

May 24, 2022

**Department of Corporate Services/ Listing BSE Limited** Phiroze, Jeejeebhoy Towers Dalal Street, Mumbai-400001

Scrip Code: 530067

Dear Sir/ Madam,

#### Sub: Investor Presentation

Please find enclosed herewith the Copy of the Investor Presentation of the Company highlighting the performance and recent developments of the company for the quarter and year ended March 31, 2022.

The Investor Update are also being disseminated on Company's website at www.cslfinance.in

This is for your kind information and records

Thanking you,

For CSL Finance Limited Preeti Gupta (Company Scerctary and Compliance Officer) Encl: A/a



## FY22 Q4 Investor Update March 2022 CSL FINANCE LIMITED

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# Business Update, Financial Snapshot & Step Forward





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## **QUARTERLY BUSINESS UPDATE**

- Loan Portfolio increased by 57% to INR 519 Cr as on 31 Mar 2022 as compared to INR 330 Cr as 31 Mar 2021
- Total disbursements for Q4 FY22 are INR 196.60 Cr, a growth of 30% over Q4 FY21
  The SME disbursements for Q4 FY22 stood at INR 35.57 Cr
  The Wholesale disbursements for Q4 FY22 stood at INR 161.03 Cr
- ➤Total Collections for Q4 FY22 is INR 96.94. Collection Efficiency has been over 99% for the overall portfolio
- >PAT grew by 21.53% at Rs.10.67 Cr in Q4FY22 as compared to Rs.8.78 Cr in Q4FY21
- > Decline in GNPA to 1.73% as at Q4FY22 as compared to 2.11% as at Q4 FY21



## **QUARTERLY BUSINESS UPDATE**

≻In Q4 FY22 The Gross NPA is INR 8.95 Cr and Net NPA is INR 4.95 Cr

Raised INR 30 Cr through preferential allotment to strategic investors (Sanjay Gupta – Chairman and Managing Director of APL Apollo Group and Lalit Dua- Promoter of Rajasthan Global Securities Limited)

≻On boarded new lenders namely HDFC Bank and Kotak Mahindra Bank

- Successful migration on a fully customised and digitized platform of our SME retail portfolio with multiple API integrations to strengthen our on-boarding and underwriting platform
- Employee strength crossed 200 as on 31 Mar 2022 with major thrust on expanding SME team to improve our coverage and improve branch productivity



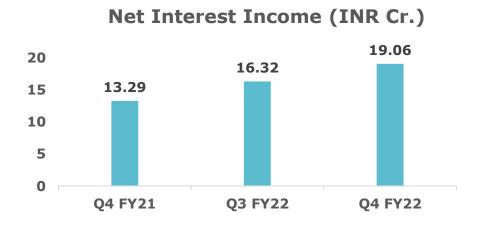


#### **PERFORMANCE HIGHLIGHTS**

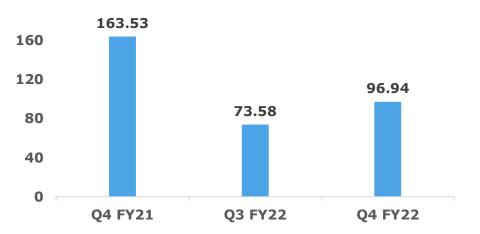


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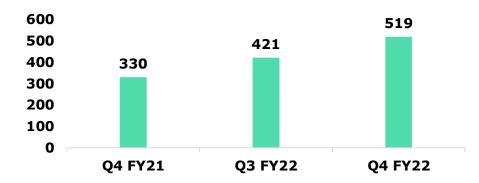
### **PERFORMANCE MATRIX**

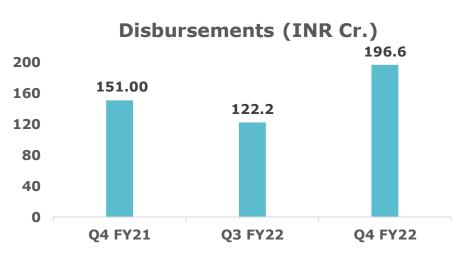


**Collections (INR Cr.)** 



AUM End of Quarter (INR Cr.)





#### FINANCIAL SNAPSHOT

		in INR CR
Particulars	FY22	FY21
Disbursements	491.10	433.32
Revenue	74.62	61.67
Interest Income	67.66	59.18
PBT	44.98	39.36
ΡΑΤ	33.68	27.53
Bad debts written off	1.45	3.88
Bad debts recovered	2.33	0.10
Loans and Advances*	516.95	329.55
Net Worth	321.68	259.20
Total Outside Liabilities	210.68	88.33
Borrowings	204.16	82.60
Gross NPA	8.95	6.94
Net NPA	4.95	3.93
Debt to Equity Ratio	0.63	0.31
CRAR	63.82%	81.50%
ROA	8.45%	7.92%
ROE	12.48%	11.20%
Book Value per share	155.06	140.05

\* Post IND AS adjustments





#### **UPDATE ON COLLECTIONS**

- Collections remains a priority for the business with activities like strengthening collections team and digitizing the collections channels
- Our collections have improved as detailed below in SME from a low of 87% in April'21 to 99% in Mar'22. Even our collections in NPA has improved from a low of 18% to 58% where customers are paying one or two EMIs but the accounts are still in NPA
- We have seen reasonable recoveries of INR 2.33 Cr in FY22 from the total written off accounts of INR 6.37Cr in FY2018-19. We are quite hopeful that we will be able to recover at least 50% in next 12 months
- SARFAESI We had 35 cases amounting to INR 7.35 Cr out of which we have recovered/regularised 19 cases amounting to INR 3.80 Cr. Through SARFAESI Act, we have seen good resolution of NPA cases. We have also found legal recoveries through SARFAESI mode is speedy as compared to execution of the arbitration awards
- We have moved to a totally digitized platform for tracking and monitoring our legal cases in a more efficient manner

Business Segment	April'21	May'21	June'21	July'21	Aug'21	Sept'21	Oct'21	Nov'21	Dec'21	Jan'22	Feb'22	Mar'22
Wholesale Lending	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
SME Retail Lending	87%	87%	87%	88%	90%	89%	88%	91%	93%	92%	99%	99%

#### Collection Efficiency % ( Apr'21-Mar'22)







## **STEP FORWARD**

#### **UPGRADATION OF RATING**

- ➢ Rating upgrade from BBB- to BBB+
- Company is confident for next rating upgrade in coming quarters basis strong FY22 performance and with the future outlook of growing our loan book

#### **TRATIONALIZATION OF PORTFOLIO**

- Current product mix is 27:73 (Retail : Wholesale)
- Target to achieve portfolio mix of 40:60 in the coming 12-18 months
- We will explore co-lending opportunities both in wholesale and retail

#### Strong public and private sector lenders

- In the last quarter of FY2021-22 we added Kotak Bank and HDFC Bank as our lenders
- We will add more lenders in FY23 and also aim to raise funds through securitization of our portfolio

#### **COST OPTIMISATION**

- Our Cost to Income ratio has gone up in the last year. This is largely on account of new hiring in the SME Retail sales team
- We are now fully geared up in terms of team size and infrastructure and expect our cost to income ratio to improve in the next 2 years



We have migrated to a fully digitized Loan origination & management platform. Going forward the focus is to add more modules to improve collections and data analysis



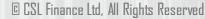




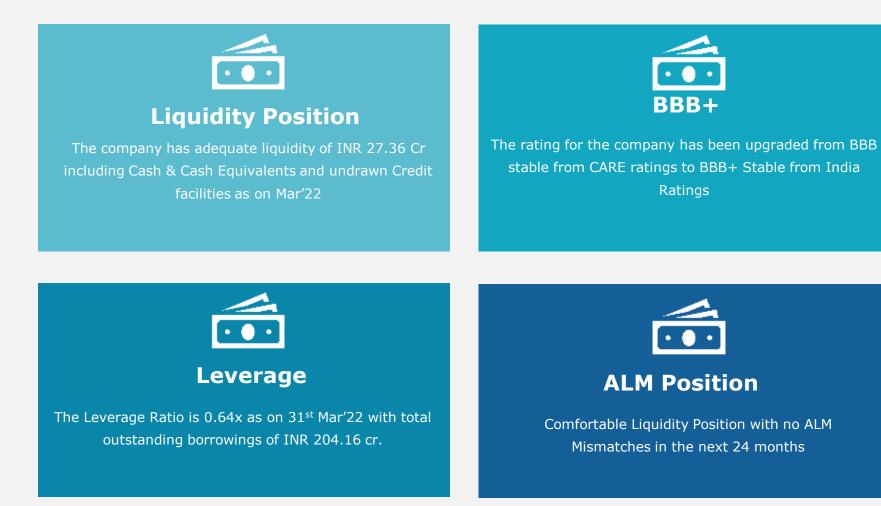


# **Treasury Update & Asset Quality**



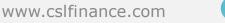


### **TREASURY UPDATE**

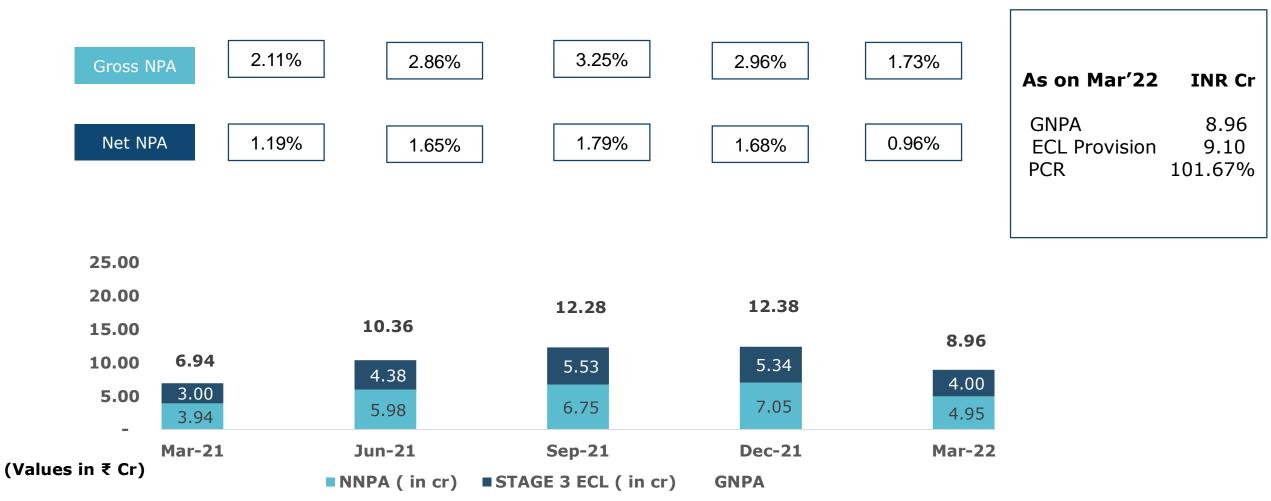








## **GROSS NON-PERFORMING ASSETS**



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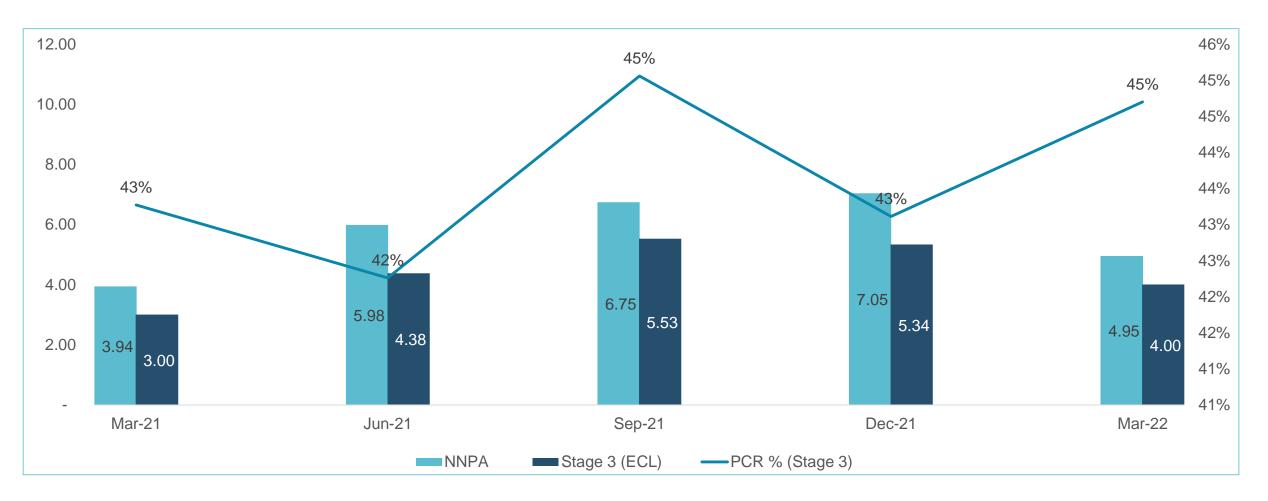
# **Asset Quality: Stage Analysis**

Classification of Assets basis the ECL computation	as per Ind-AS:		INR CR
Particulars	Q4 FY22	Q3FY22	Q4 FY21
Gross Stage 3 (GNPA)	8.95	12.38	6.94
% portfolio in Stage 3	1.73%	2.96%	2.11%
ECL provision Stage 3	4.00	5.34	3.00
Net Stage 3	4.95	7.04	3.94
ECL provision % Stage 3	44.70%	43.11%	43.27%
Gross Stage 1 & 2	507.99	406.50	322.60
% portfolio in Stage 1 & 2	98.27%	97.04%	97.89%
ECL provision Stage 1 & 2	5.10	4.07	4.84
Net Stage 1& 2	502.89	402.43	317.76
ECL provision % Stage 1 & 2	1.00%	1.00%	1.50%
Total Assets	516.95	418.89	329.55
% portfolio	100.00%	100.00%	100.00%
ECL Provision	9.10	9.41	7.84
Net Stage	507.84	409.47	321.70
TOTAL ECL Provision %	1.76%	2.25%	2.38%
Provision Coverage Ratio	101.67%	76.04%	113.07%
NET NPA	0.96%	1.68%	1.19%
NET NPA (Total ECL provision)	0.00%	0.71%	0.00%





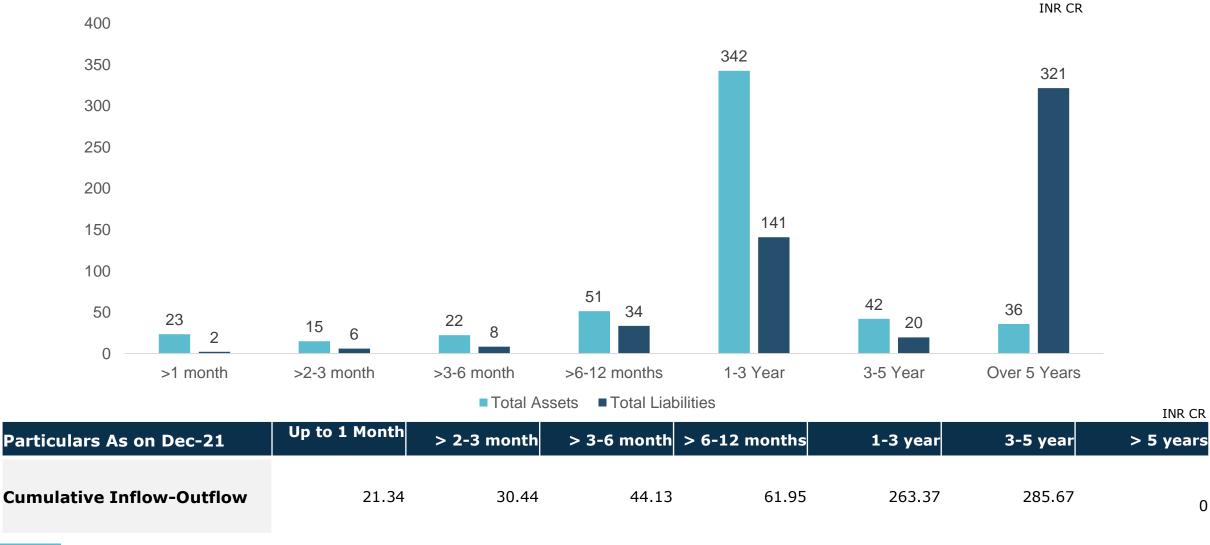
#### **STAGE 3 ASSET TRENDS**



The GNPA and NNPA as of Mar'22 stands at 1.73% and 0.96% respectively



### **ASSET LIABILITY SPLIT: WELL BALANCED ALM**











# **Product Portfolio**





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## **Product Portfolio Q4 FY22**

Category	Book Value (INR Cr)	Product Description
WS Large	252	Structured loans for Mid Income/Affordable Group Housing Projects
WS Small	112	Construction loan given against single plotted projects
WS Other Term Loan	14	Loan against SORP/SOCP properties and Loan against securities & deposits which are highly liquid
Total	378	

SME Retail	101	Micro/Small Loans to Kirana Stores, Traders, Schools, and other boutique shops and merchants backed by owned properties as collateral, small ticket loans
SME Mid-Sized LAP	40	Loan against properties for business expansion or Working Capital finance
Total	141	

Wholesale (WS) Lending







## WHOLESALE LENDING BOOK

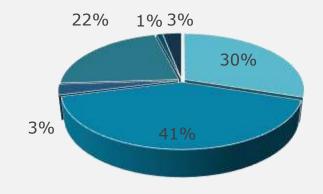
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Strength in Real Estate industry in Delhi NCR Region especially in the Affordable Housing Segment

Mid-Income Group Housing & Affordable Group Housing is part of Wholesale Large which is 50% of Total Wholesale Book

- Mid-Income Group Housing Last Mile funding to projects nearing completion in Delhi NCR
- Affordable Group Housing Projects which are approved under the Affordable Group Housing Policy of Haryana Government
- Small Builder Floors Borrowers engaged in Construction & Development of G+4 Floor structure in South Delhi & Gurugram



Small builder floors

- Loan against property
- Loan Against Shares
- Affordable group housing
- Mid income group housing
- Commercial

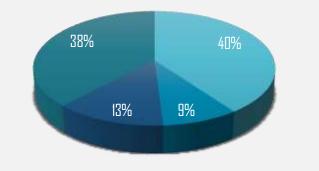
Wholesale Loan Book	AUM(INR CR)*	% of WS AUM	No. of Loan ACs
Mid Income Group Housing	95.90	25%	17
Affordable Group Housing	156.47	41%	11
Small Builder Floor	111.73	30%	19
Other Term Loan	13.65	4%	3
Total	377.75	100%	50

# WHOLESALE LENDING BOOK: MID-INCOME GROUP HOUSING & COMMERCIAL

Figures in Cr

Project Completion	No. of Cases	Sanction	POS as on 31.03.22	% to AUM	POS as per Repayment Schedule	Pre-payment Received	Account Conduct	Average Ticket Size
Completed (100%)	6	74.50	38.65	40%	74.32	35.67	Satisfactory	Less than 60 lacs
Nearing completion (More than 90%)	2	18.13	8.22	9%	21.81	13.59	Satisfactory	Less than 60 lacs
More than 70%	4	30.50	12.18	13%	13.86	1.68	Satisfactory	Less than 60 lacs
Less than 50%	5	66.00	36.85	38%	36.89	0.31	Satisfactory	Less than 60 lacs
Total	17	189.13	95.90	100%	146.88	51.25		

- AUM 22% of Wholesale loan book
- Average ticket Size < INR **60** Lacs
- Committed Receivables 3x of existing POS



Completed (100%)

- Nearing Completion ( More than 90%)
- More than 70%
- Less than 70%



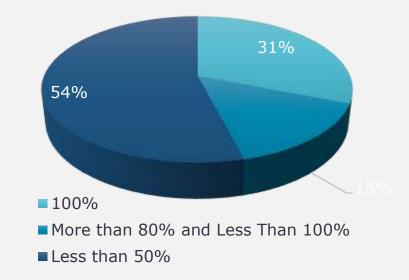


#### WHOLESALE LENDING BOOK: AFFORDABLE GROUP HOUSING

Figures in Cr

%age Sold	No. of Cases	Sanction	POS as on 31.03.22	% to AUM	POS as per Repayment Schedule	Pre-payment Received	Account Conduct	Average Ticket Size
100%	4	105.00	48.59	31%	78.07	29.48	Satisfactory	Less than 25 lacs
More than 80% & Less than 100%	1	24.40	23.50	15%	23.50	0.00	Satisfactory	Less than 25 lacs
Less than 50%	6	100.80	84.38	54%	85.42	1.03	Satisfactory	Less than 25 lacs
	11	230.20	156.47	100%	186.98	30.51		

- Time-linked payment plan
- AUM 41% of Wholesale loan book
- 46% Exposure is more than 90% Sold
- Average ticket Size < INR 25 Lacs
- Committed Receivables are 3x of existing POS.





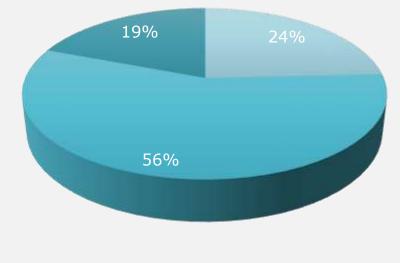


#### WHOLESALE LENDING BOOK: SMALL BUILDERS

Figures in Cr

Project Completion	No. of Cases	Sanction	POS as on 31.03.22	% to AUM	POS as per Repayment Schedule	Pre-payment Received	Account Conduct
100%	4	42.50	27.36	25%	38.22	10.85	Satisfactory
More than 50%	11	84.10	63.02	56%	66.60	3.94	Satisfactory
Less than 50%	4	40.20	21.34	19%	21.35	0.02	Satisfactory
	19	166.80	111.73	100%	126.17	14.81	

- Average project tenure 15-18 months
- Loan Tenor < 36 months
- The feedback loop is fast and demand supply corrects quickly
- Minimal risk of regulatory/ project non completion
- Segment displays strong potential



■ 100% ■ More than 50% ■ Less than 50%







## **SME Retail Lending Book**



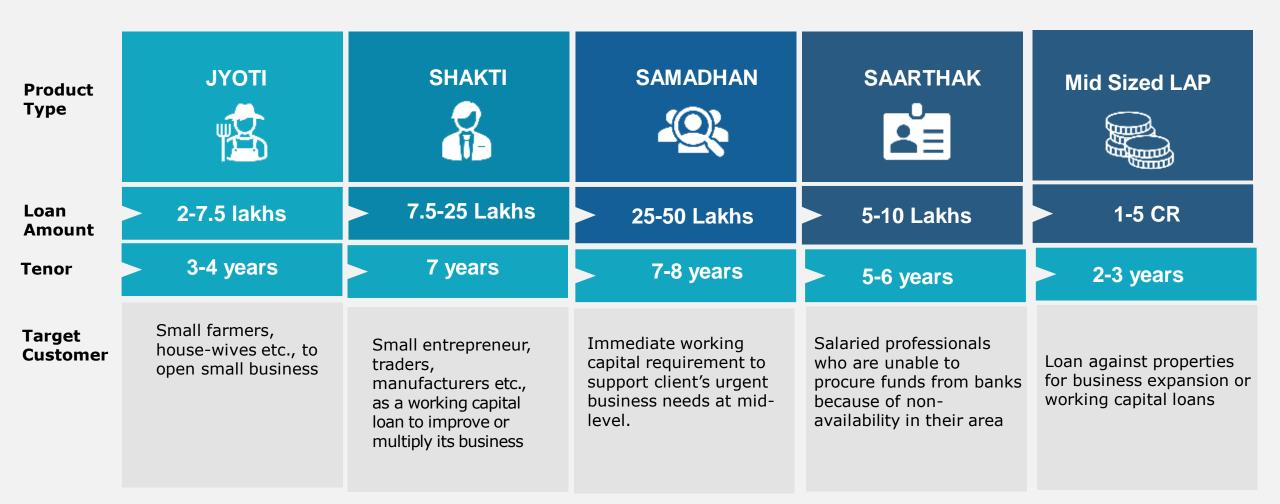


- Catering to unbanked & underserved section of the society
- Using alternative data instead of conventional scorecards
- Access to swift loans and ease of application
- Small and flexible loan ticket sizes
- Digital Transformation & outreach





## **SME RETAIL LENDING**

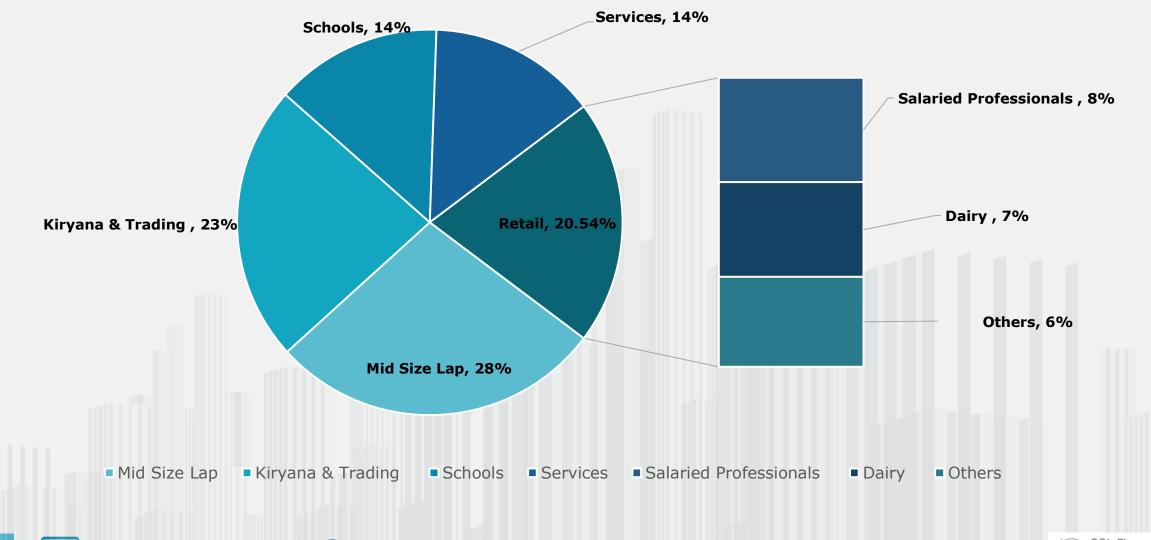








### SME Retail Book – Mid size and Industry wise



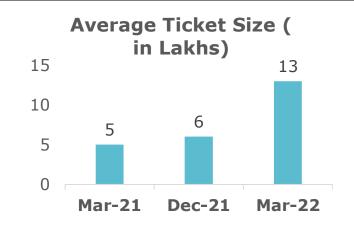






### **Loan Matrix**

SME Loan Matrix







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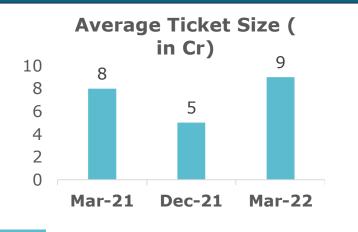
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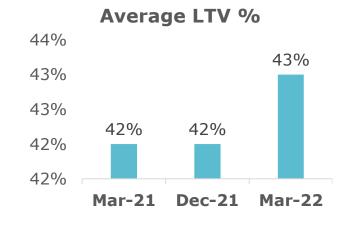
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Mar-21 Dec-21 Mar-22

#### Wholesale Loan Matrix



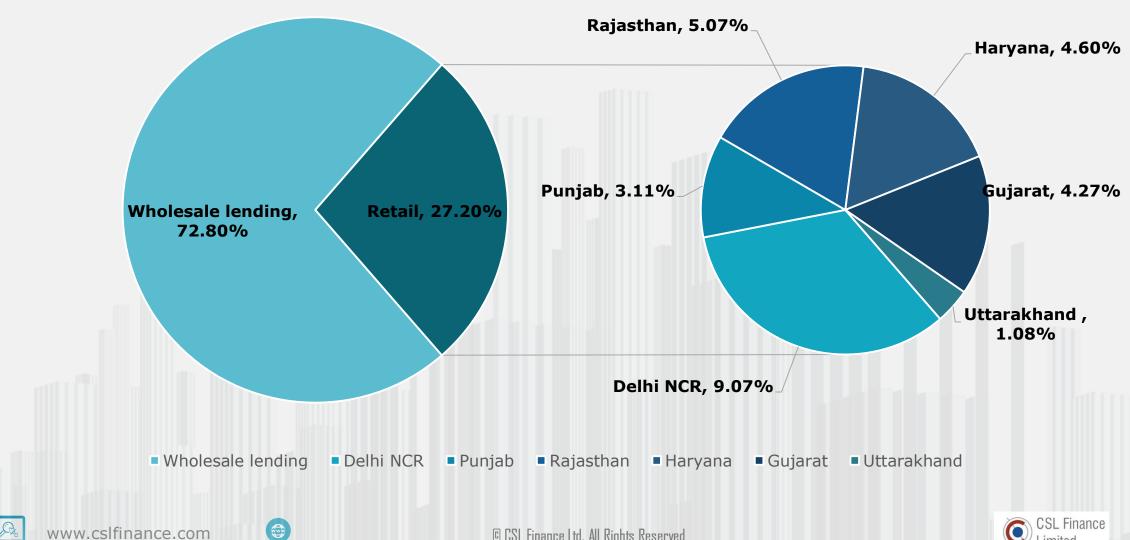
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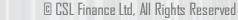
#### Average Tenure (Yr)



#### **Loan Assets Distribution Across States**

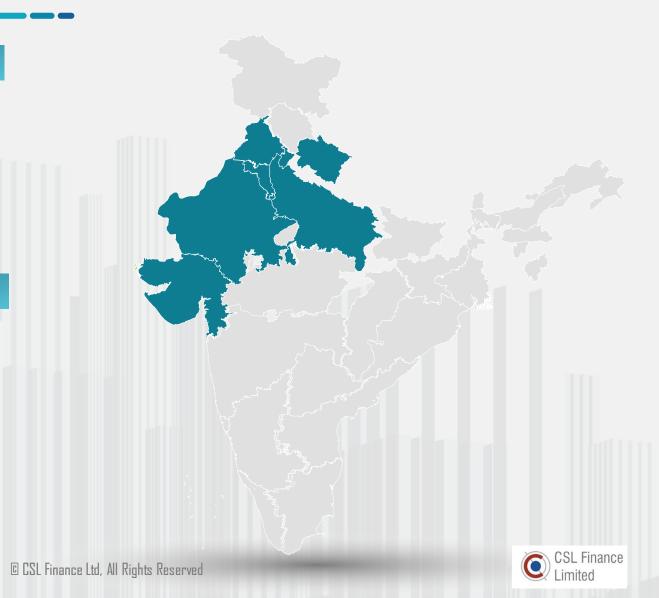






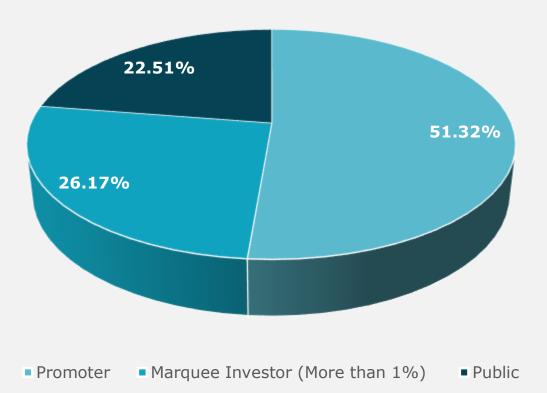
#### **Our Presence**





#### SHAREHOLDING PATTERN

Shareholding Pattern as at 31 Mar'22



#### Marquee Investors (More than 1%)

Aadi Financials Advisors LLP – Enam Group

Geecee Holdings – Kothari Ventures LLP group

Sanjay Gupta – Chairman & Managing Director of APL Apollo Group

Madhuri Madhusudhan Kela

Lalit Dua - Promoter of Rajasthan Global Securities Limited



## **Contact Us**

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