of reducing focus in these markets

Key Verticals Performance:

- Financial Services grew 9.7% Quarter-on-Quarter in Constant currency
- Manufacturing grew 1.4% Quarter-on-Quarter in Constant currency
- Retail and Consumer Services remained almost flat, growing by 0.7% Quarter-on-Quarter in Constant currency

Digital Wins in Q3 FY17



- Development of a global unified commerce platform for a \$3 Billion US based Clothing and accessories retailer
- Implementation of a next generation Commerce platform for one of America's largest department store
- Digital Commerce enhancements and support for a multi-billion provider of personalized services
- Digital Commerce rollout using Next Gen architecture for America's leading fashion retailer
- Robotic process automation for one of South Africa's largest Fund administration company
- Redesign and Conversion of the mobile gaming platform of South Africa's largest online Gaming company
- Mobile Control and Automation development for America's leading flower and gift e-tailer
- Significant deal to test mobile application integrations with UK's leading Utilities provider
- Developing a Real Estate business product for one of America's largest navigation systems producer

Other Services Wins in Q3 FY17



- Providing a managed service model for mainframe development for UK's largest employee owned retailer
- Operations and Infrastructure management support for a US based multi-Billion dollar Airline
- Large Application development and support engagement for the largest networking company globally
- Large deal to manage the Service desk operations for one of America's largest real estate company
- Oracle Applications upgrade for the largest networking company globally which designs, manufactures and sells networking equipment worldwide
- Data Center management deal with a multi-billion dollar American Home furnishing company
- Application development and support for a leading government energy agency
- Infrastructure monitoring and management for one of the largest American airline
- Core applications development for one South Africa's largest banks
- Application development and services for a \$15 Billion Oil Exploration company

Analyst Recognition

Gartner

A Challenger in Gartner's Magic Quadrant, for **Oracle Application Services**, North America

Zinnov

A Niche and Established service provider in Zinnov Zones - **Digital in Retail** 2016

Gartner

A Niche Player in Gartner's Magic Quadrant for **Data Center Outsourcing and Infrastructure**

FORRESTER°

A Strong Performer in Forrester Wave - **Application Outsourcing** Capabilities Of Midsize Offshore Vendors, 2016

Gartner

A Niche Player in Gartner's Magic Quadrant for **Managed Mobility** Services, Worldwide



An Aspirant in Everest Group's Insurance AO PEAK Matrix 2016

Thought Leadership with Key Analyst

FROST & SULLIVAN

- ✓ Experience Management
- ✓ Marketing Cloud
- ✓ Service Edge[®] Smart Operations Platform
- ✓ Rush Hour Testing

- ✓ ERP Modernization
- ✓ Next Gen End User Computing
- ✓ Outcome based Testing
- ✓ PAX





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Business Performance Q3 FY17

Q3 FY17 Financials



		Q3 F	Y17				Gro	wth		
Particulars USD Mn			INR Cr		Q-o-Q		Y-o-Y			
	וויו ספ	USD			INR	сс	USD	INR	CC	
Revenue	\$	117.5	₹	792.2	1.3%	2.0%	1.9%	2.3%	4.7%	5.0%
EBITDA	\$	16.3	₹	110.2	(1.4%)	(0.7%)		(5.6%)	(3.4%)	
EBIT	\$	14.7	₹	99.3	(0.7%)	0.0%		(5.5%)	(3.3%)	
РАТ	\$	12.0	₹	81.1	17.1%	17.9%		10.9%	13.4%	

Impacting the Future of Enterprises



Q3 FY17 Performance

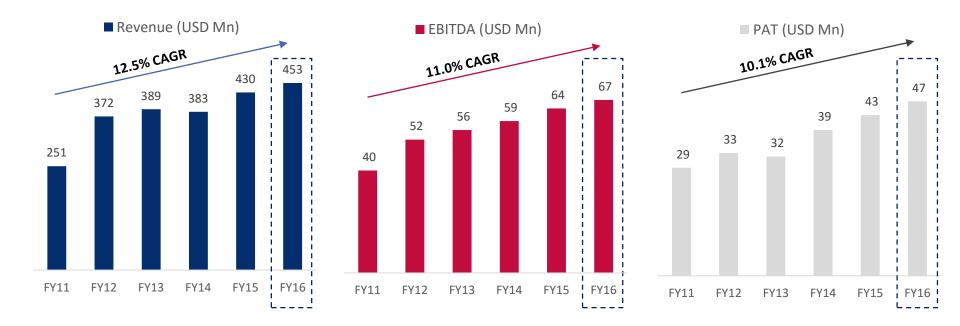


US\$ Million	Q3 FY17	Q2 FY17	Q3 FY16	QoQ Growth	YoY Growth
Revenue	117.5	116.0	114.8	1.3%	2.3%
EBITDA	16.3	16.6	17.3	(1.4%)	(5.6%)
EBITDA%	13.9%	14.3%	15.1%		
Effective Tax Rate	29.1%	28.1%	30.4%		
PAT*	12.0	10.3	10.9	17.1%	10.9%
PAT%	10.2%	8.9%	9.5%		
EPS - Diluted (INR)	18.0	15.9	15.8	13.3%	13.7%

* PAT after minority interest

Long-term Growth & Profitability Track Record





Time & **Fixed Price** Material 53%

Project

47%

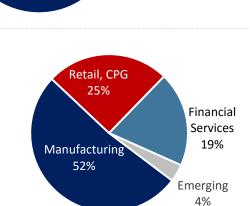
Q3 FY17 Revenue Mix

Industries

Services

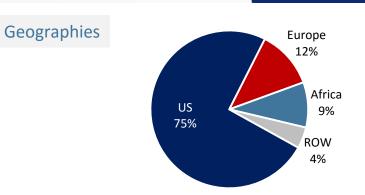
Application Management

76%



Infrastructure

24%







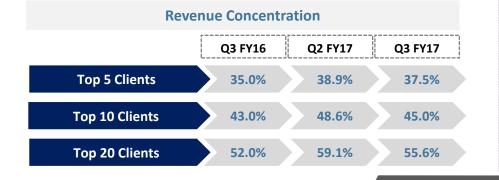
IMS

MVS

Q3 FY17 Client Profile



Million Dollar Clients Q3 FY17 Q3 FY16 Q2 FY17 20 Mn Dollar+ 2 2 2 10 Mn Dollar+ 4 4 4 5 Mn Dollar+ 5 6 6 1 Mn Dollar+ 65 69 71



- 32 Key accounts identified for driving top-line growth with focus on Multiservice deals, 'Return on Digital' and Clientspecific IP
- 3-in-a-box model for each account
 - Sales Manager
 - Delivery Manager
 - Digital Evangelist
- Million dollar clients increased from 81 to 83
- Top clients revenue concentration improved Year-on-Year. It declined sequentially due to furloughs and large new logo wins during the quarter.

Q3 FY17 Employee Details



Headcount	
Q2 FY17 Headcount	8,316
Net Additions	248
*Q3 FY17 Headcount	8,564
Technical – Onsite	1,619
Technical – Offshore	5,761
Technical – BPO/Others	333
Marketing	103
Support (including Trainees)	748

% of women employees

25.5%

*Includes Foolproof Headcount

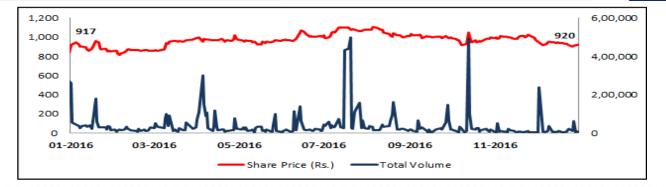
Utilization				
Excluding Trainees	79.5%			

Attrition	
Attrition (Annualised)	15.6%

Revenue Mix	
Onsite	67%
Offshore	33%
Total	100%

Stock Price and Shareholding

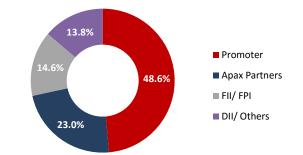




Equity Share Information:

- Share Price (20 Jan, 17): INR 920 / share
- Market Cap (20 Jan, 17): INR 4, 129 Crs.
- Financial Year: April to March
- Face Value: INR 10 / share
- Listed on Indian Stock Exchanges:
 - a)Bombay Stock Exchange (code: 504067)
 - b)National Stock Exchange (code: ZENSARTECH)
- Bloomberg Code: ZENT.IN
- Reuters Code: ZENT.BOx

Shareholding Pattern (as on 31st Dec 2016):





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Return on Digital[™] Update

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Leveraging Digital Technologies for both internal and external benefits

Digital Zensar

Accurate Data – Anytime – Anywhere

Re-Alignment and sync-up of all internal systems with new systems launched to ensure filling-up of gaps

Wi-Fi enablement of all campuses globally

Easy Access and Process Automation through Mobile Apps Zensar has launched **21** mobiles apps (multiple versions) and **5** executive dashboards

Digital Services @ Zensar

Enhanced Focus on IP creation and aligning all solutions to our 'Return on Digital' Vision

Have filed for 3 patents in the last 9 months ZenVerse, Z-Bot, 'Framework for Adaptive Services'

Some of Zensar's Digital Solutions launched

RPA Service Edge Game Testing DevOps	Digital Factory Oracle IoT ZenNavi IntelliZen	PARADE ROMP SOFEA	NextGen Automation platform

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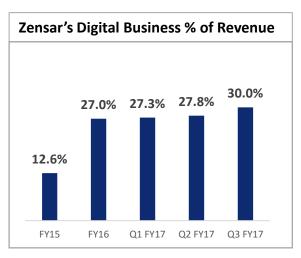
Zensar's Digital – 7 Services Stack

Foolproof acquisition has strengthened Zensar CX/UX/DX capability significantly

Customer/ Design Experience

24% growth

- Customer Journey Mapping, UX, CXM, AR, Wearables
- E2E CX across channels & devices
- Proprietary experience platform



Cloud

35% growth

- SaaS, IaaS, PaaS
- Migration, Integration & development
- Hybrid Apps, Infra clouds, Cloud architecture
- Oracle, SFDC, SAP, AWS, Navisite

Big Data and Analytics

28% growth

- Data Wrangling, Analytics & Visualization
- Vertical specific Solutions
- Proprietary context platform

Digital Marketing Services

31% growth

- Web, Data, Marketing and Social ops
- Business Outcome driven engagements
- Adobe, Oracle, Marketo, SFDC, Sitecore

Commerce

15% growth

- Omni channel experience
- Ecommerce, Mobile Commerce, Data Analytics, UX, CX
- Oracle Commerce, SAP Hybris & Magento

Cybersecurity

16% growth

- Proprietary Compliance & Risk Assessment tool
- Capability across GRC, SEIM, HIPPA, PCI DSS, Threat & Vulnerability Management, DLP, Threat Discovery & Analytics

IoT/Industrial Internet

7% growth

- Extensive domain expertise in discrete manufacturing & SCM
- Proven Outcome based Solution framework
- Strong partner eco system

All growth numbers are YoY calculated for Q3 FY17 on a TTM basis in USD



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2017

RPG Group Overview

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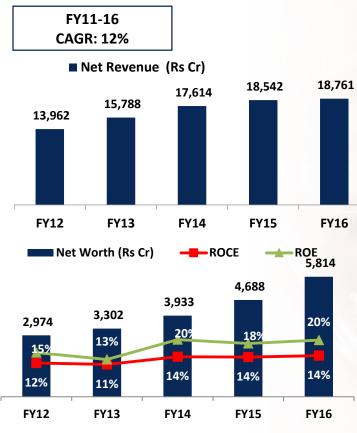
UNLEASHTALENT TOUCHLIVES **OUTPERFORM**

RPG Enterprises was founded in 1979 by Shri Rama Prasad Goenka, popularly known as RP Goenka, a pioneering fifth generation business leader from the Goenka family. The Goenkas have a history of business dating back to 1820 AD in banking, textiles, jute and tea. Under RP Goenka's dynamic leadership, the Group grew in size and strength with several acquisitions in the 1980s and 1990s. Zensar became a part of the RPG Group in 1989, which is now one of India's fastest growing conglomerates with 20000+ employees, presence in 100+ countries and annual gross revenues of ~\$3 Bn.



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RPG Group Key Financials



Note:

- 1) ROCE is calculated by taking EBIT multiplied by (1 minus tax rate @ 33%) divided by Average Capital Employed
- 2) ROE is calculated by taking PAT divided by Average Net-worth
- 3) Market Cap updated till 20th Jan 2017

FY11-16 CAGR: EBITDA 17% PAT 19% PAT (Rs Cr) EBITDA (Rs Cr) 2,090 1,731 1,690 1,250 1,117 1,030 795 714 429 404 **FY12 FY13 FY14 FY15 FY16** 20,000 Market Cap (Rs Cr) 4.068 15,000 10,000 5,000 Jan-15 Apr-15 Jul-15 Oct-15 Jan-16 Apr-16 Jul-16 Oct-16 Jan-17 CEAT ---- Group ----KEC -ZENSAR _

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