CIN NO. L24231PB1975PLC047063

Regd. Office & Works

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Date: 4th November, 2022

BY E FILING

The Manager

Department of Corporate Services

BSE Limited

MUMBAI-400 001

Re: BSE Scrip Code: 506618

The Manager

Listing Department

National Stock Exchange of India Limited

MUMBAI-400 051

NSE Scrip Symbol: PUNJABCHEM

Sub: Investor Presentation - Financial Overview - Q2 & H1 of FY23

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the Investor Presentation of the Company for the quarter and half year ended 30th September, 2022.

We request you to take the above information on records..

Thanking you,

Yours faithfully
For PUNJAB CHEMICALS AND
CROP PROTECTION LIMITED

V SRINIVAS COMPANY SECRETARY & COMPLIANCE OFFICER (ACS 37078)

Encls: a/a



Safe Harbor



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Result Highlights



Q2 FY23 Revenue ₹ 278 cr, up 33% YoY

Q2 FY23 EBITDA ₹ 31 cr, EBITDA Margin 11%

Q2 FY23 PAT ₹ 18 cr

Long-term Client Deals Strong Order Book position: ₹1,500 cr

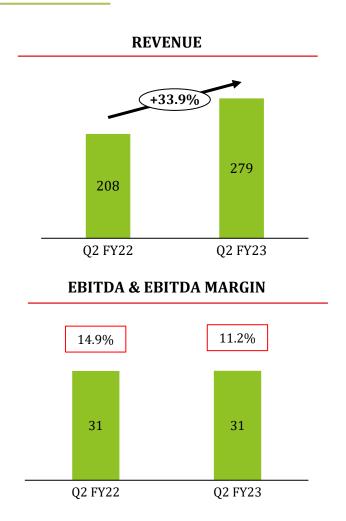
Management Commentary

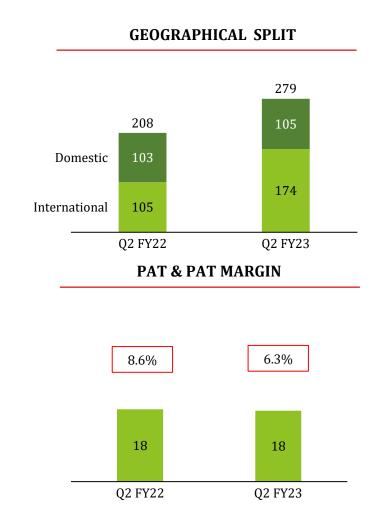
- Our growth momentum continues with revenue at ₹ 278 cr higher by 33% YoY
- Increased raw material costs continues to have an impact on gross margin
- Pricing pressure in certain markets led to discounted sales which also had a bearing on gross margin
- Higher power, fuel & freight costs contributed to increased expenses affecting EBITDA margin
- Export sales were affected by currency volatility

Q2 FY23 Financial Performance

YoY Comparison (In ₹ cr, except margin)



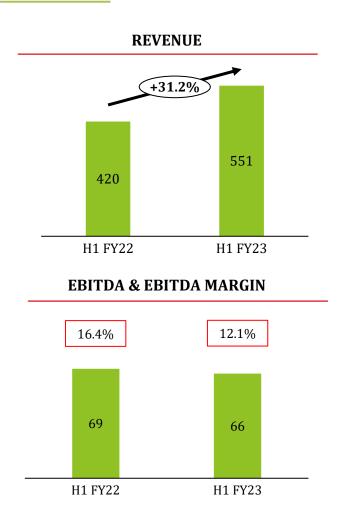


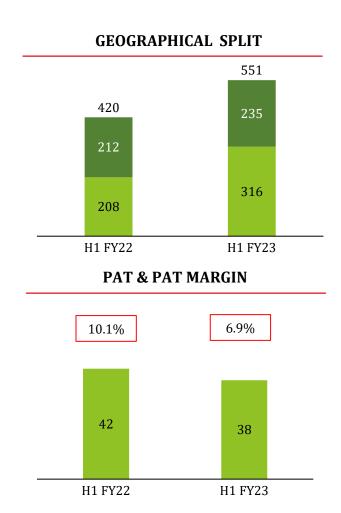


H1 FY23 Financial Performance

YoY Comparison (In ₹ cr, except margin)







Consolidated Profit & Loss Statement



Particulars (In ₹ cr)	Q2 FY23	Q2 FY22	Y-o-Y	Q1 FY23	Q-o-Q	H1 FY23	H1 FY22	Y-o-Y
Revenue from Operations	278.6	208.8	33.4%	272.1	2.4%	550.7	419.7	31.2%
Cost of Material Consumed	164.7	133.7		194.0		358.7	265.4	
Purchases of stock in trade	1.2	8.0		0.9		2.1	1.7	
Change in Inventories & WIP	13.9	-10.5		-23.7		-9.8	-19.4	
Gross Profit	98.9	84.7	16.7%	100.9	-2.0%	199.8	172.0	16.1%
Gross Profit Margin (%)	35.5%	40.6%		37.1%		36.3%	41.0%	
Employee Expenses	20.7	19.7		20.2		40.9	39.3	
Other Expenses	47.1	34.0		45.3		92.4	64.0	
EBITDA	31.1	31.0	0.2%	35.4	-12.3%	66.5	68.8	-3.3%
EBITDA Margin (%)	11.2%	14.8%		13.0%		12.1%	16.4%	
Other Income	1.7	0.1		0.2		1.9	0.4	
Depreciation	4.7	4.2		4.6		9.3	8.1	
Finance Cost	3.9	2.8		3.4		7.4	5.1	
Profit before Tax	24.1	24.1	0.1%	27.6	-12.5%	51.7	55.9	-7.5%
Tax	6.5	6.2		7.3		13.9	13.7	
Profit After Tax	17.6	17.9	-2.0%	20.3	-13.2%	37.8	42.2	-10.4%
PAT Margin (%)	6.3%	8.6%		7.4%		6.9%	10.1%	
EPS	14.3	14.6		16.5		30.9	34.4	

Consolidated Balance Sheet



Particulars (In ₹ cr)	Sep-22	Mar-22	Particulars (In ₹ cr)	Sep-22	Mar-22
EQUITY AND LIABLITIES			ASSETS		
Equity			Non-Current assets		
Equity share capital	12.3	12.3	Property, Plant and Equipment	205.2	206.2
Other Equity	248.4	213.4	Capital work - in - progress	20.2	6.8
Total equity	260.6	225.6	Right of Use Assets	3.9	4.8
Non-current liabilities			Intangible assets	0.7	0.9
Financial liabilities			Intangible assets under development	0.5	0.5
Borrowings	65.5	54.6	Financial Assets:		
Lease liabilities	3.8	3.9	Investments	1.3	1.3
Provisions	16.8	16.8	Others	3.9	3.6
Deferred tax liabilities	4.3	4.1	Income Tax Assets (net)	6.5	6.5
Other non-current liabilities	2.3	2.7	Other non-current assets	4.2	4.2
Total non-current liabilities	92.7	82.0	Total non-current assets	246.5	234.8
Current liabilities			Current assets		
Financial liabilities			Inventories	164.0	153.7
Borrowings	33.8	32.7	Financial Assets:		
Lease liabilities	2.8	2.2	Investments	0.1	0.1
Trade payables			Trade Receivables	144.3	111.8
(i) Total outstanding dues of MSME	3.8	6.9	Cash & Bank Balances	12.2	8.4
(ii) Total outstanding dues of creditors other than MSME	134.9	125.3	Bank balances other than above	2.9	2.8
Other Financial Liabilities	31.1	33.1	Loans	0.1	0.1
Other Current Liabilities	20.0	22.2	Other current financial assets	2.7	6.9
Provisions	6.4	5.3	Other current assets	36.8	38.7
Current Tax Liabilities (net)	23.7	22.0	Assets classified for Sale	0.3	55.7
Total current liablities	256.6	249.6	Total current assets	363.3	322.5
Total liabilities	349.2	331.6	Total Assets	609.8	557.3
Total Equity & Liabilities	609.8	557.3	i otal Assets	009.0	337.3



Our Company



Established in 1975 as Punjab United Pesticides & Chemical Limited (PUPCL), the company has now evolved into Punjab Chemicals and Crop Protection Limited. We are an agrochemicals company with a rich history of over three decades with state of the art manufacturing facilities across India





Our Vision

To become a major Indian player in the fast-growing CRAMs segment and a preferred partner for manufacturing high-tech performance chemicals



Our Mission

- To achieve income and profitability in a sustained manner
- To meet the customer expectations with products of the right quality and quantity in required time
- To focus on products and companies which ensure better added value
- To forge relationship with Indian Formulators and build a stronger base in the Indian market

Evolution of Punjab Chemicals



Started in 1975 as a small company to cater to the Domestic needs of basic chemicals like Oxalic Acid & Diethyl Oxalate.

Gained Manufacturing expertise & diversified into Pharmaceuticals, Intermediates, Industrial & Specialty Chemicals

Strategic shift in business model to focus on the growing opportunity in CRAMS

Establishment

EStablishinem

1975 1983



Foundation

Specialty Chemicals

1983



1995

Agrochemicals

Operational Excellence

2003



M&A – Alpha Drug Pharma

2006



Integration in one entity

Innovation

2016



Foray into CRAMS biz model





Capacity expansion – Agrochemicals

- FY22 Revenue ₹ 933 cr
- FY 22 EBITDA ₹ 140 cr
- FY22 PAT ₹84 cr
- 4 yrs Revenue CAGR: 17.1%
- 4 yrs PAT CAGR: 48.9%
- Debt/Equity down from 1.4 to 0.4 in last 4 years



2022

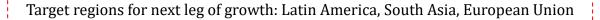
Highest ever EBITDA & PAT in Company's history

Our Global Clientele





























Manufacturing Facility - Derabassi





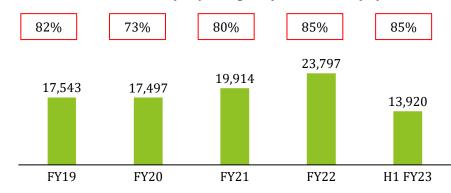
Location	Derabassi
Established	1975
Area	24.1 acres
Manpower	751
Capacity Utilisation (H1 FY23)	85%

Molecules: Metamitron, Metconazole, Diflufinican, Oxalic Acid, Benzoic Acid, Ethofumesate





Annual Production (MT) & Capacity Utilisation (%)



Manufacturing Facility - Lalru



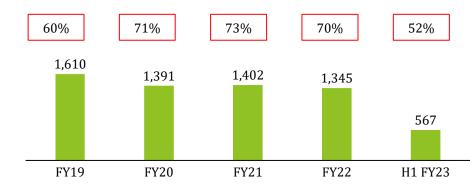




Location	Lalru
Established	2003
Area	23.5 acres
Manpower	456
Capacity Utilisation (H1 FY23)	52%

- Molecules: Albendazole, Ketosulphone, Drotavarin, Etoricoxib, Aminoacetonitrile
- 6 acres available for future expansion
- Capacity added in FY21: 3,000 MT

Annual Production (MT) & Capacity Utilisation (%)



Leadership Team: Board of Directors



Mr. Mukesh D. Patel, Chairman

- Graduate in Chemical Engineering, experience in finance and Corporate management for more than 43 years
- Associated with the company since 1985
- Serving as Non-Executive Independent Director on board of Shilchar Technologies & Banco Products
- Active roles in CHEMXIL, Indian Chemical Manufacturer's Association

Mr. Vijay Rai, Independent Director

- BTech, IIT Kharagpur, MD of Rallis India (1988-2000)
- Led Rallis India Ltd from a ₹ 200 cr turnover to ₹ 1,200 cr
- Has been on Board of Greaves Cotton Ltd, Sri Biotech Labs
- Promoter and Chairman of Akola Chemicals, manufacturer of protein-based nutrients

Smt. Aruna Bhinge, Independent Director

- Master of Management Studies, NMIMS & MSc., University of Mumbai
- 30+ years leadership experience positions in business strategy, marketing, & partnership in the healthcare and agri business sector
- Also on Board of Laurus Labs Ltd, Mahindra EPC Irrigation Ltd & Mahindra Agri Solutions Ltd

Mr. Shalil Shroff, Managing Director

- Management Diploma from University of Deopage (USA)
- Joined in 1992 and Managing Director since 2003
- Leads export marketing, general administration, financial liaising, new customer acquisition, developing & launching new products
- Board Member- Hem-Sil Trading & Manufacturing, SD Agchem (Europe),SSRS Trading & Manufacturing and Scarlett Enterprises

Capt Surjit Singh Chopra (Retd), Director

- Alumnus of NDA, Khadakvasala, 15 years in Indian Air Force
- Led as an Air Force Pilot in the 1962, 1965 & 1971 wars
- Served as a Pilot in Air India from 1976-2002
- Flight instructor and ex-member of the Air Crew Examining Board
- Associated with the Company since 2004

Mr. Sheo Prasad Singh, Independent Director

- 40 years experience in Commercial and Retail Banking
- Retired as General Manager of Export- Import Bank from in 2012
- Master of Science (Botany), Certificated Associate of the Indian Institute of Bankers (CAIIB), PGDFRM from World Trade Institute, Mumbai, Post Graduate Diploma in Financial Advising (PGDFA)

Leadership Team: Key Management Team



Mr. Avtar Singh, Non-Independent Director

- BSc. Punjab University; associated with the company for 40 years, In charge of operations of Agro Chemicals Division and Specialty Chemicals Division
- Supervises Production, R&D, New Product Development and commercial production of new products

Mr. Vinod Gupta, Chief Executive Officer

- Chemical Engineer, IIT-B & PGPX, IIM-A
- Former CEO of Marine Chemicals Business at Arclean Chemicals & VVF (India) Ltd
- More than 20 years of experience with Petrochemicals Division of Reliance Industries

Mr S.S. TIWARI, Non-Independent Director

- MSc, Diploma in Mgmt.
- 39 years association with the company from STS chemicals era
- Worked at the operational level, looked after the domestic market of various chemicals and managed production sites

Dr. S. Sriram, Chief Financial Officer

- PhD in Supply Chain Mgmt; IIM Ahmedabad (Senior Mgmt Developmt Program), Member of Insti. Cost Accountants India
- Joined Bayer as Business Controller & rose to General Manager
- 33 years of total experience including 15 years at UPL, starting as a General Manager to CFO

Mr. V Srinivas, GM - Legal & CS

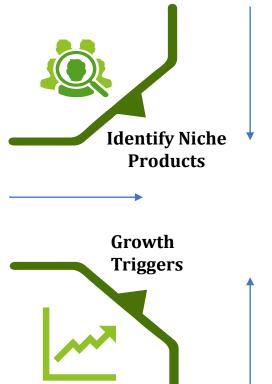
- Member of Institute of Company Secretaries of India, Cost Accountant from Institute of Cost and Works Accountants of India, a Law Graduate and a Science graduate
- More than 24 years of experience with like UPL, SRF, Samtel, Escorts in various areas including secretarial, legal & finance



Business Model

PUNIAB CHEMICALS

- Target ₹ 50-100 cr revenue per product
- Target clients Global Agrochemical leaders
- Mid-sized companies with specific requirement



- Long term engagement favorable for both parties Faster turnaround Partner for Contract **Manufacturing**
 - Offer attractive and costeffective solution

- Dedicated R&D Team
- · Quick implementation of the Capex based on ROI
- Expertise in Scaling up:

 $R&D \rightarrow Pilot \rightarrow Commercial Production$

- Diversification & expansion into new geographies
 - New Product launches
 - Expanding customer base in CRAMS



Investment Rationale





Punjab Chemicals has the advantage of being a go-to CRAMS provider for both domestic & international agrochemical companies, thus positioned to gain further advantages as the



Low Cost Operator Developed an efficient cost competitive process over the last decade and are maximising export potential

Manufacturing and **R&D Capability**

Availability of technically trained manpower, extra production capacity to fulfil incremental demands



Historical association with Domestic clients helped expand base to become a preferred partner of choice for MNC clients



Changing Industry Dynamics

Global manufacturers are looking to decrease high dependency on China. Poised to benefit from the shift in supply chain



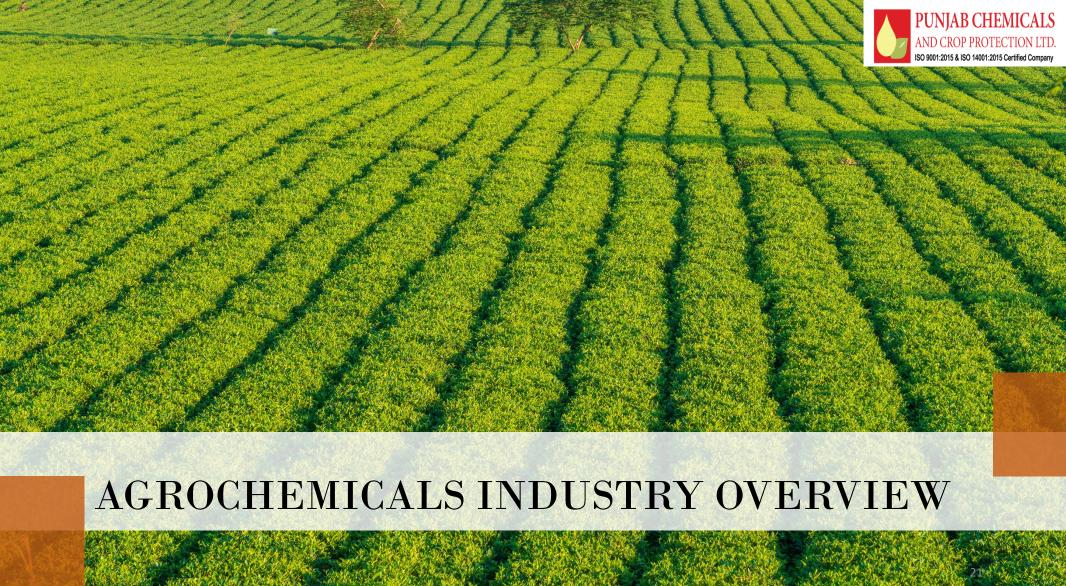
Way Forward

Clients fund a portion of capex to expand production. Export revenues help smoothen the seasonality in domestic sales

Prudent Capital Allocation driving growth in ROCE

Low Debt & on track to be net debt free

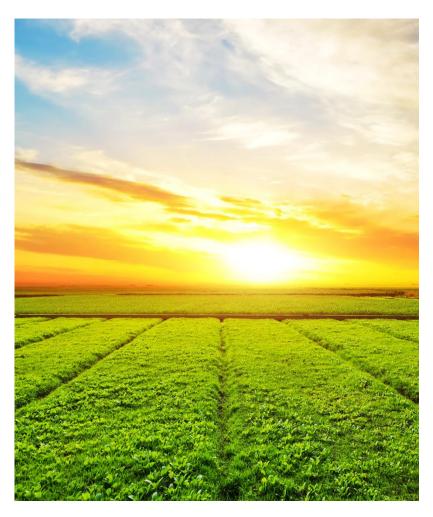
Attractive **End Market Dynamics**



Indian Agrochemicals Industry



- India is the fourth largest producer and the fifth largest exporter of agrochemicals in the world
- The Indian agrochemicals market (at USD 9.2 bil or \sim 15% share of the global agrochemicals market worth USD 62.5 bil) is the largest sub-segment of the specialty chemicals industry and posted a 10% CAGR over CY14-19
- In 2019 India exported pesticides worth USD 3.4 bil (9.4% of global exports)
- Production of agrochemicals has grown at a CAGR of ~5% in last 5 years
- The average per-hectare consumption of agrochemicals in India is about one-tenth of the US and the UK, and one-twentieth of Japan and China.
 This has a potential to grow multi fold over the next decade
- India imports over 50% of its agrochemical raw materials. Under the Make In India & Atmanirbhar programs, the aim is to reduce imports by manufacturing more locally
- The export of agrochemicals in FY20 was valued at around ₹ 22,000 crore, accounting for approximately 1% of the total exports. This has a potential to grow to ₹ 35,000 crore by 2025



Industry Opportunity



- **➤** Integrated Pest **Management (IPM)**
- > Patent expiry of agrochemical products
- > Substituting China as **Global Agrochemical Hub**

Anticipated Growth 2018 → 2025	Opportunity size	Capitalising on Opportunity		
\$ 32 bil → \$ 49 bil CAGR ~ 6.3%	Biologicals \$2.8 bil → \$7.1 bil CAGR ~ 14.4%	Improvements in formulation, ease of use, shelf life and spectrum		
100+ agrochemicals to go off-patent till 2023	Sales of products while under patent valued at \$11 bil	Established players will likely reformulate the off-patent products and look for production partners		
\$3 bil → \$ 5 bil	FY20 - China contributed 49% of India's total pesticide imports, valued at INR 9,096 crore	Indian companies are witnessing interest from multinational companies as they seek to diversify supply chains from China		



Protecting against crop loss and increasing yields

Feeding the growing global population

Demand Drivers for Agrochemicals

Raising demand for sustainably produced food

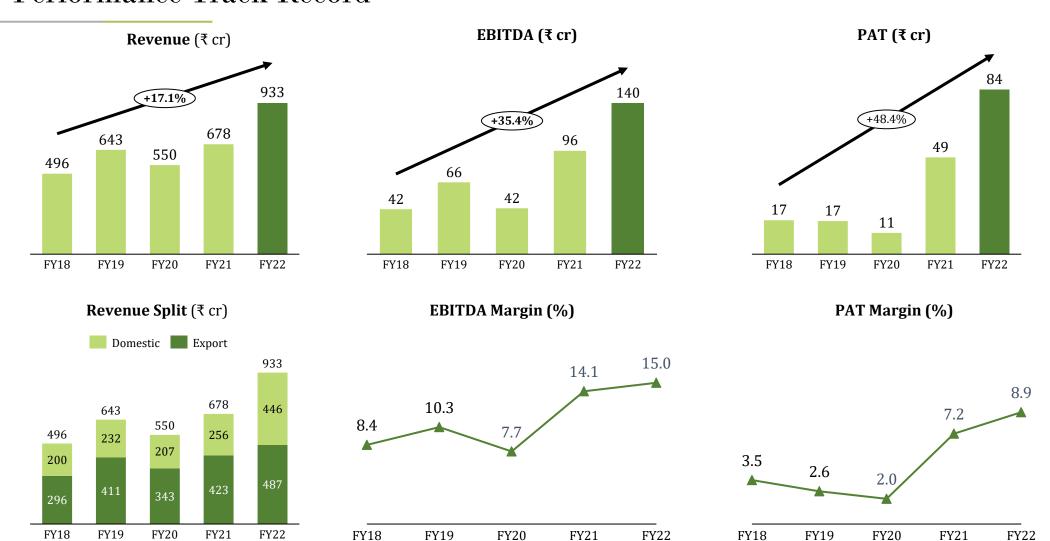
> Tracking climate change



PERFORMANCE TRACK RECORD

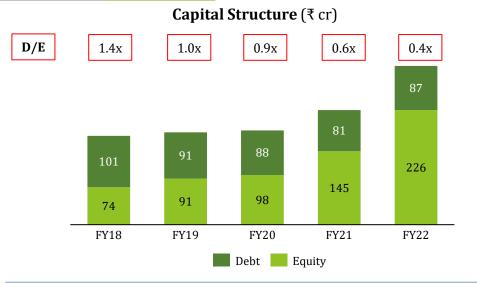
Performance Track Record

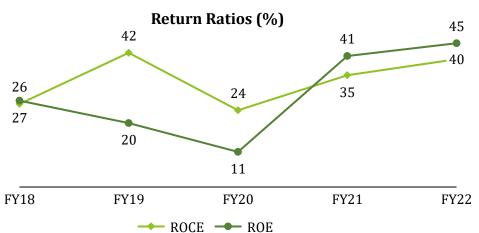


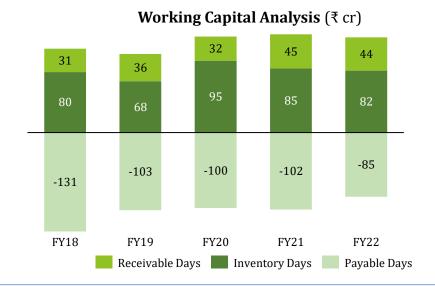


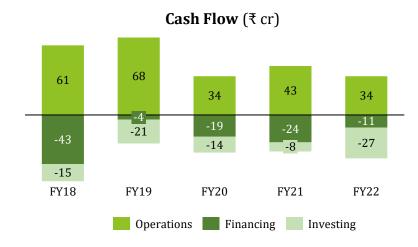
Performance Track Record













Dr. S. Sriram **Chief Financial Officer**

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THANK YOU



