

31st October, 2023

The National Stock Exchange of India Ltd.,

The Listing Department, "Exchange Plaza", Bandra Kurla Complex, Bandra (East), Mumbai – 400 051

Scrip Symbol: TCI Scrip Code: 532349

Dear Sir/Madam,

<u>Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations,</u> 2015

BSE Ltd.

Dalal Street,

Mumbai - 400 001

The Department of Corporate Services,

Phiroz Jeejeebhoy Towers,

Dear Sir/Madam,

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors' Presentation for the H1/FY 2023-24.

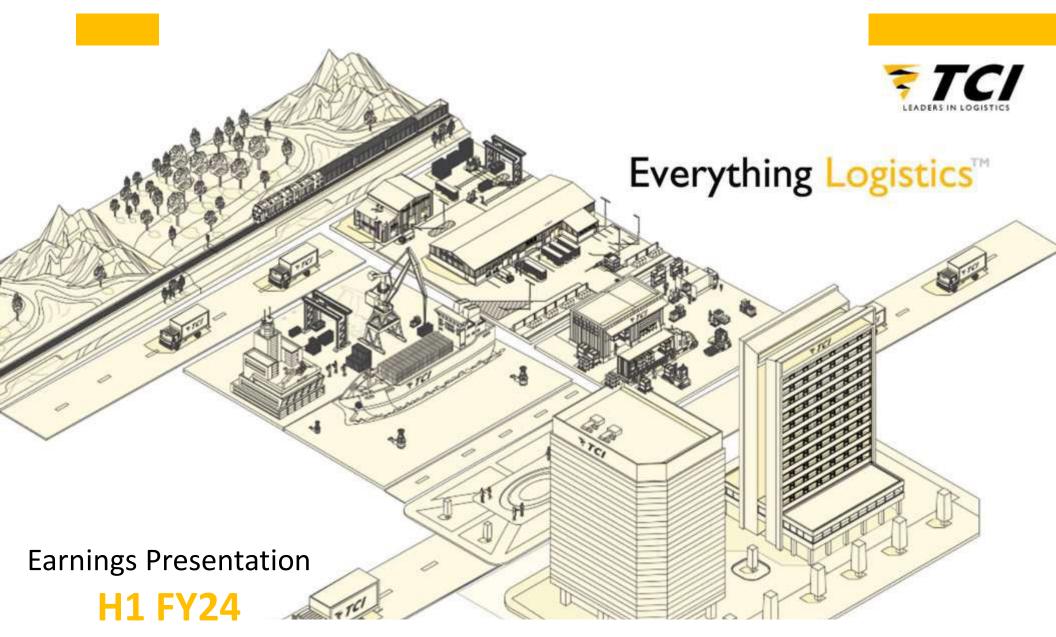
This is for your information and necessary records.

Thanking you,

Yours Faithfully,

For Transport Corporation of India Limited

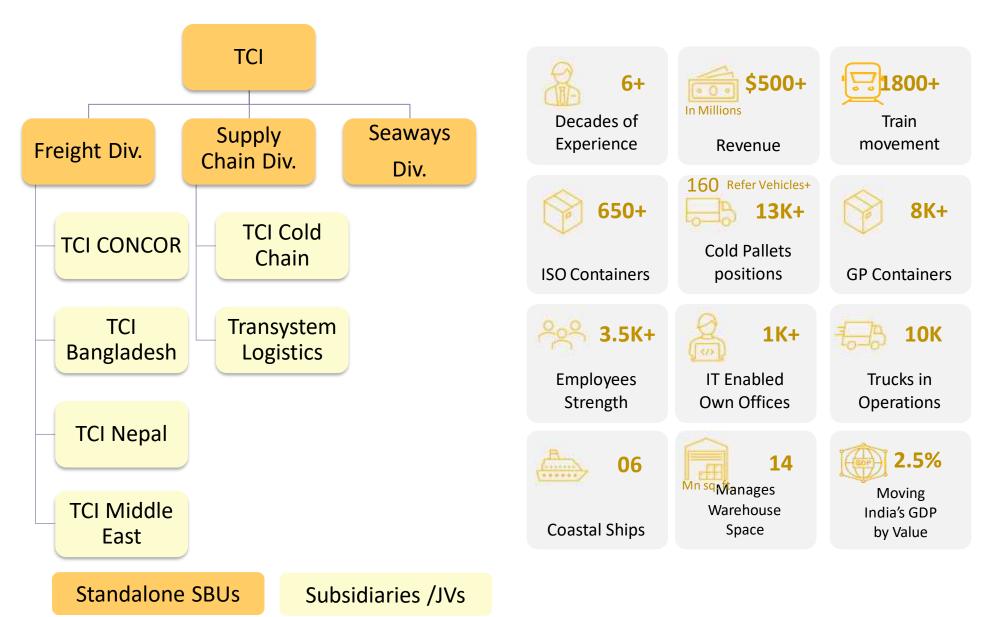
Archana Pandey
Company Secretary & Compliance Officer
Encl: a/a



31st Oct 2023

TCI Consolidated Overview





Logistics industry Growth drivers





Consumer Driven

- Growth of omni channel retail prompting supply chain changes
- High Degree of Urbanization
- Diverse consumer base, premium, mid-market and economy segment
- Product loyalty diminishing & putting pressure on supply chains



Customer Driven

- Focus on core area of business leading to increased outsourcing
- **Increasing** Adoption of tech
- **Increased Demand** for bespoke and customized solutions
- Shift towards alternative modes of transportation: Multimodal green logistics



Industry Driven

- Large market Size
- Shift in global supply chains due to China+1 strategy
- **National Logistics** Policy giving positive direction (Modal mix change, Digitization, Standardization)

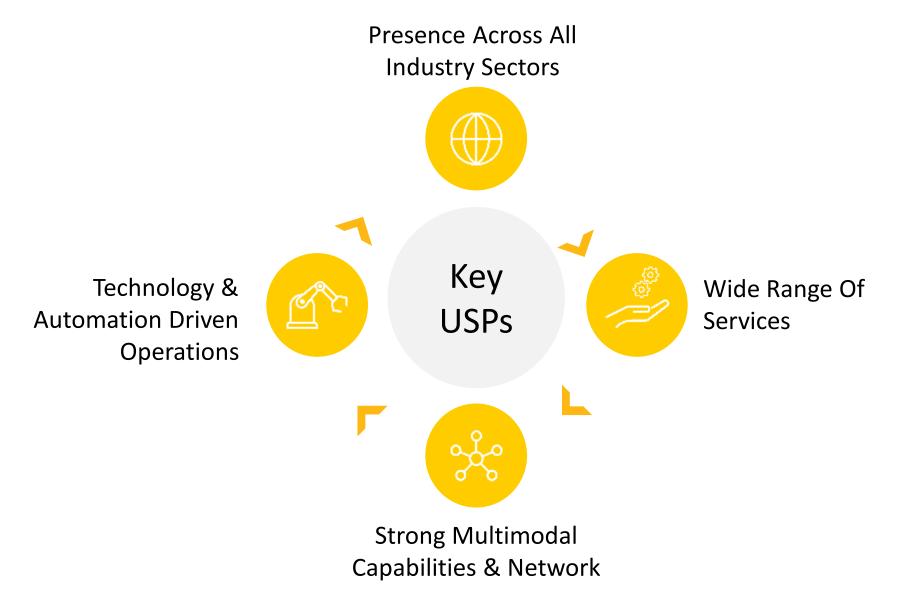


Regulatory & Government Initiatives

- Infrastructure push PM Gati Shakti, Bharat Mala, Sagar Mala, MMLP, DFC
- Boost to domestic supply chain, PLI, Atmanirbhar Bharat
- GST, E-way bill, ULIP and Einvoicing driven governance push and formalization

Company Strategy: Everything Logistics





Range of services for customized solutions for customized solutions

LTL/FTL Warehousing **Port Logistics** Freight Forwarding **Coastal Shipping** Products / Services Domestic Rail: Container & Auto movement CHA Unlock **International Country Operations** Business ODC/PHH Liquid & Gas Bulk Logistics **Potential** In/Outbound Logistics **Reefer Storage** Reefer TPT

Customised Solution

- 3PL / 4PL
- End-to-End Supply Chain Solution
- Integrated Multimodal Solution
- Control Tower and Consultancy

Verticals Served/ Products

- Automobiles
- E-Commerce
- Retail and CP
- Chemicals
- Hi-tech (ICE)
- Industrial &
- Healthcare/
- Engineering

Lifesciences

- Agri
- Energy & Renewables
- Aviation & Defense

Benefits For Customers

- Single Window Solution
- Operational Cost Efficiencies
- Trusted Delivery & Fulfillment
- Economies of Scale
- Cold Chain
- SAARC+ CHA

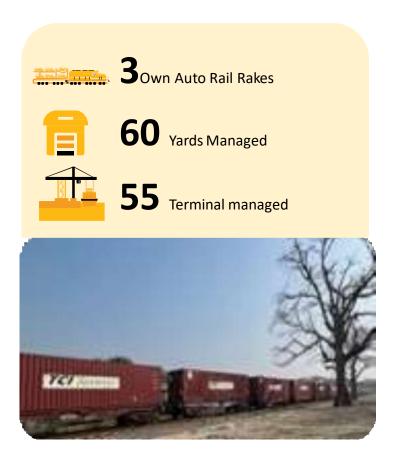
Strong Multimodal Capabilities & Network TICI



Serving multiple sectors: Agri, Metals, Chemical, Automotive etc incl. cross border



TEUs handled: 50000 (H1 2022-23) 66041 (H1 2023-24)



Full Rail rake movements: 900 (H1 2022-23) 1165 (H1 2023-24)

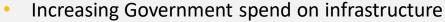
Presence across all industry sectors



capturing most of economic activities



Engineering and Industrial



- Growth in size of GDP
- PLI, 100% FDI in select sectors



Metals and Construction Material

- Increasing Investment in Core sector
- Infrastructure development



Chemical and Pharma

- Increasing demand for specialty chemicals
- Rising awareness about health care



Automotive (Mobility and Industrial)

- Untapped 4W market, 3% penetration vs 22% in China. India is 4th largest market
- Rising middleclass population
- Infrastructure spend



Consumption driven sectors: FMCG, Retail, FMCD, Apparel, textiles etc.

- Increasing per capital income
- Rise of middle-class and youth population
- Expansion of E-com to tier 3/4/5 cities



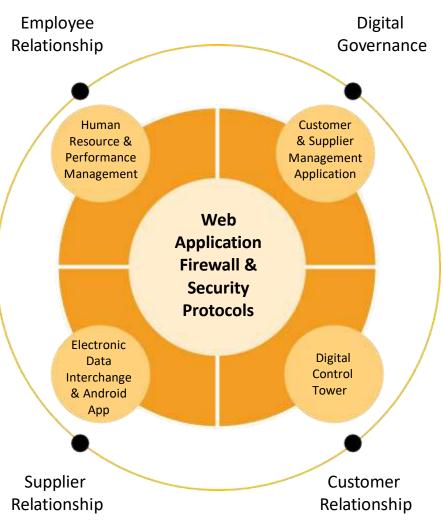
Agriculture, Food grains

- Increasing use of technology in crop production, soil fertility
- Increasing population density and Gov. focus to stabilize supply chains around distribution

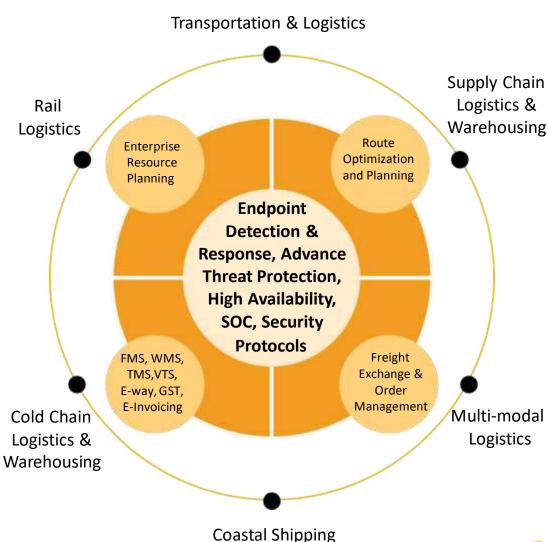
360° Technology Adoption







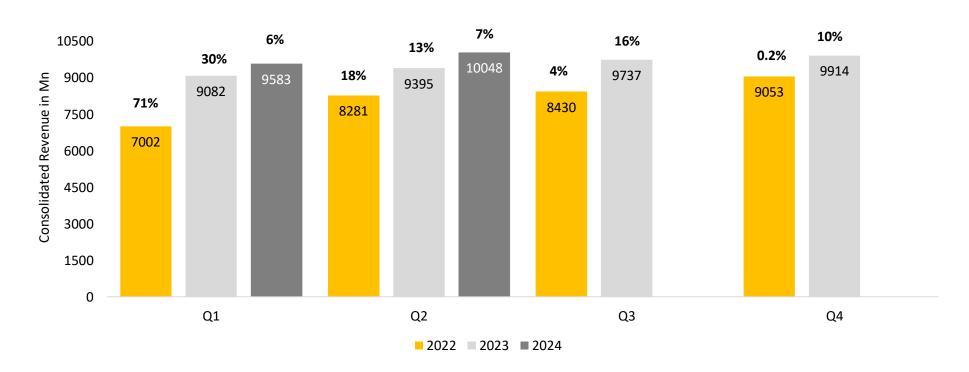
Core Business Operations Wheel



Key Highlights



- Growth momentum maintained amidst delayed festive calendar and mixed sectorial trends.
- Company's well-diversified service offerings, multi sectorial presence and adherence to core business fundamentals have contributed to consistency
- Our net borrowing remained at zero with additional cash surplus



TCI Freight Division: Industry nature and trends





- USD 180 B Freight Transport Market,
 highly fragmented and unorganized
- LTL Freight Transport Market, relatively organized with 15% share
- Increasing adoption technology like on demand trucking and real-time pricing
- Increasing awareness on sustainable logistics and demand for multimodal

Growth Drivers

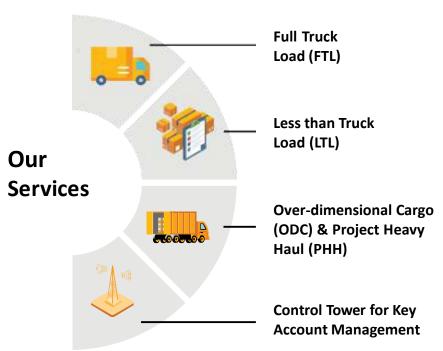
- Need for FTL & LTL from a single provider
- Anywhere to anywhere model
- Control Tower enabled customized
 Freight solution with end-to-end visibility
- Growing need for in-transit small storage facilities
- Packaging support for high value goods,
 fragile items in LTL segment



TCI Freight Division:

Core competencies and capabilities







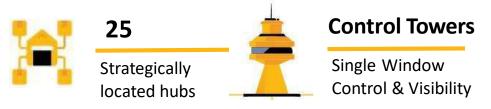
SAARC-BBIN



Integrated Surface Transport Solution

Hub & Spoke Model

We have a robust set-up of 25 strategically located hubs across India that enables TCI Freight to widen its distribution network and enhance reliability in cargo consolidation and transportation.





700+

IT Enabled Owned offices



4,600+

Truck under Operation (4,500+ Owned: 120)

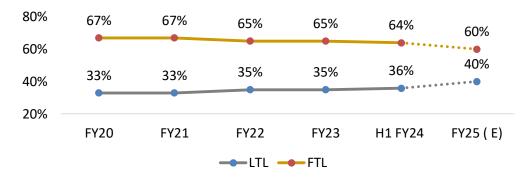


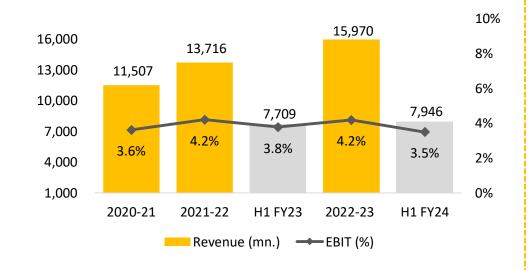


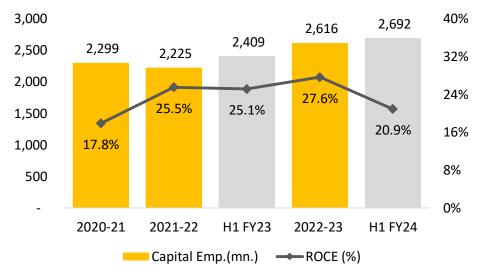
TCI Freight Division: Key Operational Highlights

Figures in Mn							
Particulars	Q2 FY23	Q2 FY22	Gr%	H1 FY24	H1 FY23	Gr%	
Revenue	3990	3944	1.2%	7946	7709	3%	
EBDITA	152	168	-9.3%	300	312	-4%	
% to Revenue	3.8%	4.3%		3.8%	4.0%		
EBIT	141	158	-10.6%	277	291	-5%	
% to Revenue	3.5%	4.0%		3.5%	3.8%		

- Flattish growth amid late arrival of festival season. improvement in LTL segment. Opened 15 new branches to further enhance the network.
- Margins and ROCE fell marginally due to lower business growth







TCI Supply Chain Division: Industry nature and trends





- Market Size USD 12 Bn
- Relatively less fragmented with higher organized market
- 3PL Growth CAGR 15%
- 60% constitute road movements
- 3PL penetration is 4.5% Vs 11% Globally



Growth Drivers

- Higher demand for integrated and customized solutions
- Supply chain network optimization especially in warehousing
- Growth of Omni channel in tier3/4/5 cities
- Increasing demand for automation and technology driven service offerings
- EV/alt fuel impact on 3PL for automotive



TCI Supply Chain Division:

Core competencies and capabilities







Our Services



- Full-stack integrated offering from Conceptualization, Design, to execution
- High warehouse space utilization by expanding vertically



VAS: labelling, repackaging, order processing, payment management



Inventory management and visibility through WMS via client's ERP Integration



Proprietary TMS for route optimization



5,000+

Vehicles under Operation Owned:1000



55

Yards Managed



750 Mn

Production Logistics Parts Handled



120+

Trains Operated per Month



14 Mn. Sq. Ft.

Warehousing Space Managed



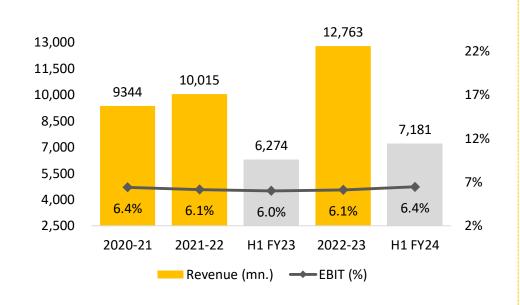


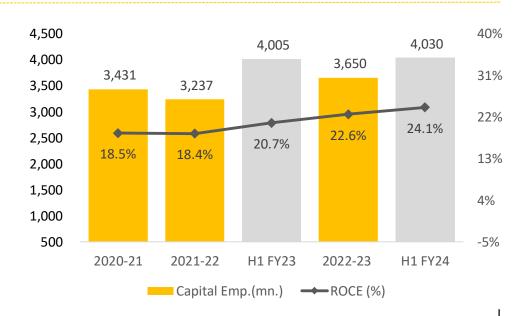
TCI Supply Chain Division: Key Operational Highlights

Figures in Mn

Particulars	Q2 FY24	Q2 FY23	Gr%	H1 FY24	H1 FY23	Gr%
Revenue	3721	3421	8.8%	7181	6274	14%
EBDITA	355	322	10.3%	675	584	15%
% to Revenue	9.5%	9.4%		9.4%	9.3%	
EBIT	246	220	11.8%	462	375	23%
% to Revenue	6.6%	6.4%		6.4%	6.0%	

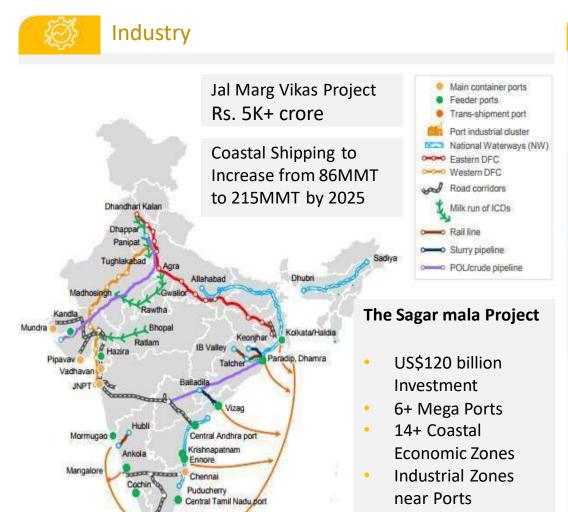
- Growth momentum continued amidst retention and expansion of business with existing clients and new business acquisitions.
- Good traction of multimodal services. 500+ placements Vs 400+ last year during the quarter



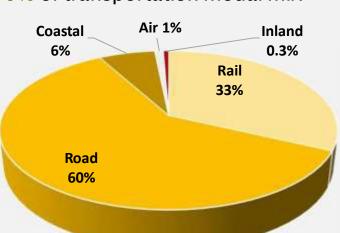


TCI Seaways: Industry nature and trends









- GOI push for infrastructure development around ports and share of coastal shipping in overall logistics
- More SEZs , Multimodal Logistics Park and Warehousing zone near ports
- Push for green logistics

TCI Seaways Division: Core competencies and capabilities



Our Services



 One of the leading multimodal coastal players having presence along the Western, Eastern & Southern ports of India



Expertise in coastal shipping services, container
 & bulk cargo movements, and transportation services



First-mile and last-mile connectivity via rail & road



 Multi-modal solutions with reduced carbon footprint (Green logistics)



8,500+

Own Multipurpose Marine Containers



06

Domestic Coastal Ships



77,957 DWT

Total Capacity



7

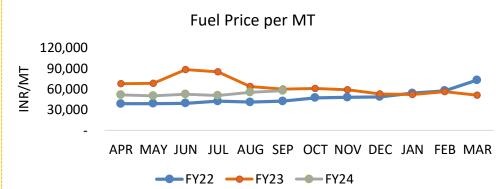
Out of 13 Major Ports Served

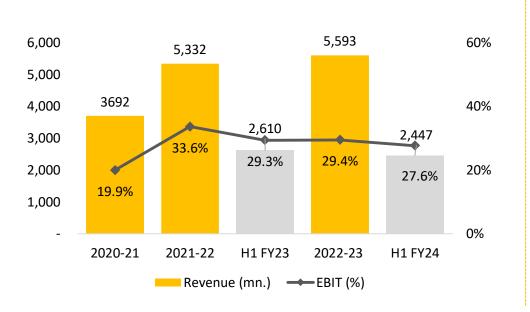


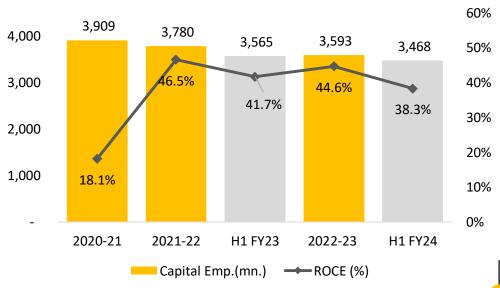
TCI Seaways Division: Key Operational Highlights

Figures in Mn						
Particulars	Q2 FY24	Q2 FY23	Gr%	H1 FY24	H1 FY23	Gr%
Revenue	1274	1158	10.1%	2447	2610	-6%
EBDITA	485	481	0.9%	1029	1102	-7%
% to Revenue	38.1%	41.5%		42.1%	42.2%	
EBIT	310	304	1.7%	675	765	-12%
% to Revenue	24.3%	26.3%		27.6%	29.3%	

- Regained growth momentum amidst all ships under operations.
- Freight rates remained weaker because of lower fuel price.
- Signed for 2 ship building for 34 Mn USD, total capacity 14600 DWT. Ready by FY26









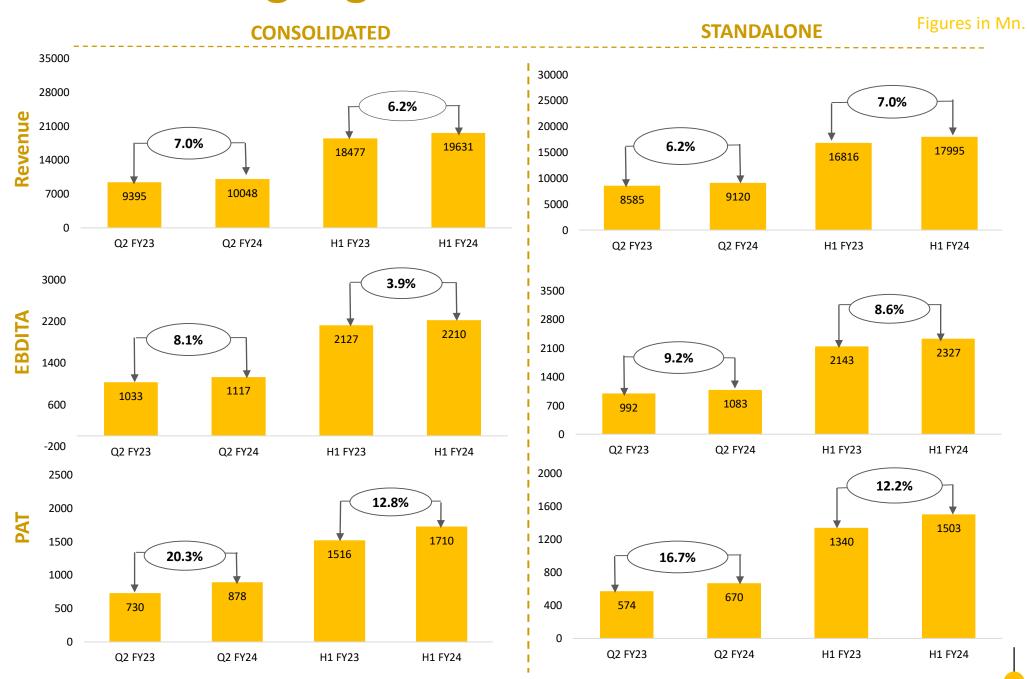
TCI's Joint Ventures

Figures in Mn.

H1 FY24 (FY23)	TCI CONCOR Multimodal Logistics Solutions	TCI COLD CHAIN SOLUTIONS	Transystem
Revenue	<mark>1563</mark> (3047)	341 (601)	<mark>4846</mark> (6920)
Y-o-Y Growth	3.5% (1.2%)	7.9% (2.4%)	49.4% (48.2%)
PAT PAT	<mark>26</mark> (55)	<mark>20</mark> (28)	<mark>701</mark> (822)
Capital Employed	<mark>399</mark> (314)	<mark>724</mark> (360)	<mark>3339</mark> (3110)
Strategic Partner's Share	49%	20%	51%
Key Operational Highlights	Operates on asset- light model Building upon its capabilities of integrated multimodal logistics solutions	Cold chain services to cater temperature control Warehousing, Primary & secondary distribution requirements.	Focused on automotive logistics of Japanese clients

Financial Highlights

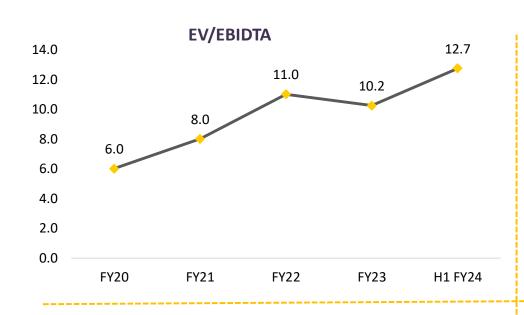


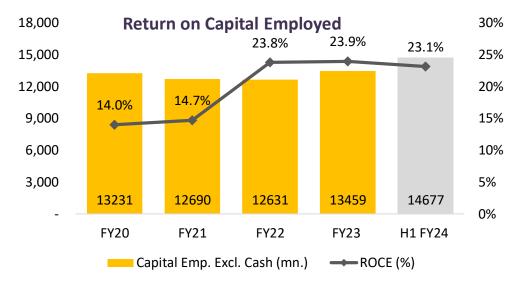


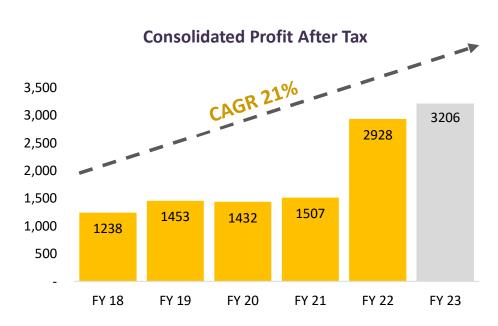
Consistent performance: Key financial Indicators

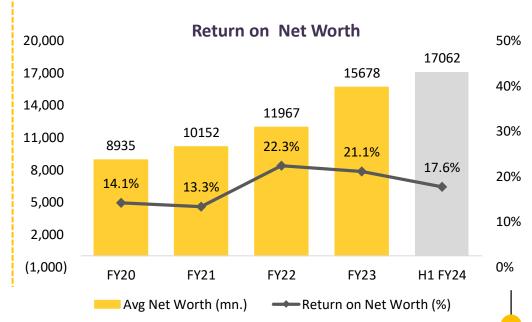


Figures in Mn





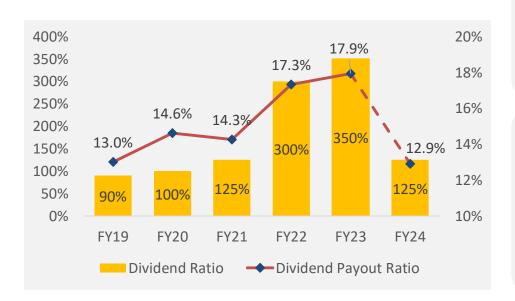




Market Summary

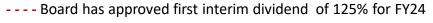


Particulars	UOM	30 th Sept 23
Market Cap Debt Incl. Leases Cash equivalents Enterprise Value P/E EV/EBITDA 52 Week High	Rs Mn. Rs Mn. Rs Mn Rs Mn. Nos Nos Rs/share	60926 1176 (2807) 59296 20.3 12.7 868
52 Week Low	Rs/share	555





- CRISIL Long term Rating : AA (Positive)
- ICRA Short Term Rating CP : A1+
- Stock returned CAGR of 33% in last 20 years
- Stock coverage : 13 Buy Rating :13



Corporate Governance:



Social Responsibility

Environmental पयोवरण

- Push towards green logistics via Rail & Coastal - Approx. 30% of consolidated revenues from Multimodal
- 105K eCO2 Tonnes Scope-1&2 Emissions. 111K eCO2 Tonnes Green Points earned from Railways
- Produced 15.9 Mn (LY 16.0 Mn) renewal energy units
- 200+ CNG vehicles
- Started Sustainable Supply Chain Lab in partnership with IIM-B



Social

- Road safety and health initiatives across 9 states impacted more than 2.6 Mn people
- Promotion of vocational training amongst underprivileged, 10000+ beneficiaries in FY23
- Artificial limb center and preventive healthcare centers. has served 25000+ beneficiaries in FY23
- **Urmila Sports Academy trained** players for National and International sports events



Governance

- Strong and diverse Board
- Started BRSR in FY22 voluntarily
- Long term performance-linked robust remuneration system
- Comprehensive Enterprise risk management and Business continuity plan





Outlook



- Demand momentum to continue but with a moderation
- Headwinds of geopolitical developments and global recession on domestic manufacturing and distressed rural demand and delay in private investments etc.
- Revenue and Profit growth of 10%-15%
- With more visibility to the businesses, Capex targets revised

Figures In Mn.

	Actual (FY07 to FY23)	FY24 Budget	FY24 Rev. Budget	H1 FY24 Actual
Hub Centers & Small warehouses	5530	980	980	690
Ships	3330	1250	630	0
Containers	1379	340	280	110
Trucks & Rakes	5203	760	520	220
Others (W/H Equip, Wind Energy, IT etc.	1442	420	340	130
Total	16883	3750	2750	1150





Thank You!

Transport Corporation of India Limited

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Online Presence