



Hindustan Unilever Limited

Hindustan Unilever Limited
Unilever House
B D Sawant Marg
Chakala, Andheri East
Mumbai 400 099

Tel: +91 (22) 3983 0000
Web: www.hul.co.in
CIN: L15140MH1933PLC002030

18th July, 2016

Stock Code BSE: 500696
NSE: HINDUNILVR
ISIN: INE030A01027

BSE Limited,
Corporate Relationship Department,
2nd Floor, New Trading Wing,
Rotunda Building, P.J. Towers,
Dalal Street,
Mumbai – 400 001

National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor,
Plot No. C/1, G Block,
Bandra – Kurla Complex,
Bandra (E),
Mumbai – 400 051

Dear Sir,

Sub: Investor Presentation

Pursuant to the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the presentation to analysts/investors on financial results of the Company for the quarter ended 30th June, 2016.

Please take the above information on record.

Thanking You.

Yours faithfully,
For Hindustan Unilever Limited

Dev Bajpai
Executive Director (Legal & Corporate Affairs)
and Company Secretary
Membership No. F3354



indulekha[®]
Bringha Oil

**AYURVEDIC MEDICINE FOR HAIRFALL.
HELPS GROW HAIR.***

Safe Harbor Statement

This Release / Communication, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise, which are forward looking statements. These forward looking statements are based on certain expectations, assumptions, anticipated developments and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, market growth, intense competition and the pricing environment in the market, consumption level, ability to maintain and manage key customer relationship and supply chain sources and those factors which may affect our ability to implement business strategies successfully, namely changes in regulatory environments, political instability, change in international oil prices and input costs and new or changed priorities of the trade. The Company, therefore, cannot guarantee that the forward looking statements made herein shall be realized. The Company, based on changes as stated above, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward looking statements as may be required from time to time on the basis of subsequent developments and events. The Company does not undertake any obligation to update forward looking statements that may be made from time to time by or on behalf of the Company to reflect the events or circumstances after the date hereof.

Agenda

1

Strategy

2

Business Context

3

Current Quarter Performance

4

Looking Ahead

Clear and compelling strategy

Strategic Framework

THE COMPASS	
WE ARE UNLIVER	
VISION	<p>WE ARE A SUCCESSFUL, GROWING, SUSTAINABLE BUSINESS</p> <p>WE WORK TO CREATE A BETTER FUTURE EVERY DAY</p> <p>We bring people that work hard and care about the world, brands and services that are good for them and good for others. We will inspire people to take small everyday actions that can add up to a big difference for the world.</p> <p>We will develop new ways of doing business with the aim of doubling the size of our company while reducing our environmental impact.</p>
MISSION	<p>We focus on customers and partners, with a focus on how to serve them.</p> <p>We find growth in the way we connect, share, inspire and communicate. When we fulfill our responsibilities to them, our shareholders, and the world.</p> <p>We will use thoughtful growth, innovation and a positive approach to all our stakeholders. Based on clear accountability and bias for action.</p>
WHERE WE WILL WIN	
FOCUS	We share and grow volume in every category and country.
HOW WE WILL WIN	
WINNING WITH BRAND AND INNOVATION	1 Define superior products, design, branding and marketing
	2 Engage better, faster, smarter
	3 Invest in more consumers across needs and price points
	4 Lead market development
	5 Use multi-segment solutions
	6 Be an essential provider
	7 Learn, replicate and consumer led value chain
	8 Drive return on brand equity
	9 Agile, and competitive organization
	10 Regeneration and diverse talent pipeline ready to meet our growth ambitions
WINNING THROUGH OPERATIONAL EXCELLENCE	11 Performance culture which supports our vision
	12 Leverage our operating framework for competitive advantage

Sustainable Living Plan



Goals

Consistent **Growth**

Competitive **Growth**

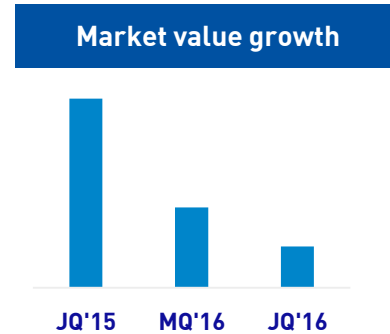
Profitable **Growth**

Responsible **Growth**

JQ 2016: Quarter Summary

❑ Challenging business environment

- Market growth further slows down – volume and value
- Higher commodity costs
- Competitive activity remains high



❑ Business tracking ahead of market with sustained margin improvement

JQ 2016 : Profitable volume-led growth sustained

- ❑ **Domestic Consumer growth at 4%, underlying volume growth at 4%**
 - Impact of phase out of Excise Duty benefits on topline -40 bps

- ❑ **Operating Profit (PBIT) at Rs. 1543 crores, up 7%; margin expands +70 bps**
 - Impact of phase out of Excise Duty benefits on PBIT -15 bps
 - COGS lower by 100 bps; driven by lower input costs and savings programs
 - Competitive spends maintained across segments; A&P at 11%, down 60 bps
 - Employee costs up 70 bps, arising from provision reversal in base quarter

- ❑ **PAT (bei) at Rs. 1128 crores up 6%; Net Profit up 10% at Rs. 1174 crores**

Financial Statements reported as per IND AS

New Reporting Segments

Old Segments	New Segments
Soaps and Detergents <ul style="list-style-type: none"> • Fabric Wash • Household Care • <u>Personal Wash</u> 	<ul style="list-style-type: none"> • Fabric Wash • Household Care • <u>Water</u> <p style="text-align: right;">Home Care</p>
Personal Products <ul style="list-style-type: none"> • Oral Care • Skin Care • Hair Care • Deodorant • Color Cosmetics 	<ul style="list-style-type: none"> • <u>Personal Wash</u> • Oral Care • Skin Care • Hair Care • Deodorant • Color Cosmetics <p style="text-align: right;">Personal Care</p>
Packaged Foods <ul style="list-style-type: none"> • Foods • Popular Foods • <u>Modern Foods</u> • <u>Ice Cream & Frozen Desserts</u> 	<ul style="list-style-type: none"> • Foods • Popular Foods <p style="text-align: right;">Foods</p>
Beverages <ul style="list-style-type: none"> • Tea • Coffee 	<ul style="list-style-type: none"> • Tea • Coffee • <u>Ice Cream & Frozen Desserts</u> <p style="text-align: right;">Refreshment</p>
Others <ul style="list-style-type: none"> • <u>Water</u> • Infant & feminine care • Exports 	<ul style="list-style-type: none"> • Infant & Feminine Care • Exports • <u>Modern Foods</u> <p style="text-align: right;">Others</p>

Broad based growth across segments in a slowing market

Segments	Sales Growth (%)
Home Care	7
Personal Care	2
Refreshment	5
Foods	4
Domestic Consumer	4

- **Home Care:** Growth led by healthy volumes
- **Personal Care:** Step up in Personal Products, offset by deflation in Personal Wash
- **Refreshment:** Continued steady growth
- **Foods:** Healthy underlying growth impacted by one-offs

Continued focus on innovations



Impactful 360 activation

FAL: Association with TV Series



Surf Excel: Ready for Life

Surf Excel attempts tearjerker, launches ad film #ReadyForLife

By Ashish Sharma, April 26, 2013 | 75 Facebook | 10 Twitter | 10 LinkedIn

The detergent brand from the ITC, earlier highlights the importance of sharing and caring.

Among the many skills and qualities that make us ready for life, generosity and compassion are the ones that are most important. And here, Surf Excel's tear-jerking ad film #ReadyForLife is a one-time, one-of-a-kind ad. Conceived by Ashish Sharma, the ad is an extension of the 'Share with Love' or 'Share with Good' global theme.



Bru: Summer thrills with taste



Axe: Movie tie up



Dove: Break the rules of Beauty



Knorr: World on a plate



Home Care



Fabric Wash | Household Care | Water

Home Care

Growth led by healthy volumes



- ❑ **Fabric Wash:** Growth driven by the premium segment
 - Surf, our largest brand, maintains its strong growth momentum
- ❑ **Household Care:** Vim liquids continues to do well
- ❑ **Water:** Strategic interventions starting to deliver; robust devices growth

Personal Care

LUX

Dove

Pears®

Rexona

Hamam



NEW Fair & Lovely

POND'S



LAKMÉ

St. Ives
FRESH, BETTER, NATURAL!™

CLINIC
PLUS+



TRESemmé
USED BY PROFESSIONALS™

indulekha™

closeup

Pepsodent

ayush
LEVER
therapy

AXE

Personal Wash | Skin Care | Hair Care | Oral Care | Deodorants | Color Cosmetics

Personal Care

Step up in Personal Products, offset by deflation in Personal Wash



- ❑ **Personal Wash:** Lifebuoy, Pears and Dove drive volume growth
- ❑ **Skin Care:** Growth led by the premium segment
 - BB & CC creams performing very well
- ❑ **Hair Care:** Volume led growth sustained; broad based across brands

Personal Care(contd.)

Step up in Personal Products, offset by deflation in Personal Wash



- ❑ **Oral Care:** Subdued performance
 - Sampling on Pepsodent core underway to drive trials on 'best ever flavor'
- ❑ **Colour Cosmetics:** Lakme delivers strong innovation led growth on premium make-up
- ❑ **Deodorants:** Axe does well, aerosol range relaunch in quarter

Indulekha acquisition completed in-quarter



INDULEKHA BRINGHA OIL — AYURVEDIC MEDICINE FOR HAIRFALL. HELPS GROW HAIR.*

Indulekha Bringha Oil is enriched with Bringhraj, a herb known in Ayurvedic Rasayanas as Keshraj – “King of Hair”. Extracts from the Bringhara plant are known for their medicinal properties that not only reduce hairfall but also revive and regenerate new hair growth. During the production of Indulekha Bringha oil, herbs like these are soaked in virgin coconut oil and matured under natural sunlight for up to 7 days. This makes Indulekha Bringha oil rich with the potent medicinal properties of these herbs.



Recommended Application

Indulekha Bringha Oil comes with an applicator – the Selfie comb*. It is a unique dispensing mechanism that deposits the medicinal oil directly on the scalp, reaching the roots of the hair. Squeeze the bottle gently and apply the oil using the selfie comb in smooth strokes all across the scalp, especially the affected areas. For best results massage the oil further into your scalp using your fingertips.



Recommended Dosage

Use regularly for at least twice a week. Apply and leave in for 3 to 4 hours. Wash and cleanse your scalp with a mild shampoo. If problem persists, please consult a physician.



Scalp with excessive hairfall

Healthy scalp with full hair



indulekha®
Bringha Oil

*Contains natural ingredients known to reduce hairfall and helps hair grow up to its natural potential.

Refreshment



Tea | Coffee | Ice Cream & Frozen Desserts

Refreshment

Steady growth



- ❑ **Tea:** Green Tea and Natural Care lead growth, driven by market development
- ❑ **Coffee:** Strong competitive position maintained in a deflationary cost environment
- ❑ **Ice Cream & Frozen Desserts:** Another quarter of robust growth

Foods



Foods

Healthy underlying growth driven by market development



- ❑ **Kissan** sustains strong growth on Ketchups; Jams impacted by one-off event
- ❑ **Knorr** delivers robust growth on Instant Soups and Noodles

JQ 2016 : Results Summary

Rs. Crores

Particulars	JQ'16	JQ'15	Growth %
Sales	7,988	7,713	4
PBIT	1,543	1,437	7
Add : Other Income	108	123	
Less : Finance Costs	6	5	
Exceptional Items – Credit / (Charge)	71	10	
PBT	1,715	1,565	10
Less : Tax	541	496	
PAT bei	1,128	1,063	6
Net Profit	1,174	1,069	10

- Exceptional item includes
 - One time write back of provision for pension benefits due to plan amendments of Rs. 115 Crore

HUL Ind AS transition : Points to note

1 Relaxations provided by SEBI (5th July '16) not availed

	SEBI Relaxation	Details	Published by HUL
1	Quarter Comparatives	Mandatory only for corresponding quarter of PY	All quarters published
2	FY15-16 (YTD) Comparatives	Mandatory only in MQ'17	Published
3	Limited Review for PY quarters	Mandatory from DQ'16	Completed
4	Audit for FY 15-16 (YTD)	Mandatory only in MQ'17	Completed

2 Excise duty treatment to change end of year

- **JQ, SQ & DQ'16 - As per SEBI circular dated 30-Nov-2015**
 - Excise duty will be shown *net of revenue*
- **MQ'17 - As per Schedule III of Companies Act,2013**
 - Excise duty *will be grossed in revenue and shown as cost of goods sold*

HUL Ind AS transition : Key impacts

	JQ '15			JQ '16
	IGAAP	Ind AS	Change	Ind AS
Net Sales (Rs cr.)	7973	7713	-261	7988
PBIT margin (%)	17.95%	18.63%	+ 68 bps	19.31%
Net Profit margin (%)	13.28%	13.86%	+58 bps	14.70%
* A&P % Sales	14.47%	11.57%	-289 bps	11.01%

* A&P – Advertising and Promotion

Outlook

- ❑ Near term market growth likely to remain muted; concern on recent volume trends
- ❑ Optimistic about medium term impact of Monsoon & 7th Pay Commission payouts
- ❑ Higher input costs likely
- ❑ Continued focus on driving volume led growth with improvement in operating margin
- ❑ Strategy unchanged: Consistent, Competitive, Profitable, Responsible Growth

Update 1: New Capital Investment in Assam



- ❑ Intend to set up a new manufacturing unit with an investment of about Rs.1000 crores
- ❑ Location planned near the existing factory in Doom Dooma, Upper Assam.
- ❑ Investment is subject to receipt of requisite approvals.
- ❑ New unit to be commissioned in early 2017.
- ❑ Reiterates HUL's commitment to Make in India and invest for growth in Personal Care.

Update 2: Intention to divest KCLL JV stake

- ❑ Intention to divest 50% shareholding in Kimberly-Clark Lever Pvt Ltd to JV partner, Kimberly-Clark Corporation (KCC)
 - 50:50 JV formed in 1995; Baby & Child Care and Feminine Care business in India under the brands 'Huggies' and 'Kotex'
- ❑ Decision is in line with HUL objective to focus on core business
- ❑ HUL and KCC will work together to define the terms and the future operating model for the business
- ❑ In the interim, business operations continue as usual

HUGGIES
MADE IN INDIA

kotex[®]


Hindustan Unilever Limited

 **Kimberly-Clark**

For more information & updates

Visit our website

<http://www.hul.co.in/investorrelations/>

June Quarter 2016
results

Hindustan Unilever Limited will release its financial results for June Quarter 2016 on Monday 18 July, 2016.

> [View more](#)



HUL Investor App

