Ref: SEC/SE/2021-22 Date: May 10, 2021





To,

Corporate Relation Department BSE Ltd. Phiroze Jeejeebhoy Towers Dalal Street, Mumbai- 400001

National Stock Exchange of India Ltd. Exchange Plaza, 5th Floor Plot No. C/1, G Block Bandra – Kurla Complex Bandra (E), Mumbai – 400051

Sub: Rectification in Investors Communication

Dear Sir,

Kindly refer to the Investors Communication issued by the Company on May 07, 2021, wherein, on Page 23- which carries the Standalone P&L, the growth of other income was erroneously mentioned as -73.6%. The correct figure is -0.1%, which has been rectified and updated in the attached revised Investors Communication.

This is for your information and records.

Thanking You,

Yours faithfully,

For Dabur India Limited

Executive V P (Finance) and Company Secretary

Encl: as above

DABUR INDIA LIMITED, Punjabi Bhawan, 10, Rouse Avenue, New Delhi-110 002, Tel.: +91 11 71206000 fax: +91 11 23222051

Regd. Office: 8/3, Asaf Ali Road, New Delhi - 110 002 (India)

PAN: AAACD0474C, CIN: L24230DL1975PLC007908, Email: corpcomm@dabur.com, Website: www.dabur.com



Q4 FY21 and FY21 — Results Presentation

7th May 2021



Agenda







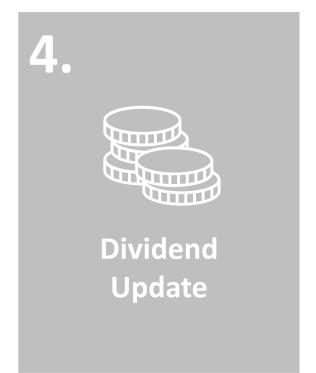


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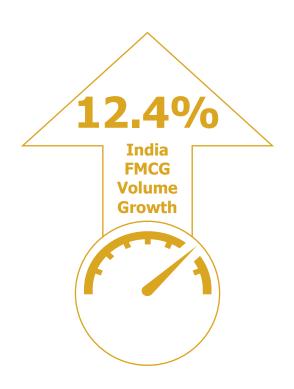






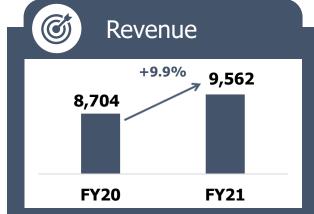


FY21 – Performance Summary



Consolidated Revenue Growth	9.9%
India FMCG Growth	14.7%
International Business Growth	3.4%
Operating Profit Growth	11.7%
Consolidated PAT Growth	17.2%

FY21 – Financials



- India FMCG saw 14.7% growth on the back of 12.4% volume growth
- Growth in International Business was 3.4%

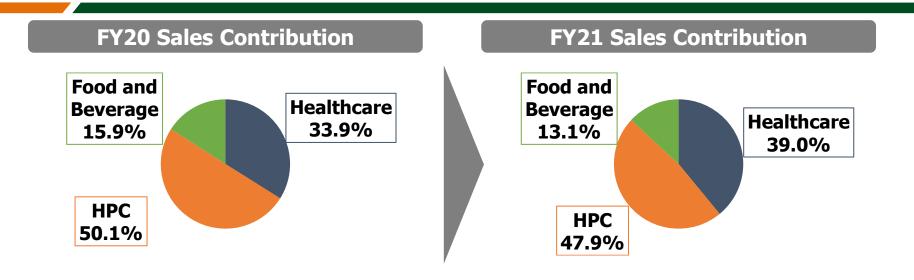
- Consolidated Operating Profit crossed INR 2,000 cr for the first time, recording a growth of 11.7%
- Consolidated Operating Margin saw an improvement of 35 bps, reaching 20.9% in FY21

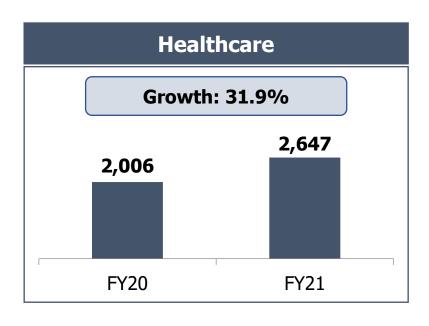


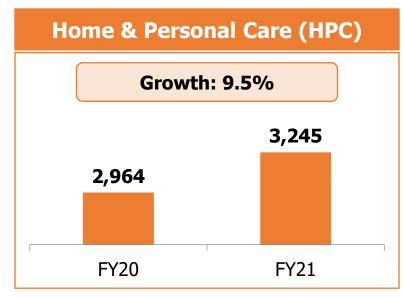


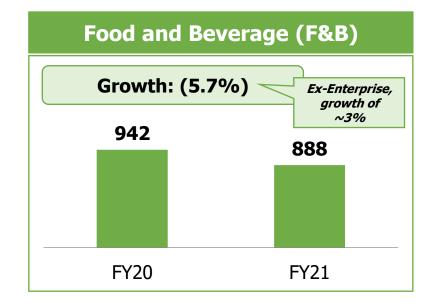
- Consolidated PAT reported an increase of 17.2% with PAT margin improving by 110 bps, touching 17.7%
- Effective tax rate for Consol business increased from 16.2% to 17.6% on account of country mix

Domestic FMCG Growth – By Verticals – FY21





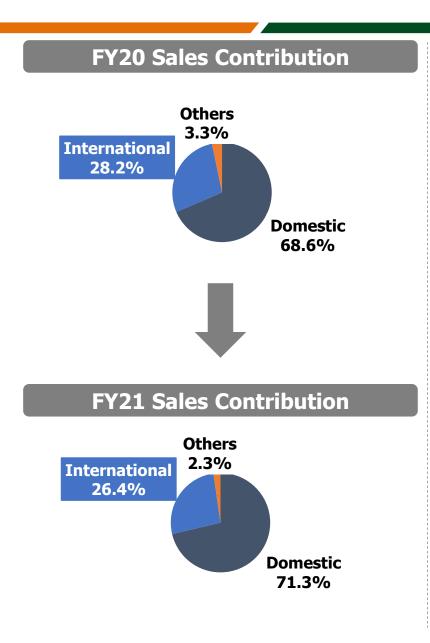


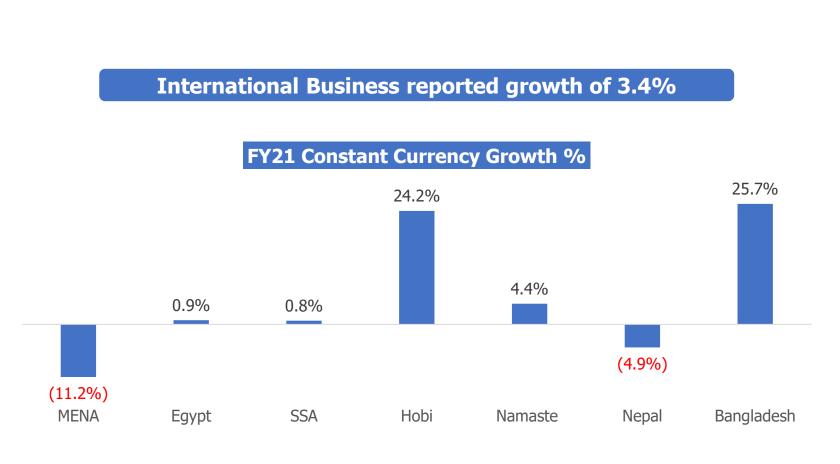


Innovation (Domestic Business) – FY21



International Business – FY21 Performance





Innovation (International Business) – FY21





































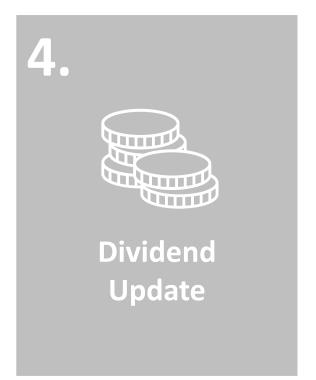


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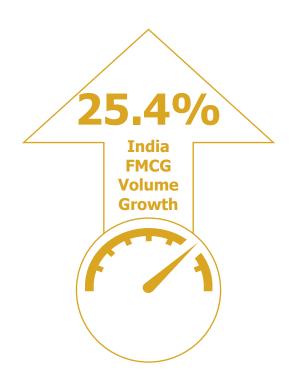
FY21 -Performance Overview





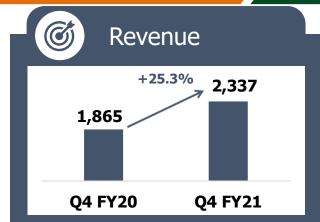


Q4 FY21 – Performance Summary



Consolidated Revenue Growth	25.3%
India Standalone Growth	30.3%
International Business Growth	19.4%
Operating Profit Growth	25.6%
Consolidated PAT Growth	34.4%

Q4 FY21 — Financials



- Standalone business revenue grew by 30.3% on the back of 25.4% volume growth
- Growth in International Business was 19.4% with constant currency growth of 21%

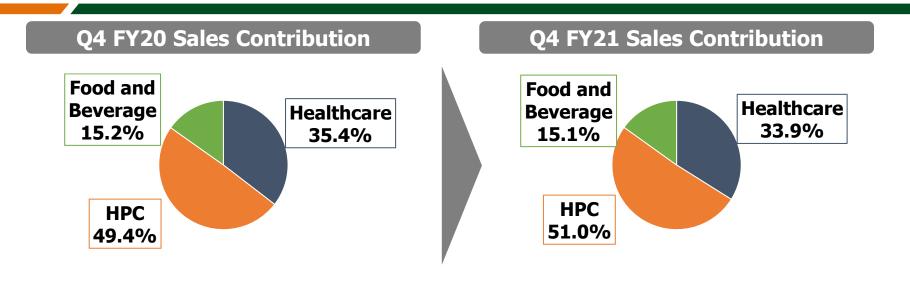
- Consolidated Operating Profit saw a growth of 25.6%
- Consolidated Operating Margin at 18.9%

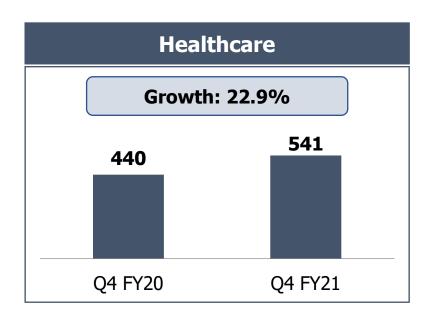


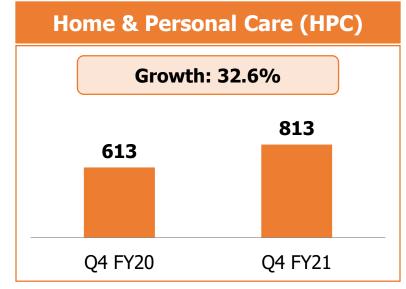
- Consolidated PAT reported an increase of 34.4% with PAT margin touching 16.2%
- Effective tax rate for Consol business decreased from 17.2% to 16.5% on account of country mix

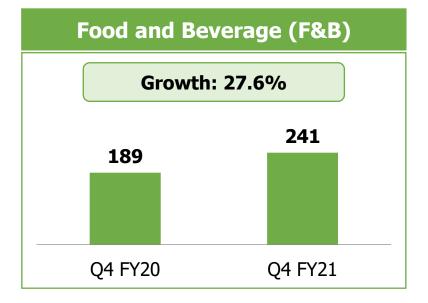


Domestic FMCG Growth – By Verticals – Q4 FY21

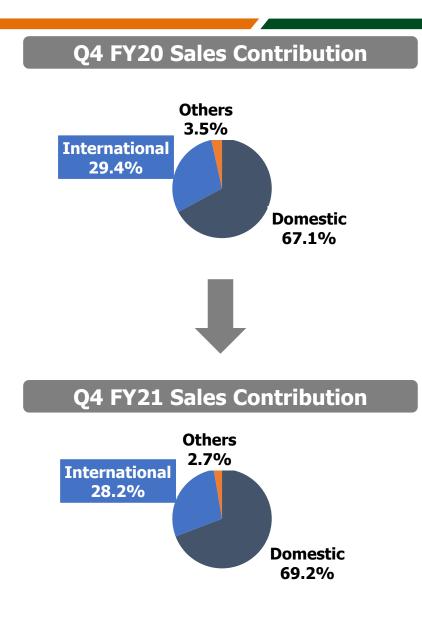


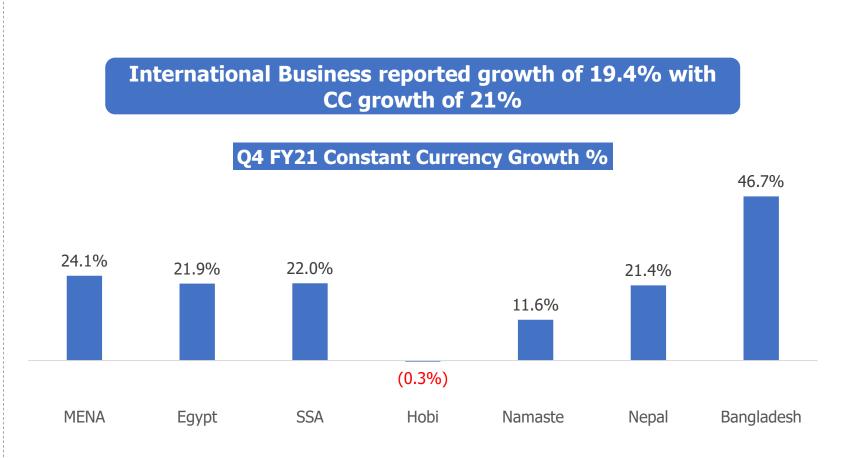






International Business – Q4 FY21 Performance



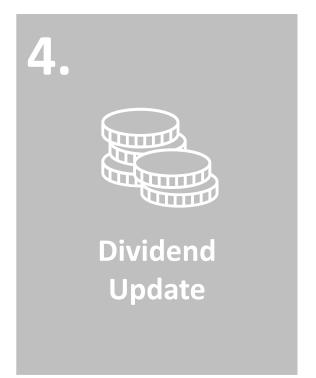


Agenda

FY21 -Performance Overview







Healthcare – Q4 FY21

	Health Supplements	Digestives	отс	Ethicals
Growth %	17.7%	20.0%	34.0%	39.1%
	Dabur Chyawanprash recorded strong growth despite it being off-season	 Pudin Hara portfolio posted double-digit growth in Q4 FY21 	 Driven by strong growth in Lal Tail and Shilajit Portfolio 	 Ethicals grew in strong double digits on the back of distribution expansion,
Category Highlights	 Market share in Chyawanprash category increased by ~170 bps Market share in Honey category increased by ~230 bps 	Hajmola portfolio saw strong recovery in Q4 FY21 on the back of improvement in mobility and out-of-home consumption	 NPDs like Dabur Health Drops, Health Juices and other immunity boosting products added to the momentum of the portfolio 	visibility initiatives and activations



Dabur Chyawanprakash – for Diabetics



New TVC with Parineeti Chopra for Dabur Pudin Hara





Dabur Rheumatil Spray and Dabur Jamun Neem Karela Juice – New Products Launched

Home and Personal Care – Q4 FY21

	Oral Care	Hair Oils	Shampoo	Home Care	Skin & Salon
Growth %	42.1%	24.6%	33.4%	24.3%	37.9%
	Red Toothpaste continued to see good demand momentum	Witnessed a smart broad based recovery	Shampoos portfolio registered strong growth	Odonil reported strong growth although Air freshener category	Driven by strong growth across brands
Category Highlights	Meswak and Babool Franchise also reported robust double-digit	 Perfumed oils and coco oils portfolios reported double digit growth 	 Market share in shampoo category increased by ~70 bps 	continued to be impacted being more discretionary in nature. Odonil's MS improved by ~90 bps	 Gulabari and Fem saw sequential improvement as mobility and outdoor activity increased
	• Toothpaste market share improved by ~120 bps	 Market share improved by ~70 bps 	Bottle saliency continues to see improvement	 Odomos witnessed recovery and MS increased ~130 bps 	



mask till we all are safe





Vatika Select Shampoo Range — New Product Launch



Vatika Enriched Hair Oils Range

Food and Beverage – Q4 FY21

	Beverages	Foods
Growth %	27.1%	36.1%
Category Highlights	 Beverage business witnessed a smart recovery during Q4 despite HORECA business remaining under pressure Market share of Real in JNSD (Juices, Nectar and Still Drinks) increased by 80 bps In-home and out-of-home portfolios registered strong double-digit growths 	 Hommade brand continued to perform well driven by increased in home consumption Recent launches like chutneys & pickles added to the growth momentum
	 Recent launches of Real Mango Drink in PET, Real Frappe and Real Apple Mini showed good traction 	



Real Hydration Range – New Communication



Real Frappe – New Communication



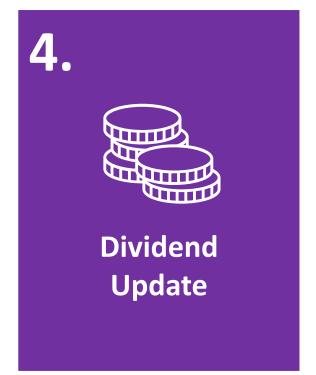
Activ Coconut Water – Influencer Activity

Agenda

FY21 -Performance Overview







Dividend Update

	Interim Dividend	Final Dividend	Total Dividend
Dividend per share (INR)	1.75	3.0	4.75
Dividend %	175%	300%	475%
Total dividend (INR cr)	309.30	530.22	839.52

Dividend policy changed with
Payout Ratio at 50% of Dabur India
Ltd's Consolidated Profit after Tax
(vs 40% of Consolidated PAT or 50%
of Standalone PAT earlier)



Consolidated Profit and Loss Statement

All figures are in INR cr	Q4 FY21	Q4 FY20	Y-o-Y (%)	FY21	FY20	Y-o-Y (%)
Revenue from operations	2,336.8	1,865.4	25.3%	9,561.7	8,703.6	9.9%
Other Income	85.0	75.7	12.2%	325.3	305.2	6.6%
Total Income	2,421.8	1,941.1	24.8%	9,886.9	9,008.8	9.7%
	<u>, </u>	<i></i>				
Material Cost	1,197.9	949.6	26.1%	4,789.0	4,360.2	9.8%
% of Revenue	51.3%	50.9%		50.1%	50.1%	
Employee expense	268.4	230.1	16.6%	1,033.5	947.7	9.0%
% of Revenue	11.5%	<i>12.3%</i>		10.8%	10.9%	
Advertisement and publicity	154.2	100.2	53.8%	784.4	650.0	20.7%
% of Revenue	6.6%	5.4%		8.2%	7.5%	
Other Expenses	274.0	233.2	17.5%	952.2	953.2	(0.1%)
% of Revenue	11.7%	<i>12.5%</i>		10.0%	11.0%	
Operating Profit	442.4	352.3	25.6%	2,002.6	1,792.4	11.7%
% of Revenue	18.9%	18.9%		20.9%	20.6%	
EBITDA	527.4	428.1	23.2%	2,327.9	2,097.7	11.0%
% of Revenue	22.6%	22.9%		24.3%	24.1%	
Finance Costs	8.6	8.6	0.7%	30.8	49.5	(37.8%)
Depreciation & Amortization	66.5	58.8	13.1%	240.1	220.5	8.9%
Profit before exceptional items, tax and share of	452.2	360.7	25.4%	2,057.0	1,827.7	12.5%
profit/(loss) from joint venture	TJZ.Z	500.7	ZJ.T /0	2,037.0	1,027.7	12.570
% of Revenue	19.4%	19.3%		21.5%	21.0%	
Share of profit / (loss) of joint venture	(0.6)	(0.4)	52.0%	(1.0)	(0.0)	10,028.4%
Exceptional item(s)	0.0	20.0	(100.0%)	0.0	100.0	(100.0%)
Tax Expenses	74.3	58.6	26.8%	361.1	279.7	29.1%
Net profit after tax and after share of profit/(loss)	377.3	281.6	34.0%	1,694.9	1,447.9	17.1%
from joint venture			J 1.0 /0	<u> </u>	<u> </u>	17.170
% of Revenue	16.1%	15.1%		17.7%	16.6%	
Non controlling interest	(0.5)	0.4	(223.3%)	1.7	3.0	(44.3%)
Net profit for the period/year	377.8	281.2	34.4%	1,693.3	1,445.0	17.2%
% of Revenue	16.2%	15.1%		17.7%	16.6%	

Standalone Profit and Loss Statement

All figures are in INR cr	Q4 FY21	Q4 FY20	Y-o-Y (%)	FY21	FY20	Y-o-Y (%)
Revenue from operations	1,721.9	1,321.2	30.3%	7,184.7	6,309.8	13.9%
Other Income	70.5	67.1	5.2%	276.7	276.9	(0.1%)
Total Income	1,792.4	1,388.2	29.1%	7,461.4	6,586.7	13.3%
Material Cost	924.5	676.6	36.6%	3,696.8	3,244.7	13.9%
% of Revenue	53.7%	51.2%		51.5%	51.4%	
Employee expense	166.5	133.6	24.6%	655.8	578.3	13.4%
% of Revenue	9.7%	10.1%		9.1%	9.2%	
Advertisement and publicity	116.9	69.2	69.0%	643.5	514.3	25.1%
% of Revenue	6.8%	5.2%		9.0%	8.2%	
Other Expenses	181.4	143.7	26.2%	629.4	591.8	6.4%
% of Revenue	<i>10.5%</i>	10.9%		8.8%	9.4%	
Operating Profit	332.7	298.1	11.6%	1,559.2	1,380.8	12.9%
% of Revenue	19.3%	22.6%		21.7%	21.9%	
EBITDA	403.2	365.2	10.4%	1,835.9	1,657.7	10.7%
% of Revenue	23.4%	27.6%		25.6%	26.3%	
Finance Costs	3.0	2.6	14.6%	9.1	19.3	(52.6%)
Depreciation & Amortization	37.4	33.2	12.7%	143.4	129.9	10.4%
Profit before exceptional items, tax and share of	362.8	329.3	10.1%	1,683.3	1,508.5	11.6%
profit/(loss) from joint venture			10.1 70	1,005.5	1,500.5	11.070
% of Revenue	21.1%	24.9%		23.4%	23.9%	
Exceptional item(s)	0.0	20.0	(100.0%)	0.0	100.0	(100.0%)
Tax Expenses	62.5	52.3	19.4%	301.4	238.1	26.6%
Net profit for the period/year	300.3	257.0	16.8%	1,381.9	1,170.4	18.1%
% of Revenue	17.4%	19.5%		19.2%	18.5%	

Consolidated Balance Sheet

Particulars	As at 31/03/2021 (Audited)	As at 31/03/2020 (Audited)	Particulars	As at 31/03/2021 (Audited)	As at 31/03/2020 (Audited)
A Assets			B Equity and Liabilities		
1 Non-current			1 Equity		
assets			(a) Equity share capital	177	177
(a) Property, plant and equipment	1,812	1,821	(b) Other Equity	7,487	6,430
(b) Capital work-in-progress	168	147	Equity attributable to shareholders of the Company		6,607
(c) Investment property	50	52	Non Controlling Interest	37	36
(d) Goodwill	336	336	Total equity	7,701	6,643
(e) Other Intangible assets	45	44			
(f) Financial assets			2 Non-current liabilities		
(i) Investments	3,414	1,409	(a) Financial liabilities		
(ii) Loans	17	20	(i) Borrowings	134	175
(iii) Others	86	528	(ii) Other financial liabilities	1	1
(g) Deferred tax assets	17	23	(b) Provisions	63	63
(h) Non-current tax assets (net)	4	1	(c) Deferred tax liabilities (Net)	13	17
(i) Other non-current assets	122	112	Total Non-current liabilities	211	256
Total Non-current assets	6,071	4,492			
			3 Current liabilities		
2 Current assets			(a) Financial liabilities		
(a) Inventories	1,730	1,380	(i) Borrowings	356	304
(b) Financial assets			(ii) Trade payables		
(i) Investments	758	1,387	Due to micro and small	118	0
(ii) Trade receivables	560	809	enterprises	110	U
(iii) Cash and cash equivalents	229	167	Due to	1,802	1,480
(iv) Bank Balances other than (iii) above	1,087	645	others	1,002	•
(v) Loans	15	12	(iii) Other financial liabilities	235	232
(vi) Others	3	3	(b) Other current liabilities	312	230
(c) Current tax asset(net)	1	1	(c) Provisions	188	166
(d) Other current assets	554	462	(d) Current tax Liabilities (Net)	85	47
(e) Assets held for sale	0	0	Total Current liabilities	3,095	2,458
Total current assets	4,936	4,865			
			Total Equity and Liabilities	11,007	9,357
Total Assets	11,007	9,357			

Standalone Balance Sheet

Particulars	As at 31/03/2021 (Audited)	As at 31/03/2020 (Audited)
A Assets		
1 Non-current assets		
(a) Property, plant and equipment	1,131	1,061
(b) Capital work-in-progress	128	106
(c) Investment property	47	48
(d) Other Intangible assets	26	25
(e) Financial assets		
(i) Investments	3,123	1,084
(ii) Loans	10	12
(iii) Others	86	403
(f) Deferred tax assets	17	23
(g) Non-current tax assets (net)	4	1
(h) Other non-current assets	101	91
Total Non-current assets	4,675	2,854
2 Current assets		
(a) Inventories	1,114	809
(b) Financial assets		
(i) Investments	451	1,379
(ii) Trade receivables	277	374
(iii) Cash and cash equivalents	11	6
(iv) Bank Balances other than (iii) above	822	521
(v) Loans	2	
(vi) Others	8	9
(c) Current tax assets(net)	0	0
(d) Other current assets	149	152
Total current assets	2,834	3,250
Total Assets	7,509	6,103

Particulars Particulars	As at 31/03/2021 (Audited)	As at 31/03/2020 (Audited)
B Equity and Liabilities		
<u>1 Equity</u>		
(a) Equity share capital	177	177
(b) Other Equity	5,214	4,399
Total equity	5,391	4,575
2 Non-current liabilities		
(a) Financial liabilities		
(i) Borrowings	20	25
(ii) Other financial liabilities	1	1
(b) Provisions	56	55
(c) Deferred tax liabilities (Net)	0	0
Total Non-current liabilities	76	80
3 Current liabilities		
(a) Financial liabilities		
(i) Borrowings	158	89
(ii) Trade payables		
Due to micro and small enterprises	118	0
Due to others	1,370	1,030
(iii) Other financial liabilities	161	156
(b) Other current liabilities	73	46
(c) Provisions	134	123
(d) Current tax Liabilities (Net)	27	5
Total Current liabilities	2,042	1,448
Total Equity and Liabilities	7,509	6,103

Breakdown of Revenue from Operations

All figures are in INR crores, unless otherwise stated	Q4 FY21	Q4 FY20	Y-o-Y (%)	FY21	FY20	Y-o-Y (%)
Health Supplements	285	242	17.7%	1,589	1,115	42.5%
Digestives	104	87	20.0%	381	372	2.2%
OTC & Ethicals	151	110	36.9%	677	518	30.6%
Healthcare	541	440	22.9%	2,647	2,006	31.9%
Shampoo & Post Wash	54	40	33.4%	220	192	14.9%
Hair Oils	280	225	24.6%	1,051	1,057	(0.6%)
Hair Care	334	265	26.0%	1,272	1,249	1.8%
Oral Care	311	219	42.1%	1,238	1,005	23.2%
Home Care	89	72	24.3%	380	408	(6.8%)
Skin & Salon	78	57	37.9%	356	302	17.6%
НРС	813	613	32.6%	3,245	2,964	9.5%
Beverages	225	177	27.1%	826	888	(7.1%)
Foods	16	12	36.1%	63	54	17.0%
Food and Beverage (F&B)	241	189	27.6%	888	942	(5.7%)
Sales - Domestic FMCG	1,594	1,241	28.4%	6,780	5,912	14.7%
Others (Guar, Fem Pharma, Exports, etc)	102	71	43.8%	374	348	7.7%
Revenue - DIL Standalone	1,722	1,321	30.3%	7,185	6,310	13.9%
International	649	543	19.4%	2,511	2,430	3.4%
Retail	23	28	(18.6%)	57	125	(54.2%)
Inter Company Exports (Net)	(57)	(28)	n.m.	(192)	(161)	n.m.
Revenue from Operations - Consolidated	2,337	1,865	25.3%	9,562	8,704	9.9%

