

Ref No.: PSL/2019-20/CS/SE/38

Date: 13th August, 2019

To.

Listing Department

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor Plot No. C/1, G Block Bandra Kurla Complex

Bandra (E), Mumbai -400 051

Symbol: DIAMONDYD

To,

Corporate Relationship Department

BSE Limited P.J. Towers, Dalal Street Mumbai- 400 001

Security Code: 540724

Security ID : DIAMONDYD

Sub.: Corporate Presentation of the Company for the quarter ended 30th June, 2019

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Corporate Presentation of the Company for the quarter ended 30th June, 2019.

The aforesaid presentation is also available on the Company's website www.yellowdiamond.in

This is for your information and records.

Thanking you,

Yours faithfully,

For Prataap Snacks Limited

Om Prakash Pandey

Company Secretary & Compliance Officer

Encl: As above

Prataap Snacks Limited

(Formerly known as Prataap Snacks Pvt. Ltd.)

Office: Khasra No. 378/2, 378/1/4, Nemawar Road, Near Makrand House, Gram: Palda, Dist.: Indore (M.P.) India Phone: ++91-731-2437600, 2437642-10 E-mail: info@yellowdiamond.in CIN No. L15311MP2009PLC021746



Disclaimer



Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties, like regulatory changes, local political or economic developments, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Prataap Snacks Limited (PSL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward looking statements to reflect subsequent events or circumstances.

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Company Overview

Company Snapshot



21.3%

5 year revenue CAGR 100+

SKU's

14

Manufacturing facilities

#1

Market Leader in Rings

27+

States

240+

Super Stockists

4,100+

Distributors

11 MN

Packets sold per day

Diverse Product Portfolio

Focus On Product Innovation

Pan India Distribution Network

Core Management With Deep Domain Expertise

Strategically Located Manufacturing Facilities

Diverse Product Portfolio



POTATO CHIPS



- Potato based snack
- SKUs: 7 flavors
- Target group: All

CHULBULE*



- Rice grit & Corn grit based snack
- SKUs: 8 flavours
- Target group: Youth & Children

RINGS, KURVES & PUFF*



- Corn grit based snack
- Market leader in Rings
- SKUs: 8 flavours
- Target group: Children

NAMKEEN*



- Gram based#
- SKUs: 22 varieties
- Target group: All

PELLET SNACKS



- Wheat based
- SKUs: 4 flavours
- Target group: Children

YUM CAKE, CUP CAKE, COOKIE CAKE



- Cake variations with Chocolate fillings
- SKUs: 6 flavour
- Target group: Children and Youth

NAMKEEN & FRYUMS



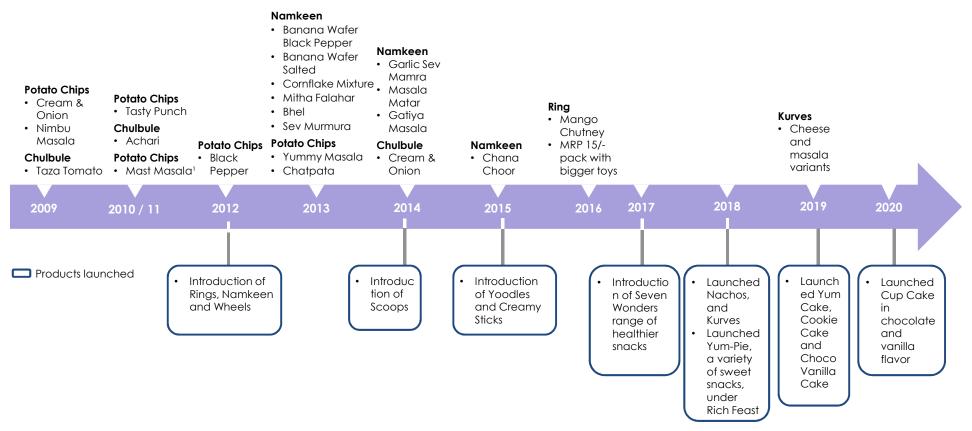
- Namkeen and Fryums catering to local tastes
- **SKUs:** 55 varieties
- Target group:
 All

Diverse product portfolio at strategic price points and pack sizes

*Chulbule – Random extruded corn based snack, *Rings, Kurves & Puff – Shaped extruded corn based snacks, *Namkeen – Traditional Indian snacks # Key component is Gram, however, based on the variants, multiple pulses and other condiments might be used

Focus On Product Innovation



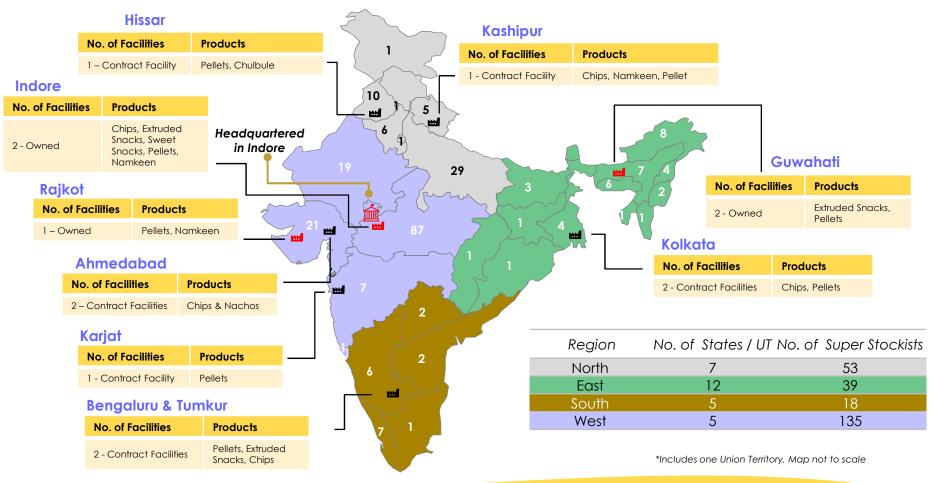


With a series of products and flavours launched over the years, Prataap Snacks has demonstrated the ability to introduce new products, deliver product innovation and redevelop product categories

Pan India Presence



Strategically located Manufacturing facilities to cater the regional demand



Guided By An Accomplished Board Of Directors



Arvind Mehta

Chairman & Executive Director

Over 29 years of experience in real estate business along with over 15 years in the snacks food industry and in the financing business

Amit Kumat

Managing Director & CEO

Over 22 years in the snacks food industry

Earlier with Prakash Snacks and Hello Agro Food Products

Apoorva Kumat

Executive Director (Operations)

Over 22 years in the snacks food industry

Earlier with Prakash Snacks and Hello Agro Food Products

G.V. Ravishankar

Nominee Director (Sequoia)

Over 12 years in management consultancy & PE investments

Previously worked with McKinsey & Company

Vineet Kumar Kapila

Independent Director

Ex-COO (RPC North of United Spirits) & earlier MD (Spencer's Retail)

Haresh Chawla

Independent Director

Partner (India Value Fund) & earlier CEO (TV18)

Chetan Kumar Mathur

Independent Director

Ex-CFO PepsiCo India (Snacks) 30 years of experience in F&B industry, worked with PepsiCo India for 23 years

Mr. V.T. Bharadwaj

Independent Director

General Partner at A91 Partners Over 15 years in management consultancy & PE investments Previously worked with Sequoia Capital and McKinsey & Company

Anisha Motwani

Independent Director

Partner (Storm the Norm Ventures) Earlier with General Motors India & Max Life Insurance Company

PSL has high standards of Corporate Governance and sound internal control policies

Core Management With Deep Domain Expertise



Corporate functions



Arvind MehtaChairman & Executive Director

Over 29 years of experience in real estate business along with over 15 years in the Snacks food industry and in the financing business



Amit KumatManaging Director & CEO

Over 22 years in Snacks food industry Earlier with Prakash Snacks and Hello Agro Food Products



Apoorva KumatExecutive Director (Operations)

industry.
Earlier with Prakash Snacks and
Hello Agro Food Products

Over 22 years in Snacks food



Subhashis Basu

Around 26 years in the FMCG sector Earlier with Parle, Pepsico India and Mother Dairy



Sumit Sharma *CFO*

16 years in Finance & Accounts
Earlier with Crompton Greaves, L&T-Case

Prataap Snacks' Evolution



Prakash Snacks incorporated. Commenced trading in Cheese Balls Installed Chulbule plant at Prakash Snacks in Indore

Sequoia's initial investment of Rs. 620 mn in Prataap Snacks

Prataap Snacks took over the business of Prakash Snacks

Doubled the capacity of Potato Chips plant at Indore from 6,000MT per annum to 12,000MT per

Introduction of Yoodles and Creamy Sticks annum

₹0/3

Indore chips manufacturing plant Conversion of company from

> Faering Capital took 2.9% stake

Private to Public

Guwahati new plant commissioned ISO Certification for

> Entered into 3P Contract Manufacturing in Kashipur and Karjat

> > 20/0

₹003

Set up a plant to manufacture Potato Chips in Indore

Prataap Snacks incorporated and set up a Potato Chips plant in Indore

Commissioned Rings and Namkeen plant in

Introduction of Rings, Namkeen and Wheels

Indore

2015

Commissioned Guwahati plant for Rings, Chulbule and Pellets

Introduction of Scoops

2012 20/8

> Increased the capacity of Chulbule and Rings plant at Indore

Successful IPO oversubscribed 47x; listed on NSE & BSE on Oct 5, 2017

Launch of Kurves, Nachos in Salty Snacks and Yum-Pie in Sweet Snacks

Entered into 3P Contract Manufacturing at Ahmedabad. Kolkata -2 and Bengaluru-2

Successfully launched Cup Cake

Concluded the merger of Pure N Sure

Commenced a Manufacturing facility in Hissar, Haryana

Note: Fiscal year ended March



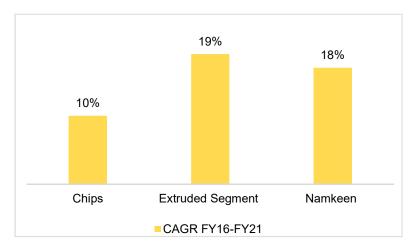
Industry Overview

Trends In The Indian Organised Snacks Market



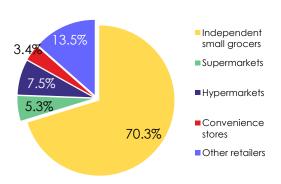
Organized snack market valued at Rs.220 Bn represents only ~40% of Rs.550 Bn total snack market

Organised snacks market to grow at CAGR of 14%



Source: Systematix Research Report March 2019

Sales channels

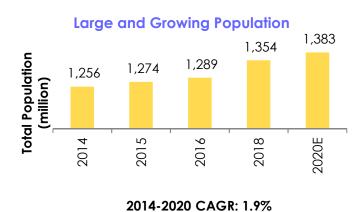


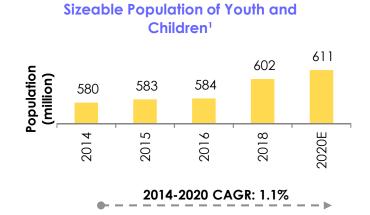
- Large presence of unorganised small grocery stores and corner shops
- Corner shops usually stock the smallest SKU size product
- Domination of small grocery stores and corner shops expected to continue for the next 5-10 years

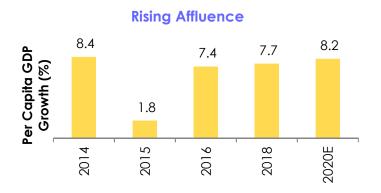
Source: Edelweiss PIR Report

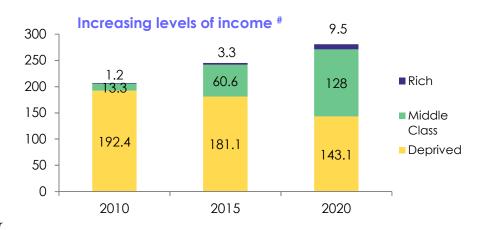
Backed By Strong Demographic Tailwinds in India











Source: EIU, Business Monitor International; data as per calendar year ended December

- McKinsey Global Institute, Census of India projections

Note: 1 Includes population aged 5-29 years



Avadh Snacks

Maintains growth momentum

Avadh Snacks Update



- Avadh Snacks delivered a robust topline performance for the quarter under review
- Continue to expand presence in Gujarat, the biggest salty snacks market in the country and a crucial market for Prataap's growth story
 - Traditional portfolio to use Avadh's distribution synergies to augment its presence in Gujarat
- Prataap Snacks' portfolio has been strengthened by including Avadh Snacks products
 - Product portfolio of Prataap Snacks and Avadh Snacks complement each other with a mix of regional and national flavors & variants across categories
- Avadh Snacks to continue expansion, deeper into its home market and into neighboring states using Prataap's existing distribution platform
 - Additional capacity expected by August end at Rajkot, Gujarat

Avadh Product Portfolio – Namkeen





Key Products: Bhavnagri Gathiya, Sada Mamra, Papdi Gathiya, Chavanu, Lasaniya Mamra

Price Point: Rs. 5, 10, 30, 50

SKUs: 34 varieties

Target group: All

Avadh Product Portfolio – Fryums





Key Products: Tomato Cup, Salted reffil, Masala cup, Chiji Noodles, Salli, White crunchy papd

Price Point: Rs. 5, 10,

SKUs: 21 varieties

Target group: Children



Q1FY20 Results Performance

Operational Overview



- In Q1FY20 despite facing a subdued overall consumption demand, PSL delivered a topline growth of 23.2% you owing to a healthy traction in salty snacks portfolio and robust growth in Avadh portfolio
- Growth in PAT was led by broad recovery in the Rings segment and better utilizations of capacities
- To leverage on the recovery witnessed in the salty and sweet snacks market PSL launched new products
 - Commissioned a new line for Cup cakes which was launched in chocolate and vanilla variants
 - To launch "Tiffin Cake" in the current quarter
- Concluded the merger procedure of Pure N Sure Foods with the parent Company, which is effective from 1 April
 2019
 - This will facilitate better operational efficiency for both, the Company as well its distributors and partners
- Successful execution of decentralized supply chain strategy
 - PSL successfully commenced the manufacture of Chulbule in its Hisar facility and Namkeen snacks in Kashipur facility

Financial Overview



In Q1 FY20, PSL reported:

- Revenue of Rs. 3,309.9 million, delivered double digit growth of 23.2% YOY
- Operating EBITDA* was up by 50.3% YOY to Rs. 272.1 million, with a margin of 8.2%
- PAT** for the quarter stood at Rs. 96.5 million
- EPS (Diluted) was at Rs. 4.12 per share in Q1FY20
- Cash Profits for the quarter were higher by 38.5%, at Rs. 249.4 million as compared to Rs. 180.1
 million in Q1FY19

*EBITDA for Q1FY20 (without the impact of IND-AS 116) at Rs. 228.0 million higher by 15 bps; EBITDA Margin at 6.9%

^{**} Profit After Tax for Q1FY20 (without the impact of IND-AS 116) at Rs 104.9 million

MD & CEO's Message





Commenting on Q1FY20 performance, Mr. Amit Kumat - Managing Director & CEO, Prataap Snacks Limited said:

"I am glad to share that we have begun FY20 on a positive note with Topline growth of 23.2% on a y-o-y basis despite the subdued overall consumption demand. This was due to healthy traction in the broader salty snacks portfolio, continued growth in the range of products under the Avadh brand and successful execution of decentralized supply chain strategy. The performance of Avadh continues to be robust during the quarter and additional capacity at Rajkot will come on stream in end-August aiding expansion plans.

During the quarter we undertook several measures to address the issue of capacity constraints and achieve streamlining of operations. Most of our facilities have successfully undergone debottlenecking which aided volumes growth. In addition, we commenced manufacturing of Chulbule at the Hisar facility and Namkeen Snacks at Kashipur. Further, we concluded the process of merger of wholly owned subsidiary Pure 'N' Sure Foods with the Company. This provides a simplified corporate structure and also allows for business efficiencies both for the Company as well as its distributors and partners.

The outlook is encouraging as overall demand which was sluggish for the last 6 months has shown signs of strong recovery. Our strategic choice on capacity additions in salty snacks and new products in sweet snacks, such as Cup Cakes is allowing us to open new market segments. We look forward to strong growth momentum in the ensuing quarters."





Particulars	Q1FY20	Q1FY19	Y-o-Y Change (%)
Income from Operations	3,309.9	2,686.1	23.2%
Raw Material Cost	2,333.5	1,864.5	25.2%
Gross Profit	976.4	821.6	18.9%
Gross Margins	29.5%	30.6%	-109 Bps
Operating EBITDA*	272.1	181.0	50.3%
Operating EBITDA Margins	8.2%	6.7%	+148 Bps
Depreciation	152.8	76.2	100.5%
Interest	20.8	0.9	2,211.1%
Profit After Tax**	96.5	103.9	-7.1%
EPS (Diluted) in Rs.	4.12	4.43	-7.0%

CONSLIDATED FINANCIALS, IN RS. MILLION EXCEPT AS STATED

^{*} EBITDA for Q1FY20 (without the impact of IND-AS 116) at Rs. 228.0 million higher by 15 bps; EBITDA Margin at 6.9%

^{**} Profit After Tax for Q1FY20 (without the impact of IND-AS 116) at Rs 104.9 million

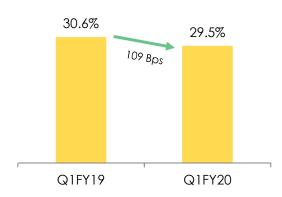
Financials – Q1FY20 Performance







Gross Margin (%)

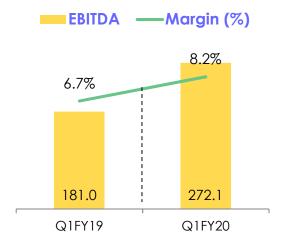


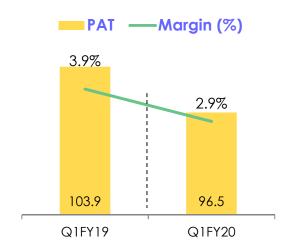
- Income from operations in Q1FY20 grew by 23.2% yoy to Rs. 3,309.9 mn on account of improved volumes in Salty snacks business and robust growth in Avadh portfolio
- Gross margins stood at 29.5% in Q1FY20 due to impact from increase in key raw material prices and Avadh consolidation

CONSOLIDATED FINANCIALS, IN RS. MILLION









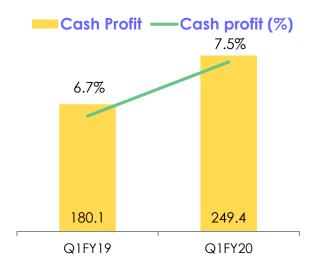
- EBITDA* grew by 50.3% yoy to Rs. 272.1 mn
- PAT** stood at Rs. 96.5 mn for Q1FY20
 - Depreciation was enhanced on account of intangible assets created upon acquisition of Avadh Snacks

*EBITDA for Q1FY20 (without the impact of IND-AS 116) at Rs. 228.0 million higher by 15 bps; EBITDA Margin at 6.9%

^{**} Profit After Tax for Q1FY20 (without the impact of IND-AS 116) at Rs 104.9 million

$Financials-Q1FY20\ Performance$







- The Company follows a conservative accounting policy and is amortizing intangible assets of Avadh Snacks
 - A lateral benefit has been contained tax outflow





- The Company has adopted Ind AS 116 Leases using modified retrospective approach under which the cumulative effect of initial application is recognized as at 1 April 2019 and does not require restatement of comparative information
 - Consequently, operating lease and job work charges have changed from other expenses and cost of materials consumed to depreciation expenses and finance costs
- EBITDA for Q1FY20 (without the impact of IND-AS 116) at Rs. 228.0 million higher by 15 bps; EBITDA Margin at 6.9%
- Profit After Tax for Q1FY20 (without the impact of IND-AS 116) at Rs 104.9 million

Synergies from merger of Pure N Sure with Company



During the quarter, PSL successfully concluded the merger of Pure N Sure Foods with the Company

There are several synergies which the Company will enjoy from the merger

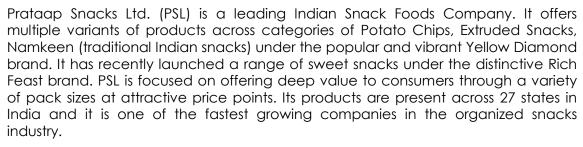
- Simpler corporate structure will aid in efficient management
- Facilitate better operational efficiencies for both, the Company, its distributors and partners
- Better overall cash flow management
- Single entity to help efficient tax management at overall level





- The company completed the acquisition of Avadh Snacks Private Limited in Q3FY19
- The Company has accounted for the business combination as at the acquisition date in accordance with para 45 of Ind AS 103 'Business Combinations' in Q3FY19
- As per IndAS38, the Intangible Assets (other then Goodwill) are being amortized over a period of
 20 years
- A proportionate amount has been charged to the statement of profit and loss for Q1FY20 under the head depreciation and amortization expenses
 - A lateral benefit has been contained tax outflow

About Prataap Snacks Ltd.



Headquartered in Indore, India; PSL operates 14 manufacturing facilities of which 5 facilities (Indore 1, Indore2, Assam-1, Assam-2 and Gujarat) are owned and 9 facilities (located in Ahmedabad, Kolkata Bangalore, Kashipur, Karjat and Hissar) are on contract manufacturing basis. Its distribution network includes more than 240 super stockists and more than 4,100 distributors allowing it extensive reach across the country. PSL has a wide presence across the country that is equally spread in metro cities and urban clusters as well as in rural areas and Tier 2 and 3 cities and towns. Its products are available at independent grocers and small retail stores in the lanes and bylanes of its key markets and it is now building up its presence in supermarkets, hypermarkets and modern trade outlets.

Led by an able and experienced leadership and guided by an accomplished Board of Directors, PSL is a socially responsible corporate citizen with a strong focus on Corporate Governance and Internal controls. Following a successful IPO in September 2017, PSL is now listed on the Bombay Stock Exchange (BSE:540724) and National Stock Exchange (NSE:DIAMONDYD) in India.



Sumit Sharma

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Thank You