



Vivimed Labs Ltd



Vivimed

**Active Pharma
Ingredient**

**Branded
Formulations**

**Specialty
Chemicals**



Investor Presentation
August 2017



Safe Harbor



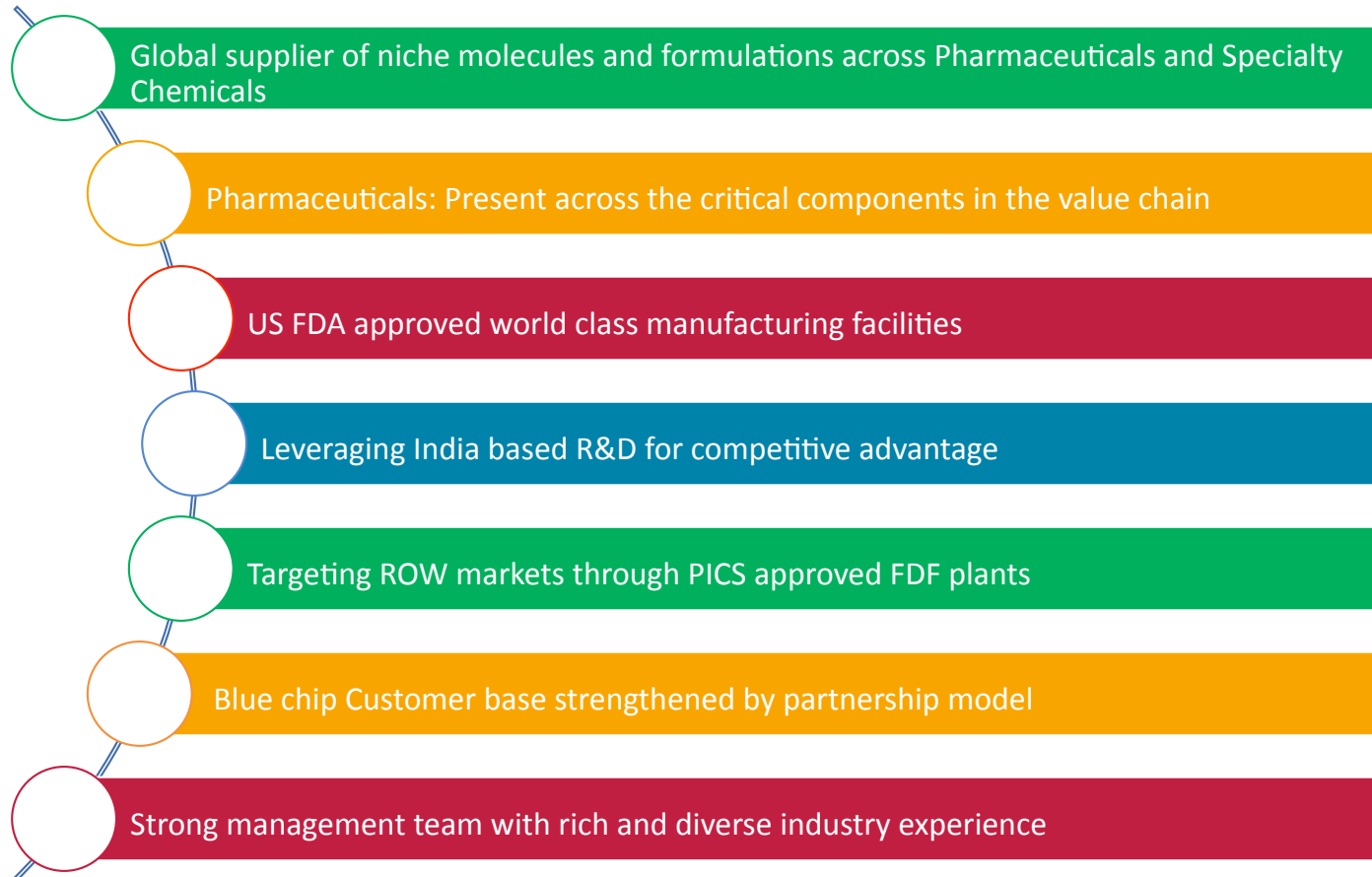
Vivimed

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Chemistry at the Core

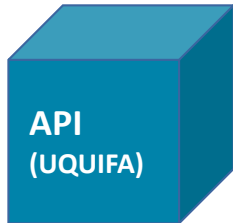




Business Divisions



Vivimed



- Uquifa s.a. is the Spanish subsidiary of Vivimed Labs with 80 years of experience having US FDA approved manufacturing units in Spain (2) and Mexico (1)
- Manufactures APIs for pharmaceutical and animal health industries globally
- It has over 40 type 2 DMF filed with US FDA and more than 150 active DMF's worldwide
- Uquifa's CDMO business has experienced exponential growth due to strong R&D global team, emerging products, and partnerships with global players such as GSK, Pfizer, Gilead, Esteve, etc.

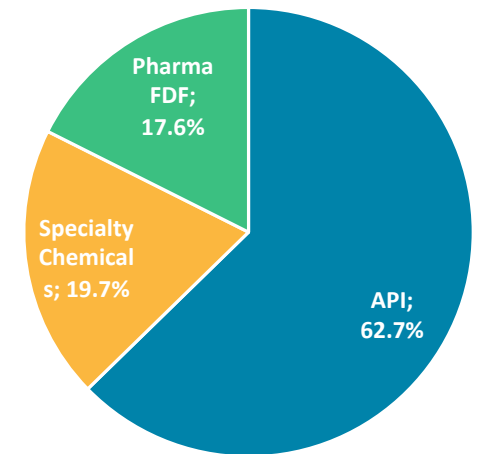


- A value added business that delivers quality formulations and offers novel drug systems
- Present in generic, branded and contract manufacturing segments
- Focus to expand into the non-USA based regulated generic markets such as the CIS and African Countries



- Manufactures Hair Dyes, Photochromic Dyes, Anti-Microbials and Imaging Chemicals
- Vivimed is a world leader in the development of innovative photochromic dyes
- Vivimed has patented processes for novel dyes targeting a range of applications

Revenue Break Up as of FY2017



■ API ■ Specialty Chemicals ■ Pharma FDF



Multinational Global Platform



Vivimed



Facilities	Total
Pharmaceuticals– API	3
Pharmaceuticals – FDF	7
Specialty Chemicals - Active Ingredients	1
Total Facilities	11
R&D Facilities	6
Global Support Offices	5

11 manufacturing facilities along with R&D centres and global support offices provides access to diverse markets and

Map not to Scale



Global Clientele



Vivimed



Preferred Supplier to the leading global brands

Santosh Varalwar

(Managing Director)

- First generation entrepreneur
- Business growth strategy and leadership; Focus on key global Client relationships
- Previously associated with Shipping Corporation of India

Sandeep Varalwar

(Executive Director, FDF)

- Associated with Vivimed since its incorporation and leads Vivimed's Healthcare FDF division
- Over 19 years of experience in manufacturing and marketing in the Healthcare industry

Saurabh SG

(Executive Director, Strategy & Business Development)

- 9+ years of past experience in Investment Management
- B.E. degree in Mechanical Engineering, MBA in Finance & International Business; pursued courses in 'emerging business leadership' at the IIM, Bangalore, London Business School and INSEAD, Paris

S.

Raghuandan

(Director Operations)

- More than 2 decades of experience. Started his career with Chandra Pharmaceuticals, largest producer of Ibuprofen in India
- He joined Vivimed as Head of production at Bidar plant and subsequently rose to ranks of Director operations. He is in charge of all the manufacturing activity of Speciality Chemicals

Ramesh Challa

(Group CFO)

- 3+ decades of experience in the Corporate Finance, Banking, Taxation, Projects, Legal Affairs, Supply Chain, Marketing and Operations.
- Mr Challa is a Post Graduate in Commerce and a Post Graduate Diploma holder in Materials Management and Business Administration.

Mark I. Robbins

(Chief Executive, UQUIFA)

- Mr. Robbins has been the CEO of UQUIFA since 1990
- Has had experience managing other chemical and pharmaceutical companies for 20 years
- Holds a BSc (Hons) in Genetics and an MBA

Chris Oates

(Chief Operating Officer – UQUIFA)

- 25+ years' industry experience
- Bachelor of Science in Chemical Engineering.
- Worked with Syngenta, Avecia Pharma in Europe, Dishman Pharma and Granules India JV with Japanese major, Omnicem (CEO) in India

Tanweer Parkar

(Director – Sales & Marketing- UQUIFA)

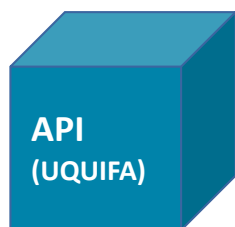
- 25+ years' experience in pharmaceuticals with Tata Group, Wockhardt and Dr Reddy's Laboratories (Senior Vice President and Global Head for API Sales and Marketing)
- Holds a Masters in Pharmacy and Masters in Management Studies



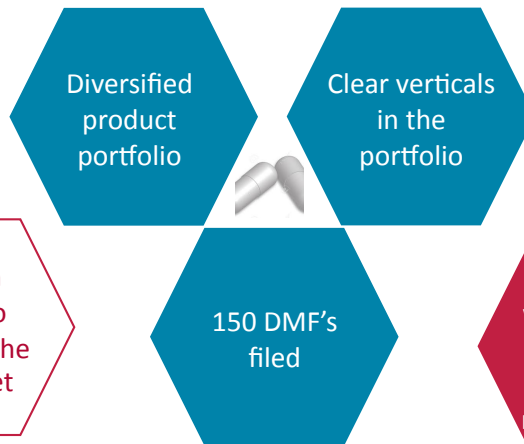
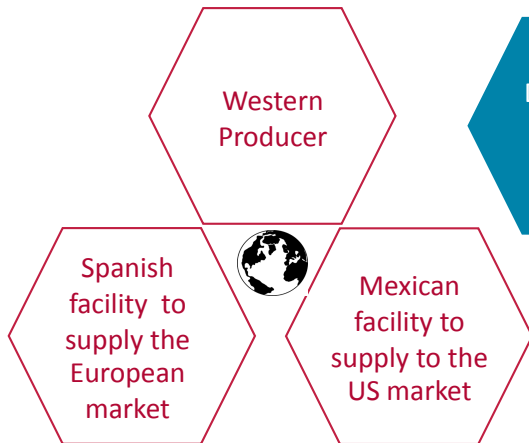
API Business ~ UQUIFA



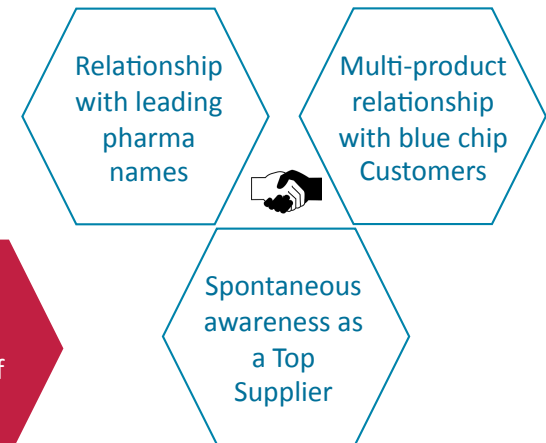
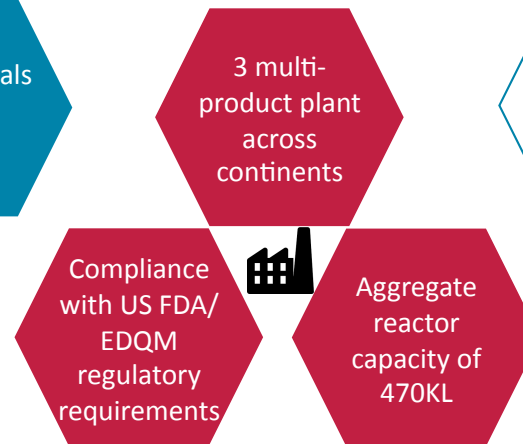
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Global Footprints



FDA Approved Production Facilities



Diversified Product Portfolio

Strong Reputation as a Supplier

UQUIFA is well positioned in the Pharmaceutical industry, in Europe and USA with a diversified product portfolio, consistently compliant production, over 80 years of experience and well-known supplier to the industry

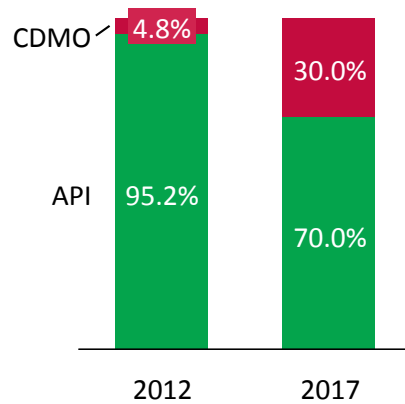


...Backed by API's consistency and CDMO evolution



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UQIFA by Products



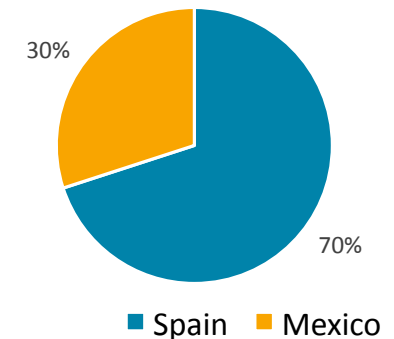
API's Consistency

- UQIFA's generics segment has realized material growth due to strong underlying end-market generic drug demand, price growth and new customers
- Generics growth has also come from customer acquisitions which helped to increase UQIFAs contract volumes
- Competitive Positioning makes UQIFA the preferred choice in the European markets

CDMO Evolution

- UQIFA manages all aspects of research, development and manufacture of intermediates and APIs for its customers
- CDMO business has seen exponential growth over the last five years and it now comprises ~30% of UQIFAs business
- 3 US FDA approved facilities and Long lasting relationships with established players has helped UQIFA to grow CDMO vertical

UQIFA by Geography



Product Portfolio

Bulk Generics

- Anti Ulcer
- Antibiotic
- Antifungal
- Antiviral

Niche Generics

- Antihistamine
- Analgesic
- Anti Hypertensive
- Mydriatic
- Vasodilator
- Analgesic/Narcotic

New Generics

- Anti Ulcer
- Antibiotic
- Antifungal
- Antiviral

Ethical Products

- Anti Ulcer
- Antibiotic
- Antifungal
- Antiviral

Main Clients



UQUIFA has good volume share in the below products

- Etofenamate
- Doxylamine Succinate
- Ranitidine
- Omeprazole
- Pantoprazole
- Quetiapine

Geographic Presence

UQUIFA Mexico



UQUIFA Spain



- R&D Facilities (3)
- Manufacturing Plants – US FDA approved (3)

- Corporate Office- Barcelona
- GMP compliant facility for backward integration

- Strategic cost advantage centres for vendor development



Product molecules with strong underlying demand for therapy areas: anti-ulcer, CNS and CVS

- Anti-Ulcers comprise ~40% of business and the Company is focused on expanding in other therapeutic areas



Favourable pricing due to competitive positioning and higher compliance reliability



New product launches to secure future growth in generics

- New Launches are likely to be more Customer driven projects which gives high visibility, and mitigates the risk of product development
- Customer base has mix of established names like Mylan, Actavis, Sandoz and growing franchises like AET, Normon, Esteve

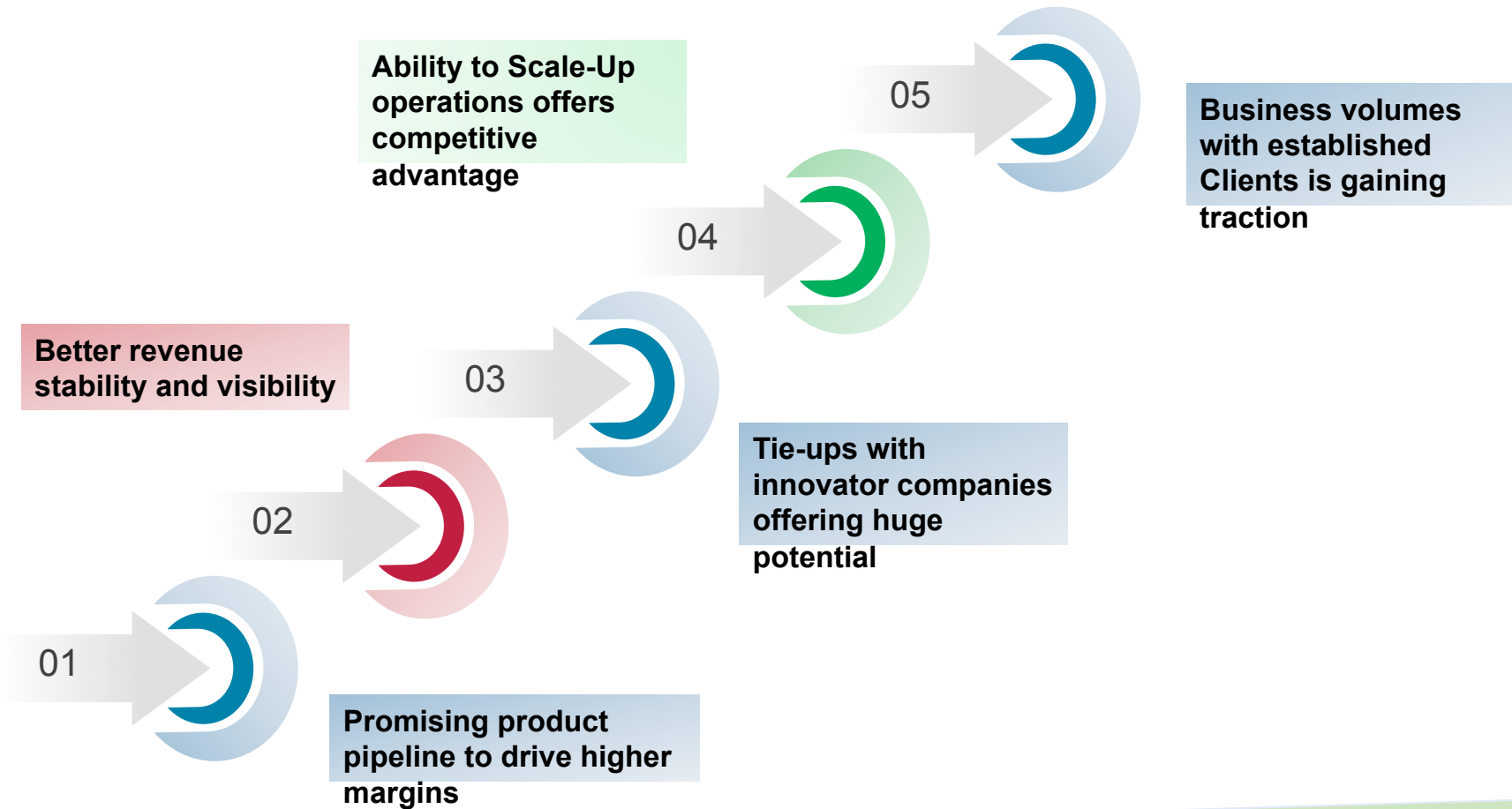


Product portfolio to have younger profile as new generics enter

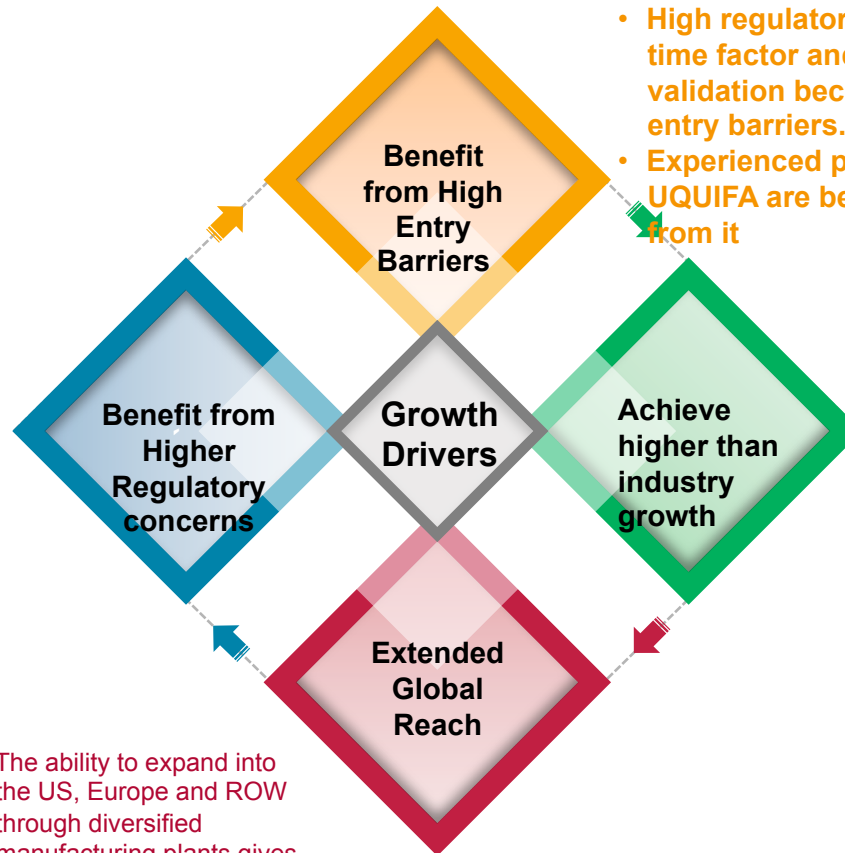
- Innovative co-development options helps to build a stable revenue base and achieve better profitability
- AET, Stada, Kem and other leading EU formulators are leveraging UQUIFAs chemistry advantages



Manufacturing facilities across Spain and Mexico to aid growth in the European and US markets



Increasing regulatory concerns makes UQIFA the preferred choice especially across US and European markets



- High regulatory barriers, time factor and cost of validation becoming entry barriers.
- Experienced players like UQIFA are benefitting from it

- Chemical skills and ability to scale up can help to achieve higher than industry growth
- Constant innovation and ability to deliver benefits UQIFA

- The ability to expand into the US, Europe and ROW through diversified manufacturing plants gives UQIFA a strategic advantage



Company manufactures wide range of dosage forms which finds acceptance in regulated and pharmerging markets

Key Business Segments

Contract Manufacturing (CMO)

- Product Type: Capsules and Tablets, Syrups and liquids, Nasal sprays and Ointments
- Manufactures for leading companies like GSK, Dr Reddy's, Cipla, Merck Serono, Abbott, Wockhardt etc

Regulated Markets

- Acquired US FDA approved Solid oral dosage (SOD) facility, at Alathur, Tamil Nadu
- Total Capacity: 2 Billion SOD
- Caters mainly to the US market and is mainly focused on institutional business
- Now in JV with Shasun-Strides to reach the US markets

Pharmerging Markets

- Focused towards, meeting the customer requirements in India, Southeast Asia, Middle east etc with the help of diverse branded formulations portfolio in Pain management, Nutraceutical and Dermatology segments
- Leveraging on our manufacturing strengths to be the manufacturing partners for global pharmaceutical organisations



Facilities Overview



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Jeedimetla Hyderabad

PICs/NDA/WHO-GMP approvals



Kashipur Uttarakhand

- ISO 9001-2000, ISO 14001 and OHSAS 18001 certifications
- WHO-GMP/NAFDAC approvals



Klar-sehen Jeedimetla, Hyderabad

- ISO 13485 certified
- CE certificate for medical devices



Haridwar Uttarakhand

- ISO 9001-2000, ISO 14001 and OHSAS 18001 certifications
- ISO 13485 certified



Bolarum Hyderabad



Alathur, Tamilnadu (Now part of JV with Shasun-Strides)

USFDA Approved Facility

Strengths

- A dedicated team of 60 scientists working on formulation developments for USA / Australia / EU and India market
- Pan India presence in Institution Businesses like ESIC, Railways and many Central Government rate contracts
- Registered and commercialized 4 products which includes Antiviral like Valaciclovir, Aciclovir, Pas Granules for supplies to the Tuberculosis program in Russia
- 4 Commercial ANDAs today
- Signed a JV with Strides Shasun



Growth Drivers

- Planning to launch formulations based on UQUIFA API's in the Indian and ROW markets
- Developing innovative formulations across various delivery formats for ROW regions like Russia, Phillipines, Ukraine and ASEAN Regions
- Recent JV with Strides Shasun will help in deeper penetration in the formulations business
- Healthy product pipeline and focus for new filing pipeline of 4-6 new files every year



Specialty Chemicals Business



Vivimed



- Manufacturing active ingredients for home care, personal care and industrial products
- Product range - hair dyes, photochromic dyes, photochromic products, anti-microbials and imaging chemicals
- Maintains leadership position through captive manufacturing (Bidar-Karnataka) or with other partnerships
- Current portfolio consists of 100+ products serving 300 + Customers with supply expertise for any volumes
- Vivimed maintains world-class R&D capabilities with scientists who have a combined dye chemistry experience of greater than 100 years, both in Huddersfield-UK and Hyderabad-India.



Description

Recognitions



- R&D certified as a GLP Laboratory by CISR - a government of India undertaking
- Awards from Johnson & Johnson– Quality Promise to Zero Defect in 2010 and Implementation of Supplier Enabled Innovative Idea in 2005
- Certificate of Appreciation from Hindustan Unilever Limited in 2009
- Recipient of the Queens Award in 2008
- UK's R&D team got the Centenary Medal by The Society of Dyers and Colorists (SDC) for Photochromic Dyes in 2005

Manufacturing Facility – Bidar, India (Since 1991)

- Designed in compliance with US FDA norms & highest environmental standards
- Environmental certification: ISO 9001: 2008 QMS and ISO 14001:2004; Safety Management system ISO 18001: 2007

Research & Development Facilities- Nacharam in India and Huddersfield in UK

- Focus on idea-generating research right from creation of molecule and collaborative manufacturing



Manufacturing Facilities

1997-2005

Building Trusts and Capabilities

- Became the preferred supplier for Unilever's Asian locations for personal care segment
- Expansion in multiple locations with help of partnerships
- Thrust on R&D and enhancing knowledge of active ingredients and relevant chemistry

2006-2009

Products and Partnerships

- Marquee Clientele added include L'Oreal, P&G, Kodak, Fujifilm, Henkel
- **Inorganic growth:**
 - Acquisition of James Robinson, UK(USD 21 mn)
 - Acquisition of Harmet Int. USA (USD 6 mn)
- Widened product basket: Hair Dyes

2010-2014

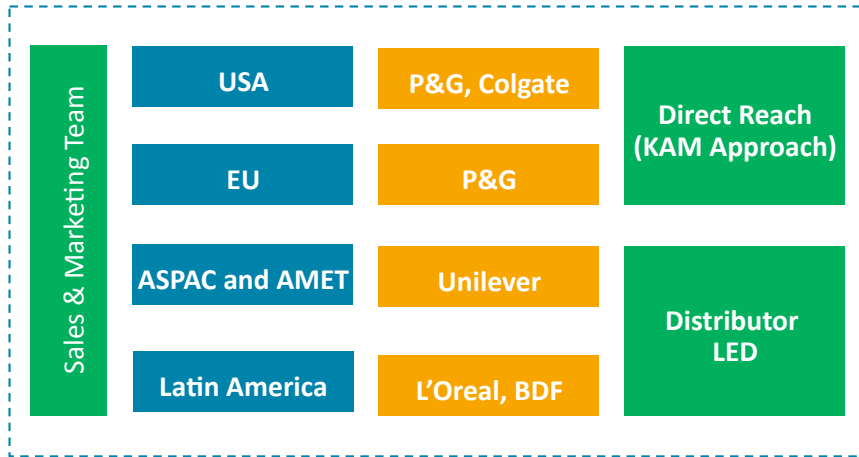
Customization and Diversification

- Entered new segments through exclusive partnerships for personal care ingredients like Peptides & Ceramides, Viv Ag, Collagen, Elastin
- Closely engaged with Takata (Airbag active) and Rahn (9 OXO) for development of new products
- Marquee Clientele added include Johnson & Johnson, Colgate, Dabur, ITC

2015-2017

Strategic Move

- Sold a part of its home and personal care business segment to Clariant (India) Ltd
- Launched a new hair care product called MBB specifically for existing consumer products Clients
- Photochromic products gaining traction
- Focus towards expansion for supplying key photochromic products and strengthening the product pipeline



Through Key Account Managers

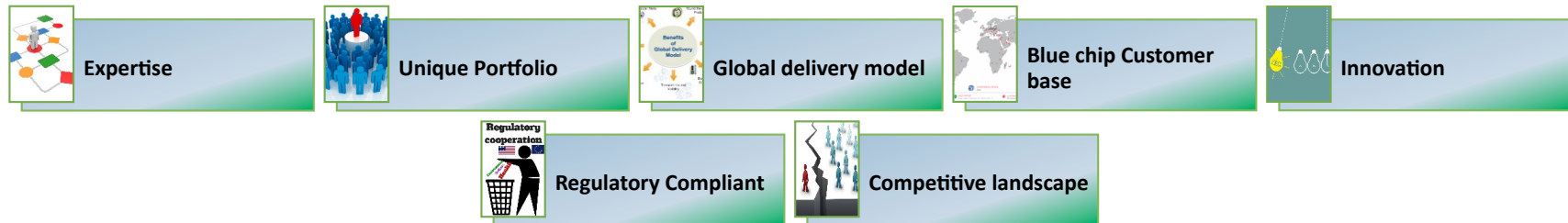
- Dedicated account managers who ensure enhanced Customer service, Customer mining & creation of new business opportunities
- Matrix structure across geographies and functions
- Direct sales comprise c.70-80%+ of the total sales

Through Distributors

- Distributor led approach for Tier II+ Customers
- 42 distributors across 56 countries
- Distributor led sales is less than 30% of the total sales

Key differentiators

(Product portfolio and strong pipeline well positioned to capture growth in target markets)



Increasing market share from existing products

Jarocol

- Jarocol is a globally recognized trademark serving £ 10 billion retail market and it is growing by 5-6% year on year
- Vivimed is strategically aligned with global R&D teams through joint collaborations to bring in new and safer dyes into market for growth
- Vivimed is positioned well to cater to Tier 2/3 category of Customers

Reversacol

- Reversacol is a niche IP protected eyewear photochromic dyes brand
- Growth strategy includes marketing for applications outside of eyewear

Anti-microbial and Pharma intermediates business

- Strategic manufacturing alliances with multi nationals poised for robust growth

New Focus Verticals

Naturals

- Cosmeceuticals: Beauty from within
- Nutraceuticals: Dietary Supplements

Personal Care (Alliances)

- Peptides
- Ceramides
- OSKI

Lateral Shift

- Paint Industry: Anti fungal
- Automotive Industry: Air bag actives
- Printable Electronics
- Water treatment, Lens project in India

Hair Dyes

COSMOTEC

COTY

Henkel

L'ORÉAL



MASSÓ

PARCHIMY

EUGENE PERMA
PARIS

WOOSUNG
Cosmetic & Trading

Photochromatic

CORNING

Henkel

MILDEX
MILDEX OPTICAL INC.

Keystone™
Innovation in Color Solutions

VISION
EASE®

Mitsui Chemicals
Group

WEIXING OPTICS



Vision 2020



Vivimed

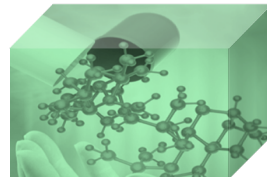


To achieve leadership in API's, CDMO, and FDF segments

Strengthen operations across all business through continuous R&D, robust product pipeline and focus on steady growth



Expand global footprints by leveraging diversified manufacturing facilities and partnership tie-ups with big pharmaceutical players



To be ahead of the Curve - Focus on higher margin businesses in API's and formulations, innovate new products and expand Customer base through JVs and partnerships



Developing innovative formulations across various delivery formats for ROW regions like Russia, Phillipines, Ukraine and ASEAN Regions



Specialty Chemicals - focus on New Products and Customer Projects through Joint Ventures



Financial Performance

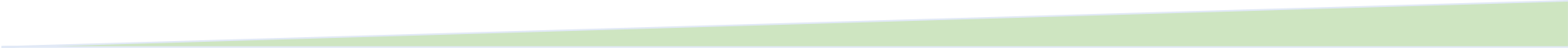


Vivimed

API
(UQIFA)

Pharma
FDF

Specialty
Chemicals



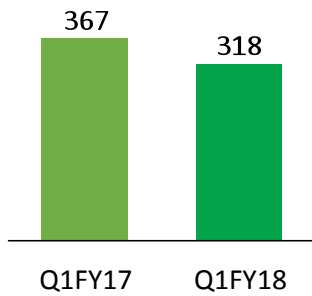


Quarterly Consolidated Performance Highlights

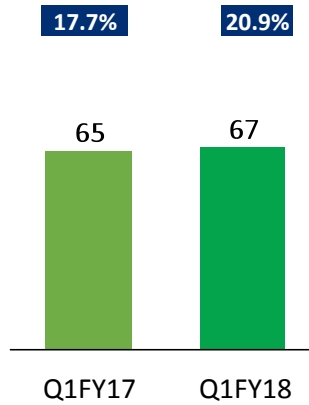


Vivimed

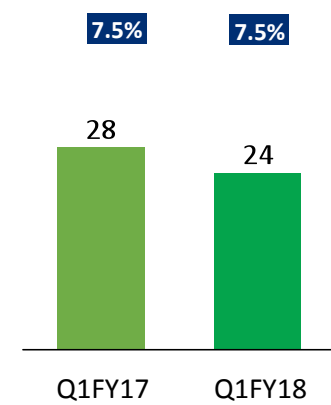
Revenue



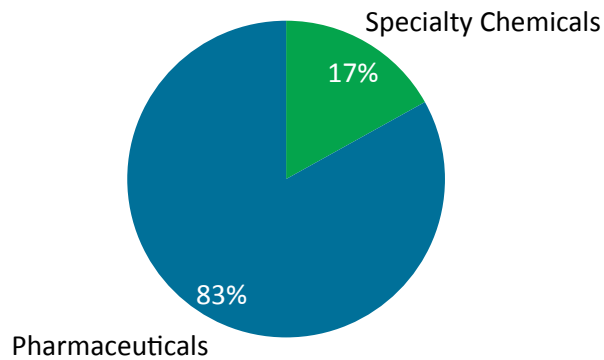
EBITDA



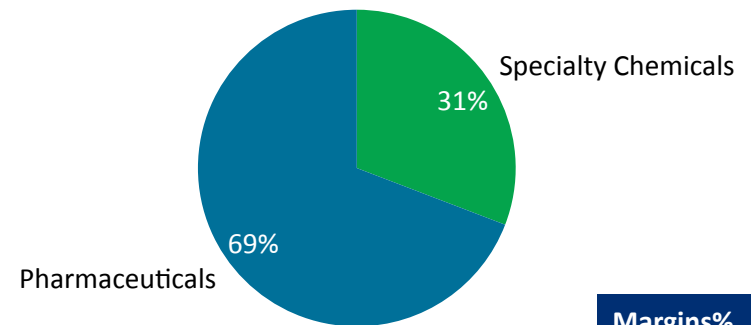
Net Profit



Revenues: Q1FY18

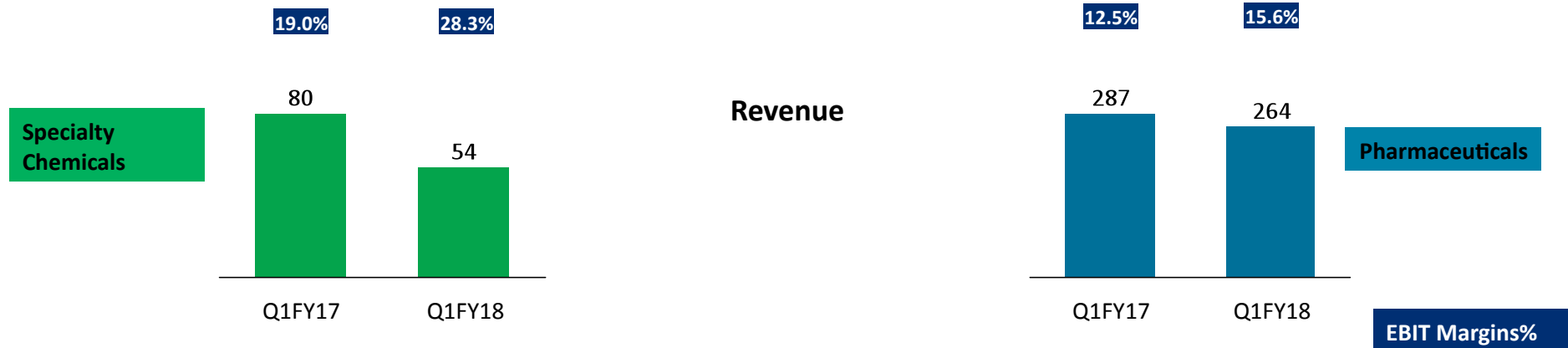


Revenues: FY 2017



Margins%

Figures in Rs. Crores, as per IndAS

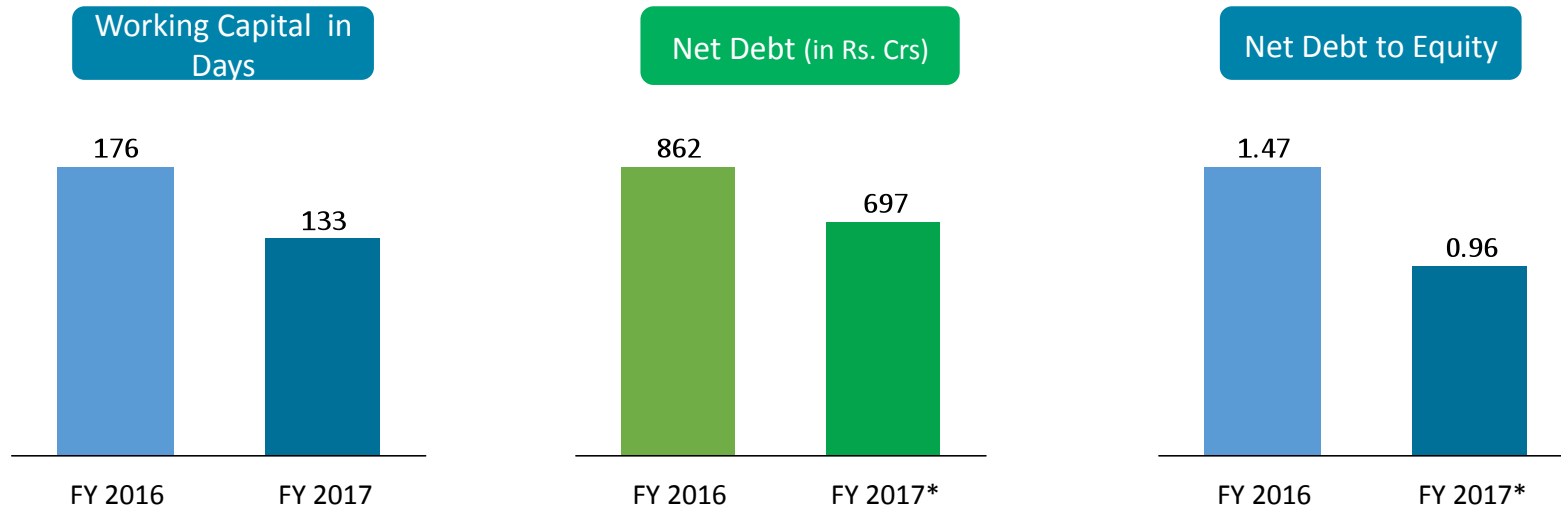


Specialty Chemicals:

1. The Q1FY17 figures also include the sales from the segments which were divested to Clariant (India) Ltd. while the Q1FY18 figures are of the segment as it exists today
2. The hair dyes segment has witnessed **37% Y-O-Y growth** and photochromics witnessed **106% Y-O-Y growth**, in GBP terms

Pharmaceuticals:

1. The UQUIFA sales for Q1FY18 have increased in spite of accommodating down-time (approx. 1 Month) sales on account of FDA inspection
2. The FDF segment of the Pharma in Q1FY17 had included sales of business divested to Klarrsen, while the Q1FY18 results are of the residual segment

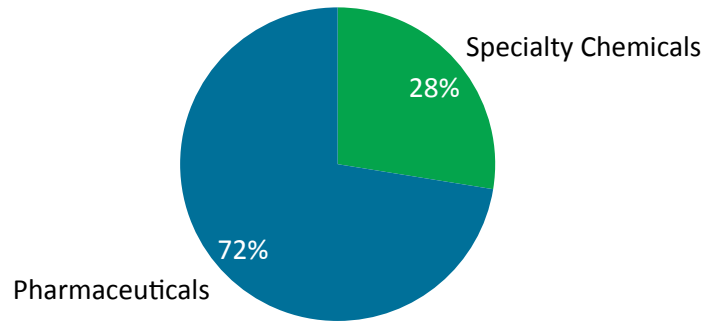


An additional debt of 39 Mn USD was raised overseas to fund a short-term investment in purchase of PE shares in the month of March 2017

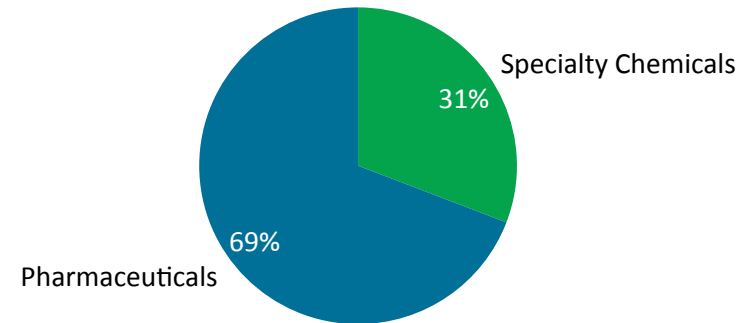
*The net debt excludes the recent overseas debt raise of USD 39 mn

Consolidated Figures, as per IGAAP

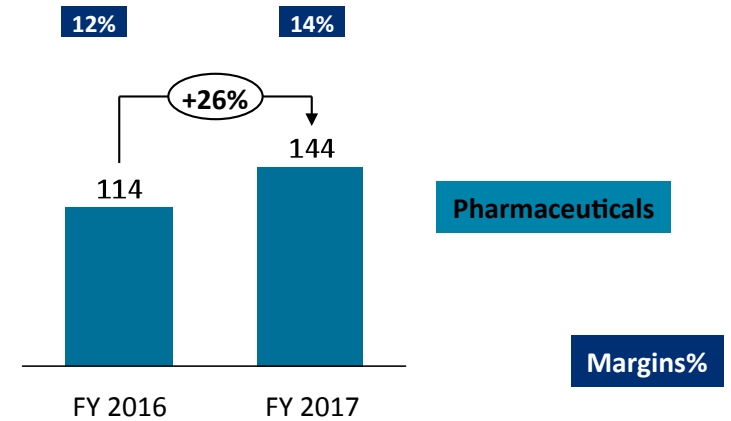
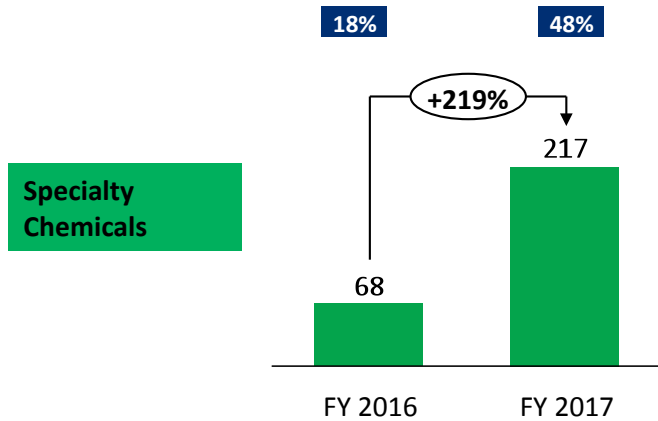
Revenues: FY 2016



Revenues: FY 2017



Operating Profit



Figures in Rs. Crores, as per IGAAP



Consolidated P&L Statement



Vivimed

Rs. Crs	Q1FY18	Q1FY17	YoY	FY17
REVENUE	318.0	366.8	-13%	1,461.9
Cost of Material Consumed	137.5	171.9		536.3
Employee Expenses	42.8	50.1		189.3
Other Expenses	70.5	80		324.6
Other Comprehensive (Income)/Losses	0.8	0.2		-
EBITDA	66.5	64.8	3%	411.7
EBITDA Margin	21%	18%		28%
Other Income	2.7	1.8		8.1
Depreciation	12.6	15.8		58.3
EBIT	56.6	50.8	11%	361.5
EBIT Margin	18%	14%		25%
Interest / Finance Cost*	24.2	15.2		65.5
PBT	32.3	35.6		295.9
Tax Expense	8.4	7.9		74.2
PAT	23.9	27.6	-13%	221.7
% Margin	8%	8%		15%

*The increase in interest cost in Q1FY18 is on account of Rs. 7.2 Crores incurred as interest on the loan for short term investment of USD 39 million and also includes transaction cost

figures as per Ind AS

Consolidated Balance Sheet



Particulars (Rs. Crs)	FY 2017	FY 2016
EQUITY AND LIABILITIES	2,066	2,044
Shareholder's Funds	724	585
Share Capital		
Equity Share Capital	16	16
Preference Share Capital	0	64
Reserves and Surplus	708	505
Money Received against Share Warrants	0	0
Non-Current Liabilities	526	561
Long-Term Borrowings	453	257
Deferred Tax Liabilities (Net)	10	11
Other Long Term Liabilities	60	290
Long Term Provisions	4	4
Current Liabilities	816	897
Short-Term Borrowings	376	408
Trade Payables	152	167
Other Current Liabilities	186	286
Short-Term Provisions	101	37

Particulars (Rs. Crs)	FY 2017	FY 2016
ASSETS	2,066	2,044
Non-Current Assets	958	911
Fixed assets		
Tangible Assets	653	715
Intangible Assets	227	99
Capital Work-In-Progress	76	94
Non-Current Investments	3	3
Other Non-Current Investments	0	0
Current Assets	1,107	1,133
Inventories	484	491
Trade Receivables	202	326
Cash and Bank Balances	55	31
Short-Term Loans and Advances	357	273
Other Current Assets	9	12



Standalone P&L Statement



Vivimed

Rs. Crs	Q1FY18	Q1FY17	YoY	FY17
REVENUE	66.4	108.9	-39%	569.8
Cost of Material Consumed	24.3	54.5		179.9
Employee Expenses	6.9	10.9		41.6
Other Expenses	16.0	21.2		88.8
Other Comprehensive (Income)/Losses	0.8	0.3		-
EBITDA	18.3	22.2	-17%	259.5
EBITDA Margin	28%	20%		46%
Other Income	0.3	0.0		2.3
Depreciation	4.5	7.5		26.8
EBIT	14.2	14.7	-3%	234.9
EBIT Margin	21%	13%		41%
Interest / Finance Cost	12.2	12.7		53.5
PBT	2.0	2.0		181.4
Tax Expense	0.4	0.5		48.8
PAT	1.6	1.5	10%	132.6
% Margin	2%	1%		23%

figures as per Ind AS

Standalone Balance Sheet



Particulars (Rs. Crs)	FY 2017	FY 2016
EQUITY AND LIABILITIES	1,364	1,365
Shareholder's Funds	549	370
Share Capital		
Equity Share Capital	16	16
Reserves and Surplus	533	353
Non-Current Liabilities	314	550
Long-Term Borrowings	188	193
Deferred Tax Liabilities (Net)	32	33
Other Long Term Liabilities	90	321
Long Term Provisions	4	3
Current Liabilities	501	446
Short-Term Borrowings	301	292
Trade Payables	41	24
Other Current Liabilities	85	114
Short-Term Provisions	74	15

Particulars (Rs. Crs)	FY 2017	FY 2016
ASSETS	1,364	1,365
Non-current assets	575	658
Fixed assets		
Tangible Assets	382	376
Intangible Assets	51	11
Capital Work-In-Progress	59	41
Non-Current Investments	83	230
Other Non-Current Assets	0	
Current Assets	789	708
Inventories	286	268
Trade Receivables	227	231
Cash and Bank Balances	16	7
Short-Term Loans and Advances	255	195
Other Current Assets	6	6



Vivimed

For further information, please contact:

Company :

Vivimed Labs Ltd.

CIN:L02411KA1988PLC009465

Mr. Sunil Arab

Email: Sunil.Arab@vivimedlabs.com

www.vivimedlabs.com

Investor Relations Advisors :

Strategic Growth Advisors Pvt. Ltd.

CIN: U74140MH2010PTC204285

Mr. Rahul Agarwal / Ms. Chanchal Bachhawat, CFA

Email: rahul.agarwal@sgapl.net /

chanchal.bachhawat@sgapl.net

Contact Number: +91-7977090416/ +91-7506013089

www.sgapl.net