

July 19, 2019

National Stock Exchange of India Limited

Exchange Plaza,
Plot No. C/1, G Block,
Bandra - Kurla Complex, Bandra (East),
Mumbai - 400 051.

Symbol: L&TFH

**BSE Limited** 

Corporate Relations Department, 1<sup>st</sup> Floor, New Trading Ring, P. J. Towers, Dalal Street, Mumbai - 400 001.

Security Code No.: 533519

Kind Attn: Head - Listing Department / Dept of Corporate Communications

Sub: Submission of Investor / Analyst Presentation

Dear Sir / Madam,

With reference to our letter dated July 4, 2019 and pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), please find enclosed presentation to be made to Institutional Investor(s) / Analyst(s).

Further, as per Regulation 46 of Listing Regulations, the said presentation would also be available on website of the Company i.e. <a href="https://www.ltfs.com/investors.html">www.ltfs.com/investors.html</a>.

We request you to take the aforesaid on records.

Thanking you,

Yours faithfully,

For L&T Finance Holdings Limited

Apurva Rathod

**Company Secretary and Compliance Officer** 

Encl: as above



Strategy & Results Update – Q1FY20



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## TO BE A COMPANY WHICH:

- Sustainably delivers top quartile RoE
- **→ Has a clear Right to Win in each of the businesses**
- **Grows fearlessly with strong balance sheet and robust systems**
- **₩ Uses Data Intelligence as a key to unlock RoE**
- **₩** Has a culture of "Results" not "Reasons"

## Q1FY20 in perspective

#### **Industry challenges**

#### LTFH Response

#### **Tough liquidity conditions**

- ALM continues to be positive in all buckets upto 1 year
- Maintaining Rs.4,855 Cr in the form of cash, FDs and other liquid instruments
- · Proactively diversified funding sources
  - Raised Rs. 1,000 Cr through retail NCD (in addition to Rs. 1,500 Cr in Q4FY19)
  - Raised USD 275 Mn in Tranche 1 as part of USD 550 Mn ECB issuance programme, led by IFC
- Already in compliance with key features of Draft Liquidity Risk Management Framework for NBFCs and CICs issued by RBI

#### Building a strong liability franchise through prudent ALM and diversified sources of funding

# Solvency / Downgrades of certain companies

- Advantageously placed with AAA rating and strong parentage
- Resolved IL&FS: Rs. 1,696 Cr out of Rs. 1,816 Cr exposure will now be "Green"
- Exposure to a specific HFC: Mark down of 50% (Rs. 284 Cr) on the overall exposure of Rs. 567 Cr

Clear management action to decisively address contentious issues



## Q1FY20 in perspective

# **Industry challenges** LTFH Response • In line with our stated strategy, our primary focus is on portfolio quality and profitability by consistently strengthening the risk profile · Protecting and further building strengths in our core businesses ✓ Enhanced strength by investing in footprint expansion, team quality enhancement, technology infrastructure and data analytics framework ✓ Focus on adjacencies and cross-sell: Refinance, top-up loans for existing good customers, used **Industry Slowdown** vehicle financing ✓ Identified businesses (SFG & DCM) where we are either a marginal player or have no "Right to Win" ✓ Moved these businesses to defocused book under SSG team, which has shown success by running down the defocused book without impacting profitability Maintained market share by leveraging on business strengths · Building two new business segments i.e. SME business loans and consumer loans

Building business strengths so that we are ready for growth when the market picks-up



# LTFH Response

1 Liability management

2 Update on specific accounts

3 Building business strengths



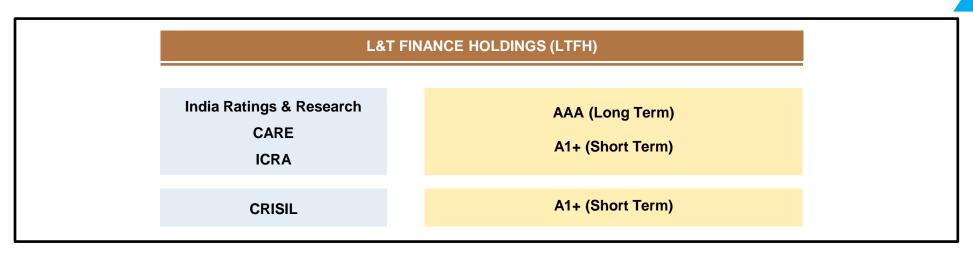
## **Liability Management - Summary**

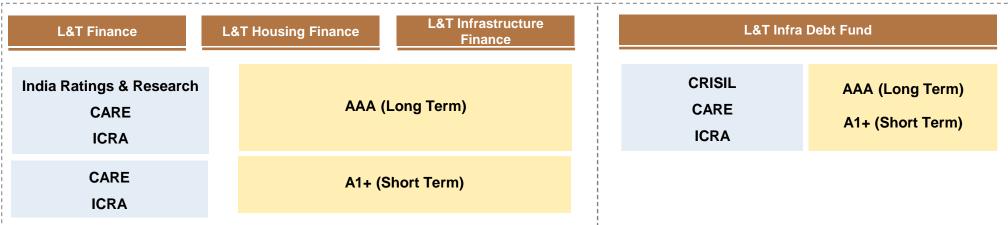
- Prudent ALM: Strategy followed since Apr'17
  - ✓ Maintained positive liquidity gaps in all buckets till 1 year
  - ✓ Positive gaps maintained consistently even under '1 in 10' scenario in 1 month bucket
- Liquidity: Maintained liquidity of Rs. 13,133 Cr. including Rs. 4,855 Cr in the form of cash, FDs and other liquid instruments
- Draft RBI guidelines on Liquidity Risk Management Framework
  - ✓ Already in compliance with key features of draft regulations
- Diversified funding through following:
  - ✓ Retail NCD Raised Rs. 1,000 Cr (in addition to Rs. 1,500 Cr in Q4FY19)
  - ✓ ECB Raised USD 275 Mn in Tranche 1 as part of USD 550 Mn ECB issuance programme, led by IFC.
- Cost of funds: Successfully raised the desired quantum and quality of funds at competitive rates

Advantageously placed with AAA rating and strong parentage



# 1.1 Credit rating – LTFH and subsidiaries



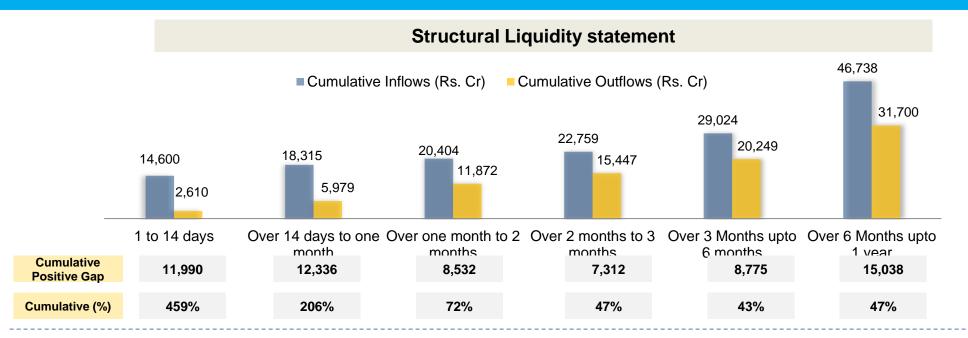


LTFH and all its lending subsidiaries are rated AAA



## 1.2 Prudent ALM

As on 30th June, 2019



### **Interest Rate sensitivity statement**

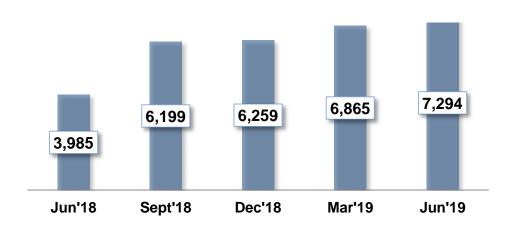
| 1 year Gap               | Rs. Cr |  |  |
|--------------------------|--------|--|--|
| Re-priceable assets      | 68,761 |  |  |
| Re-priceable liabilities | 58,033 |  |  |
| Positive                 | 10,728 |  |  |

Continue to maintain positive liquidity gaps in all buckets till 1 year



## 1.3 Structural Liquidity - Stress scenario

### 1 month positive gap in stress scenario



- Positive gaps maintained consistently even under '1 in 10' scenario in 1 month bucket
- As of Jun'19, Rs.13,133 Cr of liquidity is maintained through the following:
  - Rs. 4,855 Cr in the form of cash, FDs and other liquid instruments
  - Undrawn bank lines of Rs. 6,278 Cr
  - Back up line from L&T of Rs. 2,000 Cr

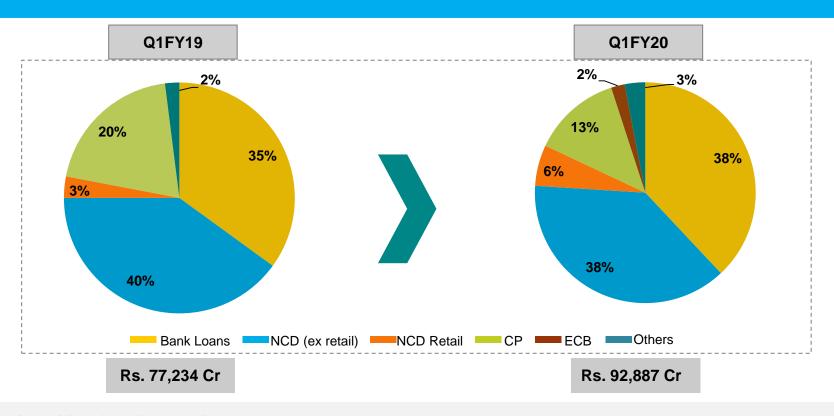
LTFH is already in compliance with key features of Draft Liquidity Risk Management Framework for NBFCs and **CICs issued by RBI** 



- Collections short-fall 15%
- Back up lines hair cut- 40% (i.e. LTFH is able to draw only 60% of Back up lines)



## 1.4 Well diversified liability mix



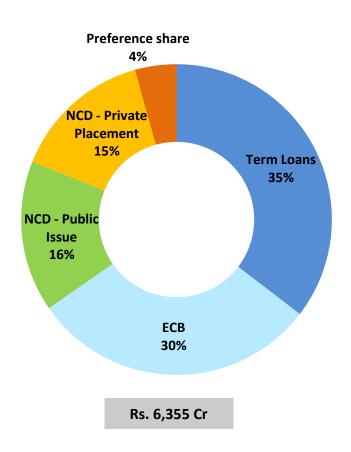
#### Diversified funding profile through:

- Retail NCD Raised Rs. 1,000 Cr (in addition to Rs. 1,500 Cr in Q4FY19)
- ECB Raised USD 275 Mn in Tranche 1 as part of USD 550 Mn ECB issuance programme, led by IFC

Further diversify funding through USD bonds, Masala bonds etc.



# 1.5 Incremental long-term borrowing in Q1 FY20



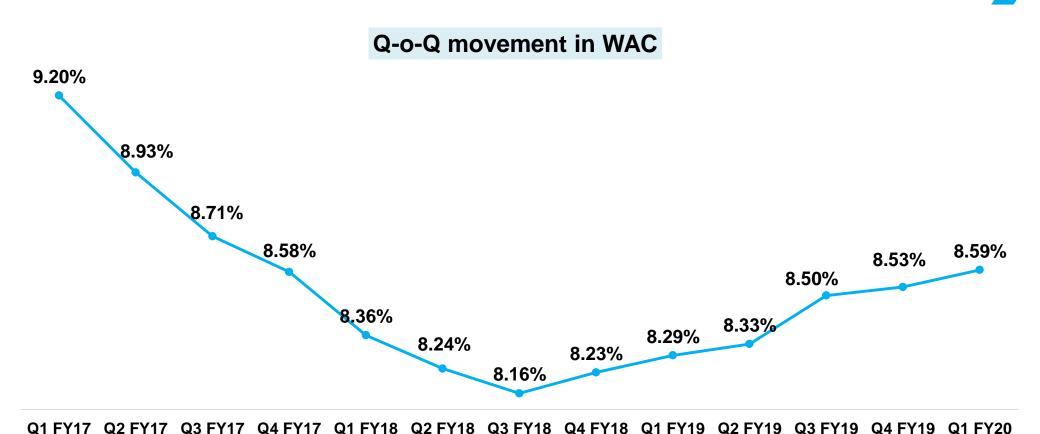
| Incremental Long | Term Borrowing |
|------------------|----------------|
|                  |                |
|                  |                |

| Products                | Rs. Cr |  |  |
|-------------------------|--------|--|--|
| Term Loans              | 2,250  |  |  |
| ECBs                    | 1,902  |  |  |
| NCD – Public Issue      | 1,000  |  |  |
| NCD – Private Placement | 929    |  |  |
| Preference shares       | 274    |  |  |
| Total                   | 6,355  |  |  |

Strategically diversified funding to non-conventional sources (Retail NCD and ECB)



## 1.6 Well managed liability cost



Successfully raised the desired quantum and quality of funds at competitive rates



# LTFH Response

- 1 Liability management
- 2 Update on specific accounts
- 3 Building business strengths



## 2.1 IL&FS - Validation of our business model

#### Break up of LTFH's exposure

|                | Exposure (Rs. Cr) | SPVs |
|----------------|-------------------|------|
| Green Entities | 178               | 2    |
| Amber Entities | 1,612             | 4    |
| Red Entities   | No exposure       | NIL  |

| ourion outdo   |                   |      |  |
|----------------|-------------------|------|--|
|                | Exposure (Rs. Cr) | SPVs |  |
| Green Entities | 1,696             | 5    |  |
| Amber Entities | 120               | 1    |  |
| Red Entities   | No exposure       | NIL  |  |

**Current Status** 

#### **Timelines**

- Q4FY19: As a matter of commercial prudence, LTFH decided to defer interest accrued on amber entities for an amount of Rs. 84 Cr
- May 2019: NCLAT permitted ILFS / Union of India to discuss terms with lenders to convert "Amber" to "Green"
- July 2019: Term sheets for 3 Amber entities (Rs.1492 Cr out of Rs.1612 Cr) have been signed by IL&FS to convert to "Green" and the execution of the binding documents is in progress to release overdue payments to the lenders from the Escrow accounts in line with NCLAT order.
- Recognised Rs. 84 Cr of interest income deferred for Q3 and Q4 FY19

93% of our exposure (Rs.1,696 Cr of Rs.1,816 Cr) will now be "Green"



## 2.2 Exposure to a specific HFC – Downgraded to D

- Exposure to securities of a specific HFC was taken as part of DCM business when it was rated AAA
- Subsequently, the HFC was downgraded to "D"
- LTFH has principal outstanding investment exposure of Rs.525 Cr to the HFC with interest accrued of Rs. 42 Cr
- Considering the recent market development with the HFC, LTFH has taken a conservative and commercially prudent view to take mark down of 50% (Rs. 284 Cr) on the total exposure of Rs 567 Cr

As a measure of commercial prudence and taking a conservative view, mark down of 50% is taken



# LTFH Response

- 1 Liability management
- 2 Update on specific accounts
- Building business strengths



# **Building Business Strength**



Maintained market share by building and protecting strength in our core businesses

Market Share



Improved portfolio quality by strengthening the risk profile

Portfolio Quality



Business realignment with focus on 'Right to Win'

Right to Win



# 1.1 Building and protecting strength

Rural Finance

|             | Industry  | LTFH   |
|-------------|---|--|
| Farm        | <ul> <li>Industry sales down by 10% - 15%</li> <li>Higher inventory level on account of overstocking</li> <li>Delayed and uneven rainfall in addition to lower reservoir level</li> </ul>                               | <ul> <li>De-growth in disbursement by 5% while book grew by 20%</li> <li>Maintained market share by increasing business presence through focus on refinance, top up &amp; used tractor</li> </ul>                                      |
| 2W          | <ul> <li>Sales de-growth of 10-15% with higher impact for leading players</li> <li>Increase in price of two-wheelers due to regulatory changes</li> </ul>   | <ul> <li>Increase in disbursement by 14% with book growth of 55%</li> <li>Diversification through tie-up with other OEM's</li> <li>Innovative products to target unfinanced low risk customers</li> </ul>                              |
| Micro Loans | <ul> <li>Industry de-growth of 15-20% on account of slowdown in rural economy coupled with disruption on account of election</li> <li>Delayed monsoons leading to delay of consumption / investment decision</li> </ul> | <ul> <li>Disbursement trend in line with industry with de-growth of 13% while book grew by 37%</li> <li>Took cautious approach due to election</li> <li>Focus on under penetrated geographies and under leveraged customers</li> </ul> |

- Maintained market share despite challenges in the sector
- Even though disbursement growth is subdued, book has seen healthy growth



# 1.2 Building and protecting strength

## **Housing Finance**

#### **Industry**

#### LTFH



- Steady retail sales in top cities
- Reduction in GST and increase in limit of interest deduction for affordable housing
- Drop in share of HFC and NBFCs due to liquidity crisis

- Disbursement growth of 12% with growth in salaried segment by 49%
- Higher share of sourcing in projects of Cat A developers
- Focus on direct sourcing through CF/APF & pre-approved loans



- Major industry players are taking cautious approach
- Share of small NBFC's has increased as they are focusing on self-employed customers
- Disbursements continue to decline as we maintain a guarded approach through tighter credit policy
- Cautious approach as SME segment continue to be risk averse



- Limited disbursements from NBFCs/HFCs on account of liquidity crunch
- · Increase in market share of Cat A developers
- Smaller developer continue to see consolidation

- Continue disbursement to existing projects with focus on project completion
- New sanctions targeted very selectively to Cat A developers with stringent guardrails

#### Continue to focus on Cat A developers with stringent guardrails



# 1.3 Building and protecting strength Infrastructure Finance

#### Industry

#### LTFH



- Sustained momentum in renewable sector (solar and wind)
- Majority of projects financed by NBFCs & FIs
- NHAI Invited bids for Rs. 50 Bn under ToT scheme

- Stable disbursement with focus on sell down
- Focus on key sectors: Road, Renewable and Transmission
- Continue to maintain market share in renewable sector
- Internal framework in place for evaluating opportunities in ToT

Market leadership position maintained in identified sectors with strong pipeline in place



# 2.1 Strengthened risk profile

#### **Rural Finance**

#### Actions taken to ensure quality portfolio



- Focus on under penetrated states with better macro-economic indicators
- Use of data analytics for OEM classification and to identify areas of business growth with preferred OEMs
- Periodical recalibration of underwriting model based on loan tenure, ticket size, geography & climate patterns



- Well diversified portfolio across OEMs
- Parameterized scorecard based model improved performance with each of the new generation scorecards
- · Periodical recalibration of underwriting model based on loan tenure, LTV and geography



- Focus on under penetrated geographies with low customer indebtness and number of lenders
- Use of data analytics to formulate ideal group size and composition through system controls
- Periodical recalibration of sourcing based on overall customer indebtness, customer behavior and geography

Dynamic approach has demonstrated improvement in portfolio quality and reduction in GS3



# 2.2 Strengthened risk profile Real Estate

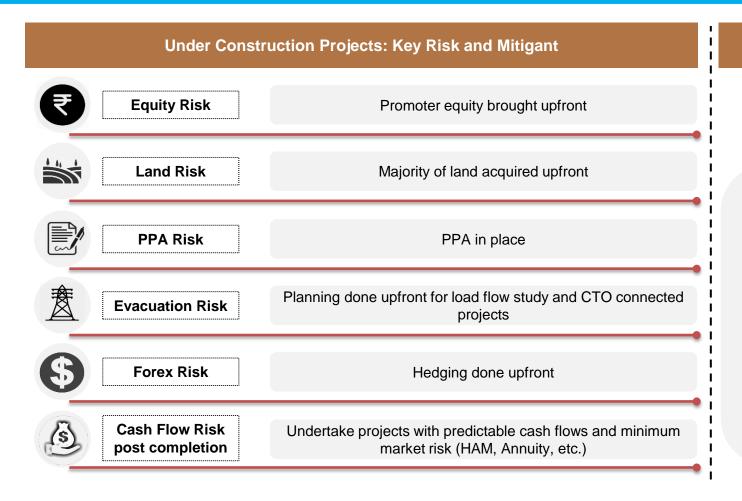
| Market Developments        | Impact  | LTFH Risk Mitigation Strategy   |
|----------------------------|---|---|
| Demonetisation, GST & RERA | <ul> <li>Affected smaller developers</li> <li>Higher impact in Tier II and Tier III cities</li> </ul>                                     | <ul> <li>Focus on funding to Category A developers</li> <li>Present in 6 cities with presence of stronger developers</li> </ul>   |
| Change in market cycle     | <ul> <li>Cyclical segments like Luxury affected</li> <li>Regions with higher speculator demand<br/>saw highest impact on sales</li> </ul> | <ul> <li>Focus on funding in mid and affordable stage which are less cyclical</li> <li>Lending in luxury segment / regions driven by speculators done selectively in mid &amp; late stage projects with definite financial closure</li> </ul> |
| Liquidity                  | Funding not available to developers from certain lenders  | Sole lenders in 97% of projects financed  |
| Project completion         | Certain projects are stuck for lack of financial closure  | <ul> <li>Dedicated in-house research team to determine sales and cash flow</li> <li>Adequate funding to ensure project completion while maintaining strong cash flow and security cover</li> </ul>  |

Using knowledge repository of L&T ecosystem, to identify CAT A developers & build our monitoring framework



# 2.3 Strengthened risk profile

#### Infrastructure Finance



#### **Operational Projects**

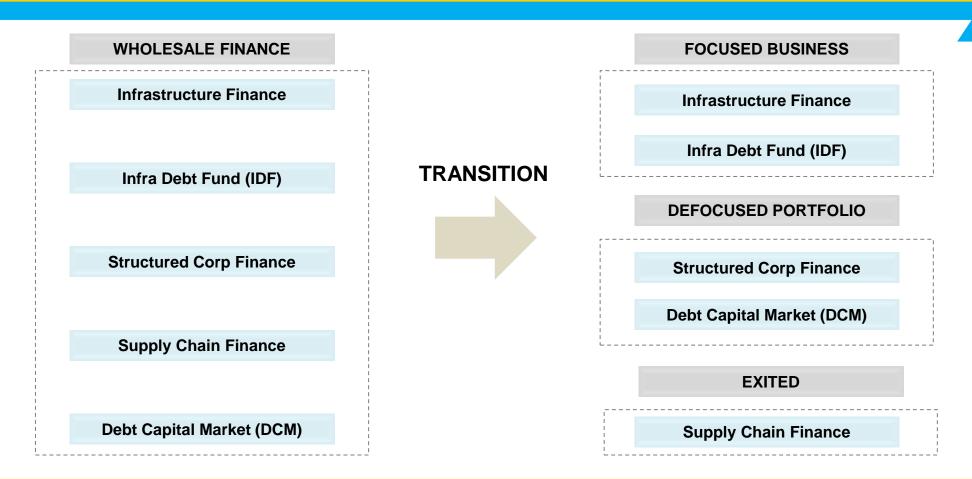


**Cash Flow Risk** 

- Projects with established cashflow history
- Structuring loan tenor to match project cashflow
- Conservative underwriting assumptions to factor cashflow volatility, delayed payments etc
- No dependence on promoter equity for project maintenance, etc

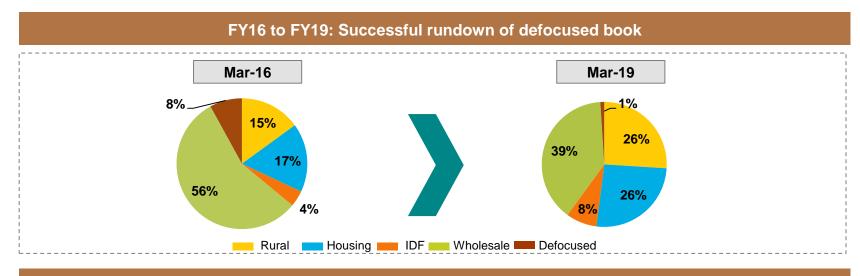
Focus on cash flow based underwriting and strong project monitoring has resulted in Nil GS3 since 2012

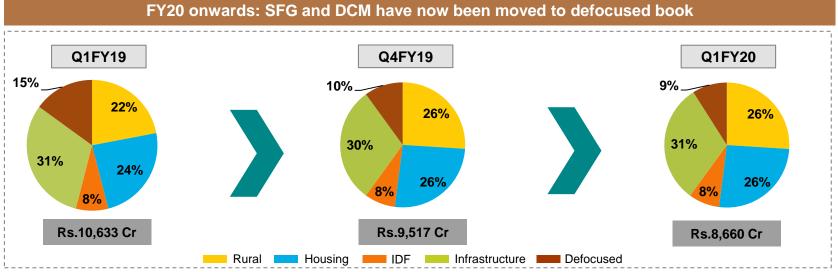




- SFG and DCM, where we are marginal players with no 'Right to Win' have been moved to defocused book
- Special Situation Group (SSG) has done a remarkable job in running down defocused book from 8% to 1% in last 3 years.

  Henceforth, they will be responsible for running down the SFG and DCM portfolio

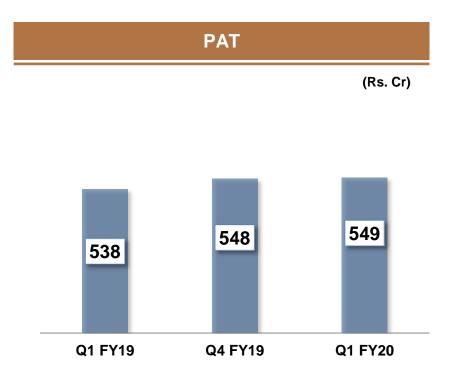


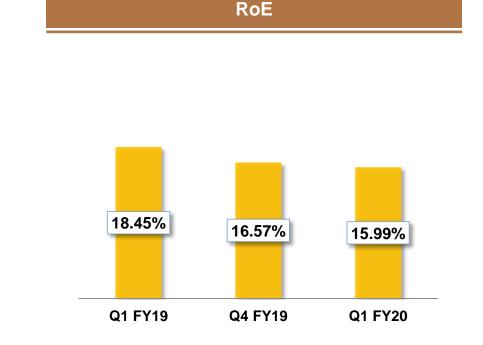


# Financial Update



# Our Delivery – PAT & RoE



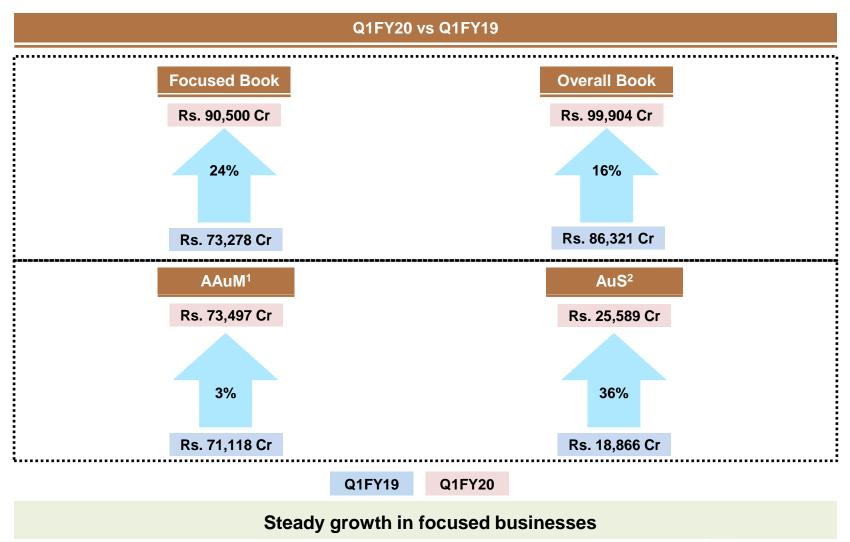


#### Q1 FY20 results include one time adjustment of the following:

- Rs. 84 Cr of interest income for IL&FS that was deferred in Q4FY19 is now recognised
- Mark down of Rs 284 Cr towards exposure to a specific HFC



## **Financial Performance**

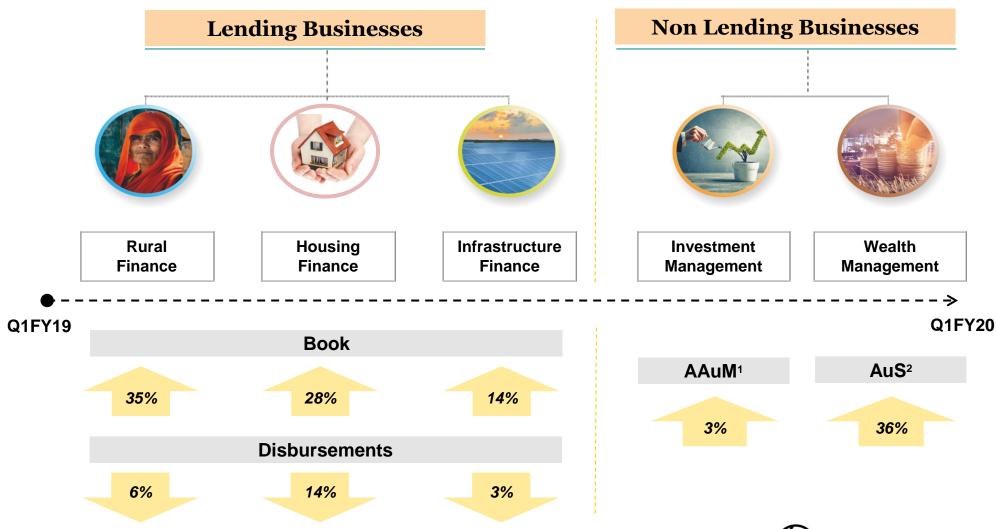


<sup>&</sup>lt;sup>1</sup> Investment Management – AAuM (quarterly average)



<sup>&</sup>lt;sup>2</sup> Wealth Management – Closing AuS

## **Growth in focused businesses**



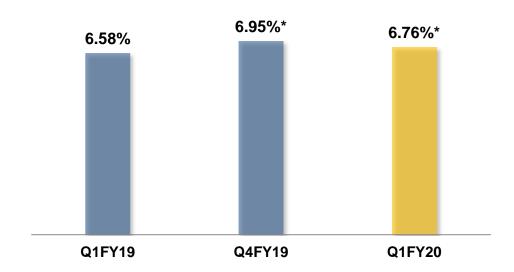
<sup>&</sup>lt;sup>1</sup> Investment Management – AAuM (quarterly average)

<sup>&</sup>lt;sup>2</sup> Wealth Management – Closing AuS

## NIMs + Fee Income

### **TOTAL INCOME (NIMs + FEES)**

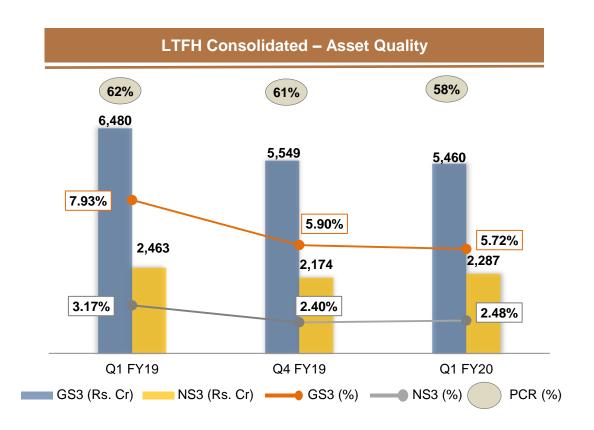
% of average book



## Steady 'NIMs + Fees' by maintaining positive interest rate gaps



## **Strengthening Balance sheet – Asset Quality**



Macro-prudential provisions of Rs. 350 Cr for unanticipated future event risk, over and above the expected credit losses on GS3 assets and standard asset provisions



# LTFH consolidated – Capital allocation and RoE bridge

|      | Q1 FY19   |          | Pusings Comments (Ps. Cv)  | Q1 FY20 |           |          | PAT          |
|------|-----------|----------|----------------------------|---------|-----------|----------|--------------|
| PAT  | Net Worth | RoE      | Business Segments (Rs. Cr) | PAT     | Net Worth | RoE      | Y-o-Y (%)    |
| 193  | 2,986     | 28.04%   | Rural Finance              | 252     | 3,962     | 26.20%   | 30%          |
| 166  | 2,700     | 25.70%   | Housing Finance            | 208     | 3,874     | 22.07%   | 25%          |
| 77   | 3,426     | 9.03%    | Infrastructure Finance     | 230     | 4,945     | 19.31%   | 199%         |
| 437  | 9,112     | 19.93%   | Lending Business           | 690     | 12,781    | 22.29%   | 58%          |
| 2    | 855       | -        | Investment Management      | 66      | 1,020     | -        | -            |
| 3    | 47        | <b>-</b> | Wealth Management          | 1       | 53        | <b>-</b> |              |
| 442  | 10,014    | 18.29%   | Focus Business Total       | 757     | 13,853    | 22.56%   | 71%          |
| 112  | 2,010     | -        | De-focused Business        | (174)   | 1,344     | -        | -            |
| 554  | 12,024    | 18.86%   | Businesses Total           | 582     | 15,197    | 15.60%   | 5%           |
| (16) | (72)      | -        | Others                     | (34)    | (1,210)   | -<br>-   | <del>-</del> |
| 538  | 11,952    | 18.45%   | LTFH Consol                | 549     | 13,988    | 15.99%   | 2%           |



## Conclusion (1/2)

## Liquidity and liability management

- AAA rating with strong parentage and diversification strategy has helped LTFH to raise adequate liabilities at a competitive rate
- Prudent ALM policy and adequate high quality liquid assets serves as an assurance of liquidity
- ❖ Budget measures clearly favouring sound NBFCs have enhanced the confidence of the market in these institutions.
- Slew of measures by RBI to further tighten regulations likely to bring more confidence in the sector

LTFH will continue with its strategy of prudent ALM and diversification of liability sources

## **Exposure to IL&FS and a specific HFC**

With IL&FS being resolved and exposure to HFC adequately provided for considering the worst case scenario, LTFH believes that both these issues are behind us



## Conclusion (2/2)

## **Building business strengths**

- ❖ While we saw market slowdown in many of the business segments in Q1FY20, we have achieved the following:
  - Maintained market share
  - Invested more in our core businesses
  - ❖ Moved SFG and DCM, where we didn't have 'Right to Win', into defocused book with specific push on running them down quickly
  - Primary focus on portfolio quality and profitability. We have further tightened credit norms, early warning signal (EWS) framework, monitoring and collection mechanism

With strong balance sheet, improved portfolio quality and strong PCR, LTFH is building strengths to take advantage of the eventual turnaround in the industry







### LTFH Consolidated – Summary financial performance

|        | Performance summary         |        |        |           |  |
|--------|-----------------------------|--------|--------|-----------|--|
| Q1FY19 | Summary P&L (Rs. Cr)        | Q4FY19 | Q1FY20 | Y-o-Y (%) |  |
| 2,564  | Interest Income             | 3,046  | 3,287  | 28%       |  |
| 1,512  | Interest Expense            | 1,832  | 1,918  | 27%       |  |
| 1,052  | NIM                         | 1,215  | 1,369  | 30%       |  |
| 359    | Fee & Other Income          | 403    | 396    | 10%       |  |
| 1,411  | Total Income                | 1,618  | 1,765  | 25%       |  |
| 330    | Operating Expense           | 405    | 422    | 28%       |  |
| 1,081  | Earnings before credit cost | 1,213  | 1,342  | 24%       |  |
| 356    | Credit Cost*                | 457    | 595    | 67%       |  |
| 538    | PAT                         | 548    | 549    | 2%        |  |

| Q1FY19 | Particulars (Rs. Cr)       | Q4FY19 | Q1FY20 | Y-o-Y(%) |
|--------|----------------------------|--------|--------|----------|
| 86,321 | Book                       | 99,121 | 99,904 | 16%      |
| 11,952 | Networth                   | 13,449 | 13,988 | 17%      |
| 60     | Book Value per share (Rs.) | 67     | 70     | 17%      |

<sup>\*</sup>Credit cost in Q1 FY20 includes one time mark down of Rs. 284 Cr towards exposure to a specific HFC



### LTFH Consolidated – Key ratios

|        | Key ratios                  |        |        |  |  |
|--------|-----------------------------|--------|--------|--|--|
| Q1FY19 | Key Ratios                  | Q4FY19 | Q1FY20 |  |  |
| 11.95% | Yield                       | 12.75% | 13.22% |  |  |
| 4.90%  | Net Interest Margin         | 5.08%  | 5.51%  |  |  |
| 1.67%  | Fee & Other Income          | 1.69%  | 1.59%  |  |  |
| 6.58%  | NIM + Fee & Other Income    | 6.77%  | 7.10%  |  |  |
| 1.54%  | Operating Expenses          | 1.70%  | 1.70%  |  |  |
| 5.04%  | Earnings before credit cost | 5.07%  | 5.40%  |  |  |
| 1.66%  | Credit cost*                | 1.91%  | 2.39%  |  |  |
| 2.42%  | Return on Assets            | 2.14%  | 2.07%  |  |  |
| 6.27   | Debt / Equity               | 6.50   | 6.16   |  |  |
| 18.45% | Return on Equity            | 16.57% | 15.99% |  |  |

| Entity                  | Tier I | Tier II | CRAR   |
|-------------------------|--------|---------|--------|
| Consolidated CRAR ratio | 15.05% | 3.33%   | 18.38% |

\*Credit cost in Q1 FY20 includes one time mark down of Rs. 284 Cr towards exposure to a specific HFC



### **Lending Business – Business wise disbursement split**

|        | Disbursement           |        |        |           |  |
|--------|------------------------|--------|--------|-----------|--|
| Q1FY19 | Segments (Rs. Cr)      | Q4FY19 | Q1FY20 | Y-o-Y (%) |  |
| 915    | Farm Equipment         | 845    | 874    | -5%       |  |
| 952    | 2W Finance             | 1,262  | 1,090  | 14%       |  |
| 2,613  | Micro Loans            | 2,705  | 2,268  | -13%      |  |
| 4,480  | Rural Finance          | 4,812  | 4,232  | -6%       |  |
| 590    | Home Loans             | 808    | 661    | 12%       |  |
| 295    | LAP                    | 227    | 188    | -36%      |  |
| 1,572  | Real Estate Finance    | 2,013  | 1,275  | -19%      |  |
| 2,458  | Housing Finance        | 3,047  | 2,123  | -14%      |  |
| 3,126  | Infrastructure Finance | 4,256  | 3,252  | 4%        |  |
| 222    | Infra Debt Fund (IDF)  | 340    | -      | -100%     |  |
| 3,348  | Infrastructure Finance | 4,596  | 3,252  | -3%       |  |
| 10,286 | Focused Business       | 12,455 | 9,608  | -7%       |  |
| 4,747  | De-focused             | 319    | -      | -100%     |  |
| 15,033 | Total Disbursement *   | 12,774 | 9,608  | -36%      |  |



## **Lending Business – Business wise book split**

|        | Воо                    | k      |        |           |
|--------|------------------------|--------|--------|-----------|
| Q1FY19 | Segments (Rs. Cr)      | Q4FY19 | Q1FY20 | Y-o-Y (%) |
| 6,199  | Farm Equipment         | 7,362  | 7,463  | 20%       |
| 3,771  | 2W Finance             | 5,739  | 5,857  | 55%       |
| 9,109  | Micro Loans            | 12,476 | 12,524 | 37%       |
| 19,079 | Rural Finance          | 25,577 | 25,845 | 35%       |
| 4,913  | Home Loans             | 6,243  | 6,615  | 35%       |
| 4,195  | LAP                    | 4,249  | 4,217  | 1%        |
| 11,248 | Real Estate Finance    | 15,027 | 15,201 | 35%       |
| 20,356 | Housing Finance        | 25,519 | 26,033 | 28%       |
| 26,524 | Infrastructure Finance | 29,460 | 30,315 | 14%       |
| 7,318  | Infra Debt Fund (IDF)  | 8,201  | 8,307  | 14%       |
| 33,843 | Infrastructure Finance | 37,660 | 38,623 | 14%       |
| 73,278 | Focused Business       | 88,756 | 90,500 | 24%       |
| 13,043 | De-focused             | 10,365 | 9,403  | -28%      |
| 86,321 | Total Book*            | 99,121 | 99,904 | 16%       |



## **Rural Finance – Summary financial performance**

|        | Performance summary         |        |        |           |  |
|--------|-----------------------------|--------|--------|-----------|--|
| Q1FY19 | Summary P&L (Rs. Cr)        | Q4FY19 | Q1FY20 | Y-o-Y (%) |  |
| 823    | Interest Income             | 1,155  | 1,195  | 45%       |  |
| 316    | Interest Expense            | 421    | 469    | 48%       |  |
| 507    | NIM                         | 734    | 726    | 43%       |  |
| 74     | Fee & Other Income          | 90     | 109    | 48%       |  |
| 581    | Total Income                | 824    | 835    | 44%       |  |
| 137    | Operating Expense           | 222    | 258    | 88%       |  |
| 443    | Earnings before credit cost | 602    | 577    | 30%       |  |
| 186    | Credit Cost                 | 252    | 223    | 20%       |  |
| 193    | PAT                         | 250    | 252    | 30%       |  |

| Q1FY19 | Particulars (Rs. Cr) | Q4FY19 | Q1FY20 | Y-o-Y (%) |
|--------|----------------------|--------|--------|-----------|
| 19,079 | Book                 | 25,577 | 25,845 | 35%       |
| 2,986  | Networth             | 3,719  | 3,962  | 33%       |

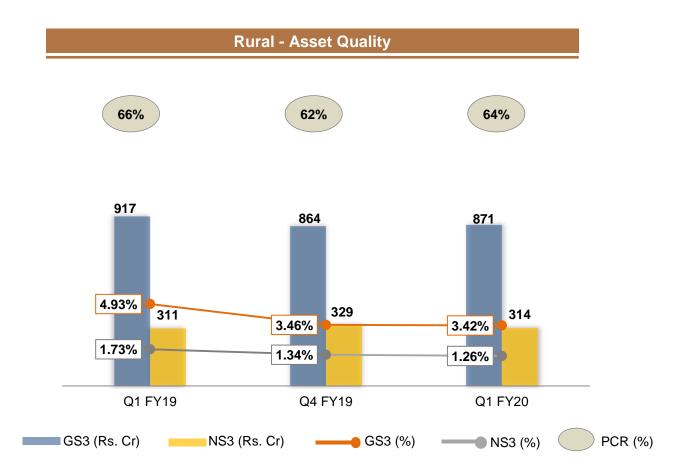


# **Rural Finance – Key ratios**

| Key ratios |                             |        |        |  |
|------------|-----------------------------|--------|--------|--|
| Q1FY19     | Key ratios                  | Q4FY19 | Q1FY20 |  |
| 18.33%     | Yield                       | 18.85% | 18.54% |  |
| 11.28%     | Net Interest Margin         | 11.97% | 11.32% |  |
| 1.64%      | Fee & Other Income          | 1.48%  | 1.70%  |  |
| 12.93%     | NIM + Fee & Other Income    | 13.45% | 13.02% |  |
| 3.05%      | Operating Expenses          | 3.62%  | 4.02%  |  |
| 9.87%      | Earnings before credit cost | 9.83%  | 9.00%  |  |
| 4.14%      | Credit cost                 | 4.11%  | 3.48%  |  |
| 4.30%      | Return on Assets            | 3.98%  | 3.89%  |  |
| 5.24       | Debt / Equity               | 5.67   | 5.41   |  |
| 28.04%     | Return on Equity            | 27.12% | 26.20% |  |



### **Rural Finance - Asset quality**



Macro-prudential provisions of Rs. 235 Cr for unanticipated future event risk, over and above the expected credit losses on GS3 assets and standard asset provisions



## **Housing Finance – Summary financial performance**

|        | Performance Summary         |        |        |           |  |
|--------|-----------------------------|--------|--------|-----------|--|
| Q1FY19 | Summary P&L (Rs. Cr)        | Q4FY19 | Q1FY20 | Y-o-Y (%) |  |
| 597    | Interest Income             | 777    | 828    | 39%       |  |
| 343    | Interest Expense            | 428    | 484    | 41%       |  |
| 254    | NIM                         | 349    | 344    | 35%       |  |
| 77     | Fee & Other Income          | 63     | 62     | -19%      |  |
| 331    | Total Income                | 412    | 407    | 23%       |  |
| 38     | Operating Expense           | 46     | 59     | 57%       |  |
| 293    | Earnings before credit cost | 365    | 347    | 18%       |  |
| 66     | Credit Cost                 | 38     | 58     | -12%      |  |
| 166    | PAT                         | 229    | 208    | 25%       |  |

| Q1FY19 | Particulars (Rs. Cr) | Q4FY19 | Q1FY20 | Y-o-Y (%) |
|--------|----------------------|--------|--------|-----------|
| 20,356 | Book                 | 25,519 | 26,033 | 28%       |
| 2,700  | Networth             | 3,667  | 3,874  | 43%       |

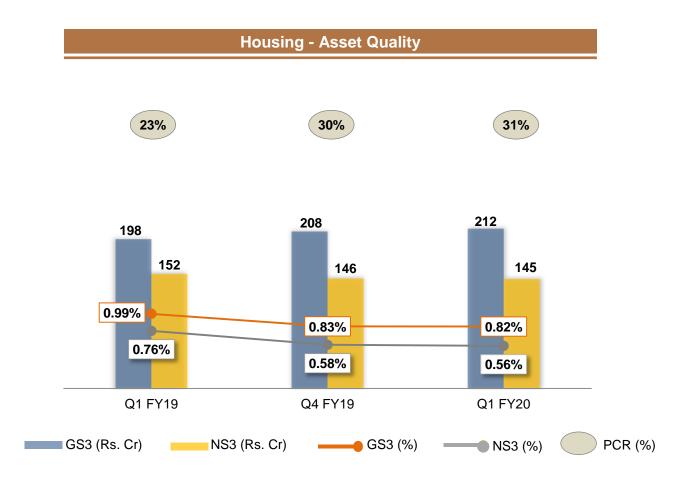


# **Housing Finance – Key ratios**

|        | Key ratios                  |        |        |
|--------|-----------------------------|--------|--------|
| Q1FY19 | Key ratios                  | Q4FY19 | Q1FY20 |
| 12.12% | Yield                       | 12.90% | 12.90% |
| 5.16%  | Net Interest Margin         | 5.79%  | 5.36%  |
| 1.56%  | Fee & Other Income          | 1.05%  | 0.97%  |
| 6.72%  | NIM + Fee & Other Income    | 6.84%  | 6.33%  |
| 0.76%  | Operating Expenses          | 0.77%  | 0.92%  |
| 5.95%  | Earnings before credit cost | 6.07%  | 5.41%  |
| 1.34%  | Credit cost                 | 0.64%  | 0.90%  |
| 3.21%  | Return on Assets            | 3.51%  | 3.01%  |
| 6.61   | Debt / Equity               | 5.99   | 5.84   |
| 25.70% | Return on Equity            | 26.85% | 22.07% |



## **Housing Finance - Asset quality**



Macro-prudential provisions of Rs. 115 Cr for unanticipated future event risk, over and above the expected credit losses on GS3 assets and standard asset provisions



## **Infrastructure Finance – Summary financial performance**

| Performance summary |                             |        |        |           |  |  |
|---------------------|-----------------------------|--------|--------|-----------|--|--|
| Q1FY19              | Summary P&L (Rs. Cr)        | Q4FY19 | Q1FY20 | Y-o-Y (%) |  |  |
| 785                 | Interest Income             | 835    | 1,014  | 29%       |  |  |
| 617                 | Interest Expense            | 697    | 743    | 20%       |  |  |
| 168                 | NIM                         | 138    | 272    | 62%       |  |  |
| 128                 | Fee & Other Income          | 104    | 111    | -14%      |  |  |
| 296                 | Total Income                | 242    | 383    | 29%       |  |  |
| 58                  | Operating Expense           | 58     | 54     | -7%       |  |  |
| 238                 | Earnings before credit cost | 184    | 328    | 38%       |  |  |
| 141                 | Credit Cost                 | 67     | 4      | -97%      |  |  |
| 77                  | PAT                         | 63     | 230    | 199%      |  |  |

| Q1FY19 | Particulars (Rs. Cr) | Q4FY19 | Q1FY20 | Y-o-Y (%) |
|--------|----------------------|--------|--------|-----------|
| 33,843 | Book                 | 37,660 | 38,623 | 14%       |
| 3,426  | Networth             | 4,711  | 4,945  | 44%       |

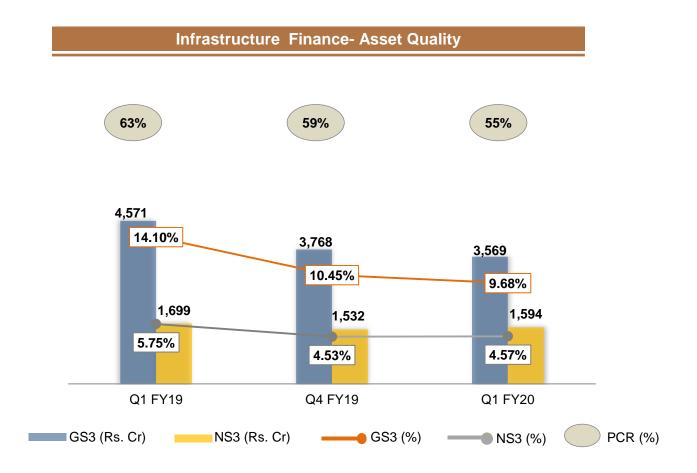


# **Infrastructure Finance – Key ratios**

| Key ratios |                             |        |        |  |  |  |
|------------|-----------------------------|--------|--------|--|--|--|
| Q1FY19     | Key ratios                  | Q4FY19 | Q1FY20 |  |  |  |
| 9.29%      | Yield                       | 9.30%  | 10.64% |  |  |  |
| 1.99%      | Net Interest Margin         | 1.54%  | 2.85%  |  |  |  |
| 1.52%      | Fee & Other Income          | 1.16%  | 1.16%  |  |  |  |
| 3.51%      | NIM + Fee & Other Income    | 2.69%  | 4.01%  |  |  |  |
| 0.69%      | Operating Expenses          | 0.64%  | 0.57%  |  |  |  |
| 2.82%      | Earnings before credit cost | 2.05%  | 3.44%  |  |  |  |
| 1.67%      | Credit cost                 | 0.74%  | 0.04%  |  |  |  |
| 0.91%      | Return on Assets            | 0.67%  | 2.29%  |  |  |  |
| 8.67       | Debt / Equity               | 6.83   | 6.68   |  |  |  |
| 9.03%      | Return on Equity            | 5.73%  | 19.31% |  |  |  |



### **Infrastructure Finance - Asset quality**





# Infrastructure Finance – Portfolio wise split

| Sectors (Rs. Cr)    | Q1FY19 | Q4FY19 | Q1FY20 | Y-o-Y (%) |
|---------------------|--------|--------|--------|-----------|
| Renewable Power     | 2,658  | 2,175  | 1,845  | (31%)     |
| Roads               | 115    | 2,106  | 263    | 129%      |
| Power Transmission  | 49     | 221    | 1,030  | -         |
| Others <sup>1</sup> | 526    | 95     | 114    | (78%)     |
| Total               | 3,348  | 4,596  | 3,252  | (3%)      |

| Sectors (Rs. Cr)    | Q1FY19 | Q1FY19<br>(% of Total) | Q4FY19 | Q4FY19<br>(% of Total) | Q1FY20 | Q1FY20<br>(% of Total) | Y-o-Y (%) |
|---------------------|--------|------------------------|--------|------------------------|--------|------------------------|-----------|
| Renewable Power     | 17,176 | 51%                    | 19,314 | 51%                    | 19,946 | 52%                    | 16%       |
| Roads               | 6,545  | 19%                    | 9,237  | 25%                    | 9,271  | 24%                    | 42%       |
| Power Transmission  | 1,875  | 6%                     | 1,473  | 4%                     | 2,367  | 6%                     | 26%       |
| Others <sup>1</sup> | 8,247  | 24%                    | 7,636  | 20%                    | 7,038  | 18%                    | (15%)     |
| Total               | 33,843 | 100%                   | 37,660 | 100%                   | 38,623 | 100%                   | 14%       |

<sup>&</sup>lt;sup>1</sup> Others includes infra project implementers, telecom, thermal power, healthcare, water treatment, etc.



### **AUM disclosure – Investment Management Business**

#### **Assets under Management (Rs. Cr)**

|                             | Quarter ende     | ed June 2018 | Quarter ende | ed March, 2019 | Quarter ended June, 2019 |           |
|-----------------------------|------------------|--------------|--------------|----------------|--------------------------|-----------|
| Fund Type                   | AUM <sup>1</sup> | Avg. AUM²    | AUM¹         | Avg. AUM²      | AUM¹                     | Avg. AUM² |
| Equity<br>(Other than ELSS) | 35,494           | 35,443       | 38,551       | 36,577         | 38,293                   | 38,038    |
| Equity – ELSS               | 3,173            | 3,219        | 3,338        | 3,163          | 3,385                    | 3,337     |
| Income                      | 14,157           | 14,740       | 15,624       | 14,177         | 16,367                   | 16,480    |
| Liquid                      | 16,801           | 17,564       | 12,049       | 16,896         | 8,900                    | 15,513    |
| Gilt                        | 148              | 152          | 128          | 131            | 136                      | 129       |
| Total                       | 69,773           | 71,118       | 69,689       | 70,944         | 67,081                   | 73,497    |

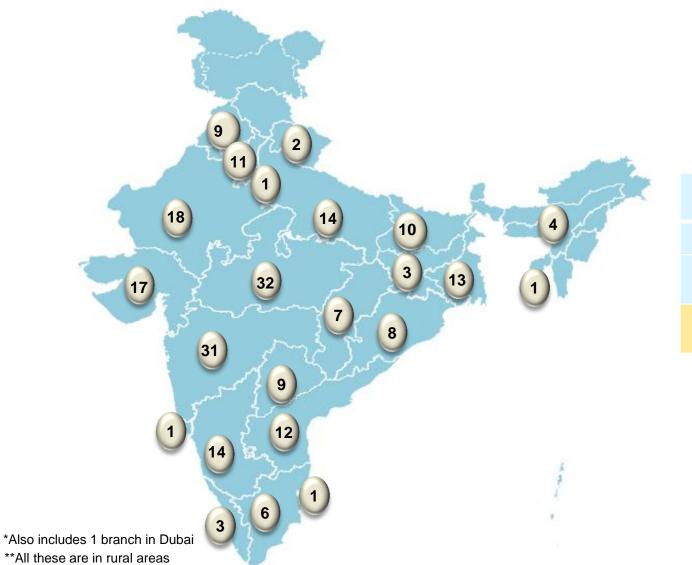


## **Product profile and Geographies**

| BUSINESS |                               | Average<br>Ticket Size | Average<br>Tenor | Major Geographies  |
|----------|-------------------------------|------------------------|------------------|--|
| DO E     | Farm<br>quipment              | Rs. 4 Lacs             | 48 months        | MP, Karnataka, UP, Maharashtra,<br>Telangana, Bihar , AP, Haryana        |
| Rural    | Two<br>Wheeler                | Rs. 58k                | 26 months        | Kolkata, Pune, Mumbai, Bangalore<br>Hyderabad ,Ahmedabad, Bhubaneswar    |
|          | icro Loan<br>Liability Group) | Rs. 33k                | 24 months        | TN, Bihar, Karnataka, Orissa, West<br>Bengal, Kerala, Assam, MP, Gujarat |
|          |                               |                        |                  | Mumbai, Delhi, Bangalore, Pune,  |
| Housing  | me Loan                       | Rs. 39 Lacs            | 16 years         | Hyderabad, Chennai & Surat   |
|          | an against<br>operty          | Rs. 52 Lacs            | 13 years         | Bangalore, Pune, Mumbai, Delhi,<br>Surat, Hyderabad, Rajkot              |



## LTFH branch footprint



As of 30th June, 2019

| No. of States & Union<br>Territories | 21 & 2 |
|--------------------------------------|--------|
| No. of branches*                     | 228    |
| No. of Micro Loans meeting centers** | 1,234  |
| No. of employees                     | 21,781 |



\*\*All these are in rural areas

### **Awards & Recognition**



Golden Peacock Award for "Excellence in Corporate Governance"

(October, 2018)



Leading Indian Mandated Lead Arranger and Book Runner for Green Ioans in APAC (ex-Japan)

(January, 2019)



Asian Centre Awards for "Best Audit Committee"

(October, 2018)



L&T Finance Holdings featured in "Forbes Super 50 Companies"

(August, 2018)



The CII National HR Circle Competition 2018 winner for "Management of Change & Excellence in HRM"

(September, 2018)

The Asset Triple A
Asia Infrastructure Awards
2019

Country deal awards (South Asia)



Transport Deal of the Year -High Commended (Underwriter) Transport Deal of the Year -Highly Commended (Adviser)

(June, 2019)



### **Corporate Social Responsibility**

Directly linked to creating value

#### FOCUS: GENERATION OF SUSTAINABLE RURAL LIVELIHOODS

#### Water resource management



**Target Group** 

60,000 farmers directly

Intervention

- 2,119 men farmers and 1,134 women farmers trained on climate resilience agriculture through awareness camps
- Capacity of 148 TCM created through rainwater harvesting structures

Location

122 villages in Aurangabad, Beed, Buldhana, Jalna, Latur, Solapur & Osmanabad districts of Maharashtra

#### Digital financial inclusion



650 Digital Sakhis, 5500+ women entrepreneurs (WE) and 5,15,000 community members

- Digital Sakhi project launched by Hon. Governor of Tamil Nadu in the state
- Partnership with National Payment Corporation of India (NPCI)
- 98,078 Community members were trained by Digital Sakhis

144 villages in Maharashtra, Madhya Pradesh, Tamil Nadu and Odisha

Provided relief to 19,983 people of Odisha affected by Cyclone Fani

Focus on social returns on investment for stakeholder value creation



### **Board comprises majority of Independent Directors**

#### **Board of Directors**



- S. V. Haribhakti, Non-Executive Chairman, Independent Director
- Chairman of Future Lifestyle Fashions Limited, Blue Star Limited & NSDL e-Governance Infrastructure Limited
- o 40 + years of experience in audit, tax and consulting



- R. Shankar Raman, Non-Executive Director
- o Current whole time director & CFO of L&T Limited
- 30+ years of experience in finance, including audit and capital markets



- Thomas Mathew T., Independent Director
- Former Managing Director of Life Insurance Corporation of India
- 36+ years of experience in Life Insurance Industry



- Dr. Rajani Gupte, Independent Director
- o Current Vice Chancellor of Symbiosis International University,
- 30+ years of experience in teaching and research at prestigious institutes



- Prabhakar B., Non-Executive Director
- o Former Chairman and Managing Director of Andhra Bank
- 37+ years of experience in the banking industry



- Dinanath Dubhashi, Managing Director & CEO
- 29 years of experience across multiple domains in BFSI such as Corporate Banking, Cash Management, Credit Ratings, Retail Lending and Rural Financing



- P. V. Bhide, Independent Director
- o Retired IAS officer of the Andhra Pradesh Cadre (1973 Batch)
- Former Revenue Secretary; 40+ years experience across various positions in the Ministry of Finance



- Nishi Vasudeva, Independent Director
- Former Chairman and Managing Director of Hindustan Petroleum Corporation Ltd
- o 30+ years of experience in Petroleum Industry



- Pavninder Singh, Nominee Director
- o Managing Director with Bain Capital- Mumbai
- Earlier with Medrishi.com as Co-CEO and Consultant at Oliver Wyman



### **Management Team**



Dinanath Dubhashi Managing Director & CEO 29 yrs exp, BNP Paribas, SBI Cap, CARE



Sunil Prabhune
CE – Rural & Group Head –
Digital ,IT & Analytics
21 yrs exp, ICICI Bank, GE, ICI



Kailash Kulkarni CE - Investment Management & Group Head - Marketing 29 yrs exp, Kotak Mahindra AMC, Met Life, ICICI



Srikanth J
CE – Housing &
Group Head – Central operations
22 yrs exp, BNP Paribas,
Commerz Bank AG



Manoj Shenoy CE - Wealth Management & Group Head – CSR 29 yrs exp, EFG Wealth Mgmt, Anand Rathi



Sachinn Joshi Group CFO 29 yrs exp, Aditya Birla Financial Services, Angel Broking, IL&FS



Raju Dodti
CE – Special Situation Group &
Group Head – Legal and Compliance
20 yrs exp, IDFC, Rabo, ABN Amro,
Soc Gen



S Anantharaman Chief Risk Officer 27 yrs exp, HDFC Bank, Al Ahli Bank of Kuwait, SBICI



Soumendra Nath Lahiri CIO – Investment Management 27 yrs exp, Canara Robeco Mutual Fund, DSP Blackrock Investment Managers



Shiva Rajaraman CE – L&T Infra Debt Fund 22 yrs exp, IDFC, Dresdner Kleinwort Benson



Abhishek Sharma Chief Digital Officer 16 yrs exp, Indian Army



### **Deliver sustainable RoE**



#### **Registered Office:**

L&T Finance Holdings Limited Brindavan, Plot No 177 CST Road, Kalina Santacruz (E), Mumbai 400 098

#### www.ltfs.com

**T** +91 22 6212 5000/5555 CIN: L67120MH2008PLC181833

