**PND** Housing Finance Limited Ghar Ki Baat

October 24, 2019

The BSE Limited, Listing Department, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 National Stock Exchange of India Limited, Listing Department "Exchange Plaza" Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

Scrip Code: 540173

Symbol: PNBHOUSING

Dear Sirs,

**Sub: Investor Presentation** 

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached herewith the Investor Presentation of the Company for the quarter and half year ended September 30, 2019.

A copy of the same is placed on the website of the Company www.pnbhousing.com

You are requested to take note of the above and arrange to bring this to the notice of all concerned.

Thanking You.

For PNB Housing Finance Limited

Sanjay Jain Company Secretary & Head Compliance Membership No.: F2642

> Regd. Office: 9<sup>th</sup> Floor, Antriksh Bhavan, 22 Kasturba Gandhi Marg, New Delhi – 110 001 Phone: 011 – 23736857, E-mail: <u>loans@pnbhfl.com</u>, Website: <u>www.pnbhfl.com</u> CIN: L65922DL1988PLC033856



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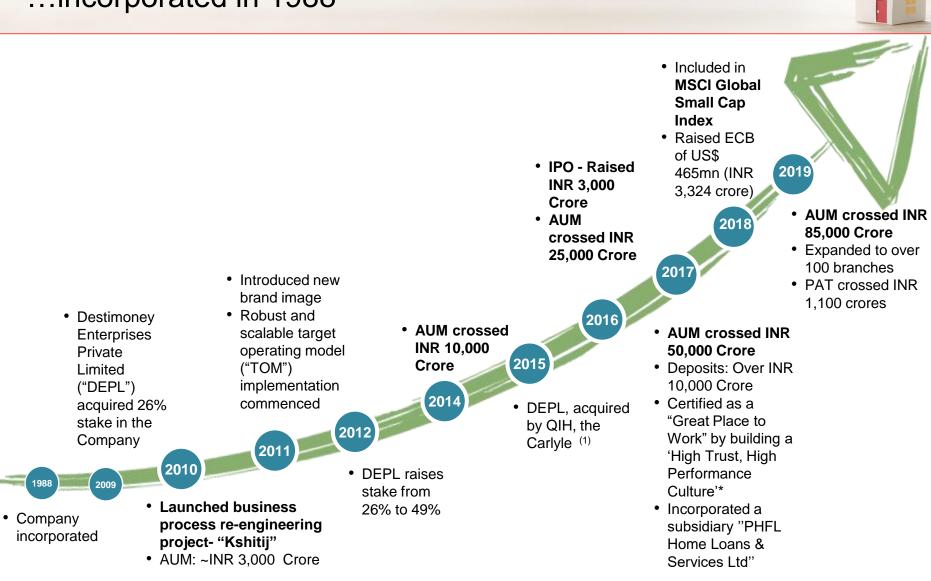
#### About PNB Housing Finance



## Leading Housing Finance Company...

Disbursement INR 12,604 Crore* (US\$ 1,783 mn)		Asset Under Management <b>INR 89,471 Crore</b> (US\$ 12,658 mn)		Write-offs since Inception (on cumulative disbursement) <b>6 bps</b>
	Average Cost of Borrowing <b>8.33%</b> *		GNPA <b>0.73%</b> on AUM <b>0.84%</b> on Loan Assets	
<b>4</b> delivery /processing units <b>ISO certified 9001</b>		Deposits <b>INR 17,179 crore</b> 2 <sup>nd</sup> largest deposit taking HFC		Retail Loans <b>81%</b> of the AUM
	Book Value Per Share INR 478.0		<b>105 branches</b> with presence in <b>64</b> <b>unique cities</b>	
All US\$ numbers in the presentation are converte	d at 1US\$ = INR 70.69	1 Crore= 10 mn Data as on 3 4	30-Sep-19 #On Cumu	lative disbursement *Data for H1FY20

#### ... incorporated in 1988



1 QIH (Quality Investment Holdings) is an affiliate of Carlyle Asia Partners IV, L.P.

2 \*Source: Great Place to Work Institute (GPTW)



HFC Sector well placed...

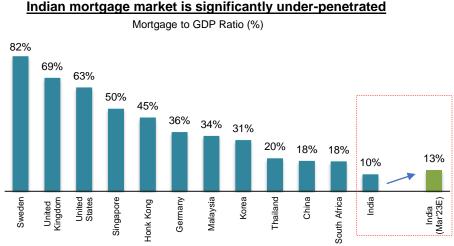


# India's Mortgage Market



Under penetrated mortgage market, rising urbanization coupled with increase in housing demand is leading to mortgage market expansion

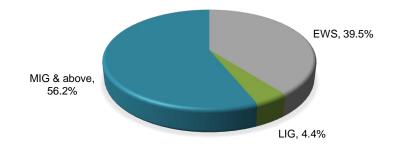
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Source: ICRA (a division of Moody's) Reports

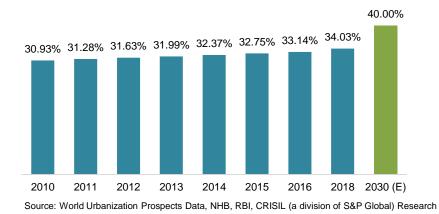
#### Significant urban housing shortage

Split of Urban Housing Shortage in FY2012 – 18.8 mn units



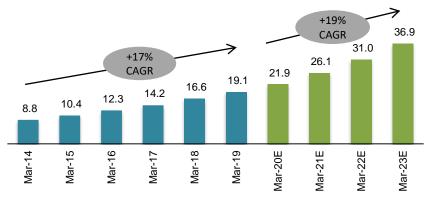
Source: Ministry of Housing and Urban Poverty Alleviation

#### Increasing urban population



#### Ramp-up expected in Indian mortgage market

Loan Assets (INR trillion)

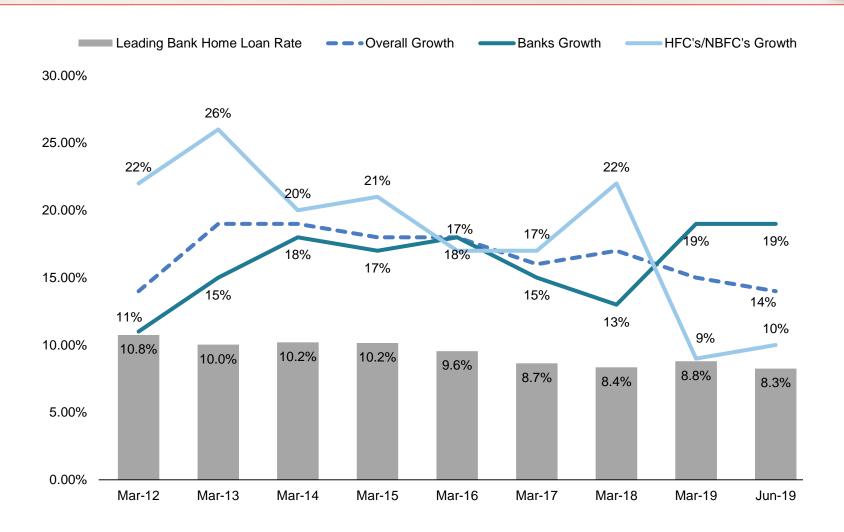


Source: ICRA, Moody's Indian subsidiary, Reports

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### Mortgage Sector Growth: Limited Interest Rate Sensitivity



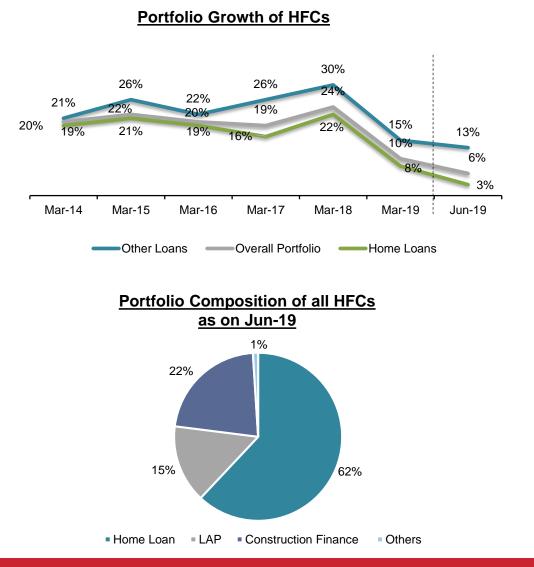
Lower Credit Growth despite easing interest rate cycle and abundant liquidity

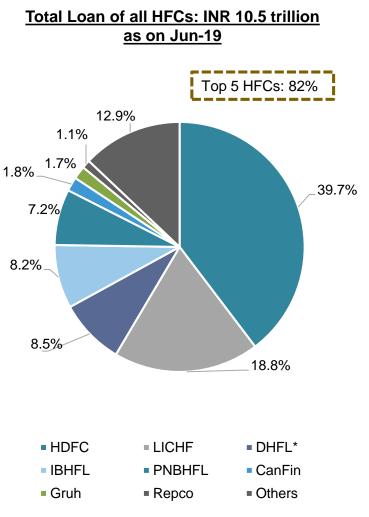


Source: ICRA reports

#### Sustainable Growth of HFCs







Source: ICRA Indian Mortgage Finance Market Update for June 2019 % Change is YoY \* As on March 2019



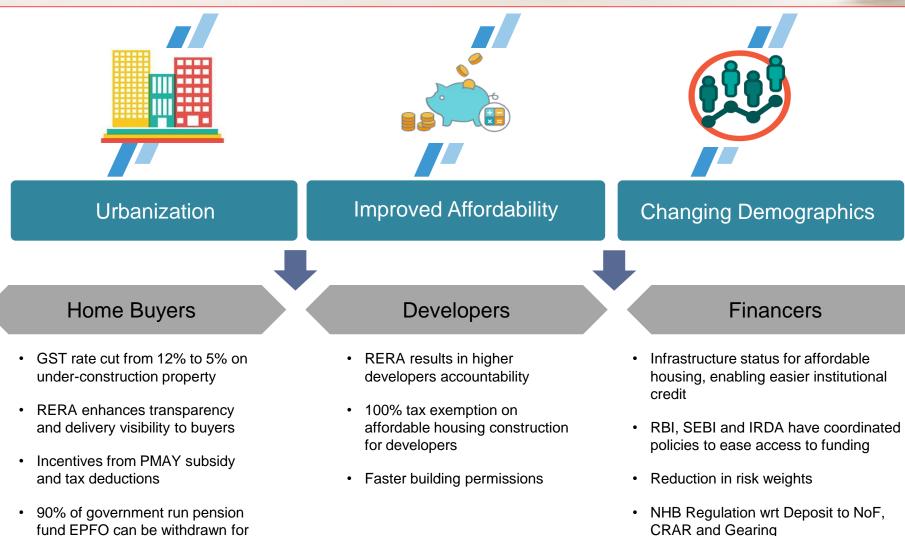




#### **Growth Drivers**

house purchase





More effective recovery law (SARFAESI)



#### **PMAY-CLSS**



#### Changes / Inclusion in the scheme effective 1-Jan-17

- Existing scheme renamed as PMAY-CLSS for EWS/LIG
- Maximum tenure changed from 15 to 20 years
- Scheme extended to Middle Income (MIG) available upto March 2020

			I	
Category	EWS	LIG	MIG I	MIG II
Household Income (INR Lakhs per annum)	3	6	12	18
Loan Amount eligible for subsidy (INR Lakhs)	6	6	9	12
Interest Subsidy	6.5%	6.5%	4%	3%
Loan Tenure (Years)	20	20	20	20
Carpet Area (Sq. Mtr.)	30*	60*	160	200
NPV Discount Rate (%)	9%	9%	9%	9%
Maximum Interest Subsidy Amount (INR)	267,280	267,280	235,068	230,156
	201,200	201,200		200,100

Effective Interest Rate of ~2.63% post PMAY and Tax Benefit

\* Applicable on Construction, Improvement, Extension



Source: ICRA, Report

# Recent Regulatory Updates on HFC sector





Additional liquidity support of INR 10,000 crore totalling to INR 30,000 crore to NHB for further lending to HFCs



On-lending of housing loans upto INR 20 lakh qualifies under PSL



Relaxation in ECB end use to PMAY along with affordable segment



Relaxation in the minimum holding period to six months for securitisation



Enhancement of bank's exposure limit to 20% of the Tier-I capital as against 15% for single NBFC



Reduction in Corporate tax rate by 10% from 34.9% to 25.17%

All these measures will boost liquidity in the HFC sector

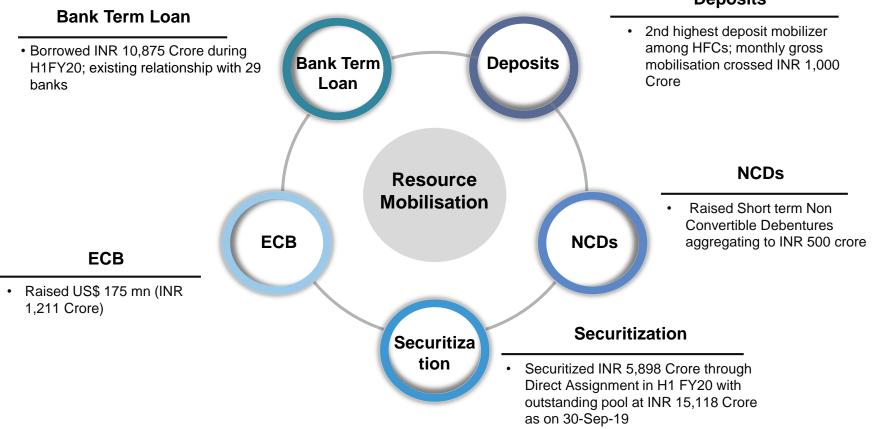






### Long Term Resource Mobilisation





Incremental resource mobilization of INR 23,607 crores in H1 FY20

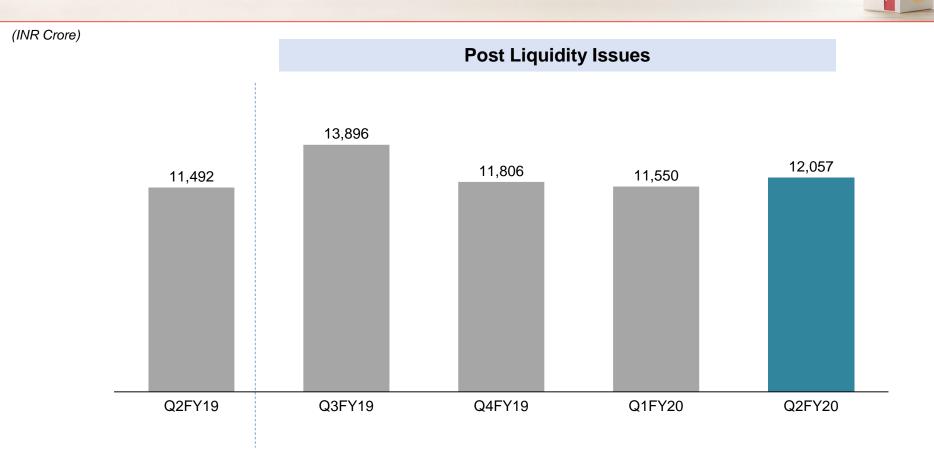
Maintained enough Cash & Liquid Investments of INR 4,557 Crore as on 30-Sep-19 with reduced exposure to Commercial Papers

#### Deposits



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#### **Incremental Resource Mobilization**



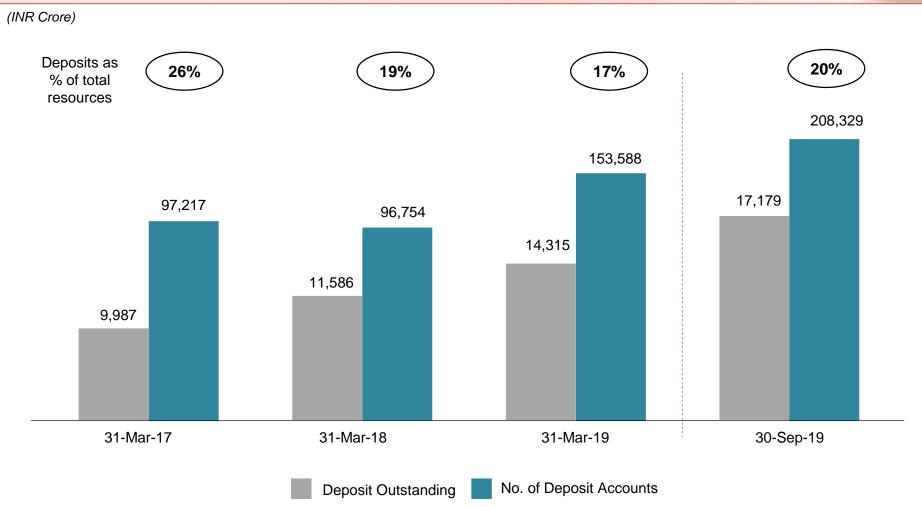
- Mobilized around INR 60,000 crore in last 5 quarters
- Focus on Long term borrowing with Commercial Paper exposure reduced to 5% as on 30-Sep-19 from 12% as on 30-Sep-18

Multiple fund raising avenues led to Consistent resource mobilization Quarter on Quarter



### Deposits





2<sup>nd</sup> Largest Deposit taking Housing Finance Company Monthly acquisition crossed 17,000 deposit accounts



# Asset Liability Maturity profile

1



Particulars	As On	unto 1	1-3 months	>3-6	>6-12 months		3-5 years	>5 years
Cumulative Inflow/(Outflow)	30-Sep-19	158	187	509	(1,371)	(4,879)	(9,552)	0
Cumulative Inflow/(Outflow)	31-Mar-19	37	47	(937)	(1,959)	(5,723)	(9,989)	0

Significant reduction in short term ALM gaps through long term borrowings

Based on standalone IND-AS Balance sheet

1 Crore = 10 mn

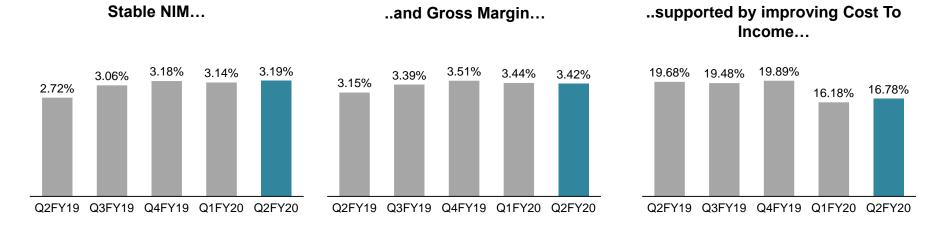
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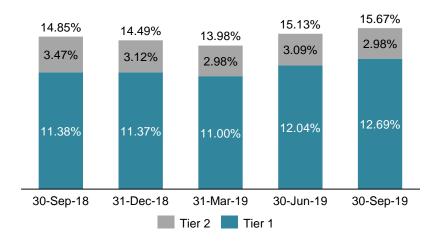


#### Stable Performance QoQ

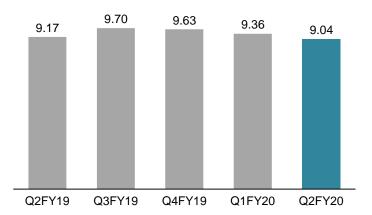




#### ...with better Capital to Risk Asset Ratio#...



#### ..and reasonable Gearing\*

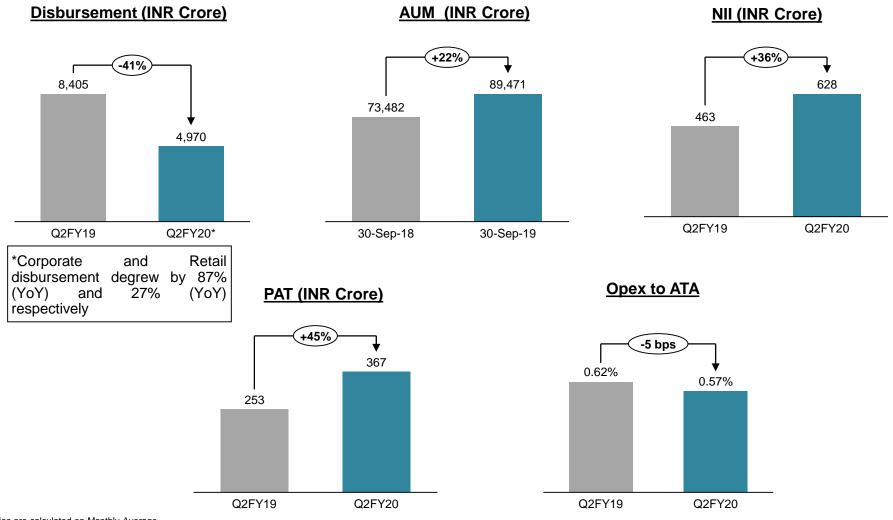


\*Average Gearing #CRAR based on I-GAAP Numbers



### Highlights – Q2FY20 vs Q2FY19





Ratios are calculated on Monthly Average

Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost)/Average Total Assets as per Balance sheet

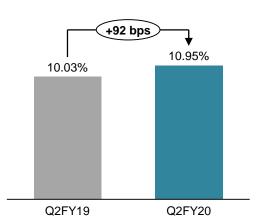
P&L numbers are as per Ind AS

1 Crore = 10 mn



### Highlights – Q2FY20 vs Q2FY19

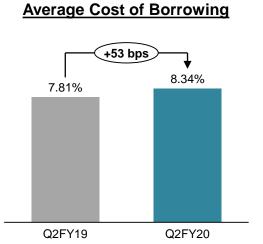


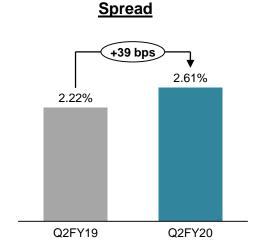


Ratios are calculated on Monthly Average Gross Margin is net of acquisition cost

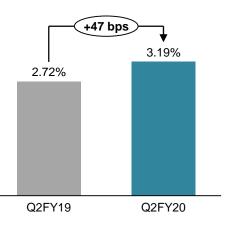
For the calculation of ratios P&L numbers are considered as per Ind AS

**Average Yield** 

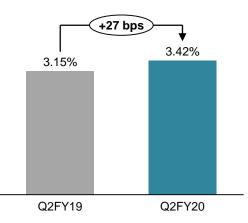




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**Gross Margin** 



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# **Expected Credit Loss (ECL) Provisions**



Classification of the Assets based on the ECL computation under Ind AS:

Particulars (INR Crore)	30-Sep-19	30-Jun-19	30-Sep-18
Gross Stage 3 (GNPA)	624.06	645.10	298.97
% portfolio in Stage 3 (GNPA%)	0.84%	0.85%	0.45%
ECL Provision Stage 3*	138.93	149.8	65.66
Net Stage 3	485.13	495.40	233.31
Coverage Ratio % Stage 3	22.26%	23.21%	21.96%
Gross Stage 1 & 2	73,728.84	75,287.90	66,493.09
% portfolio in stage 1 & 2	99.16%	99.15%	99.55%
ECL Provision Stage 1 & 2	586.21	448.3	319.34
Net Stage 1 & 2	73,142.63	74,839.70	66,173.75
ECL Provision % Stage 1 & 2	0.80%	0.60%	0.48%
Total Assets	74,352.90	75,933.00	66,792.06
% portfolio	100.00%	100.00%	100.00%
ECL Provision	725.14	598.00	385.00
Net Stage	73,627.75	75,335.00	66,407.06
Total ECL Provision %	0.98%	0.79%	0.58%
Steady State Provision	168.54	156.50	145.54
Total Provision (including Steady state Provision)	893.68	754.50	530.54
Total Provision (including Steady state) / Total Assets (%)	1.20%	0.99%	0.79%
Provision Coverage Ratio (%)	143%	117%	177%

\*For ECL computation, interest overdue upto reporting date is considered.



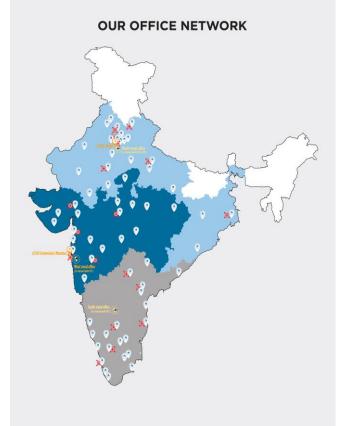




#### **Business Operations**

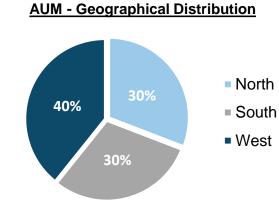


**Branches** – Point of Sales & Services **Hubs** – Fountain head for Decision Making

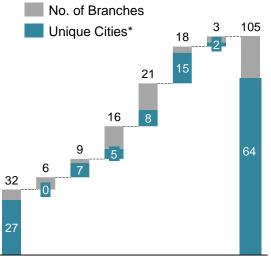


Geography	💓 Hub	Branches
North	8	33
South	8	35
West	7	37

New Branches (opened in FY18, FY19 & H1FY20) contribute ~22% of Retail Disbursement



#### No. of Branches



FY14 FY15 FY16 FY17 FY18 FY19H1FY20Total

Disbursement Origination (H1FY20) • In-House • DSA

Central Support Office

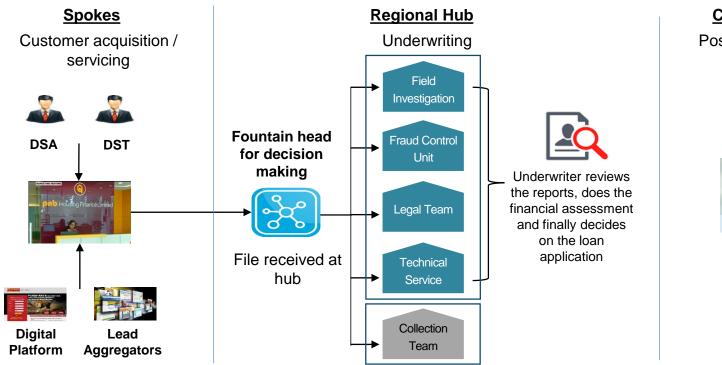
Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

\*Unique cities are part of Branches



Consistency in Underwriting with advent of Technology

#### **Scalable Hub and Spoke Model**



DSA: Direct Sales Agent; DST: Direct Sales Team

Omni Channel CRM solution which integrates various modes of communication with the customers for better experience and faster resolution

Banking analytics tool to give indepth, easy & faster analysis for self employed retail customers
Fraud control to mitigate fraud incidence
Real time email verification to avoid mis identity of borrowers
Underwriting vendor platform to assist partners "on the go" through various tools viz geo tagging, click to upload etc

**Central Operations** Post Disbursement Operations CPC COPS Digitisation; amalgamation of people, process and technology for customer convenience &

Robotic intelligent mailing solution to ensure standard, confidential and accurate communication

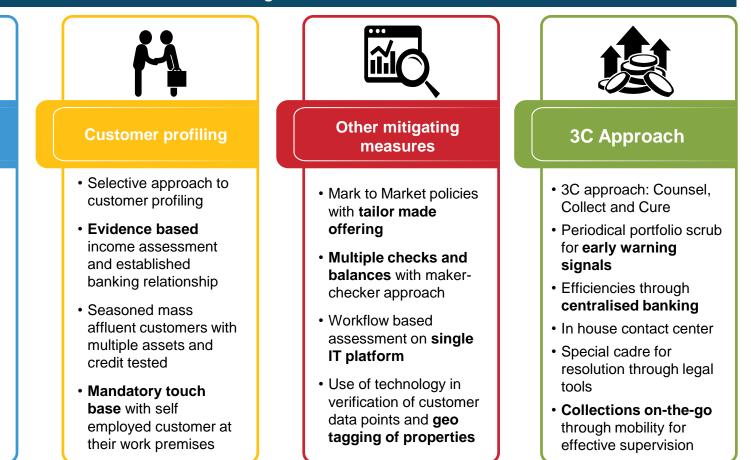
eliminating transit risk



### **Robust Risk Buying Processes**



#### Underwriting to Collections



An independent internal audit function for all departments and processes, directly reporting to Audit Committee of Board

Multi pronged control mechanism coupled with regular portfolio review

Enterprise Risk Management framework

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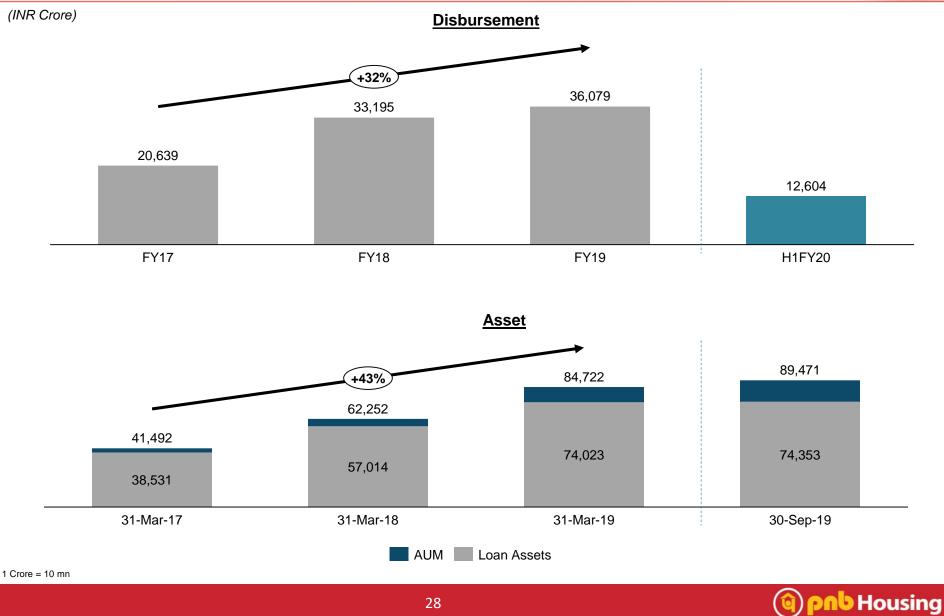


- Professionally qualified with vast mortgage experience
- Stable and vintage cadre of senior personnel
- Specialized roles, distinguished responsibilities but collective decision making
- **Predictable** service standards

### Strong Business growth



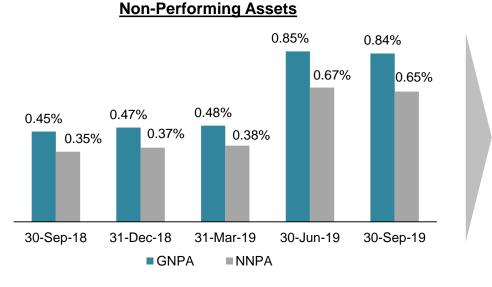
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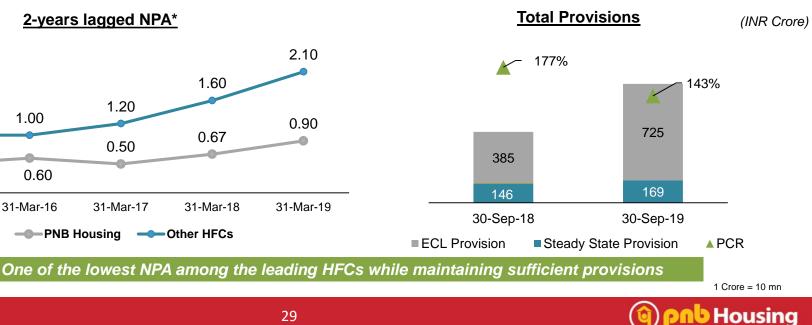
### Lower NPAs and Adequate Provisions



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- · Gross NPA on AUM at 0.73% and on Loan Assets at 0.84%; reduction of INR 21 crore QoQ on absolute basis
- Robust collection mechanism with effective use of ٠ SARFAESI
- Collection efficiency of 98.4% for H1 FY20 •
- Conservative approach towards building provisions



1.00

0.50

31-Mar-15



#### Sustainable Portfolio Mix

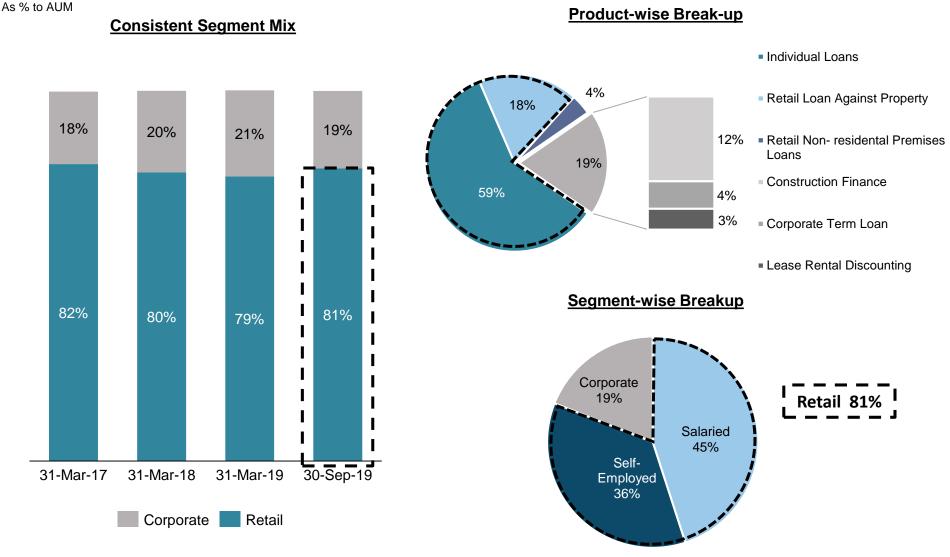


### Asset Under Management



**Pnb** Housing

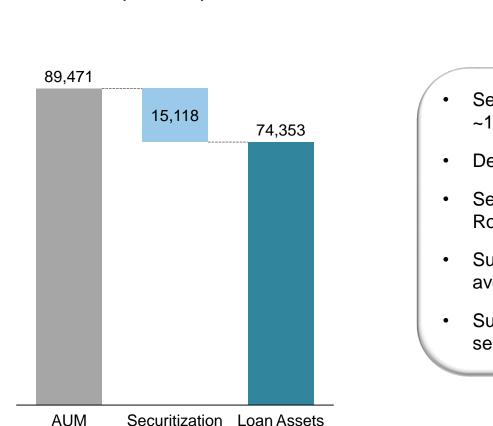
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Data as on 30-Sep-19

### Loan Assets Walk and Securitized Pool Highlights





**Asset Bridge** 

(INR Crore)

#### Highlights of Securitized Pool

- Securitized book (IHL and LAP) outstanding at ~17% of AUM
- Developed expertise in Securitization
- Securitization done through Direct Assignment Route
- Superior asset quality; GNPA at 0.19% with average MOB of 36 months as on 30-Sep-19
- Substantial demand from public / private sector Banks & NBFCs for pool buyout



#### **Retail Focused Operations**



Retail segment contribute 93% of the H1FY20 disbursement

Loans given as Individual Housing Loans, Loan Against Property and Non Residential Premises Loans

Focus on mass housing segment; established a niche in self employed segment

Focus on completed properties

Evidence based income assessment and established banking relationship

Robust and scalable Hub and Spoke model resulting in efficient underwriting process

Mandatory touch base with self employed customers at their place of enterprise

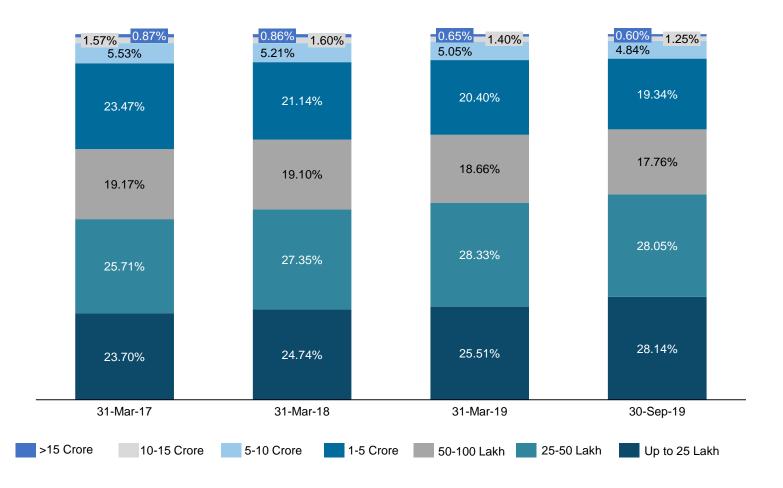
Quality of Loan Portfolio stress tested **thrice** in the last 3 years through Demonetisation, GST and tight Liquidity



#### Retail Book Average Ticket size



#### Average Ticket Size Range



~74% of retail loans below the ATS of INR 1 Crore

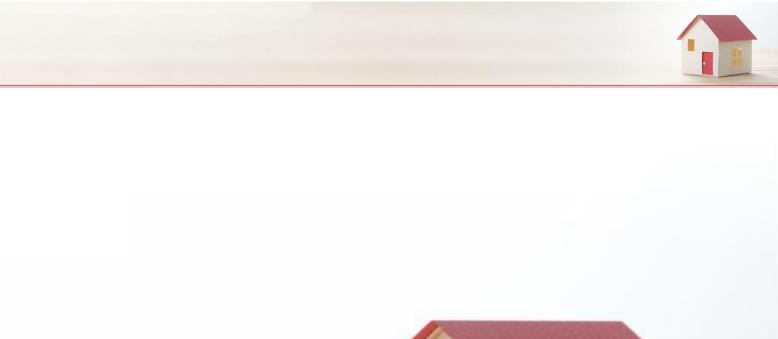


### Key Loan Profile



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#### **Corporate Book**

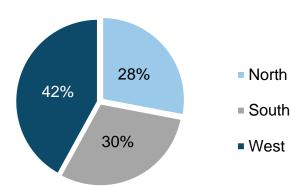


### **Corporate Book Summary**

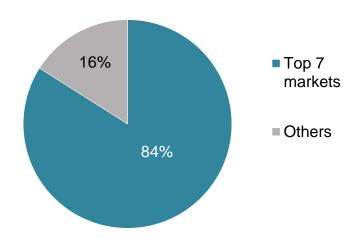


Product Segment	AUM (INR Cr)	% of AUM	Unique Corporate houses ATS INR Cr (US\$ mn)	No. of Unique Corporate houses	No. of Loan Accounts	
Construction Finance	11,007	12%	139.4 (19.7)		185	
Corporate Term Loan	3,635	4%	105.5 (14.9)	156	69	
Lease Rental Discounting	2,234	3%	155.0 (21.9)		20	

#### **Geographical Distribution**



#### **City Concentration**



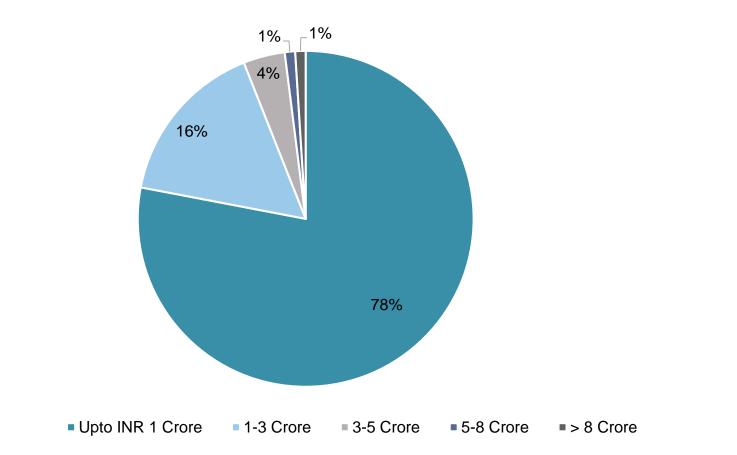
Funded over 150,000 sq mtr of saleable area



### Corporate Book – primarily exposed to Mass Housing



Bifurcation of Units funded by ticket size



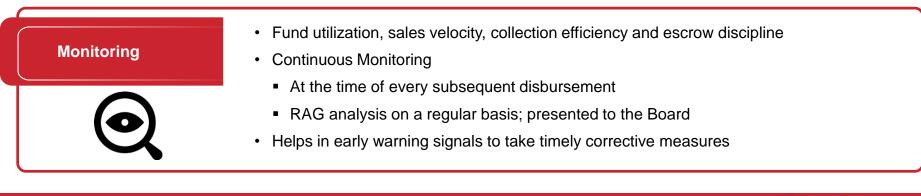
Includes Construction Finance and Corporate Term Loan



### Corporate Book Risk Buying and Review Mechanism

Risk Buying	<ul> <li>External valuation and legal title checks to supplement inhouse expertise</li> <li>Centralised team with specialisation across Acquisition, Technical, Legal, Credit, Operations</li> </ul>
	<ul> <li>Effective risk management with segregation of responsibilities</li> <li>Stress test at the start of a relationship with clear guidelines</li> <li>Construction linked disbursement</li> </ul>

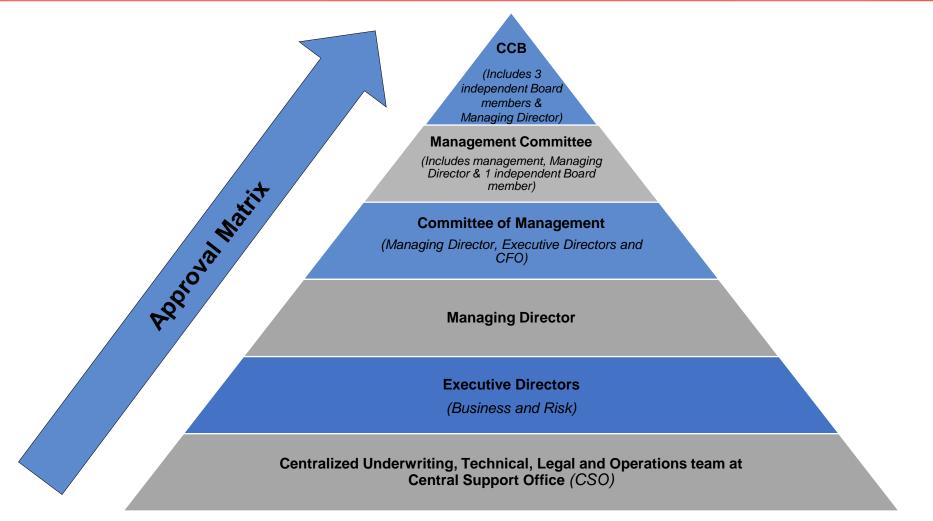
Credit Covenants	<ul> <li>Over 90% developers are rated by external rating agencies</li> <li>Minimum Average Security Coverage Ratio of 1.5x</li> </ul>
	<ul> <li>Weighted average as on 31-Mar-19 is 2.2x</li> <li>Average Cash Receivable Coverage (net off project expense) of 1.5x</li> <li>Collections through escrow mechanism</li> </ul>





### **Corporate Book Approval Process**



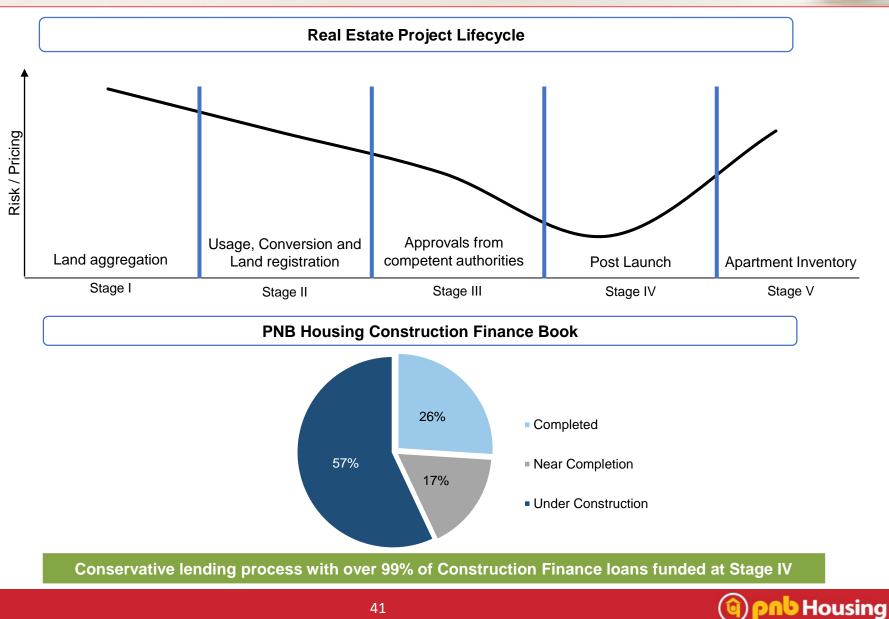


Robust loan approval process with >85% loans approved by Credit Committee of the Board

CCB: Credit Committee of Board



### **Construction Finance Loan Stages**



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# Corporate Term Loans

- Constitutes 4% of AUM
- Spread across 51 reputed developers
- Top 7 markets contributes over 77%
- Residential : Commercial 62:38
- Earmarked/Identified cashflows



#### **Lease Rental Discounting**

- Constitutes 3% of AUM
- Spread across 15 reputed developers
- Presence in 8 large cities
- 100% of LRD are backed by leased out commercial office building with multiple tenants
- Class "A" property and tenants



### **Corporate Book Stretched Exposures under Corrective Measures**



**Gross Non Performing Assets** 

#### **4 Key Corporate Book Exposures** Issue: Increase in FSI resulting in scope change Weighted Slower sales due to market slowdown **Average Security** Aberration due to litigation **Coverage of over** Status: **2**x All approvals in place now Stronger partner expected to be on Board through sale or JV Sale of land parcels underway to potential buyers to clear dues **3 Exposures under GNPA** Exposure 1: Slower construction due to delay in completion of municipal infrastructure and inturn sales; Security coverage of ~3.5 times Weighted · Another developer is in the process of taking over the project; expect cure **Average Security** by end of 2019 **Coverage of over** Exposure 2: 2.5x Slower project progress due to market slowdown; Security coverage of ~5 times

- Initiated SARFEASI
- Exposure 3:
- Under Litigation at corporate level; Security coverage of over 2.5 times
- Developer under the structured payment plan, made partial payment; expect cure in FY20

Outstanding on these exposures reduced by 9% from 31-Mar-19 to 30-Sep-19

ECL Provision at 33%; additional Steady State Provision of INR 169 core





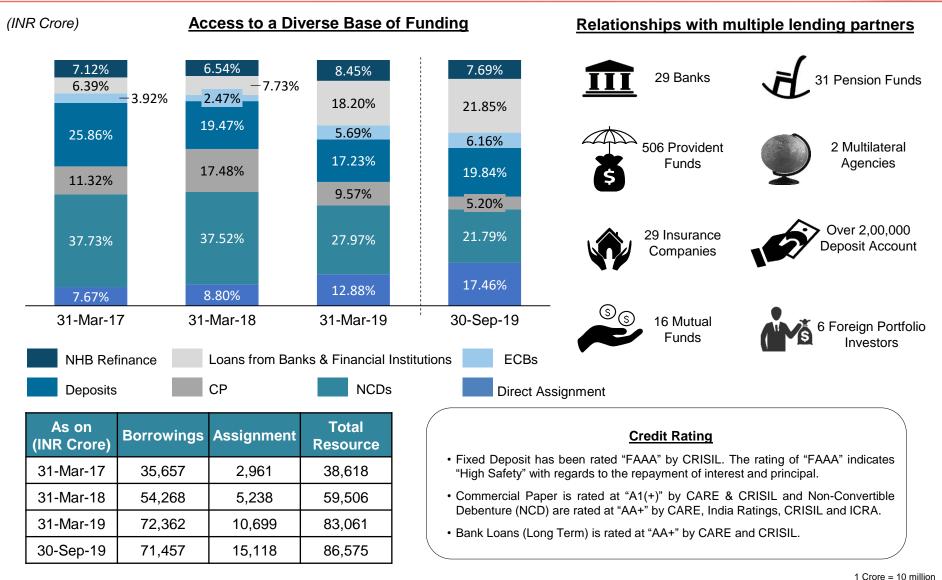


### Well Diversified Resource Profile



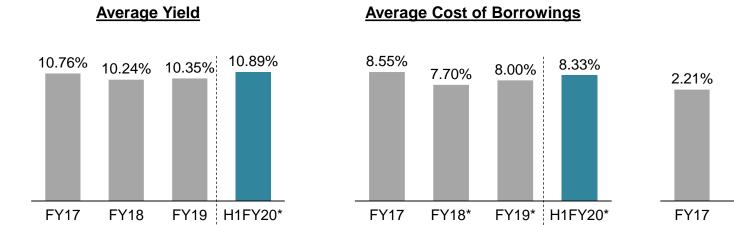
Housing

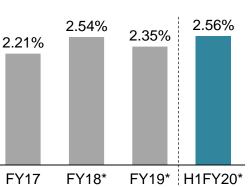
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### Margin Analysis

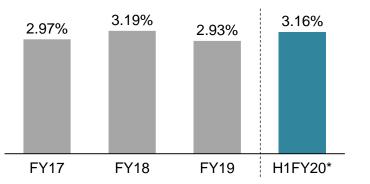






**Spread** 

#### NIM



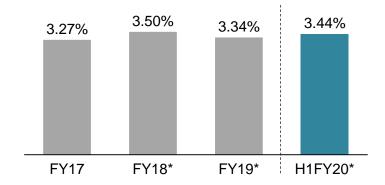
Ratios are calculated on Monthly Average

Gross Margin is net of acquisition cost

\*As per IndAS

For the calculation of ratios P&L numbers for FY18, FY19 & H1FY20 are as per Ind AS

#### **Gross Margin**

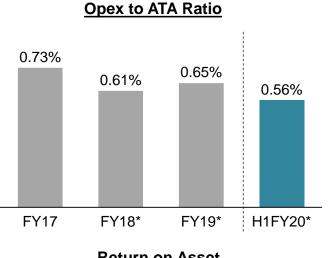


Finance Limited

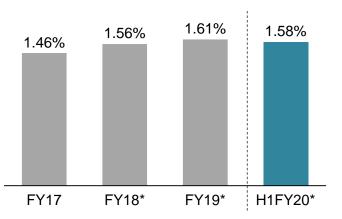
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### Operating Leverage playing out with Better Return Profile

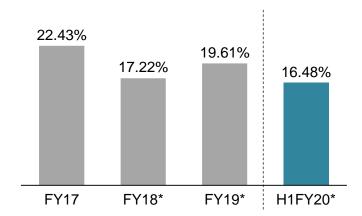




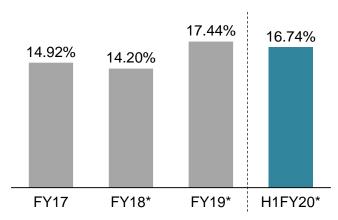
#### Return on Asset



#### Cost to Income Ratio



#### Return on Equity



Ratios are calculated on Monthly Average

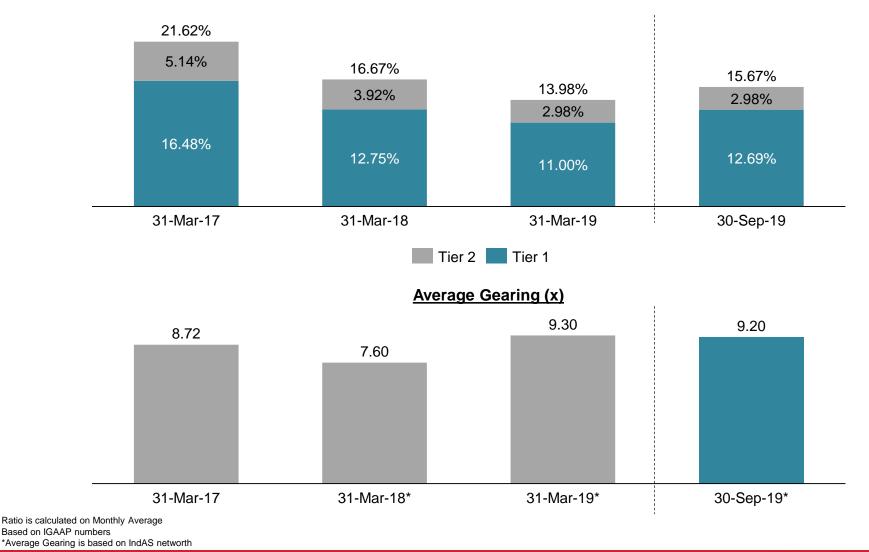
\*As per IndAS

Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost)/Average Total Assets as per Balance sheet For the calculation of ratios P&L numbers for FY18, FY19 & H1FY20 are as per Ind AS



### **CRAR** and Gearing

#### Capital to Risk Asset Ratio



Finance Limited

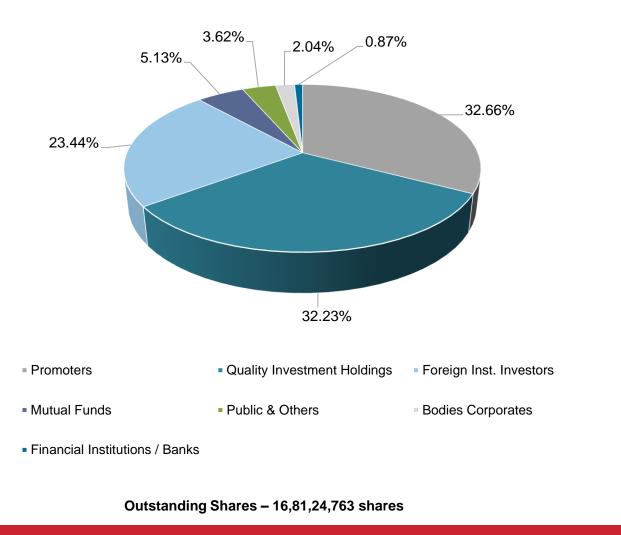
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### Shareholding





#### Shareholding as on 27-Sep-19

### Top Shareholders General Atlantic Singapore Fund, Franklin Templeton MF, Varde Holdings, Fidelity International, Malabar Investments, Birla MF, Auburn Ltd, Vanguard, SBI MF, Wellington Trust Company.

MSCI 💮

Included in **"MSCI Global Small Cap Index"** in November 2018







### **Consolidated Profit & Loss Statement**



Particulars (INR Crore)	Q2 FY20	Q2 FY19	YoY	Q1 FY20	QoQ	H1 FY20	H1 FY19	YoY	FY19
Interest Income	2,015.9	1,612.1		1,979.4		3,995.3	3,135.9		6,792.9
Add: Net gain on fair value changes	24.0	18.0		39.4		63.4	26.8		128.9
Add: Income on derecognized (assigned) loans	109.9	61.7		119.3		229.2	61.7		308.1
Less: Finance Cost	1,521.3	1,228.9		1,512.7		3,034.0	2,328.6		5,116.4
Net Interest Income	628.5	462.9	36%	625.5	-0.5%	1,253.9	895.8	40%	2,063.5
Add: Fees and commission Income	80.0	116.4		92.8		172.8	232.0		449.4
Less: Fees and commission expense	2.7	15.6		3.5		6.1	33.7		54.6
Add: Other Income	0.6	0.0		1.7		2.3	0.2		3.9
Gross Income	706.4	563.7	25%	716.4	-1%	1,422.9	1,094.3	30%	2,462.2
Operating Expenses									
Less: Employee Benefit Expenses	71.0	80.9		68.0		138.9	131.5		303.9
Less: Other Expenses	41.1	37.8		53.9		95.0	91.7		203.6
Less: Depreciation and Amortisation	16.8	7.9		16.4		33.2	14.6		31.4
Pre Provision Operating Profit	577.6	437.1	32%	578.2	0.1%	1,155.7	856.5	35%	1,923.3
Less: Impairment on financial instruments & Write-offs (Expected Credit Loss)	151.6	64.7		164.2		315.7	108.7		188.9
Profit Before Tax	426.1	372.5	14%	414.0	3%	840.0	747.8	12%	1,734.4
Tax Expense									
-Current Tax	72.1	114.7		138.0		210.1	252.3		503.5
-Deferred Tax	-13.0	4.8		-8.4		-21.4	-13.3		39.4
Less: Total Tax Expense	59.1	119.5		129.6		188.7	239.0		542.9
Net Profit after Tax	367.0	252.9	45%	284.5	29%	651.3	508.8	28%	1,191.5
Add: Other Comprehensive Income	-43.5	1.4		27.0		-16.5	1.6		-102.3
Total Comprehensive Income	323.3	254.3		311.5		634.8	510.4		1,089.2
EPS (Basic)	21.8	15.1		17.0		38.8	30.4		71.2

As per IND AS 1 Crore = 10 mn



### **Consolidated Balance Sheet**



	Particulars (INR Crore)	30-Sep-19	31-Mar-19
	LIABILITIES		
1	Financial Liabilities		
(a)	Derivative financial instruments	172.9	210.8
(b)	Payables		
	(I) Trade Payables		
	(i) total outstanding dues of micro enterprises and small enterprises		
	(ii) total outstanding dues of creditors other than micro enterprises and small enterprises	114.4	127.2
(c)	Debt Securities	21,894.5	29,604.9
(d)	Borrowings (Other than Debt Securities)	30,830.2	26,793.2
(e)	Deposits	16,549.4	14,023.0
(f)	Subordinated Liabilities	1,438.6	1,437.7
(g)	Other financial liabilities	1,818.2	2,091.3
	Sub Total - Financial Liabilities	72,818.2	74,288.1
2	Non-Financial Liabilities		
(a)	Provisions	35.5	25.2
(b)	Other non-financial liabilities	1,051.1	2,011.8
	Sub Total - Non-Financial Liabilities	1,086.6	2,037.0
3	EQUITY		
(a)	Equity Share capital	168.1	167.5
(b)	Other Equity	7,867.2	7,376.4
	Equity attributable to equity holders of the parent	8,035.3	7,543.9
	Non-controlling interest	-	-
	TOTAL – EQUITY & LIABILITIES	81,940.1	83,869.0

	Particulars (INR Crore)	30-Sep-19	31-Mar-19
	ASSETS		
1	Financial Assets		
(a)	Cash and cash equivalents	4,330.1	4,034.0
(b)	Bank Balance other than (a) above	0.1	0.1
(d)	Trade Receivables	27.4	38.8
(e)	Loans	74,269.1	74,287.9
(f)	Investments	1,917.0	4,560.7
(g)	Other Financial Assets	696.1	513.0
	Sub Total - Financial Assets	81,239.8	83,434.5
2	Non - Financial Assets		
(a)	Current tax assets (Net)	143.9	115.6
(b)	Deferred tax Assets (Net)	65.3	61.0
(c)	Investment Property	0.8	0.6
(d)	Property, Plant and Equipment	77.8	78.3
(e)	Capital work-in-progress	11.3	3.8
(f)	Other Intangible assets	160.2	24.2
(g)	Intangible assets under development	-	1.4
(h)	Other non-financial assets	37.8	18.5
(i)	Assets held for sale	203.1	131.1
	Sub Total - Non - Financial Assets	700.3	434.5
	TOTAL - ASSETS	81,940.1	83,869.0







### **Glimpses of Social Interventions**









#### **Enhancing Human Potential**

 Partnered with The Confederation of Real Estate Developers Association of India (CREDAI) to conduct Onsite & Offsite skill enhancement training programmes for construction workers



#### **Reaching Out, Reaching Far**

- Collaborated with various NGOs and real estate developers to establish 42 day care centres on various construction sites
- Children of construction workers are provided with education, hygiene and nutrition at these day care centres

#### **Investing in Education**

- Adopted two schools with VIDYA to provide quality education to the underprivileged children
- Scholarship program for underprivileged children
- In partnership, initiated a badminton training programme for sports development in Government schools





#### Improving Access to Health Care

- Supported operational cost to run cancer patient helpline and outreach clinic for the patients
- Launched a reproductive health and hygiene programme for young adolescent girls in five villages in UP





#### Winning Awards & Accolades





Awarded for **Best Customer Engagement** Initiative of the Year- by a HFC and Best CSR Practice of the Year



Mr. Nitant Desai awarded amongst Top 100 CIOs of India for the fourth consecutive year



Recognized at the prestigious 6th CSR Impact Awards, organized by CSRBOX in association with Dalmia Bharat



Awarded for **Excellence in Project Management 2019** by Talisma(leading provider of digital customer) amongst 1,700 existing clients



Once again, awarded Housing Finance Firm of the Year at the 11th Annual Estate Awards in Delhi.



Recognised as **Best Brand of India 2019** by The Economic Times



Bagged Gold in 'Home Loan Provider of the Year 2018'



Won Silver for Annual Report FY2017-18



Mr. Sanjaya Gupta recognised as One of the 'Most Promising Business Leaders of Asia 2019' at the Economic Times' Asian Business Leaders Conclave.





Winner at The Economic Times Innovation Tribe Awards 2018; winning trophy in BFSI category for its innovative digital solution iBox.



Bagged award at **Trescon BIG 50 BFSI Leaders Awards**. The award recognises leaders who identify need of the hour and leverage emerging technologies to provide holistic solutions.







### ...with Extensive Industry Experience





Sanjaya Gupta Managing Director Age : 56 Years

No. of Years with PNBHF : 9 Years

Age : 54 Years

No. of Years with

**PNBHF**: 6 Years

Prior Engagements :

Religare Finvest Ltd

**Financial Services** 

Age : 55 Years

No. of Years with

PNBHE: 24 Years

**GE Money Indiabulls** 

Prior Engagements : AIG, ABN Amro Bank N.V. and HDFC Limited



Age : 47 Years

Age: 47 Years

No. of Years with

PNBHF: 1 Year

Prior Engagements :

Xander Finance, Au Small Finance Bank.

ICICI Prudential Life

No. of Years with PNBHF : 7 Years

Prior Engagements : IndusInd Bank ABN AMRO Bank NV ICICI Bank Limited

#### Shaji Varghese ED - Business Development



Kapish JainInsurance, DeutscheKapish JainBankChief Financial Officer



#### Ajay Gupta ED - Risk Management



Sanjay Jain Company Secretary & Head Compliance •

Age : 57 Years

No. of Years with PNBHF : 8 Years

Prior Engagements : HDFC Standard Life Insurance, Union National Bank, ICICI Bank

#### Nitant Desai Chief Centralised Operation & Technology Officer



Anshul Bhargava Chief People Officer

Age : 52 Years

No. of Years with PNBHF : 7 Years

Prior Engagements : ARMS (Arcil) Indian Army



### ... under the Aegis of a Highly Experienced Board





Sh. Lingam Venkata Prabhakar **Non Executive Director** •----

> Age: 56 Years Current Position: **Executive Director** PNB

Nilesh S. Vikamsey

**Independent Director** 

**Current Position:** 

Sr. Partner, Khimji

Past President-ICAI

Kunverji and Co

Age:

55 Years

\_\_\_\_\_



Sunil Kaul Non Executive Director •----•

Age: 59 Years Current Position: MD, Carlyle Head, SE Asia, FIG, Carlyle



Ashwani Kumar Gupta Independent Director •----•

Age: 65 Years Current Position:

**Financial Consultant** 



Shital Kumar Jain **Independent Director** •-----

Age: 80 Years **Current Position:** Former Banker & Credit Head India. Citi



Shubhalakshmi Panse **Independent Director** •----•

> Age: 65 Years

Current Position: Former Banker. CMD, Allahabad Bank



Gourav Vallabh **Independent Director** •----

> Age: 42 Years **Current Position:** Professor of Finance. XLRI



R Chandrasekaran Independent Director

•----•

Age: 62 Years Current Position:

Founder and Former **Executive Vice** Chairman, Cognizant



Neeraj Vyas **Independent Director** •----•

Age: 61 Years **Current Position:** Former Banker, Dy. MD & COO, SBI



Sanjaya Gupta Managing Director

•----•

Age: 56 Years Current Position: MD, PNB Housing Finance



### **Corporate Governance**

#### Board of Directors

It has 10 members, 2 are non-executive directors, 7 are independent directors and Managing Director

Audit Committee (ACB)

It has 3 members, all are independent directors

Nomination and Remuneration Committee (NRC)

It has 4 members, 2 are independent directors and 2 are non-executive directors

Corporate Social Responsibility Committee (CSR)

It has 4 members, 2 are independent directors, 1 is non-executive director and Managing Director

Credit Committee of the Board (CCB)

It has 4 members, 3 are independent directors and Managing Director

Stakeholders Relationship Committee (SRC)

It has 5 members, 2 are independent directors, 2 are non-executive directors and Managing Director

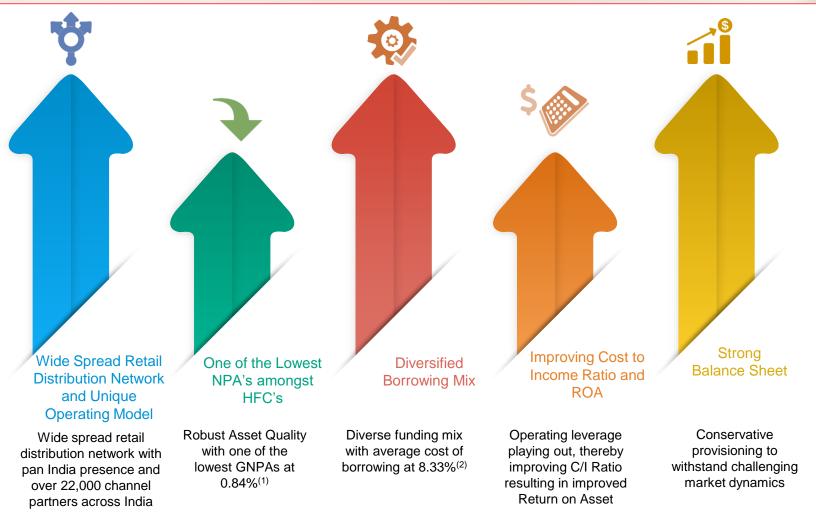
Risk Management Committee (RMC)

It has 5 members, 2 are independent directors, 2 are non-executive directors and Managing Director



#### Key Takeaways









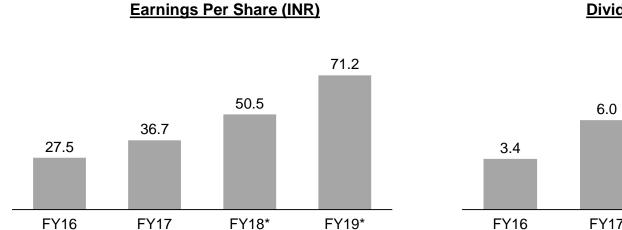


### **Return to Shareholders**

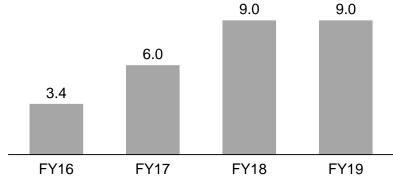


**phb** Housing

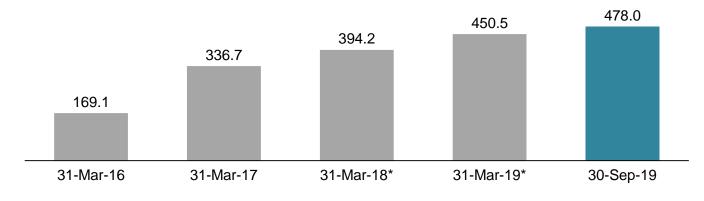
Finance Limited



Dividend Per Share (INR)



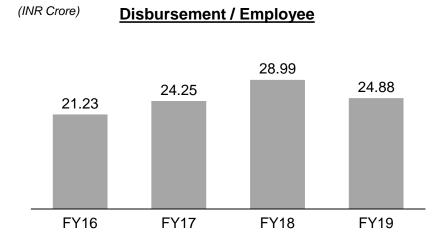
**Book Value Per Share (INR)** 



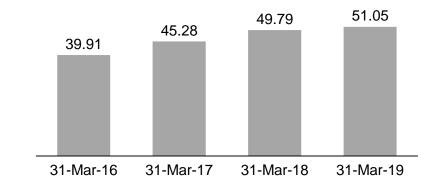
\*As per IND AS

### **Employee Efficiency**

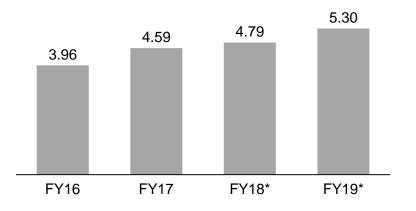




#### Loans Outstanding / Employee

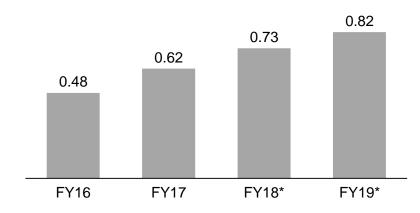


#### **Total Revenue / Employee**



Calculated on average number of employee for the year Average no. of employee for FY19: 1,450

#### **Profitability / Employee**



1 Crore = 10 mn \*As per IND AS

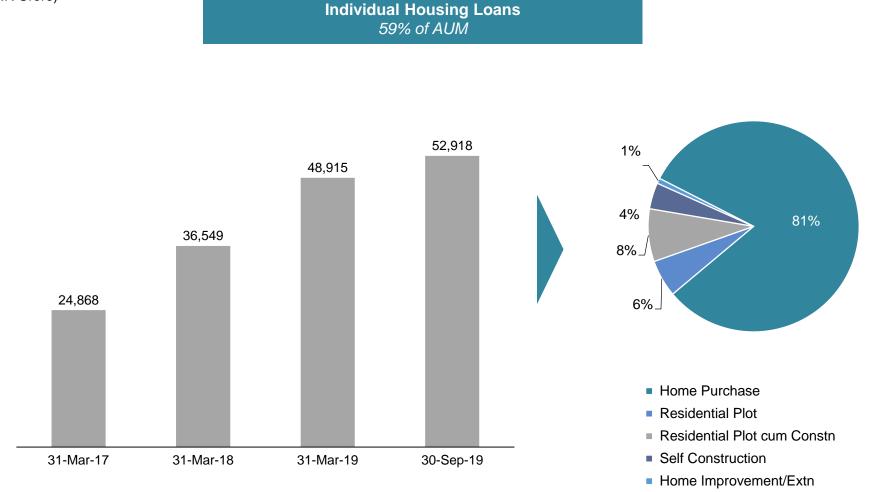
**Nb** Housing

Finance Limited

### Additional Details – Individual Housing Loans



(INR Crore)





### Glossary



ATA	Average Total Assets	
ATS	Average Ticket Size	
AUM	Asset Under Management	
BVPS	Book Value per Share	
C/I	Cost to Income	
CRAR	Capital to Risk Asset Ratio	
СР	Commercial Paper	
CTL	Corporate Term Loan	
DPS	Dividend per Share	
DSA	Direct Selling Agents	
ECB	External Commercial Borrowing	
ECL	Expected Credit Loss	
EIR	Effective Interest Rate	
EPS	Earning Per Share	
EWS	Economically Weaker Section	

GNPA	Gross Non-Performing Asset
HFCs	Housing Finance Companies
LAP	Loan against Property
LIG	Low Income Group
LRD	Lease Rental Discounting
NCDs	Non-Convertible Debentures
NII	Net Interest Income
NIM	Net Interest Margin
NNPA	Net Non-Performing Asset
NPA	Non-Performing Asset
NRPLs	Non-Residential Premises Loans
PAT	Profit After Tax
PCR	Provision Coverage Ratio
ROA	Return on Asset
ROE	Return on Equity



### Formulas



Ratios	Formulas Used
Average Borrowings (%)	Interest Expense / Average Borrowings
Average Gearing Ratio (x)	Average Borrowings / Average Net worth
Average Yield (%)	(Interest Income + Assignment Income) on Loans / Average Loan Assets
Cost to Income (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost) / (Net Revenue-Acquisition Cost)
Gross Margin (%)	Total Net Income excluding acquisition cost / Average Total Assets as per Balance sheet
NIM (%)	Net Interest Income / Average Earning Assets
Opex to ATA (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost) / Average Total Assets as per Balance sheet
PCR (%)	(ECL Provision + Steady state Provision) as a % of GNPA
ROA (%)	Profit After Tax / Average Total Assets
ROE (%)	Profit After Tax / Average Net worth
Spread (%)	Average Yield - Average Cost of Borrowings





## **Thank You**

Company:

PNB Housing Finance Limited CIN: L65922DL1988PLC033856 Ms. Deepika Gupta Padhi (Head-Investor Relations) Phone: +91 11 23445214 Investor.relations@pnbhousing.com

www.pnbhousing.com

