



INVESTOR PRESENTATION  
February 2020



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# Talbro Automotive Components Ltd (TACL) - Group



## Product Portfolio

## Entities

## TACL Group Turnover\*(Rs. Crs)

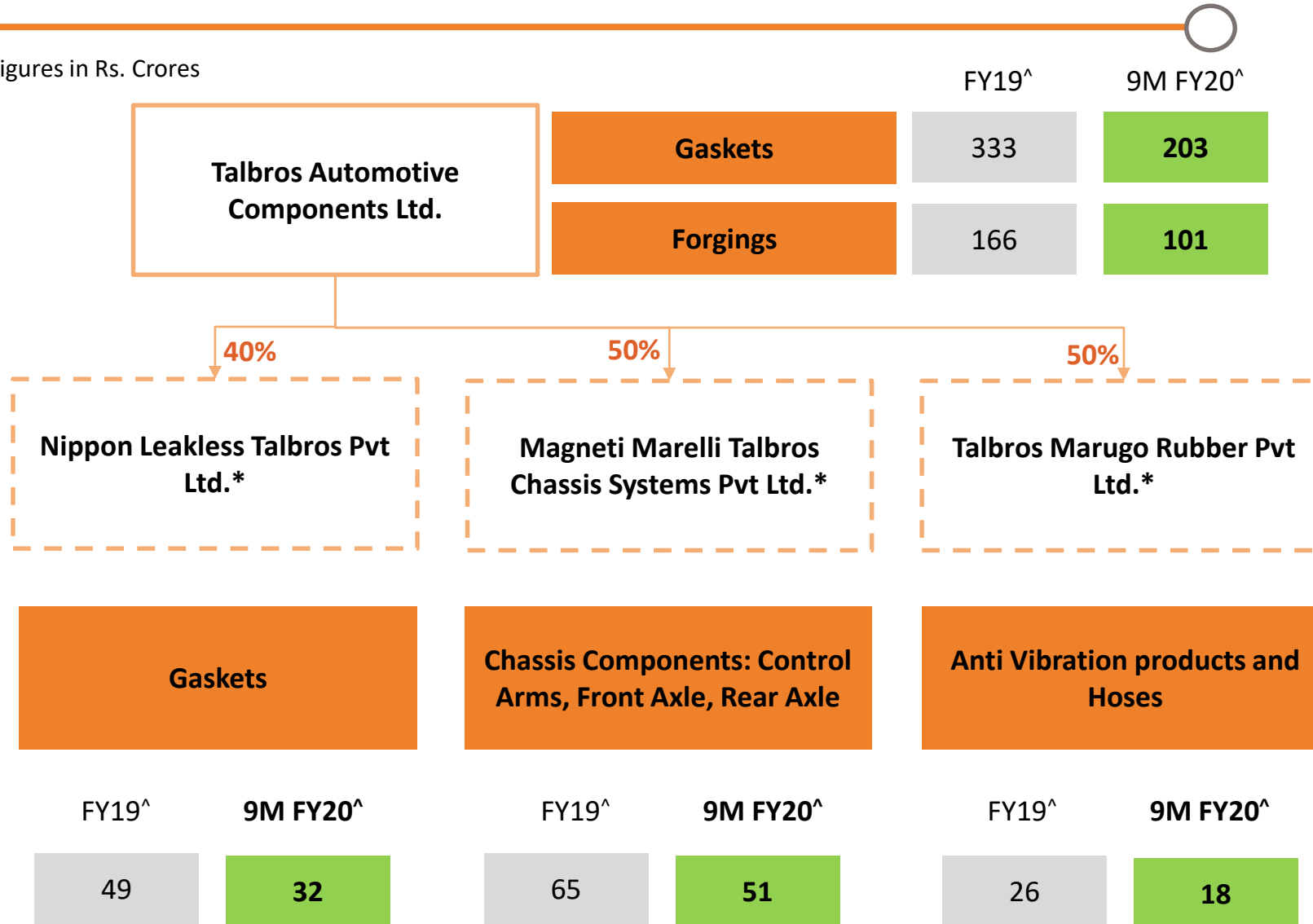
		FY19	9M FY20
Gaskets	TACL Standalone	333	203
	Nippon Leakless Talbro Pvt Ltd	122	80
Forgings	TACL Standalone	166	101
Chassis Components	Magneti Marelli Talbro Chassis Systems Pvt Ltd	130	102
Anti Vibration Products & Hoses	Talbro Marugo Rubber Pvt Ltd	52	36
		<b>FY19 803</b>	<b>9M FY20 522</b>
			<b>v/s 9M FY19 622</b>

\* Includes other income As per I-GAAP

# TACL Group – Corporate Structure



Figures in Rs. Crores



## Talbro's Auto Components Limited – Group Turnover



## Talbro's Auto Components Limited Consolidated Revenue

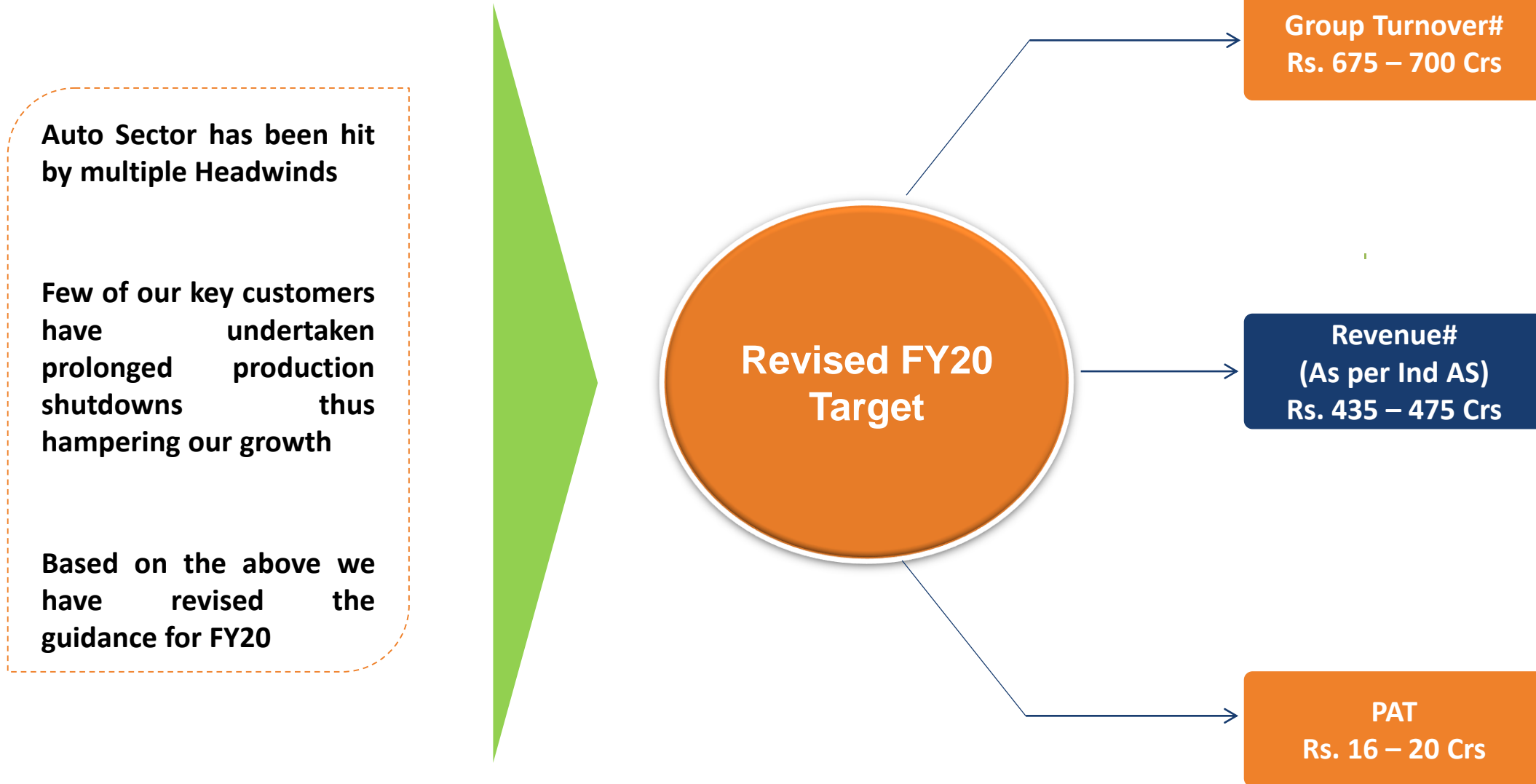
As per Ind-AS



\*Proportionate share of the JV's

<sup>^</sup>Includes other income

JV's



\* Ind AS excludes TACL's proportionate share of Revenue in our JVS

# Includes other income

₹ 299 Crores

Total Income<sup>^</sup>



34 Crores

EBITDA<sup>^</sup>

11.5 %

EBITDA Margin



12 Crores

PAT

4.0 %

PAT Margin

**Commenting on the performance Mr. Anuj Talwar, Jt. Managing Director, Talbros Automotive Components Limited said:**

*“The calendar year 2019 turned out to be the toughest year for the Automobile Industry. Several headwinds marred the sector resulting into lower sales throughout the year.*

*However, with the BS VI norms coming into effect from April 2020, the production numbers are expected to improve as all the OEMs start releasing BS VI production schedules.*

*We are extremely optimistic about a growth in demand for our products such as heat shields, Wire harness Gaskets, etc. post BS VI implementation. Further, we have consciously focused to grow our exports business, which has gradually increased and now stands at about 21% of our revenues.*

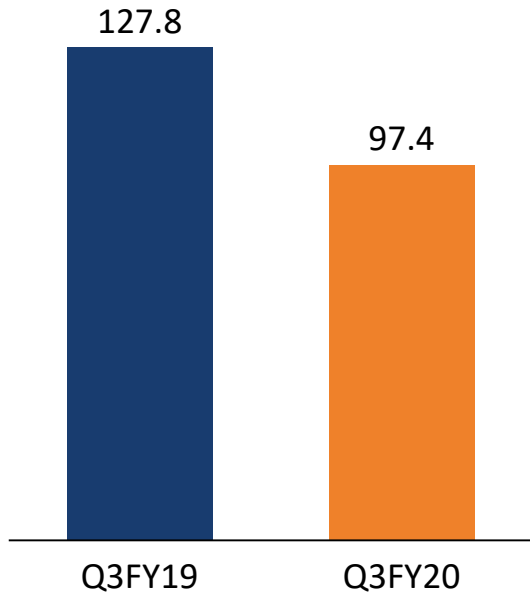
*At Talbros Automotive Components our focus is to provide products of the future. The various new regulations that are proposed to be imposed open a plethora of opportunities for us and we are well equipped to grab the same.”*

# Consolidated Q3 FY20 Performance Highlights

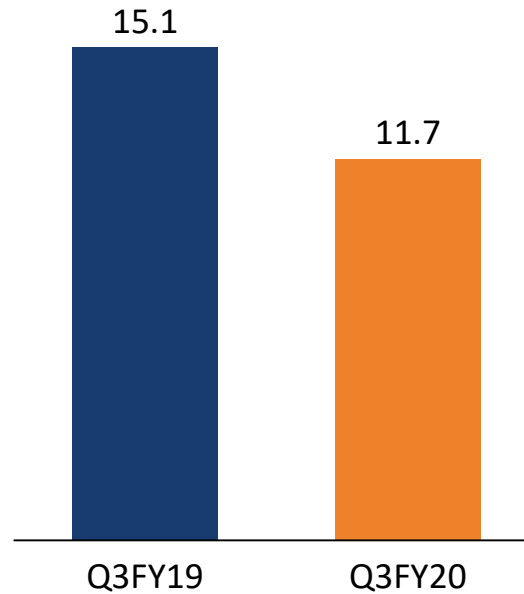


Rs. Crores

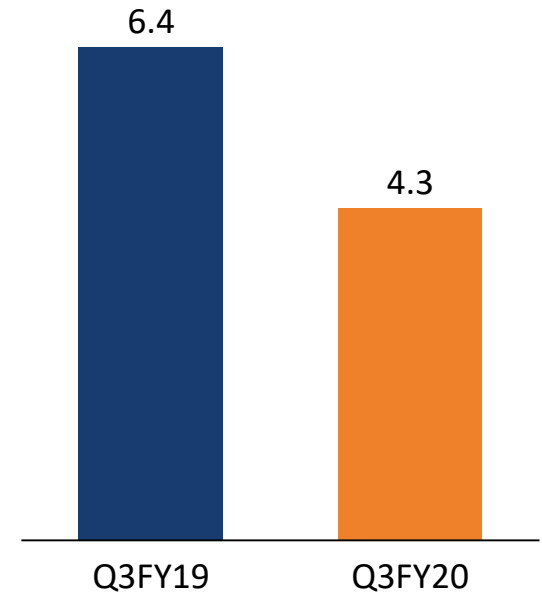
**Total Income from Operations<sup>^</sup>**



**EBIDTA<sup>^</sup>**



**PAT**

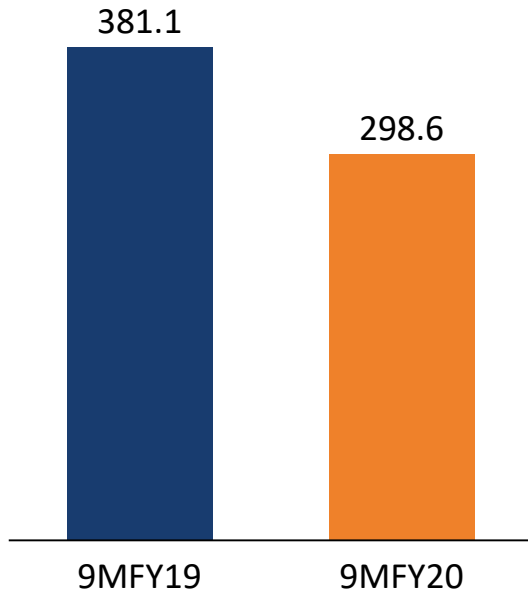


# Consolidated 9M FY20 Performance Highlights

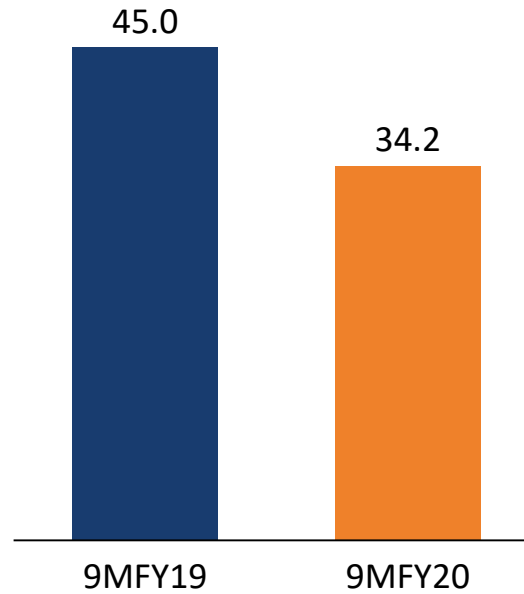


Rs. Crores

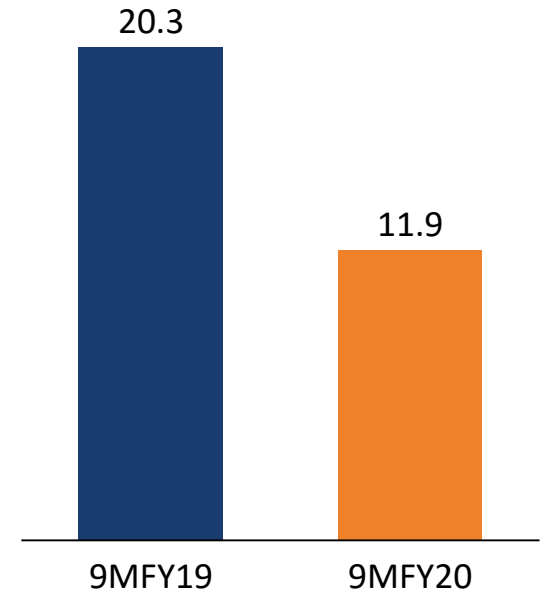
## Total Income from Operations<sup>^</sup>



## EBIDTA<sup>^</sup>



## PAT

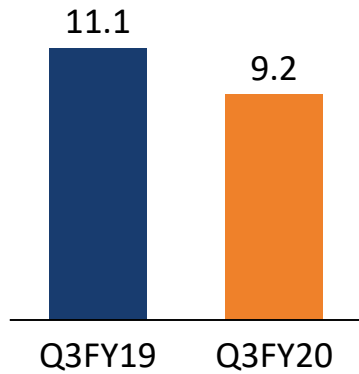




# Q3 FY20 JV's Performance Highlights

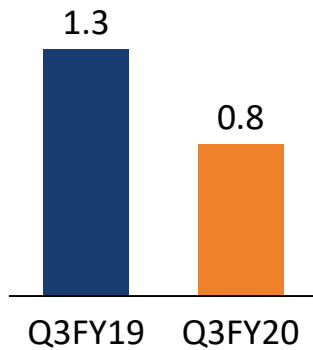
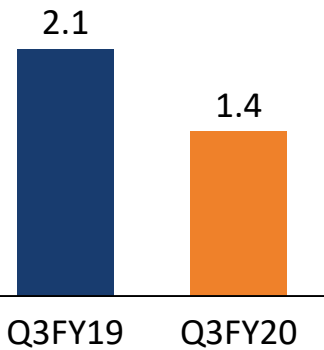
## Nippon Leakless Talbros Pvt Ltd\*

### Total Income from Operations



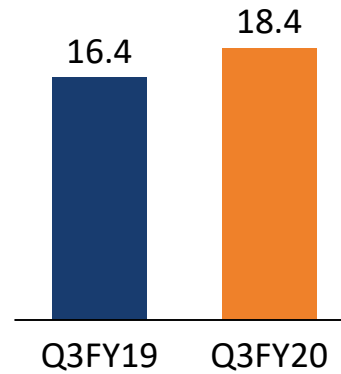
### EBIDTA

### PAT



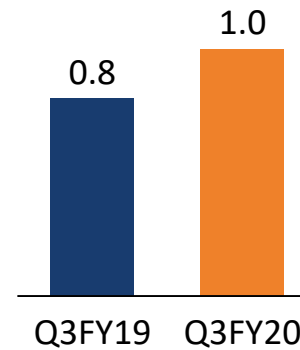
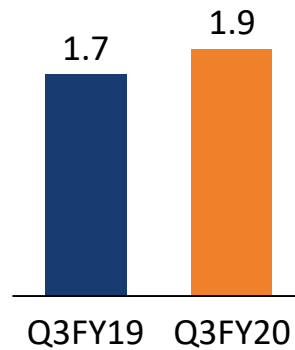
## Magneti Marelli Talbros Chassis Systems Pvt Ltd\*

### Total Income from Operations



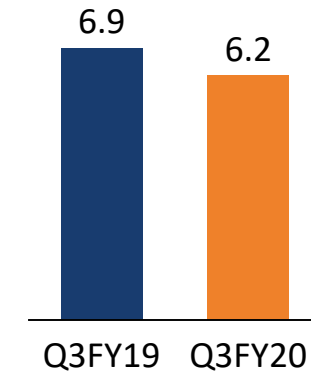
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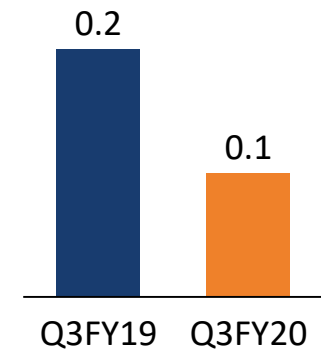
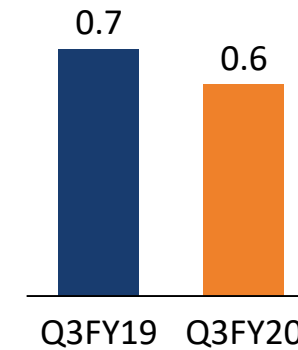
## Talbros Marugo Rubber Pvt Ltd\*

### Total Income from Operations



### EBIDTA

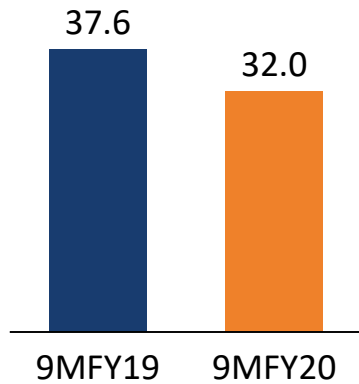
### PAT



# 9M FY20 JV's Performance Highlights

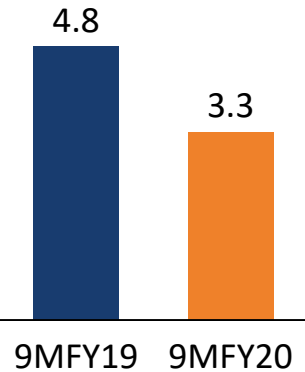
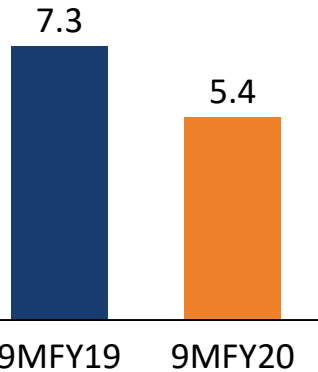
## Nippon Leakless Talbros Pvt Ltd\*

### Total Income from Operations



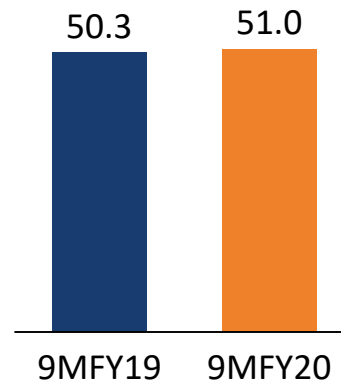
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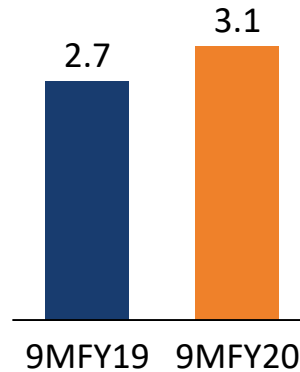
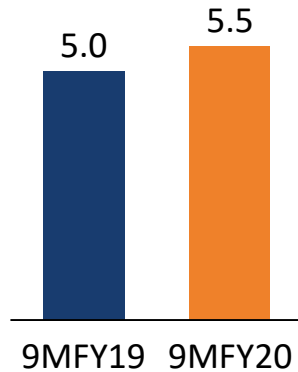
## Magneti Marelli Talbros Chassis Systems Pvt Ltd\*

### Total Income from Operations



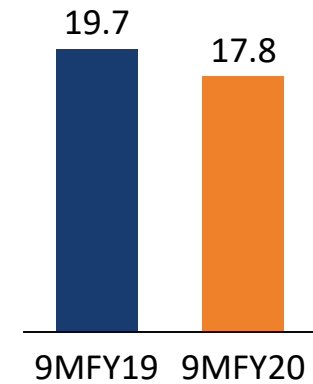
### EBIDTA

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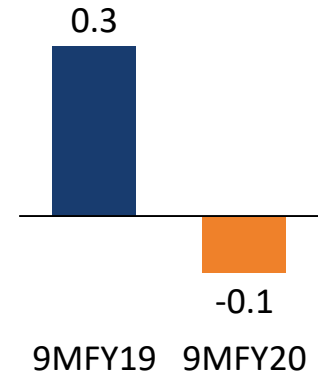
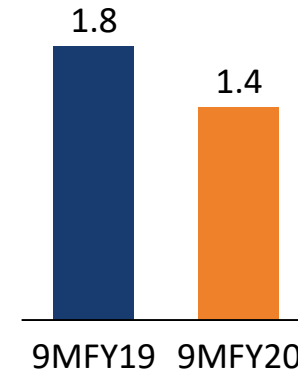
## Talbros Marugo Rubber Pvt Ltd\*

### Total Income from Operations



### EBIDTA

### PAT



# Q3 & 9M FY20 Consolidated Profit & Loss Statement

Particulars (Rs. In crores)	Q3 FY20	Q3 FY19	9M FY20	9M FY19
<b>Revenue from Operations (Net of Excise)</b>	<b>95.4</b>	<b>125.1</b>	<b>293.7</b>	<b>376.6</b>
Other Income	2.0	2.7	4.9	4.5
<b>Total revenue from Operation</b>	<b>97.4</b>	<b>127.8</b>	<b>298.6</b>	<b>381.1</b>
Raw Material	49.4	72.8	157.1	214.0
Employee Cost	13.9	15.6	42.6	45.3
Other Expenses	22.4	24.3	64.6	76.7
<b>EBITDA</b>	<b>11.7</b>	<b>15.1</b>	<b>34.2</b>	<b>45.0</b>
<b>EBITDA Margin</b>	<b>12.0%</b>	<b>11.8%</b>	<b>11.5%</b>	<b>11.8%</b>
Depreciation	4.7	4.8	14.1	13.3
<b>EBIT</b>	<b>7.0</b>	<b>10.3</b>	<b>20.1</b>	<b>31.8</b>
<b>EBIT Margin</b>	<b>7.2%</b>	<b>8.1%</b>	<b>6.7%</b>	<b>8.3%</b>
Finance cost	4.2	4.0	12.4	11.7
<b>Profit before share of profit/loss from JVs</b>	<b>2.8</b>	<b>6.3</b>	<b>7.8</b>	<b>20.1</b>
Share of Profit from JVs	2.2	2.2	6.2	7.2
<b>Profit before Tax</b>	<b>5.0</b>	<b>8.5</b>	<b>14.0</b>	<b>27.2</b>
Tax	0.7	2.1	2.1	7.0
<b>Profit After Tax</b>	<b>4.3</b>	<b>6.4</b>	<b>11.9</b>	<b>20.3</b>
<b>Profit After Tax Margin %</b>	<b>4.4%</b>	<b>5.0%</b>	<b>4.0%</b>	<b>5.3%</b>

# H1 FY20 Consolidated Balance Sheet

ASSETS	Sep-19	Mar-19
<b>Non-current assets</b>		
Property, plant and equipment	142.5	139.7
Capital work-in-progress	8.9	6.4
Intangible assets	1.6	1.1
Intangible Assets Under Development	0.2	0.2
Investments accounted for using the equity method	43.5	40.7
Investment Property	3.0	3.1
<b>Financial assets</b>		
Investments	10.3	20.1
Loans	1.2	1.2
Other Financial Assets	0.3	0.3
Other non-current assets	5.1	4.5
<b>Sub-total - Non-Current Assets</b>	<b>216.8</b>	<b>217.3</b>
<b>Current assets</b>		
Inventories	107.4	110.5
<b>Financial assets</b>		
Trade receivables	119.6	135.2
Cash and cash equivalents	1.2	2.3
Bank balances other than Cash and Cash equivalents	6.8	6.9
Loans	5.6	5.7
Other financial assets	2.2	0.7
Other current assets	18.7	18.9
<b>Sub-total - Current Assets</b>	<b>261.4</b>	<b>280.4</b>
<b>TOTAL - ASSETS</b>	<b>478.2</b>	<b>497.6</b>

EQUITY AND LIABILITIES	Sep-19	Mar-19
<b>Equity</b>		
Equity Share capital	12.3	12.3
Other equity	184.3	186.4
<b>Sub-total - Shareholders' funds</b>	<b>196.6</b>	<b>198.8</b>
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
<b>Financial liabilities</b>		
Borrowings	22.9	25.2
Other financial liabilities	0.4	0.1
Provisions	3.4	3.6
Deferred tax liabilities (net)	0.2	2.7
Other non-current liabilities	1.1	1.0
<b>Sub-total - Non-current liabilities</b>	<b>28.1</b>	<b>32.6</b>
<b>Current liabilities</b>		
<b>Financial liabilities</b>		
Borrowings	125.5	112.3
Trade payables	95.3	117.1
Other financial liabilities	25.1	26.8
Other current liabilities	3.9	5.7
Provisions	1.1	1.5
Current tax liabilities (net)	2.7	2.6
<b>Sub-total - Current liabilities</b>	<b>253.6</b>	<b>266.2</b>
<b>TOTAL - EQUITY AND LIABILITIES</b>	<b>478.2</b>	<b>497.6</b>

# Q3 & 9M FY20 Standalone Profit & Loss Statement

Particulars (Rs. In crores)	Q3 FY20	Q3 FY19	9M FY20	9M FY19
<b>Revenue from Operations (Net of Excise)</b>	<b>95.4</b>	<b>125.1</b>	<b>293.7</b>	<b>376.6</b>
Other Income	2.0	3.9	6.1	8.1
<b>Total revenue from Operation</b>	<b>97.4</b>	<b>129.0</b>	<b>299.8</b>	<b>384.7</b>
Raw Material	49.4	72.8	157.1	214.0
Employee Cost	13.9	15.6	42.6	45.3
Other Expenses	22.4	24.3	64.6	76.7
<b>EBITDA</b>	<b>11.7</b>	<b>16.3</b>	<b>35.4</b>	<b>48.6</b>
<b>EBITDA Margin</b>	<b>12.0%</b>	<b>12.6%</b>	<b>11.8%</b>	<b>12.6%</b>
Depreciation	4.7	4.8	14.1	13.3
<b>EBIT</b>	<b>7.0</b>	<b>11.5</b>	<b>21.3</b>	<b>35.4</b>
<b>EBIT Margin</b>	<b>7.2%</b>	<b>8.9%</b>	<b>7.1%</b>	<b>9.2%</b>
Finance cost	4.2	4.0	12.4	11.7
<b>Profit before Tax</b>	<b>2.8</b>	<b>7.5</b>	<b>9.0</b>	<b>23.7</b>
Tax	0.6	2.1	2.1	7.0
<b>Profit After Tax</b>	<b>2.2</b>	<b>5.4</b>	<b>6.9</b>	<b>16.7</b>
<b>Profit After Tax Margin %</b>	<b>2.2%</b>	<b>4.2%</b>	<b>2.3%</b>	<b>4.3%</b>

# H1 FY19 Standalone Balance Sheet

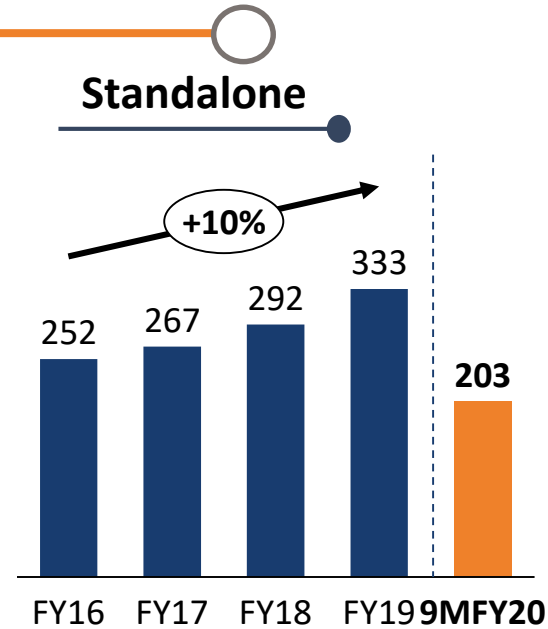
ASSETS	Sep-19	Mar-19
<b>Non-current assets</b>		
Property, plant and equipment	142.5	139.7
Capital work-in-progress	8.9	6.4
Intangible assets	1.6	1.1
Intangible Assets Under Development	0.2	0.2
Investment Property	3.0	3.1
<b>Financial assets</b>		
Investments	36.4	46.2
Loans	1.2	1.2
Other Financial Assets	0.3	0.3
Other Tax assets (net)	0.0	0.0
Other non-current assets	5.1	4.5
<b>Sub-total - Non-Current Assets</b>	<b>199.3</b>	<b>202.7</b>
<b>Current assets</b>		
Inventories	107.4	110.5
<b>Financial assets</b>		
Trade receivables	119.6	135.3
Cash and cash equivalents	1.2	2.3
Bank balances other than Cash and Cash equivalents	6.8	6.9
Loans	5.6	5.7
Other financial assets	2.2	0.7
Other current assets	18.7	18.9
<b>Sub-total - Current Assets</b>	<b>261.4</b>	<b>280.4</b>
<b>TOTAL - ASSETS</b>	<b>460.8</b>	<b>483.1</b>

EQUITY AND LIABILITIES	Sep-19	Mar-19
<b>Equity</b>		
Equity Share capital	12.3	12.3
Other equity	166.8	171.9
<b>Sub-total - Shareholders' funds</b>	<b>179.2</b>	<b>184.2</b>
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
<b>Financial liabilities</b>		
Borrowings	22.9	25.2
Other financial liabilities	0.4	0.1
Provisions	3.4	3.6
Deferred tax liabilities (net)	0.2	2.7
Other non-current liabilities	1.1	1.0
<b>Sub-total - Non-current liabilities</b>	<b>28.1</b>	<b>32.6</b>
<b>Current liabilities</b>		
<b>Financial liabilities</b>		
Borrowings	125.5	112.3
Trade payables	95.3	117.3
Other financial liabilities	25.1	26.8
Other current liabilities	3.9	5.7
Provisions	1.1	1.5
Current tax liabilities (net)	2.7	2.6
<b>Sub-total - Current liabilities</b>	<b>253.6</b>	<b>266.2</b>
<b>TOTAL - EQUITY AND LIABILITIES</b>	<b>460.8</b>	<b>483.1</b>

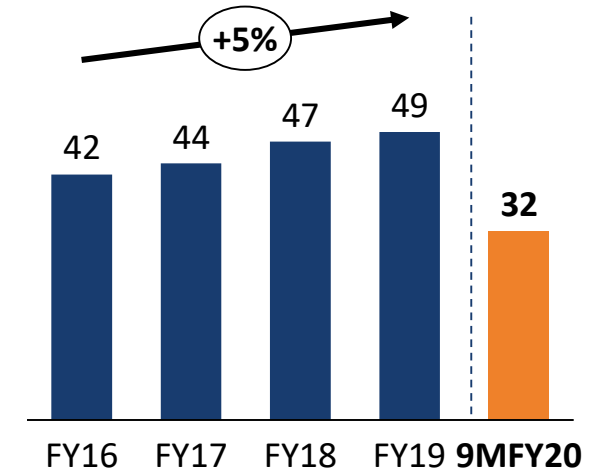
# Business Confirmations & Strategy

## Gaskets

- **New Orders in Q3FY20:**
  - Order worth Rs. 7 Cr from 2 European car manufacturers for supplying Heat Shields
  - Order worth Rs. 5 Cr from US based car manufacturer for supplying Gaskets
  - Started Supplies of BS VI compliant Gaskets to Hero, Volvo, Tata motors & Tata Cummins
  - To supply Integrated Wire Harness Gasket to an OEM worth Rs. 15-20 Crs p.a. Samples approved, Supplies to commence from Q1FY21
- Started supplying BS VI compliant Gaskets to Hero, Honda from our JV Nippon Leakless Talbros

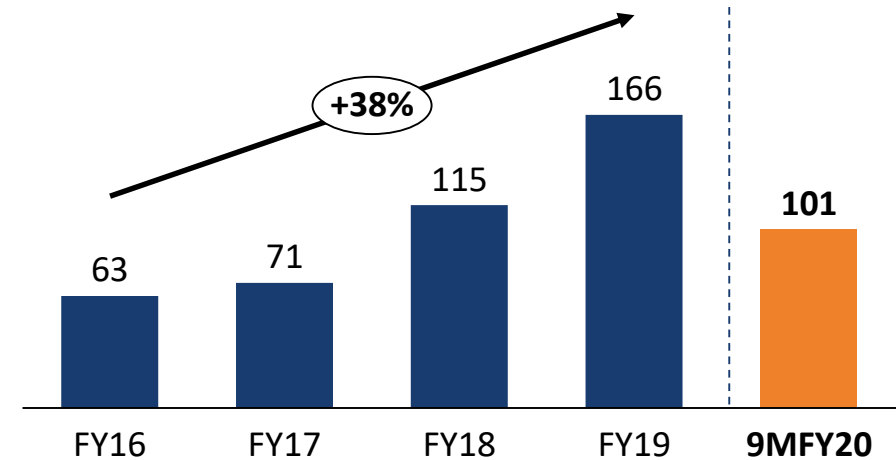


### Nippon Leakless JV\*



## Forgings Segment

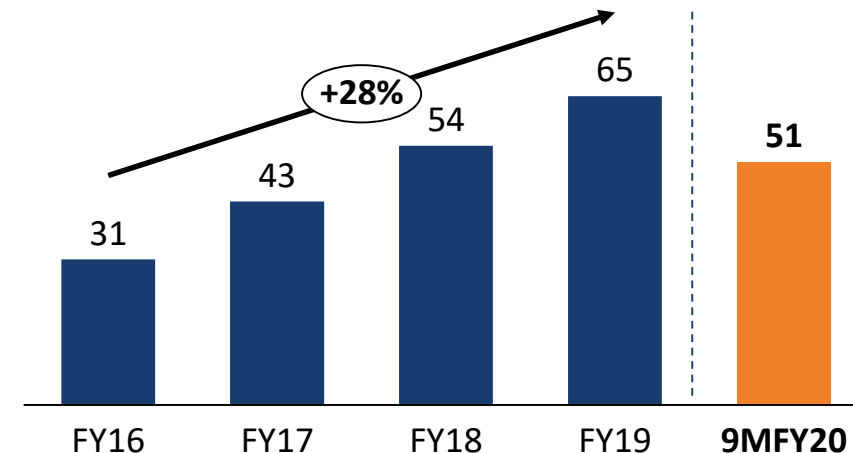
- Installation of 2500 Ton Press completed
- In discussion with various Indian & European Tier 1 Customers for heavier forging products
- Started supplies for the order received from a European OEM
- Moving towards heavier forged parts, with an estimated Revenues of Rs. 35 Crores per annum
- Recently won an order from an Auto Maker, with Estimated Revenues of Rs. 12 Crores per annum
- Order from a European OEM worth Rs. 8 Crores per annum
- Currently, this segment is gaining momentum in both Domestic and overseas market



\*Proportionate share of JV Revenue has been considered

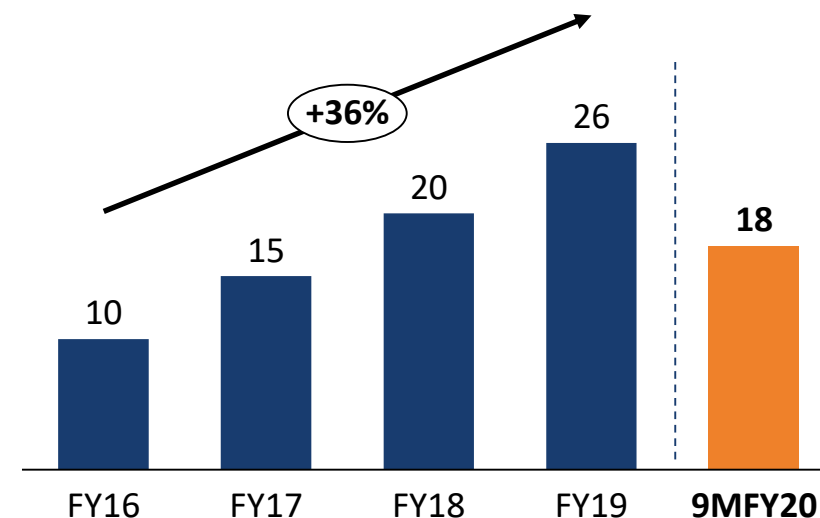
## Magneti Marelli Talbros Chassis Systems Pvt Ltd (MMT)\*

- **New Order in Q3FY20:**
  - Order worth **Rs. 5 Mn** from a **European car manufacturer** for supplying **EPP Support Bracket**
- **Order received in the past quarters:**
  - From a Domestic OEM for Lower Control Arm worth Rs. 10 Crs p.a. Supplies to start from Q1FY21
  - From an OEM in UK worth ~Rs. 35+ Crores per annum
  - From Maruti Suzuki to supply Control Arm Assemblies for Front Suspension, with an Estimated Revenues of Rs. 24 crores per annum



## Talbros Marugo Rubber Pvt Ltd (TMR)\*

- **New Order in Q3FY20:**
  - Order worth **Rs. 7.5 Cr** from **Marugo Rubber Japan** for supply of **Intercooler Hose**. **Supplies to commence from Q2FY21**
  - Order worth **Rs. 1 Cr** from **Maruti Suzuki** for supply of **Purge hose**. **Supplies to commence from Q2FY21**
  - Order worth **Rs. 0.8 Cr p.a.** from **Rane Madras** for supply of **Steering Mounting Bush**. **Supplies to commence from Q2FY21**
- **Order received in the past quarters:**
  - Orders worth Rs. 5-8 Crs p.a. from existing customers
  - Order from SML Isuzu worth ~Rs. 3 Crores per annum



\*Proportionate share of JV Revenue has been considered





**Joint Managing Director**

## **Anuj Talwar**

*Is a Bachelor in Business Administration from college of William & Mary, Virginia, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 10 years of rich experience in the Corporate Finance, Credit analysis ,Auto Industry and M&A.*



**Director & Group CFO**

## **Navin Juneja**

*Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He also advises various companies on financial management and corporate planning. He has more than 30 years of rich experience in Finance, Accounting and Strategic Planning.*

One of the  
Most Hedged  
Auto  
Component  
Players



Over **6 Decades** of experience in Auto Component manufacturing



Diversified Auto Component player with presence *across Two Wheelers, Passenger, Commercial Vehicles and Farm Equipment's*



Wide client base, **~40% revenue from top 5 clients**



Businesses across **OEMs, Exports and After Market**



**Four International Technology Tie-ups** including 3 JVs for Best in Class Products

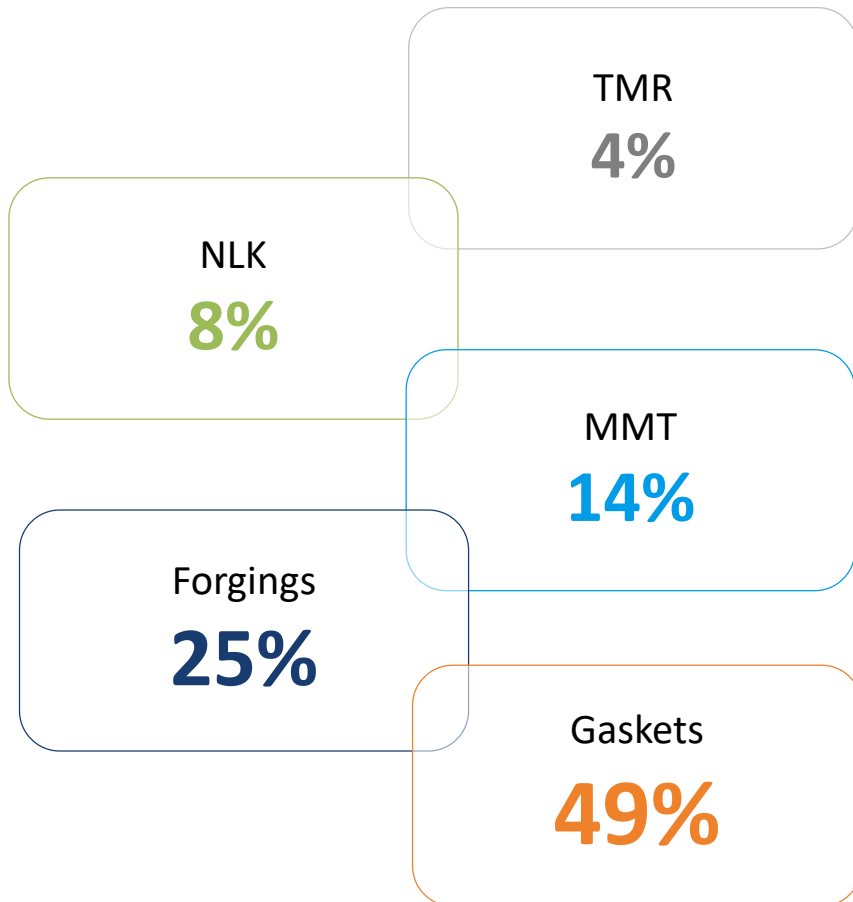


Diversified Portfolio - **Gaskets, Forgings, Suspension Systems, Anti-vibration Products & Hoses**



Consistent **Dividend Pay-out over 50 years**

## 9MFY20 - Revenue Contribution



## Segments

- 2 Wheelers
- 3 Wheelers
- Passenger Vehicles
- Commercial Vehicles
- Agri / Off-Loaders and Industrial

## Product Portfolio

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

## Market Exposure

- OEMs
- After Market
- Exports
- Others



# Growth Strategy

# Strong Global Partnerships - Joint Ventures

## Joint Ventures

## About the JV

## Products

## Customers



- **Nippon Leakless Corporation** (Japan) - One of the largest global manufacturers of gaskets and a major Supplier for **Honda**
- Established in 2005 with 40% Talbros Share
- 100% Sales to OEMs to Honda and Hero

Gaskets

- Hero Motor Corp
- HMSI
- India Yamaha
- Honda Car India
- Maruti Suzuki
- Honda Siel Power Products

*Nippon Leakless Talbros Pvt Ltd (NLK)*



- **Magneti Marelli S.p.a** (Milano) - A Fiat group company with annual revenue of over € 6 Bn
- 50:50 partnership commenced production in April 2012
- 100% Sales to OEMs
- Significant share of Control Arms business from Maruti Suzuki and Tata

- Control Arms
- Front Axle
- Rear Axle

- Bajaj Auto
- Mahindra & Mahindra
- Maruti Suzuki India
- Tata Motors
- Significant share of Control Arms business from Maruti

*Magneti Marelli Talbros Chassis Systems Pvt Ltd (MMT)*



- **Marugo Rubber Industries Ltd** (Japan) - Global leader in supply of **Anti-Vibration Product and Hoses**
- **50:50** partnership commenced production in February 2013
- 100% Sales to OEMs predominantly Maruti Suzuki

- Engine Mounts
- Strut Mounts
- Mufflers & Hangers
- Suspension Bushes
- Rubber Bushes
- Hoses

- Maruti Suzuki
- QH Talbros
- Endurance Technologies
- Rane (Madras) Ltd
- Escort India
- TATA

*Talbros Marugo Rubber Pvt Ltd (TMR)*

# Strong Tailwinds...

## Stricter environmental Norms

- BS-VI expected implementation by 2020
- Developing new products such as **Heat Shields** under Technical Licensing Agreement with **SANWA Packaging**

*Jump towards BS VI*

*Joint Ventures increasing exposure in PV Segment*

## Huge Potential of Indian Passenger Vehicles Segment

- India's low vehicle penetration (32 vehicles per 1000 people in 2015) making it one of the world's most attractive auto markets
- India's PV segment is expected to grow to > 5 mn vehicles by 2020

## Tie-ups with leading component suppliers of the Globe

- India becoming a hub for Global OEMs for sourcing and manufacturing

*Access to Global Technology*

*Make In India*

## Increasing Government Thrust

- India's projected production is ~5mn + PVs per year by 2020
- MNC's including (**Ford**, Hyundai, Toyota, GM, and Honda) are in the process of building facilities in India

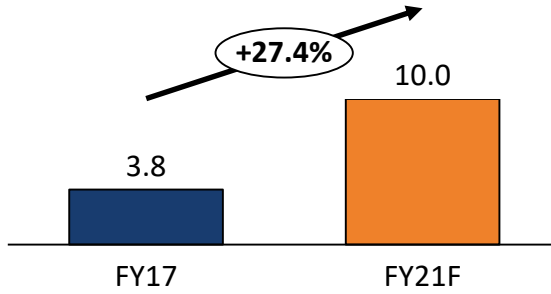
## Increasing Investments by Global Manufacturers

- Global car manufacturers plan to leverage India's competitive advantage to set up export-oriented production hubs

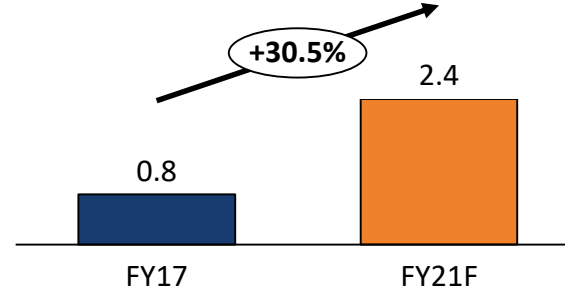
*Exports*

# The Automotive Opportunities

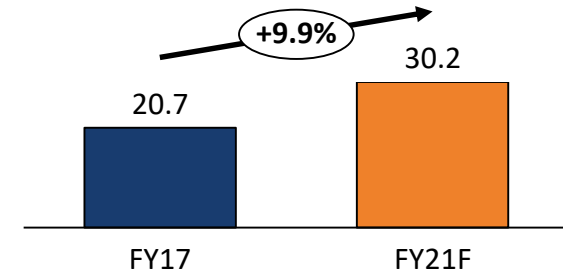
Million Units



Passenger Vehicles



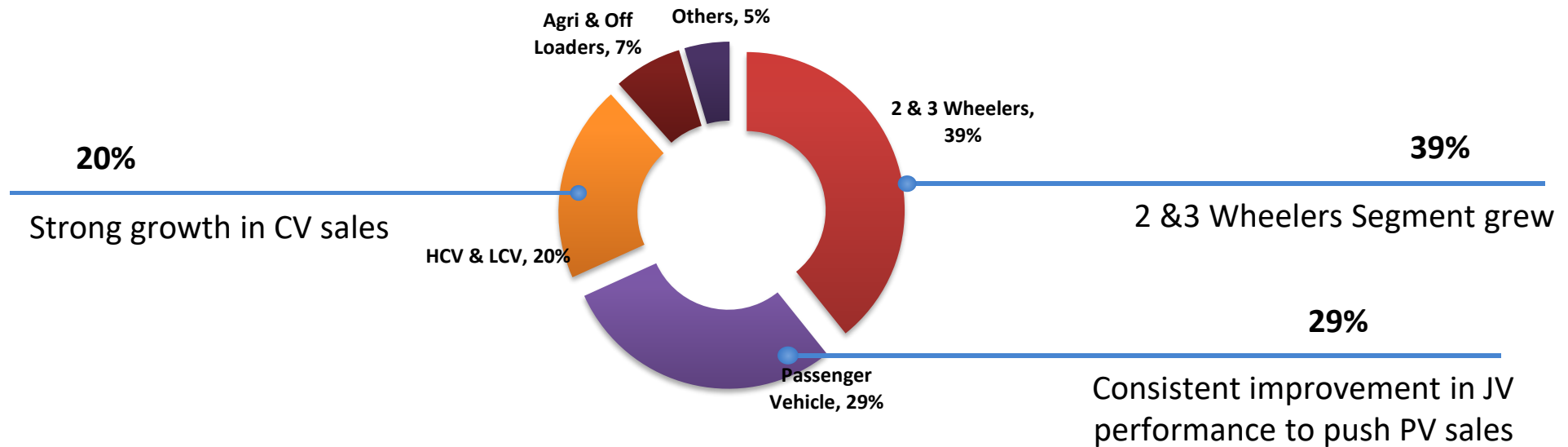
Commercial Vehicles



2W & 3W Vehicles

Source: IBEF

## TACL: Domestic Sales Break up 9MFY20







# Business Overview



# Key Milestones

**Payen Talbros** incorporated in collaboration with **Coopers Payen UK**

Technical Agreement with **Nippon Leakless**, Japan to manufacture **Non-Asbestos Gaskets**

•2008 - Technical Agreement with **SANWA**, Japan  
• 2009 – Technical Agreement with **Interface**, Germany

JV with **Marugo Rubber**, Japan for Anti-Vibration and Hoses

1956

1979-85

1997

2005

2008-09

2011

2012

- 1979 - Renamed as **Talbros Automotive Components Ltd**
- 1980 – Maiden **IPO**
- 1985 – Transfer of technology from Payen International UK

- JV with **Nippon Leakless Corporation**, Japan for Automotive Gaskets
- Diversification into **Forging** business commenced

JV with **Magneti Marelli**, Italy for Suspension components

# Board of Directors



**Mr. Naresh Talwar**

Chairman



**Mr. Umesh Talwar**

Vice Chairman & MD



**Mr. Varun Talwar**

Joint Managing Director



**Mr. Anuj Talwar**

Joint Managing Director



**Mr. Navin Juneja**

Director



**Mr. Vidur Talwar**

Non Executive Director



**Mr. V Mohan**

Independent Director



**Mr Anil Kumar Mehra**

Independent Director



**Mr. Amit Burman**

Independent Director



**Mr. R R Vederah**

Independent Director



**Mrs. Priyanka Gulati**

Independent Director



**Mr. Ajay Kumar Vij**

Independent Director

## ***Mr. Manish Khanna***

### **Chief Financial Officer**

A Qualified CA and MBA, he has over 17 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

## ***Mr. Suresh Sharma***

### **President Operations – Gaskets Division**

He is an engineer and MBA (Operations). He has over 25 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

## ***Mr. Noriyuki Deguchi***

### **Managing Director – Nippon Leakless Talbros Pvt. Ltd.**

He holds BE degree and has experience of 25 years working in the Gasket Industry. He has been associated with Nippon Leakless for over a decade

## ***Mr. Toshiya Morimoto***

### **Managing Director – Talbros Marugo Rubber Pvt. Ltd**

He is an Engineer and has an experience of over 37 years and has worked with Sanyo Electric Co. Limited

## ***Mrs. Seema Narang***

### **Company Secretary**

She has over 22 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

## ***Mr. Rajiv Mittal***

### **President – Forging Division**

Has been associated with QH talbros for past 10 years and has been a part of the CFT team at QH Talbros

## ***Mr. Ashish Gupta***

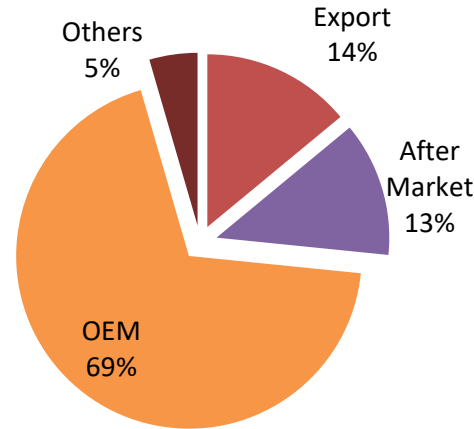
### **CEO – Magneti Marelli Talbros Chassis System Pvt. Ltd.**

He holds a BE degree and has over 24 years of experience with manufacturing companies in India, Europe & CIS

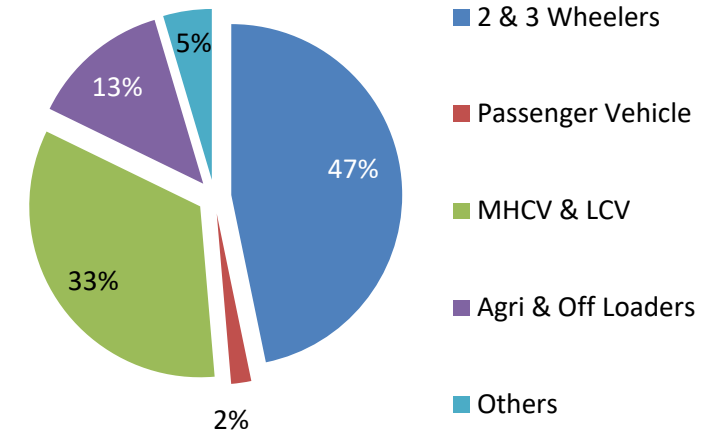
# Standalone Business - Gaskets

- In – House tool design and manufacturing
- ~40% Market share in Gaskets 3x the nearest competitor
- **Market Leader** in – Two Wheeler, Agri & Off Loaders, HCV & LCV segment
- **Tier I OE supplier** for 12 of our customers
- **Single Source Supplier** for 5 of our customers
- **100% Asbestos Free player**
- Export orders from Cummins, Daimler, Volvo and Harley Davidson
- Introduced dedicated **Heat Shield line**: critical for heat, sound and vibration insulation
- Revenue for **FY19 stood at Rs 323**

**9MFY20 Revenue Rs 203 Crores**



**9MFY20 OEM Breakup**

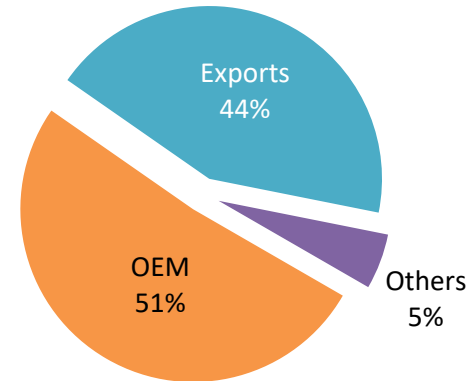


**Products - Various Types and Shapes**



- One stop solution for **Hot Forging** (750 to 2,500 Ton Press)
- In-House tool design and manufacturing
- Strong presence in **Overseas Market & Supplier to top Tier I companies**
- **One Stop Solution** for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydriding)
- Revenue for **FY19 stood at Rs 165 Cr**

## 9MFY20 Revenue Rs 101 Crores



## Products - Various Types and Shapes

**King Pins**



**Gear Blanks**

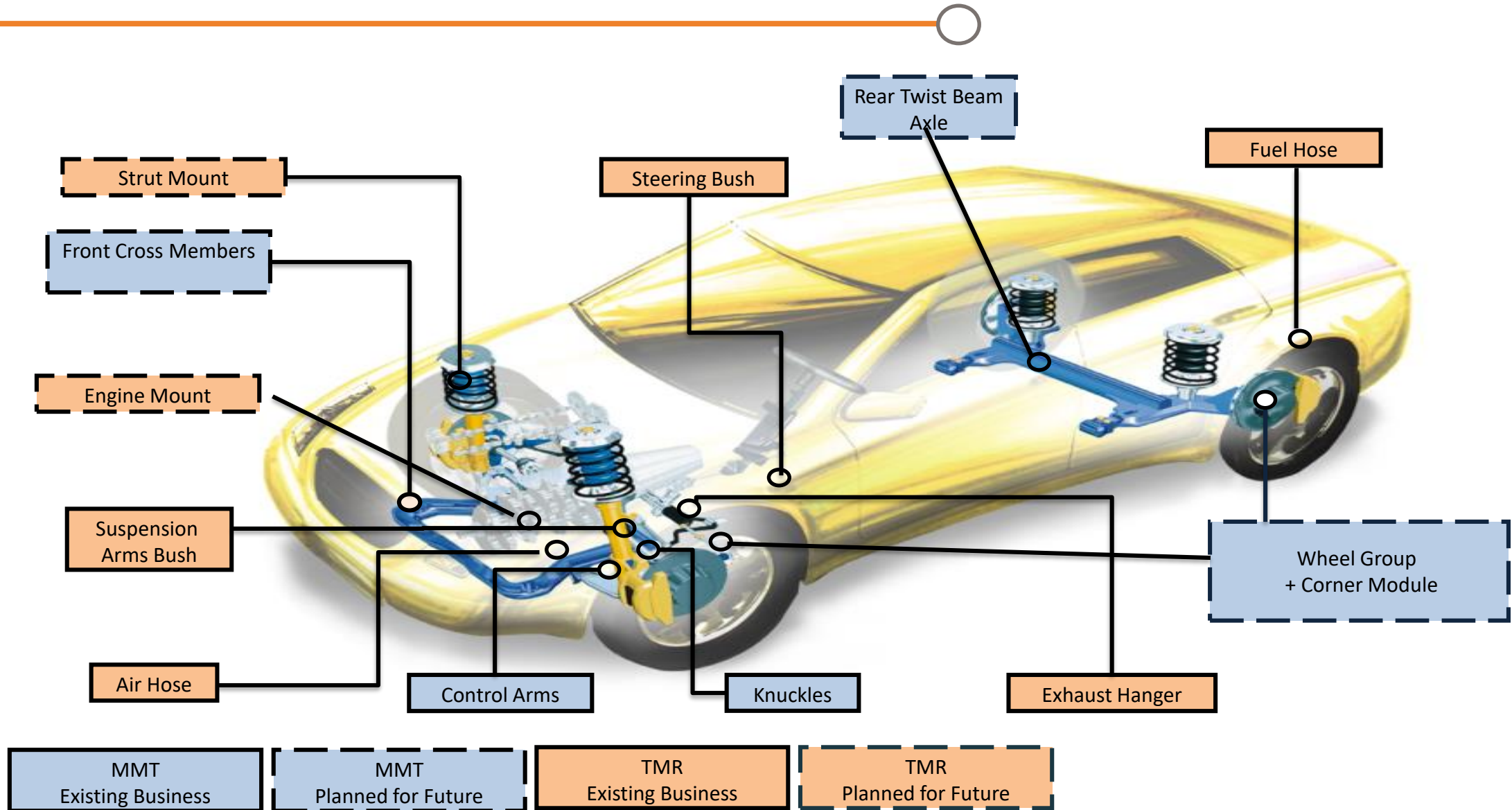


**Housing and Yoke Shafts**

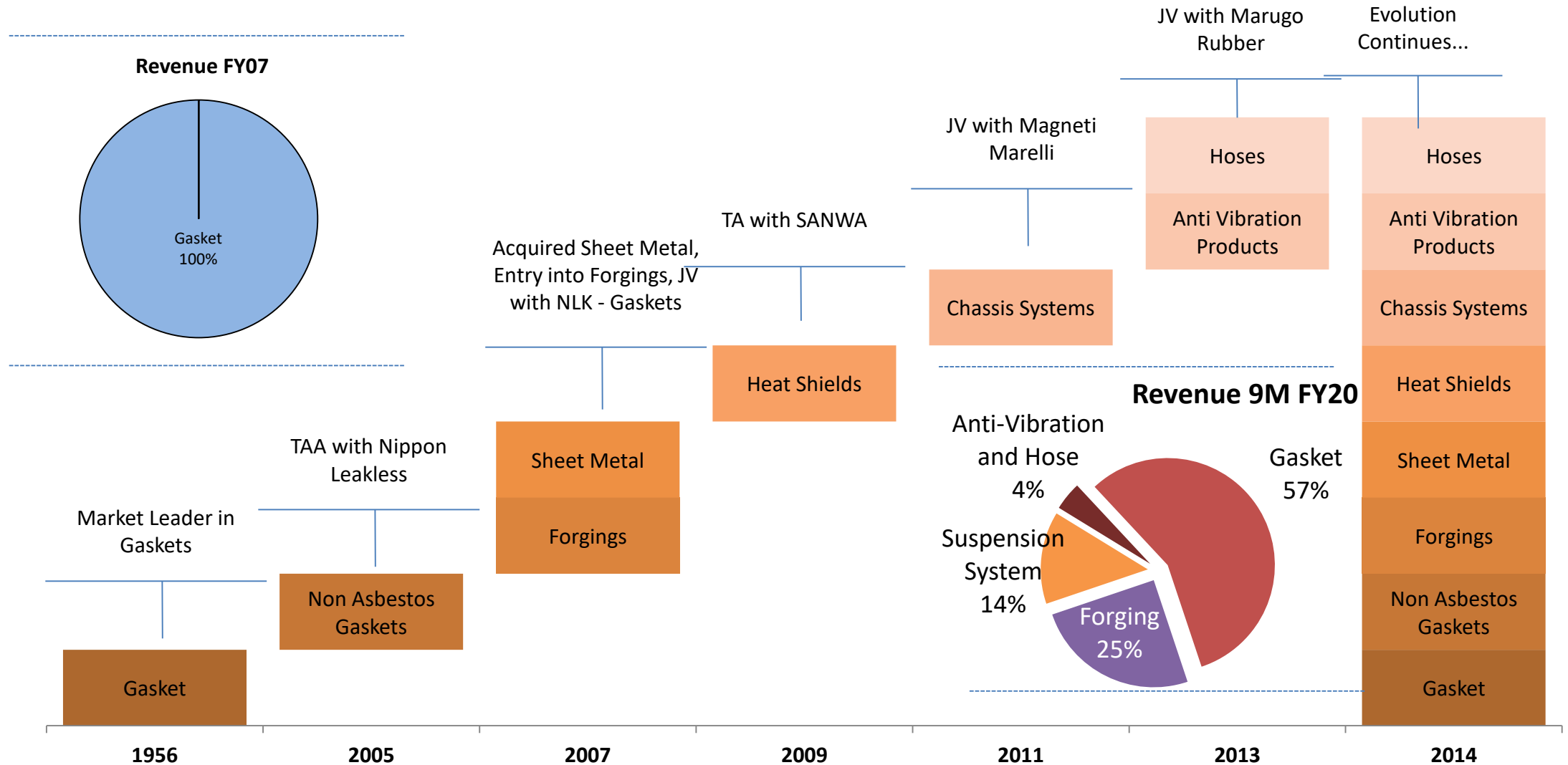




# Scope of Joint Ventures



# Evolving Product Portfolio



# Diversified Customer - OEM

Hedged Customer Base

2 Wheeler



Passenger



HCV/LCV



Agri & Off Loader



Agri & Off Loader





# Manufacturing Facilities



## **Gasket**

Faridabad, Haryana (2 plants & R&D Centre) Pune, Maharashtra & Sitarganj, Uttarakhand



## **Forging**

Bawal – Haryana



## **Talbros Marugo Rubber**

Manesar – Gurgaon



## **Nippon Leakless**

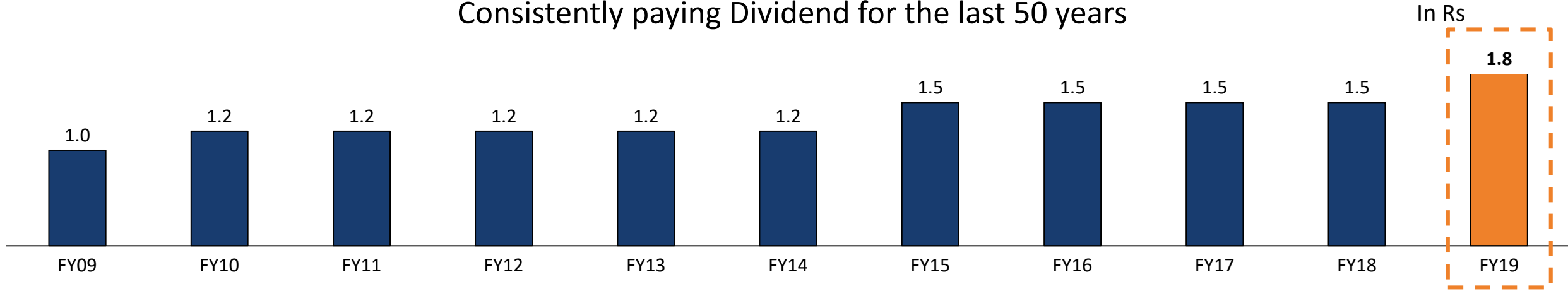
Bawal – Haryana  
Haridwar – Uttarakhand



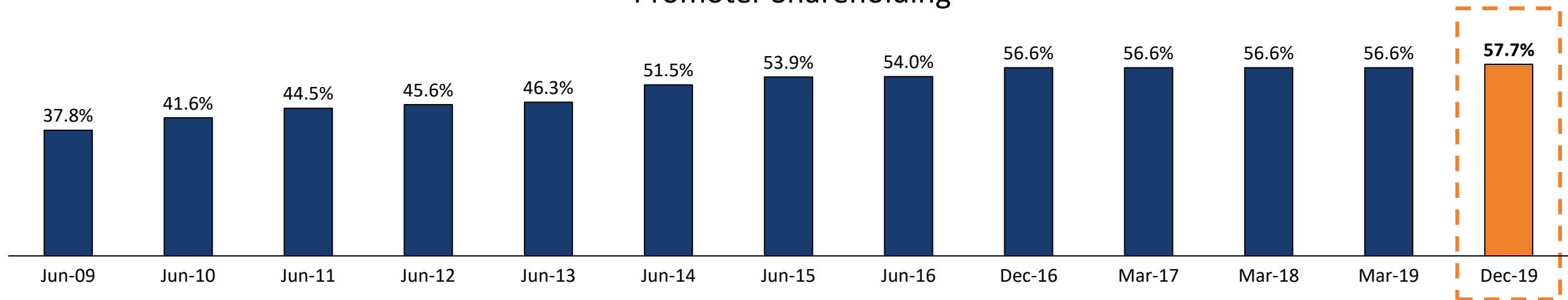
## **Magneti Marelli Talbros**

Faridabad - Haryana

Consistently paying Dividend for the last 50 years



Promoter Shareholding



## For further information, please contact:

### Company :

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CIN: L29199HR1956PLC033107

Mr. Navin Juneja – Director & Group CFO  
Email: [navinjuneja@qhtalbros.com](mailto:navinjuneja@qhtalbros.com)

[www.talbros.com](http://www.talbros.com)

### Investor Relations Advisors :

Strategic Growth Advisors Pvt. Ltd.  
CIN: U74140MH2010PTC204285

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