

#### AIL/IP/2019-20/01

То

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001	National Stock Exchange of India Ltd Exchange Plaza, 5th Floor, Plot No. C-l, G Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051
Scrip Code: 542752	Symbol: AFFLE

#### Re: Latest Investor Presentation updated as of November 15, 2019

Dear Sir/ Madam,

In accordance with Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the latest Investor Presentation updated as of November 15, 2019.

This presentation is solely for information purpose and does not constitute an offer to sell, or recommendation or solicitation of an offer to subscribe for, or purchase of any securities of the Company. All readers of this presentation must refer to the slide 24 and slide 25 for a detailed disclaimer.

The same shall also be available on the Company's website.

Submitted for your information and records.

Thanking you,

Yours Faithfully, For Affle (India) Limited

(Chandhare)

Parmita Choudhury Company Secretary & Compliance Officer

#### Affle (India) Limited

Regd. Office | 312, B-Wing, Kanakia Wallstreet, Andheri Kurla Road, Andheri East, Mumbai, Maharashtra 400093 Communication Office | P 601-612, 6th floor, Tower C, JMD Megapolis, Sohna Road, Sector – 48, Gurgaon:122018 (P) 0124-4992914 (W) www.affle.com CIN: L65990MH1994PLC080451



## Affle (India) Limited

#### **Investor Presentation**

November 2019

Consumer Intelligence Driven Global Technology Company





#### Affle | At a Glance ABOUT **BUSINESS SEGMENTS Consumer Platform:** Delivers acquisitions, • Global technology company with a leading market position in India and a profitable business model • Existent partnerships with top global e-commerce companies, brands & agencies

engagements & transactions for leading brands and B2C companies. Also, includes retargeting & push notification for e-commerce (96.8% H1 FY20 revenue)<sup>1</sup>

**Enterprise Platform:** Enabling offline businesses to go online through App development, O2O<sup>2</sup> commerce & data analytics (3.2% H1 FY20 revenue)<sup>1</sup>

in US

**GLOBAL REACH** 

India, South East Asia (SEA), Middle East and Africa (MEA), North America (NA), Europe, Japan, Korea and Australia (JKA)

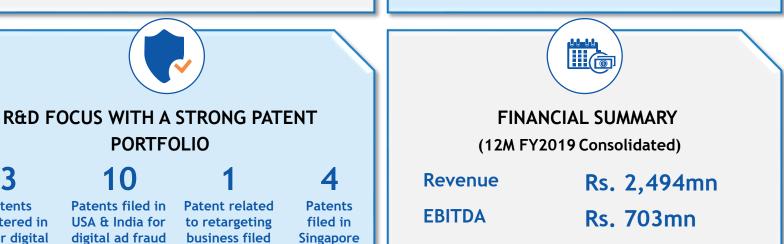
49.7% India revenue<sup>1,3</sup>

H1 FY2020

50.3% International revenue<sup>1,3</sup>

H1 FY2020

**Rs. 488mn** 



PAT

END TO END MOBILE ADVERTISING PLATFORM

- In-house data management platform with over **2.1** Bn<sup>4</sup> connected devices profiled that drives our predictive optimization algorithm
- Fraud Detection platform to help deliver high ROI to our customers

1. For the half year ended September 30, 2019 on a consolidated basis; 2. 020 : Online to Offline; 3. Region-wise contribution; 4. For the last twelve months period of Oct 1, 2018 to Sept 30, 2019 on a consolidated basis, basis partial ingestion of RevX Platform data

detection

3

Patents

registered in

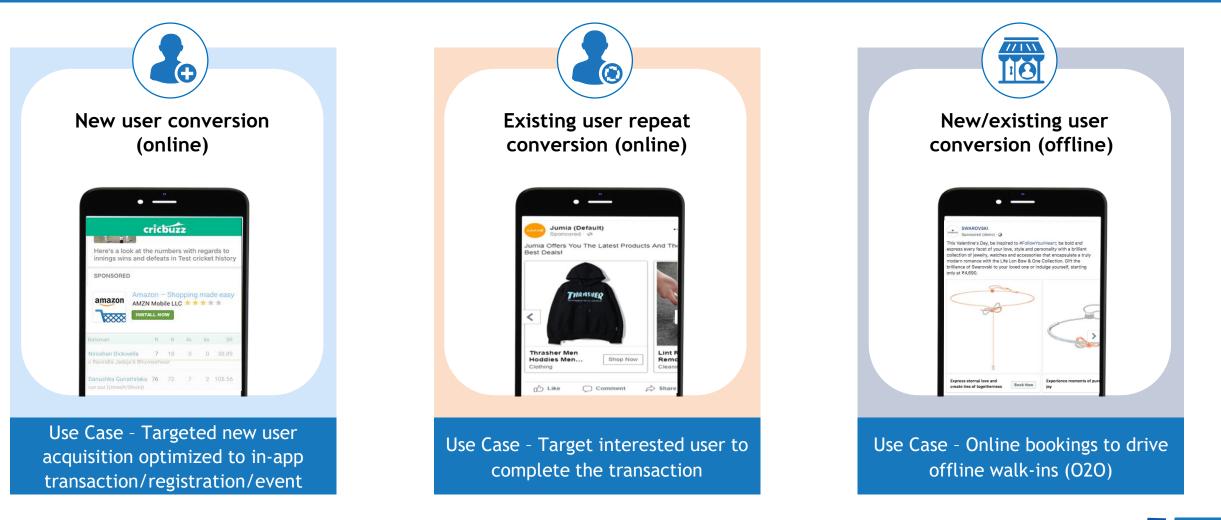
**US for digital** 

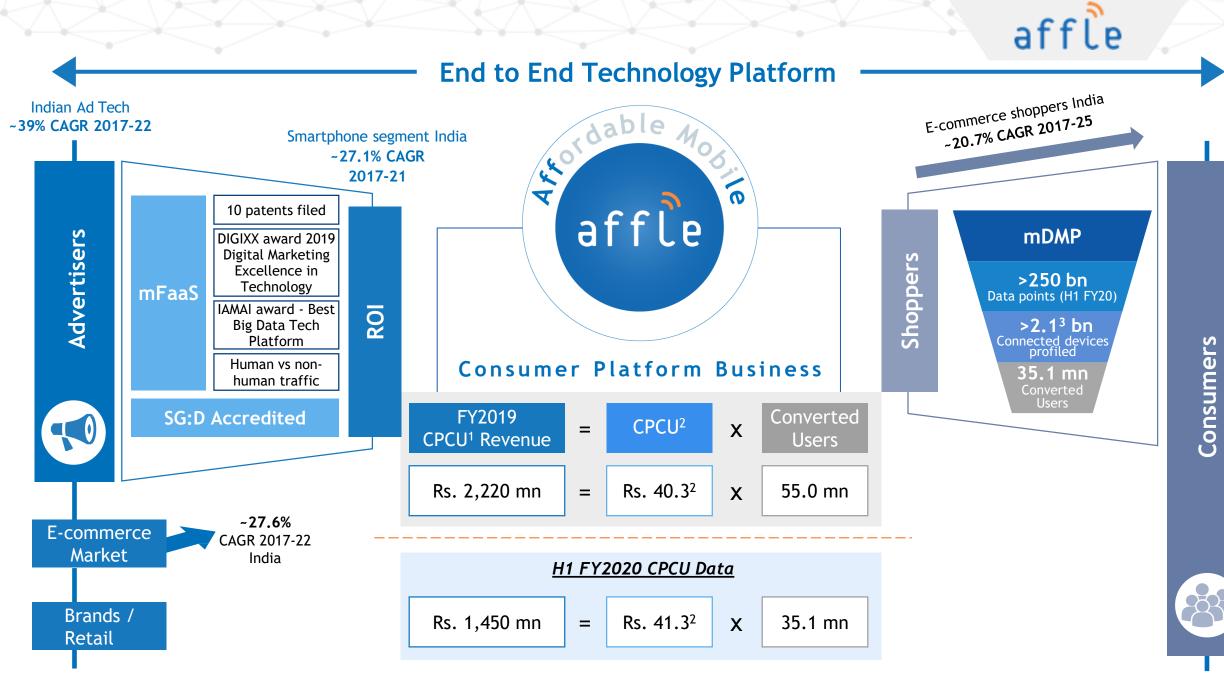
advertising



## Affle | Cost Per Converted User (CPCU) Business

94.0% of Consumer Platform revenue contributed by CPCU model in H1 FY2020 and 6.0% from Non-CPCU (CPC/CPM<sup>1</sup> type advertising)





1. Cost per converted user (Pricing model for Affle, which is the cost paid by the advertiser); 2. Average CPCU; 3. Connected devices profiled for the last twelve months period of Oct 1, 2018 to Sept 30, 2019 on a consolidated basis, basis partial ingestion of RevX Platform data; Source: Industry data basis Frost & Sullivan Report



## **Key Investment Highlights**



Deep learning based understanding of consumer intent and behavior



2

5

6

End to end mobile advertising platform based solution



Profitable, low-cost business model with an asset light, automated and scalable platform



Addressing key industry issues related to consumer privacy and ad fraud



Proven international track record with significant growth potential

Well defined strategic roadmap for organic and inorganic growth

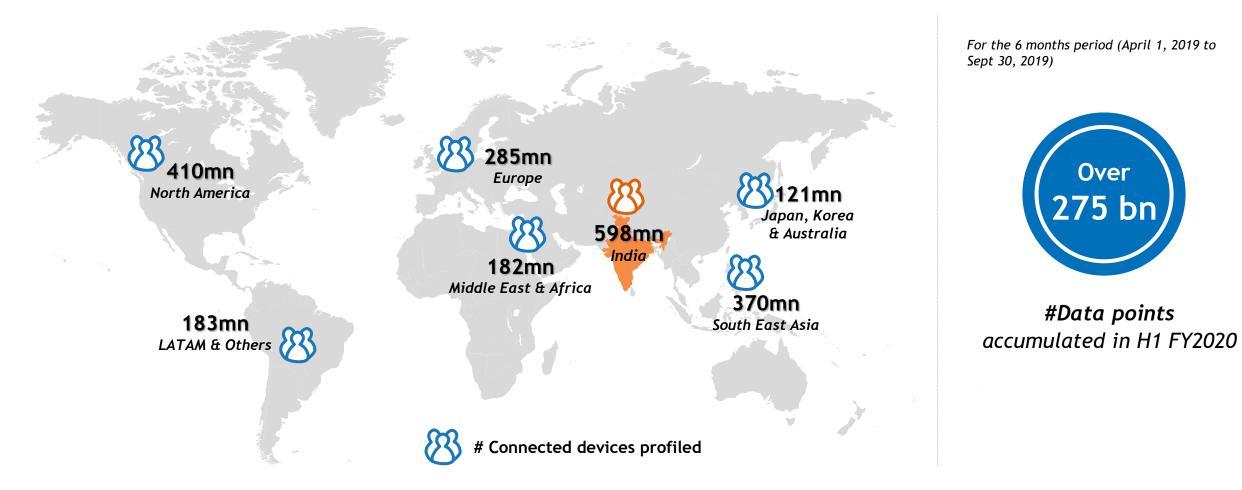




Leading position in India - A high growth market with substantial barriers to entry

### Deep understanding of consumer intent & behavior

#### Over 2.1 billion connected devices profiled across India and International markets



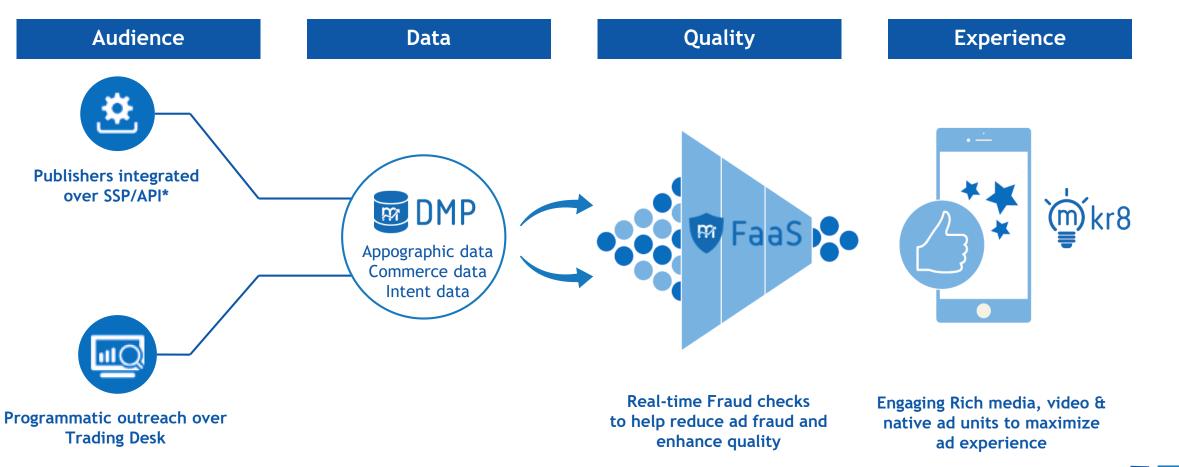
1. Connected devices profiles accumulated and refreshed for the last twelve months period of Oct 1, 2018 to Sept 30, 2019 on a consolidated basis, basis partial ingestion of RevX Platform data

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## 2 End to End mobile advertising platform based solution

• Affle is uniquely positioned to offer end to end platform based solutions to deliver higher ROI to its customers

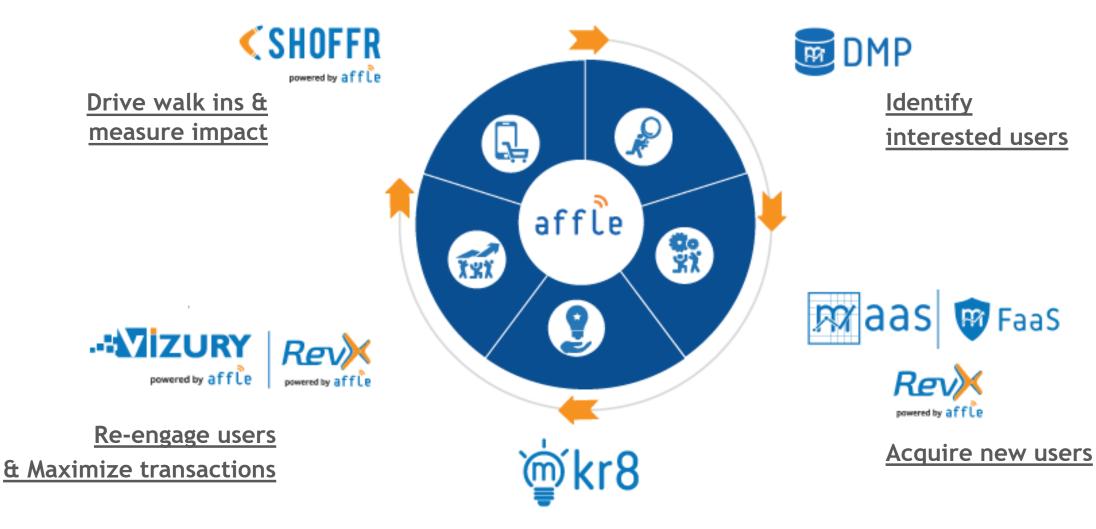
#### Key Components of Affle's Consumer Platform



\* SSP: Supply Side Platform; API: Application Programming Interface; DMP: Data Management Platform



### 2 Consumer Platform Value Chain



**Build engagement** 



### 3 Asset light, automated and scalable platform

• Scalable and proven technology platform has delivered outcomes profitably despite operating in a low CPCU market



#### Flexible and Scalable

More ads delivered Growth in connected devices profiled Self Learning & Predictive algorithm

Delivery of more precisely targeted ads



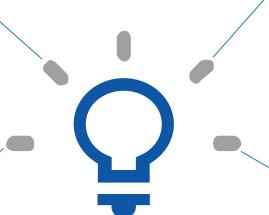
#### Research & Development

A result of 13 years of focused R&D, supported by a team of 110 R&D and 55 Data Platforms & operations personnel<sup>1</sup>



#### Strong Network effects

Enhanced ability to generate actionable outcomes, more businesses to use Affle's platforms



Artificial Intelligence Machine Learning Deep Learning



## In-house platform leveraging cloud computing infrastructure

Secure and trusted platform to process and store large scale user data over cloud computing infrastructure with servers in India, Singapore & US



#### Proprietary and real time

Affle's prediction and recommendation algorithm operate in real time and at a significant scale, setting them apart from competitors

# Addressing key industry issues related to privacy and ad fraud

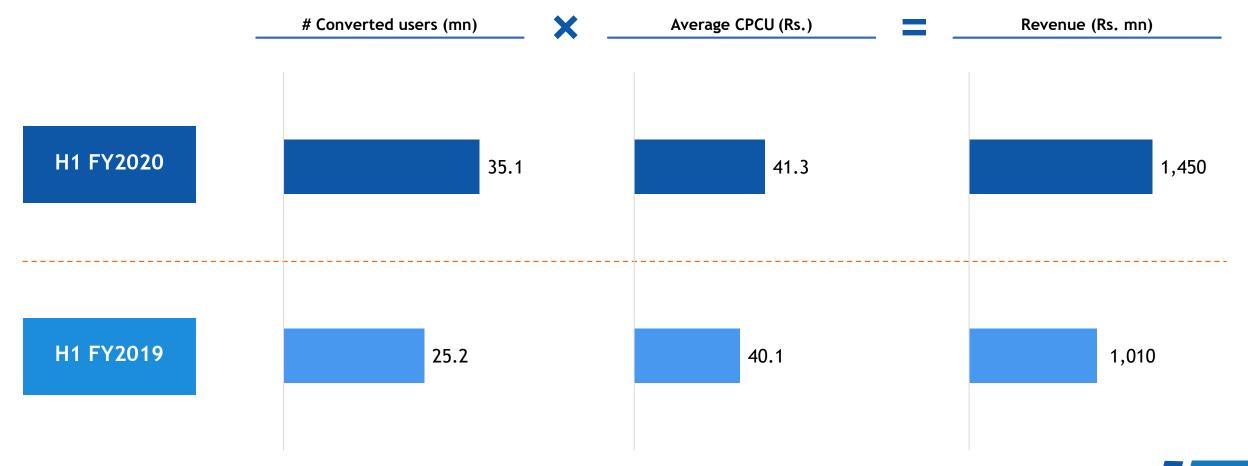
#### Robust IP Portfolio | Real time fraud detection through mFaaS | Platform accredited by SG:D

Data Privacy / IP Portfolio	Ad Fraud	Accreditation
8 Patents in US & Singapore 3 Patents registered in US	<b>10</b> <u>Patents filed in US &amp; India related to</u> <u>digital ad fraud detection</u>	SG:D ACCREDITED
<ul> <li>#1 Consumer Acceptable Advertising</li> <li>#2 Online Search System method &amp; Computer Program</li> <li>#3 Extending the use and/or application</li> </ul>	Affle's Real time solution for addressing mobile ad fraud, a major issue in digital advertising	Singapore Government Organization
of messaging systems <b>1 Patent filed in US</b> #4 Partner pixelling for user identification	DMS   DIGIXX 2019       DIGIXX Awards 2019         DIGIXX Awards 2019       IAMAI India Digital Awards 2017	Accredited based on audits/assessment of security, reliability, usability and maintainability of the platform
4 Patents filed in Singapore	<b>mFaaS</b> awarded Gold in 'Digital Marketing Excellence in Technology' <b>mFaaS</b> awarded as the industry-wide 'Best Big Data Technology Platform' of the Year	with data servers in Singapore, India and USA

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# <sup>5</sup> Proven international track record with significant growth potential

Leveraging big data and machine learning capabilities to drive deeper penetration in emerging markets and deliver higher conversions



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# <sup>6</sup> Well defined strategic roadmap for organic and inorganic growth



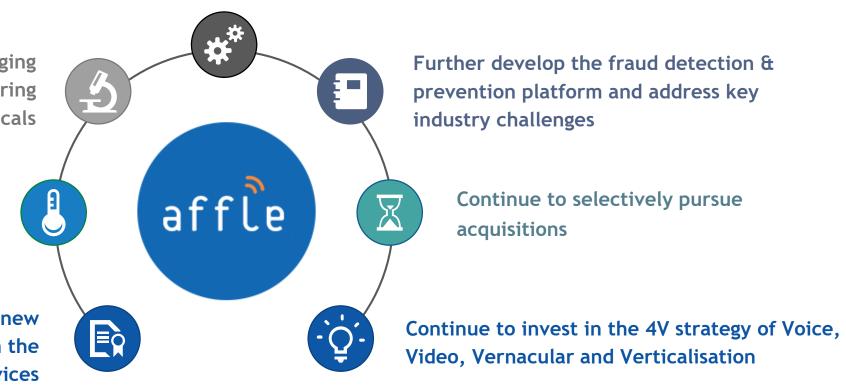
#### Enabled by enhancing strengths and leveraging market opportunities in India and International markets

Invest in to develop and continuously enhance technological capabilities

Drive deeper penetration in emerging markets with a key focus on delivering more conversions across industry verticals

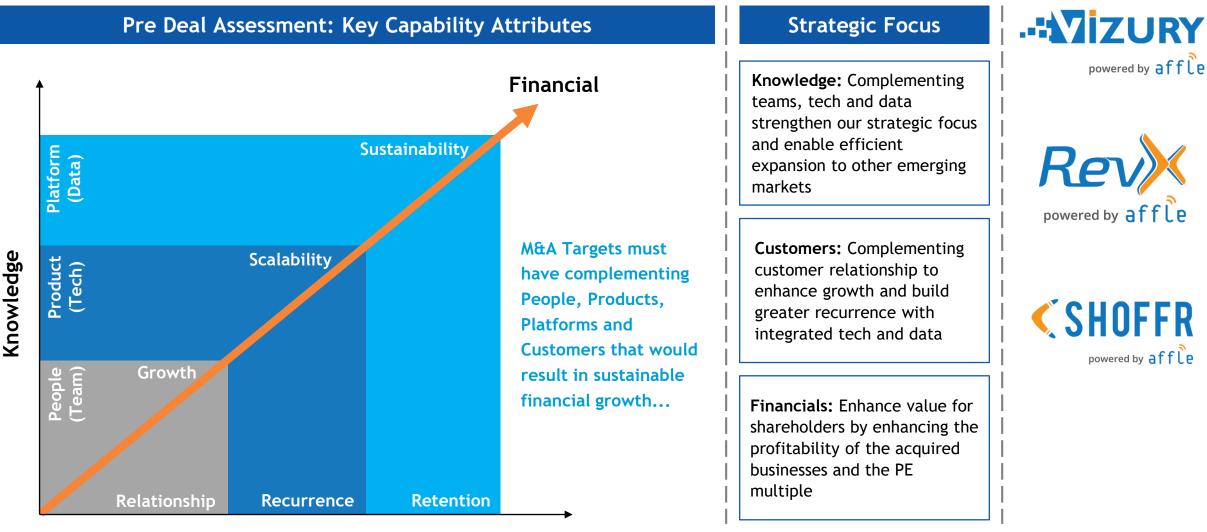
Expand International business through local business development efforts and referrals

Enhance revenue from existing and new customers and grow profiles to reach the next billion shoppers on connected devices





#### 6 Inorganic Growth Plan



#### Customers

## Leading Position in India

**Price sensitivity** 

- affle
- Affle holds a leading position in the fast growing Indian market and has demonstrated consistent profitability in a market which has substantial barriers to entry

Indian digital market to post strong growth while it is characterized by low prevailing CPCU's and other unique challenges

Indian market - substantial barriers to entry

	Wide variation in buying patterns by
Demographics	audience types making optimization of
	marketing spends challenging

Given lower consumer transaction values, India remains a low CPCU market

User behavior	Online commerce penetration is still low and thus more challenging to find
	transacting users

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Strategic advantage

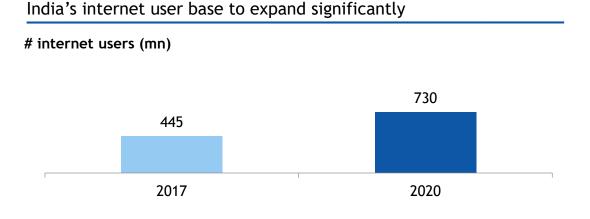
Familiarity with local demographics, algorithm accuracy and strong network enables precise consumer targeting

Track record of delivering profits in a low CPCU market like India

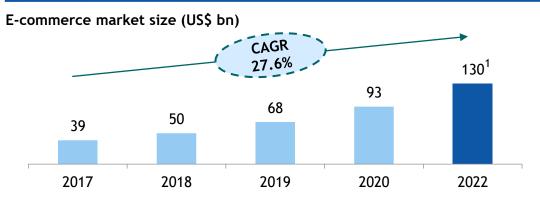
Better placed due to extensive connected devices profiled, proprietary technology and local knowledge

# India, a high growth market characterized by rapid growth in internet, e-commerce and digital advertising

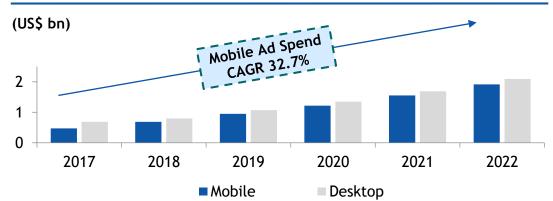
#### • Positive outlook for the advertising industry, backed by a rapid economic growth, technology advancements and internet penetration



Digital advertising spend in India (US\$ bn) 4 2 0 2017 2018 2019 2020 2021 20212022 India's e-commerce market is in its early growth stages and has caused an all encompassing revolution in the retail industry







1. Potential to be achieved basis increase in digital payments, broadband penetration and product options across the country Source: Frost & Sullivan Report titled "Industry Insights on the Advertising and Ad Tech Market" dated July 12, 2018

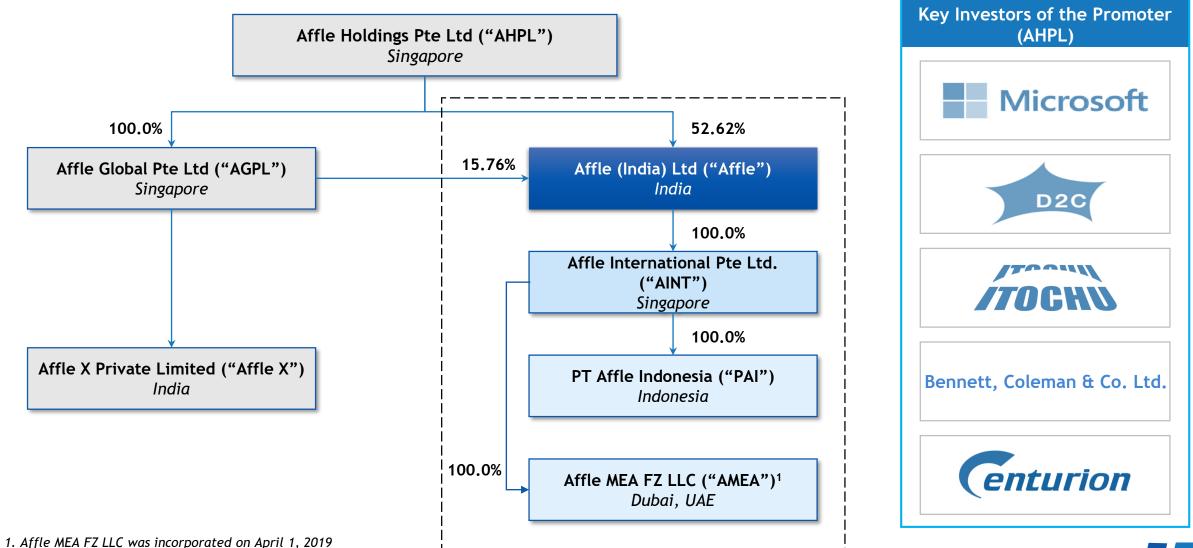


## Group Structure, Financial Summary, Recent Developments and Board & Management Profile



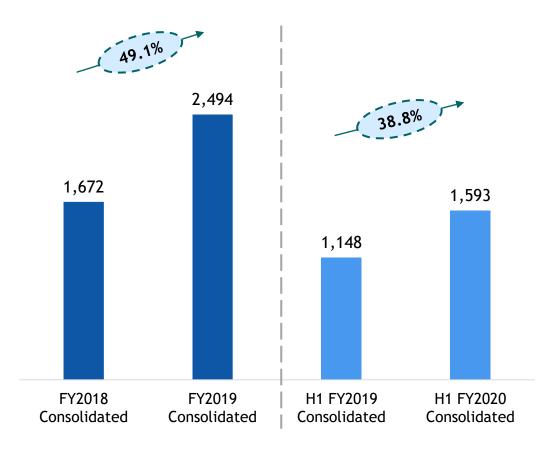


## Group Shareholding Structure | As on Date (Post IPO)

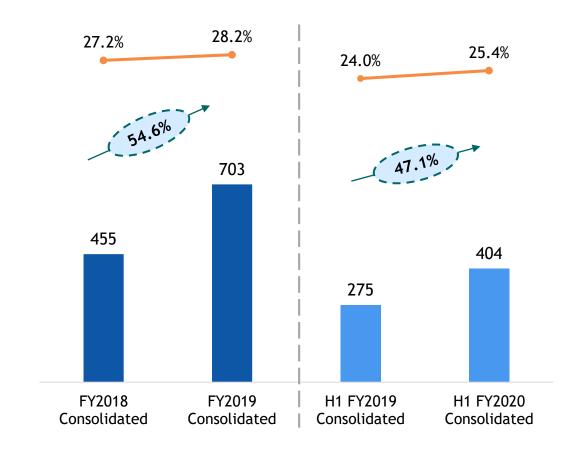


## Financial Summary | Affle

Revenue from Operations (Rs. mn)

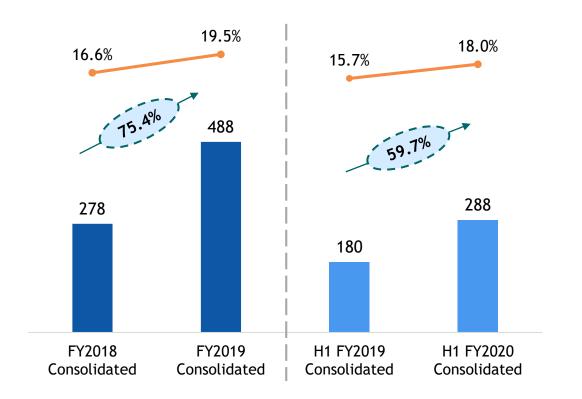


#### EBITDA (Rs. mn) & EBITDA Margin (%)



## Financial Summary | Affle

#### PAT (Rs. mn) & PAT Margin (%)



#### LTM Return Ratios (As of Sept 30, 2019)

*Key Ratios (LTM**)	Balance Sheet Adjusted for Net IPO Proceeds <sup>1</sup>	Non-adjusted for IPO Proceeds
<b>ROE (%)</b> (Return on Equity)	58.6%	31.7%
<b>ROCE (%)</b> (Return on Capital Employed)	61.7%	35.8%
<b>ROA (%)</b> (Return on Assets)	24.4%	18.0%
Gross Debt/Equity (x)	0.33x	0.18x

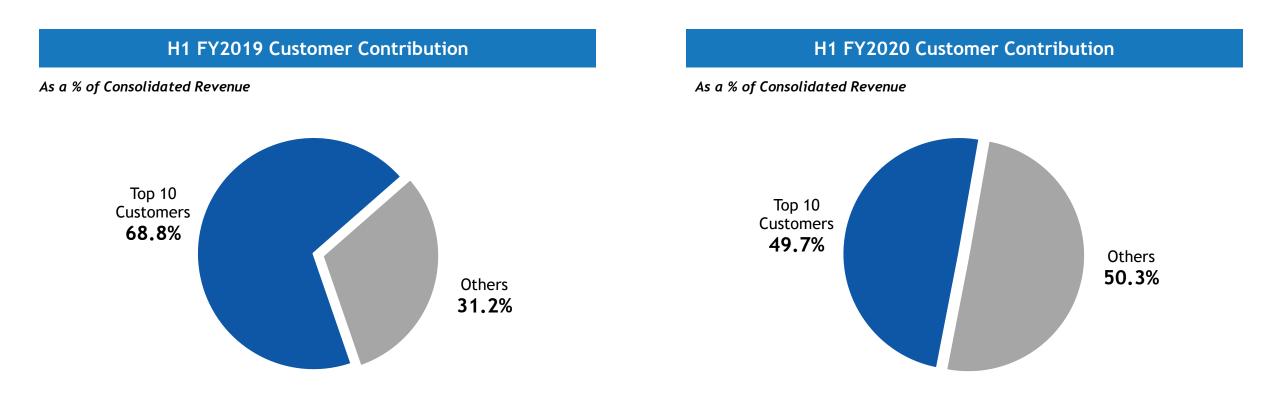
#### Operating Cash Flow of Rs. 167 mn in H1 FY2020; significant growth from Rs. 1.2 mn in H1 last year

1. (Rs. 857.6 mn of Net IPO proceeds + the FD interest earned on Net IPO proceeds + Rs. 10.6 mn of IPO Payables under Current Liabilities) are adjusted in Balance Sheet numbers to calculate the return ratios;

\*Key Ratios: Return on Equity = (PAT / Total Shareholder's Equity); Return on Capital Employed = [EBIT / (Total Assets - Current Liabilities)] and Return on Assets = (PAT / Total Assets); \*\*Last Twelve Months (LTM) PAT and EBIT = H1 FY2020 + FY2019 - H1 FY2019

## Top 10 Customers Profile | Affle

- Natural shift in the select industry verticals where more advertisers are engaging directly than through their advertising agencies
- Top 10 customers concentration reduced in H1 FY2020



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## **Recent Developments**



Filed 14 patents in Singapore and the USA to fortify AI-driven intelligence & automation for conversion - driven marketing with a key focus on conversational, vernacular and voice-based intelligence

Launched new Research & Development Centre in Bangalore to strengthen the focus on new technology innovations using AI & machine learning technologies

Recognised as the **'Technology Company of the Year'** & **'Best in Show'** at MMA (Mobile Marketing Association) Smarties Awards 2019, Mumbai

Won Gold for innovate mobile advertising for Meesho at MMA Smarties Global Awards. 6 more awards for top brands - Meesho, Bobbi Brown and Sprite in diverse categories, at MMA Smarties Awards, Mumbai

Awarded 4 awards for mobile advertising campaigns for top brands including Meesho, Dunzo, Bobbi Brown and Isobar from exchange4media at the Maddies Awards 2019

## **Promoter and Independent Directors**

	Anui Khanna Sahum	Individual Promoter and Managing Director
Nasl	Anuj Khanna Sohum	• A technopreneur with over 18 years of experience in leading technology products / platform based businesses
	Chairman, Managing Director	<ul> <li>Co-founded Anitus Technologies Pte. Ltd. and Seclore Technology Pvt. Ltd. in past</li> </ul>
	and Chief Executive Officer	<ul> <li>Graduated in computer engineering from the National University of Singapore (NUS), Stanford Executive Program from the Graduate School of Business, Stanford University and alumnus of Harvard Business School (OPM)*</li> </ul>
	Naresh Chand Gupta	Non-Executive Independent Director
	Chairperson of Risk	<ul> <li>Listed amongst the inventors in numerous patent applications for computer applications and previously the managing director in Adobe Systems India Pvt. Ltd. Currently, a partner in Accuracap Technologies LLP and a director in Info Edge (India) Limited</li> </ul>
	Management Committee	<ul> <li>Holds a B.Tech degree in computer science from IIT Kanpur, where he received the Ratan Swarup Memorial Gold Medal, master of science and Ph.d from University of Maryland</li> </ul>
		Non-Executive Independent Director
	Sumit Mamak Chadha Independent Director	<ul> <li>Over 27 years of experience in banking &amp; financial services, previously worked in Citibank N. A. India for 20 years where she last worked as Director and at BlackRock Services India Pvt. Ltd. for two years as Managing Director. Currently, head of enterprise shared services at XL Catlin and a director of XL India Business Services Pvt. Ltd.</li> </ul>
		• Graduated from St. Stephen's College at University of Delhi and a master's degree in economics from Delhi School of Economics at the University of Delhi and a master's degree in economics from the University of California
		Non-Executive Independent Director
	Vivek Narayan Gour Chairperson of Audit	<ul> <li>Over 32 years of experience in marketing, financial services and aviation industry, previously in Genpact India and GE Capital Services India and also been the MD and CEO of Air Works India (Engineering) Pvt. Ltd. Currently, he is also serving on the boards of directors of MakeMyTrip Limited and IndiaMART InterMESH Limited</li> </ul>
	Committee	<ul> <li>Graduated in commerce from the University of Bombay, an MBA from FMS, University of Delhi and completed the Owner/ President Management Program from Harvard Business School</li> </ul>
	Bijynath	Non-Executive Independent Director
100	Chairperson of Nomination &	<ul> <li>An advocate and solicitor based out of Singapore, held the position of the Managing Director of the Camford Law Corporation when it was the Singapore member firm of PWC International. Founded the law firm Oxon Law and currently heads its practice</li> </ul>
ACT.	Remuneration Committee	<ul> <li>Holds a bachelor's degree in jurisprudence from the University of Oxford</li> </ul>
	Sudhir Jatia	Non-Executive Independent Director
	Chairperson of Stakeholders	<ul> <li>Over 29 years of experience in luggage and travel products industry. Previously, been the director of VIP Industries Limited and currently the chairman and managing director of Safari Industries (India) Limited</li> </ul>
	Relationship Committee	• Owner/ President Management Program from Harvard Business School and graduated in S.Y.B.Com. from the University of Bombay

## Key Management and Global Advisors

<b>Anuj Kumar</b> Chief Revenue & Operating Officer	<ul> <li>Executive Director</li> <li>Over 17 years of experience in advertising and technology platforms based business roles</li> <li>Previously worked with J Walter Thompson (JWT), WPP Marketing India Pvt. Ltd. and ESPN Software India Pvt. Ltd.</li> <li>Graduated from St. Stephen's at University of Delhi and post graduate diploma in communications from Mudra Institute of Communications, Ahmedabad (MICA)</li> </ul>
Charles Yong Jien Foong Chief Architect & Technology Officer	<ul> <li>Executive Director</li> <li>Has been associated with Affle Global since 2008 as the Director Online Services</li> <li>Over 19 years of experience and previously worked with The Edge Consultants Pte. Ltd. and Okilabs Pte. Ltd.</li> <li>Bachelor's degree in Sciences and in Engineering (honours) from Monash University</li> </ul>
Kapil Mohan Bhutani Chief Financial & Operations Officer	<ul> <li>Executive Director</li> <li>Leads the finance function for Affle</li> <li>Previously worked with KMG Infotech, a New York based software development Company and M/s. S. Mohan &amp; Co.</li> <li>Graduated from University of Delhi and is a member of the Institute of Chartered Accountants of India</li> </ul>
Mei Theng Leong Chief Financial & Commercial Officer (International)	<ul> <li>Non-Executive Director</li> <li>Over 19 years of experience in accounting &amp; finance previously held positions at IHM Sdn. Bhd., Pioneer Corporate Services Pte. Ltd. and Group Financial Controller at Europtronic Group Ltd.</li> <li>Bachelor's of commerce majoring in accounting and finance from Curtin University of Technology, MBA from the University of Hong Kong and a fellow member of CPA Australia</li> </ul>
Chief Financial & Commercial	<ul> <li>Over 19 years of experience in accounting &amp; finance previously held positions at IHM Sdn. Bhd., Pioneer Corporate Services Pte. Ltd. and Group Financial Controller at Europtronic Group Ltd.</li> <li>Bachelor's of commerce majoring in accounting and finance from Curtin University of Technology, MBA from the University of Hong Kong</li> </ul>

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