

# RAMKRISHNA FORGINGS LIMITED

Date: 10 February, 2023

To  
The Listing Department  
**BSE Limited**  
PJ Towers  
Dalal Street  
Mumbai – 400 001

To  
The Listing Department  
**National Stock Exchange of India Limited**  
“Exchange Plaza” C-1, Block G  
Bandra- Kurla Complex, Bandra (E)  
Mumbai- 400051

**BSE SCRIP CODE: 532527**

**NSE SYMBOL: RKFORGE**

Dear Sir / Madam,

**Sub: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Intimation of schedule of Analyst/Institutional Investor Meet/Call**

This is to inform you that the Management of the Company will be attending the Nuvama India Conference 2023 on 10 February, 2023.

Please note that no unpublished Price sensitive information is proposed to be shared during the Meeting.

Further, enclosed herewith presentation which will be made at the aforesaid meeting.

Request to kindly take the same into record.

Thanking You.

Yours truly,  
**For Ramkrishna Forgings Limited**

Rajesh Mundhra  
**Company Secretary**  
ACS -12991

**Encl.: As above**



REGISTERED & CORPORATE OFFICE

23 CIRCUS AVENUE, KOLKATA 700017, WEST BENGAL, INDIA

PHONE : (+91 33)4082 0900 / 7122 0900, FAX: (+91 33)4082 0998 / 7122 0998, EMAIL: info@ramkrishnaforgings.com, WEB: www.ramkrishnaforgings.com

CIN NO. :L74210WB1981PLC034281



Ramkrishna Forgings Limited





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# About Ramkrishna Forgings

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# One of the largest forging player in India



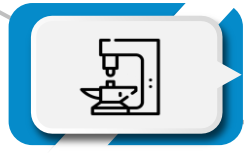
## Key Highlights



Manufacturer and supplier of a variety of auto and non-auto components



Global presence with footprints in North America and Europe



2nd largest forging player in India with over 30 years of experience



Promoter possessing multi-decade forgings industry experience



Continued focus on diversification with foray into EV



Longstanding relationship with marquee customers

## Vision, Mission & Core Values

### Vision

To be the most dependable and preferred supplier of forged and rolled components for the railways, automobile, mining, earthmoving, oil exploration, farm equipment, bearing and general engineering industry by providing world class products at competitive prices through a knowledge-based organization

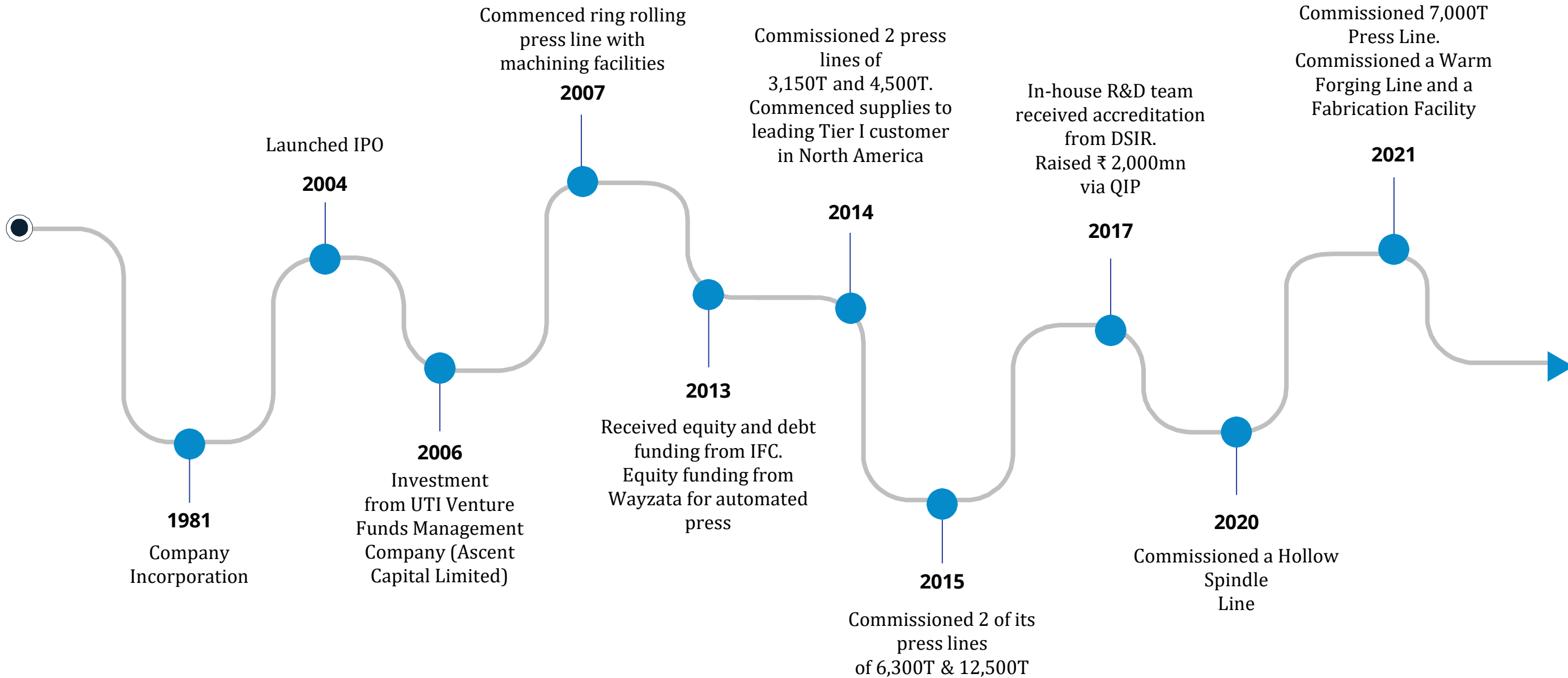
### Mission

Create value for all business associates, shareholders and customers in all the areas of business in which we are associated with and to become an active partner in employee well-being and philanthropic causes

### Core Values

Customer centric approach  
Continual improvements in systems  
Commitment to human development

# ... with over four decades of unique capabilities



# ... with state of the art manufacturing facilities



## Ring Rolling

- Ring Rolling facility with robotics which can roll crown wheels upto 500mm diameter and a capacity to forge components from 15-70 kgs
- Ability to forge one component in 25-40seconds



## Press

- First company in India to have fully automated 12,500T wedge press line
- Capability to manufacture complex and heavy forged components



## Machined

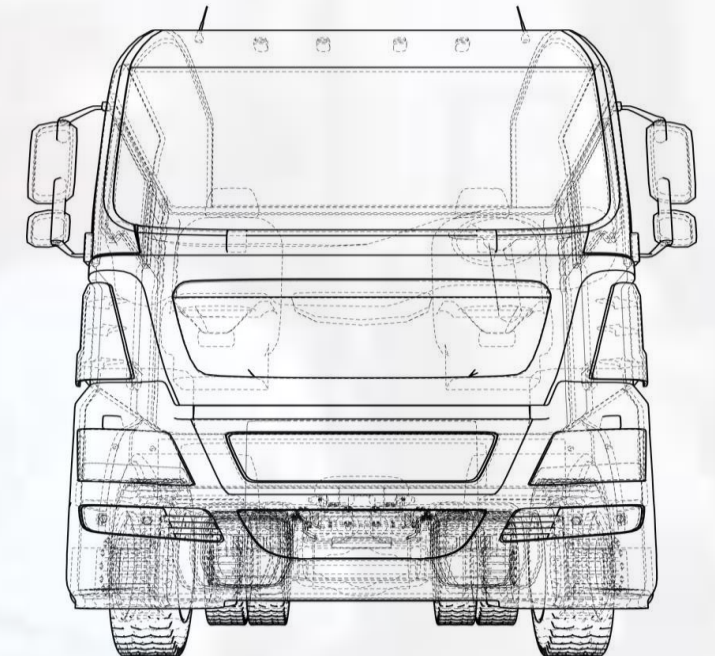
- State of the art machinery and capabilities which includes turning Center, gear hobbing, shaping, shaving and broaching.

1 6 large modern facilities in India >> Strategic location benefits coupled with economies of scale

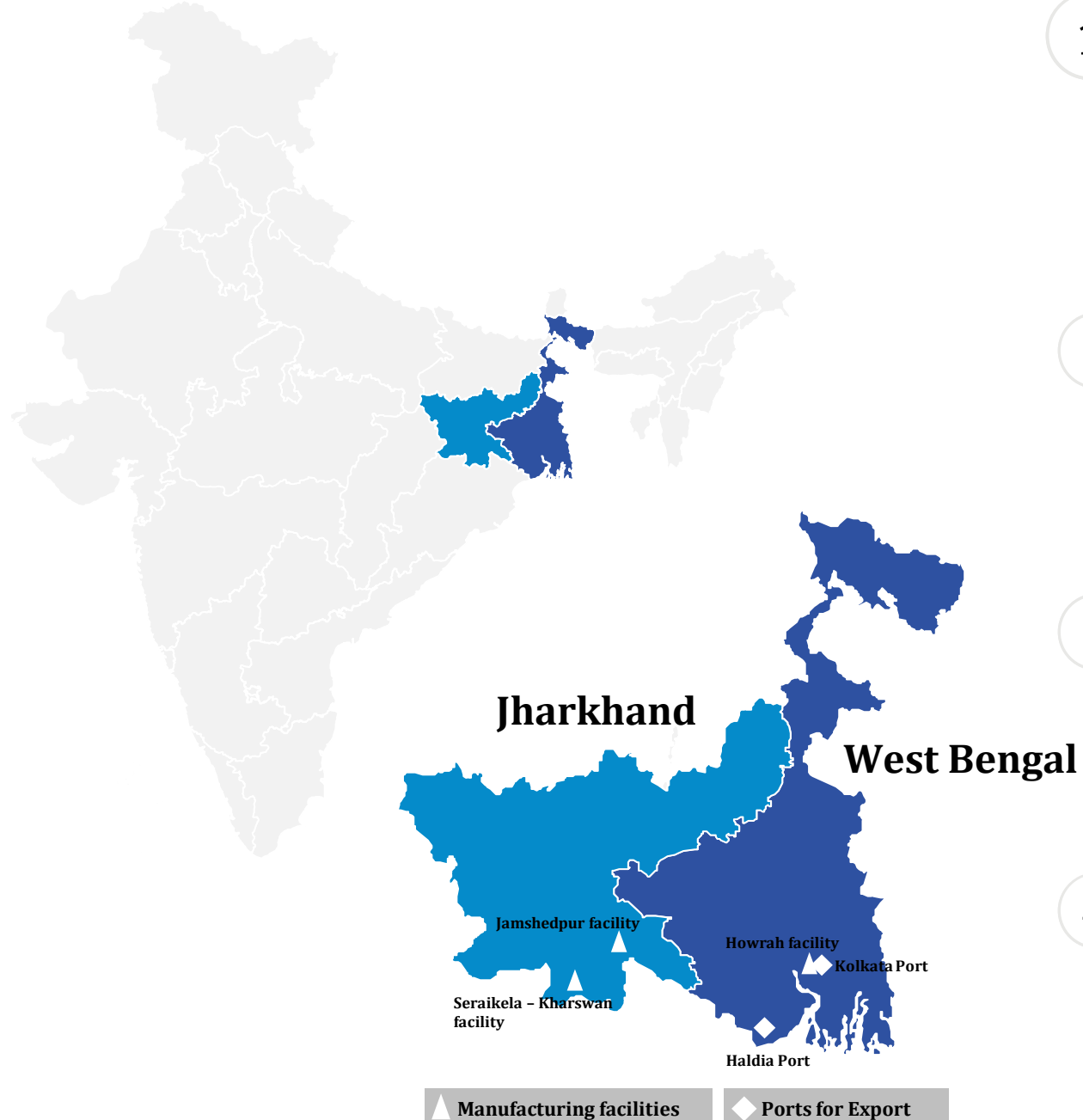
2 Technology led operations better solutions, optimum yield and enhanced quality of products

3 Extensive manufacturing capabilities >> Ability to manufacture diverse products

4 Agile, flexible operations >> Customized customer centric solutions



# ... at strategic locations giving us competitive edge



1

## Proximity to automobile manufacturing hubs & key suppliers

- RKFL's facilities in eastern India are located in close proximity to automobile manufacturing hubs and key suppliers of raw material
  - Less chance of supply interruptions
  - Lower logistics cost
  - Reduced working capital requirements

2

## All facilities located within the same region

- Better integration resulting in efficient processes
- Improved coordination
- Overall cost savings, including administrative costs

3

## Proximity to key export hubs

- Reduces logistics cost
  - 302km\* to Kolkata port
  - 270km\* to Haldia port

4

## Availability of labor

- Eastern region is the industrial center of India
- Low cost labor easily available
- Lower dependency on migrant laborers

\*approximate distance from Jamshedpur facility

# ... demonstrating superior performance\*



17

Countries Served

1,87,100

Installed Capacity

77.2%

Capacity Utilisation

1,11,742

Sales Volume  
↑ 42% YoY

₹ 2,285 cr

Revenue  
↑ 77% YoY

43.3%

Export Revenue Mix  
↑ 7.8% YoY

2%

Total Turnover  
from EV

₹ 527 cr

EBITDA  
↑ 129% YoY

23.1%

EBITDA Margin

14.7%

ROCE

18.9%

ROE

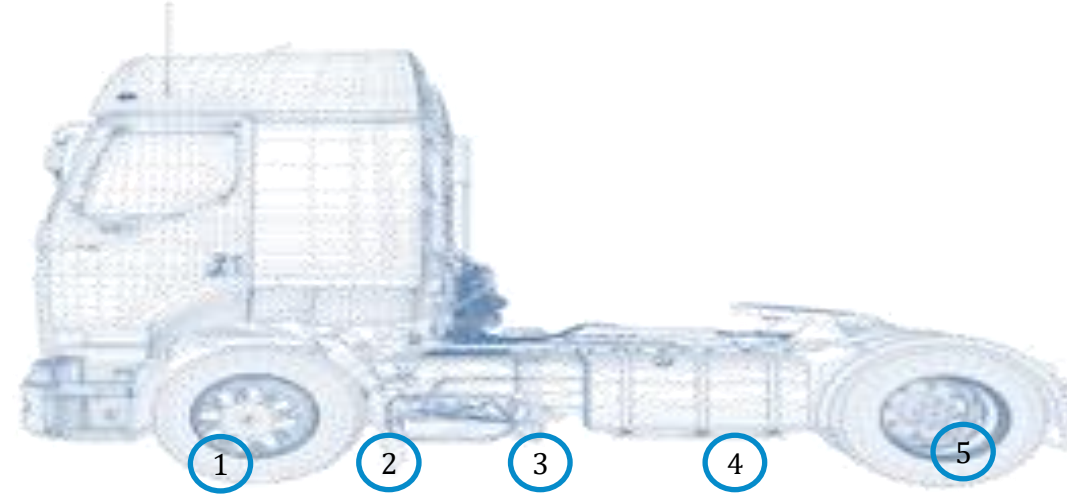
2.5x

Net Debt to EBITDA

\*As on 31<sup>st</sup> March 2022 on standalone financials



# ... offering diversified products



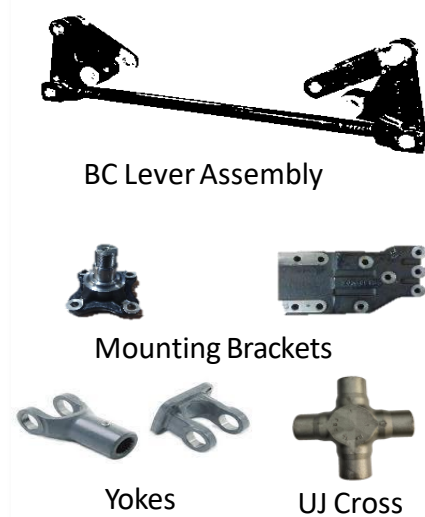
## 1 Front Axle & Steering



## 2 Engine



## 3 Suspension & Chassis



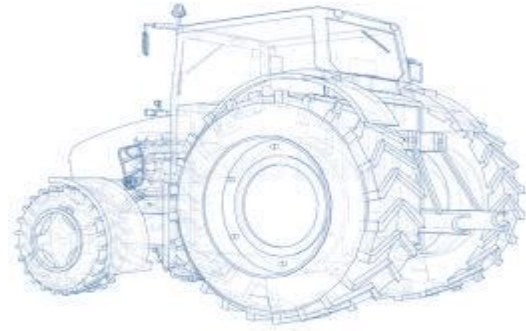
## 4 Transmission



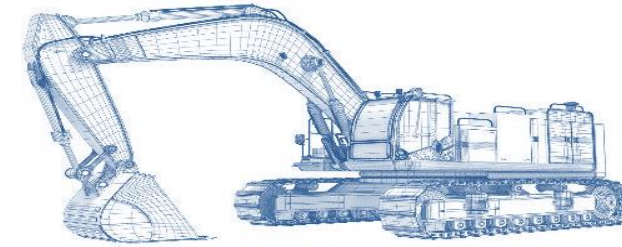
## 5 Rear Axle



# ... across diversified segments



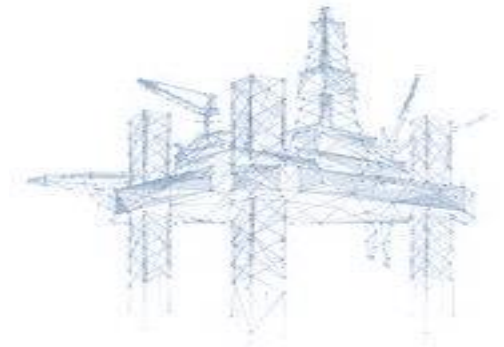
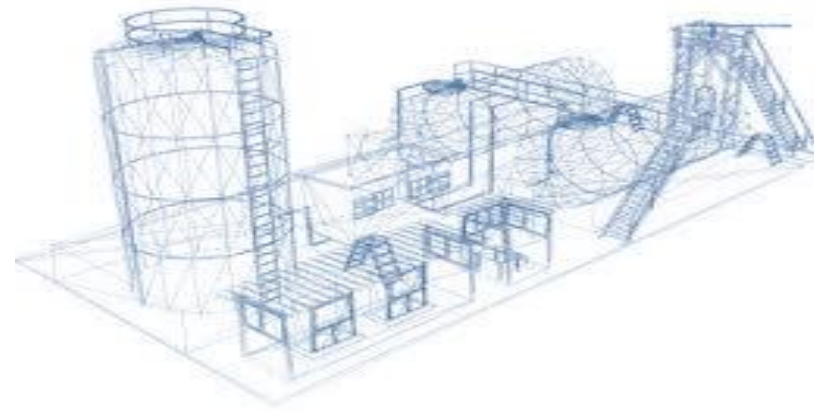
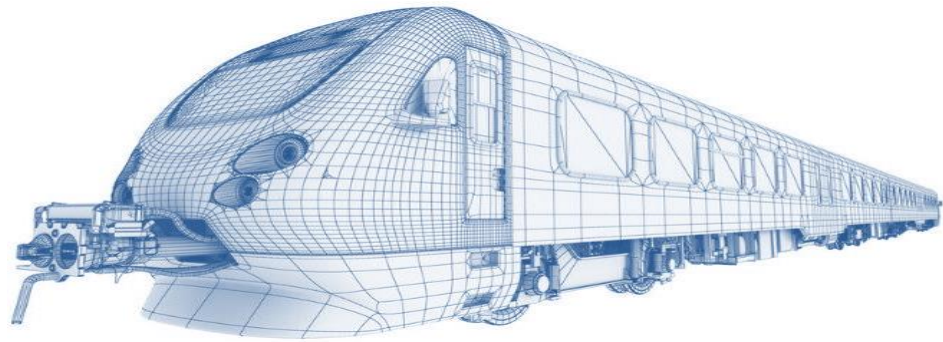
## Tractors & Tillers



## Earth Moving



# ... across diversified industries



## Railways



Bogie Frame



Bogie Bolster



Draw Gear Assembly



Screw Coupling



Hanger  
Anti Roll Bar Assembly

## Energy



Wing Nut



Valve Bonnet



T Bolt Socket Joint



Toothed Crusher Hammer

# ... with growing global footprints



## Headquarters & Manufacturing facilities

- Headquarters – Kolkata
- 6 manufacturing facilities
  - Jamshedpur – 3
  - Serailkela – Kharswan – 2
  - Howrah – West Bengal – 1



## Sales representative office:

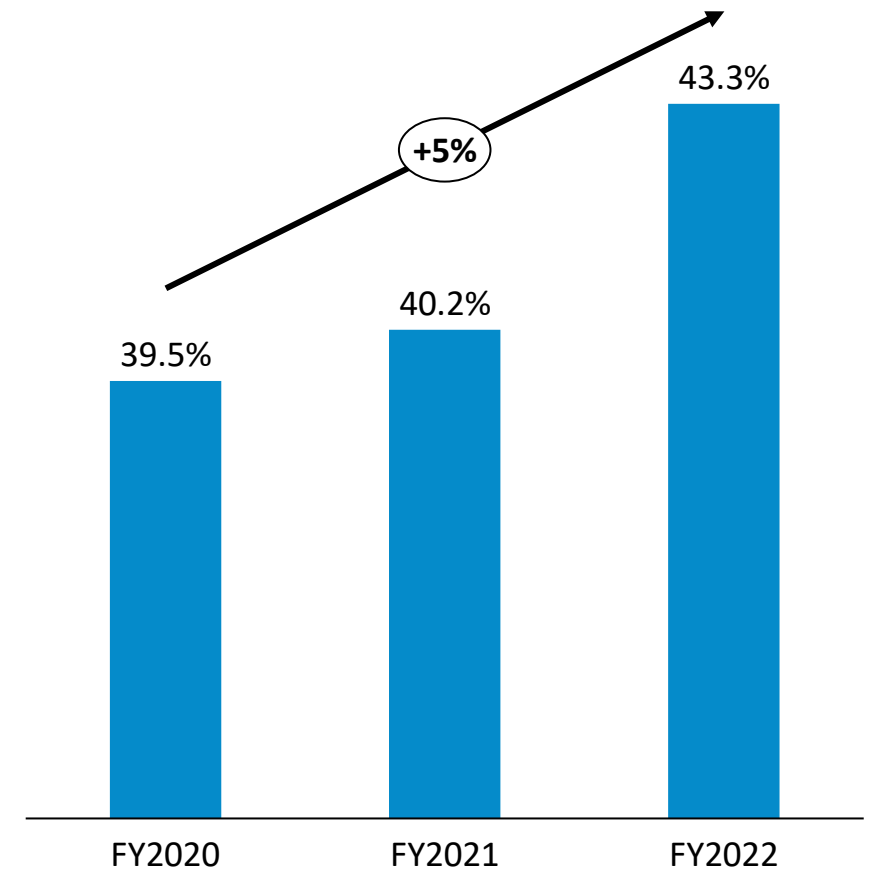
- Detroit, USA
- Sao Paulo, Brazil
- Istanbul, Turkey
- Germany
- Italy



## Warehousing facility:

- Shelbyville, USA
- Hagerstown, USA
- Monterrey, Mexico
- Toluca, Mexico
- Westerloo, Belgium

*With consistently growing exports \**



*\*Exports as a % of total revenue from operations*

# ...with multiple accreditations & certifications



**ISO 9001:2015**

QMS



**IATF 16949:2016**

QMS for Automotive  
Production



**ISO 14001:2015**

Environmental  
Management



**ISO 45001:2018**

Occupational Health and  
Safety Management



**ISO/TS 22163:2017**

Quality & Business  
Management Systems for Railways



**EN 15085-2:2020**

Welding of Railway Vehicles and  
Components



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# Financial Highlights

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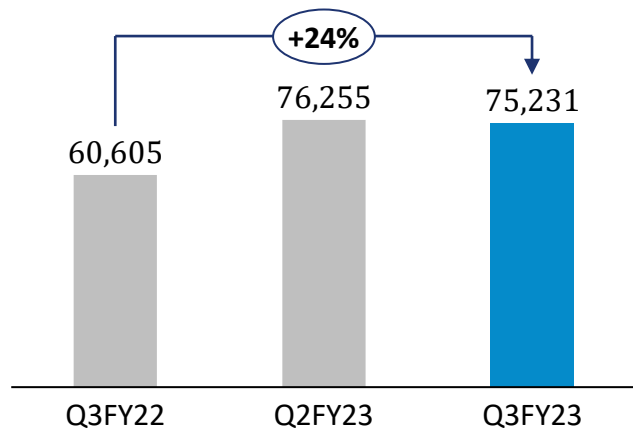
# Strong growth backed by profitability



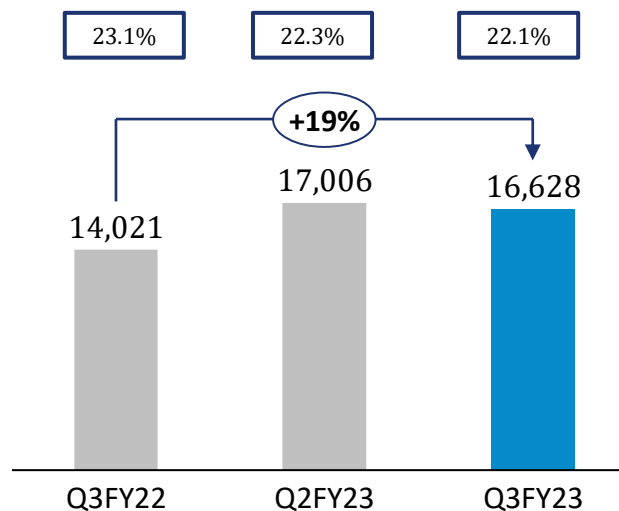
(Standalone)

(₹ in Lakhs)

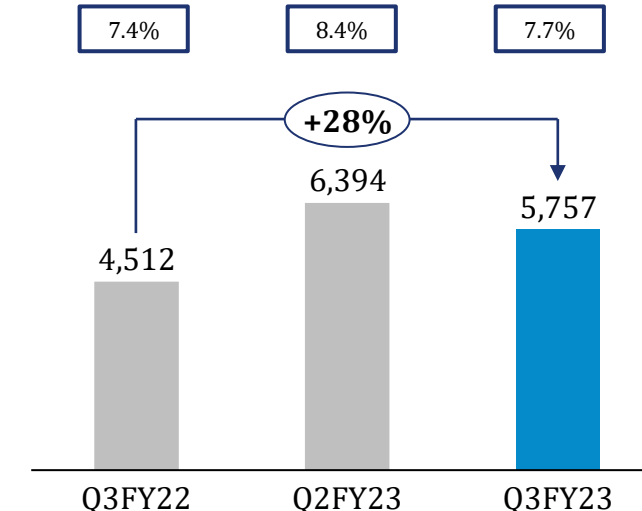
## Revenue



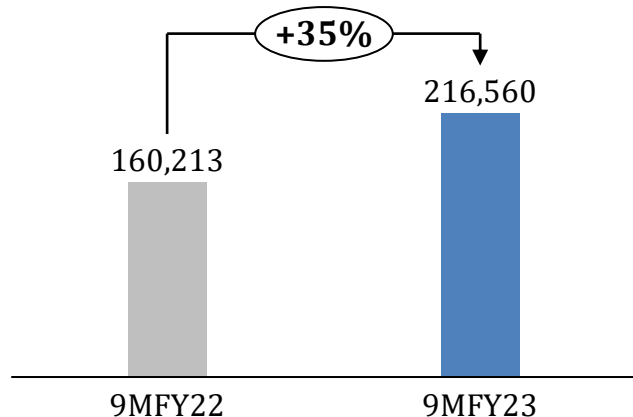
## EBITDA\* & EBITDA Margin



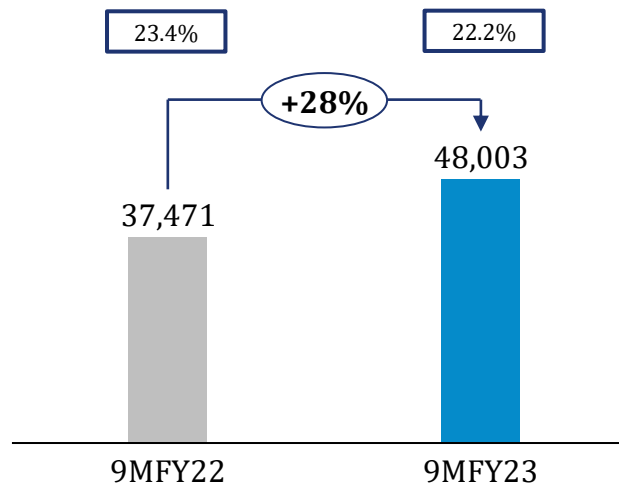
## PAT & PAT Margin



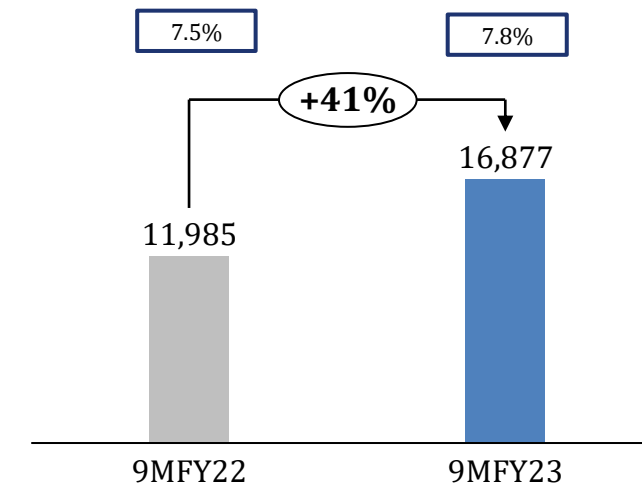
## Revenue



## EBITDA\* & EBITDA Margin



## PAT & PAT Margin



\*Excluding Other Income ; Note: Rounded off to the nearest whole number

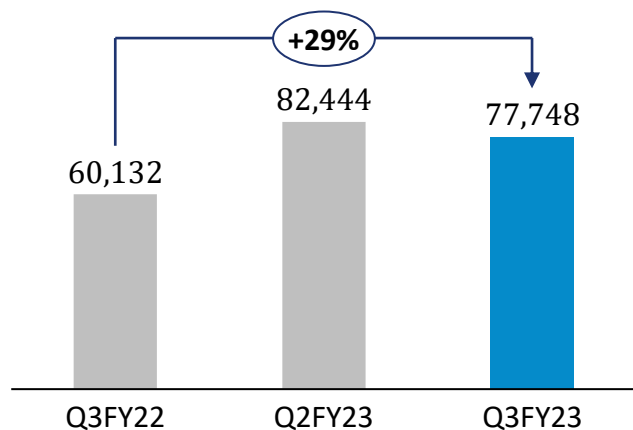
# Strong growth backed by profitability



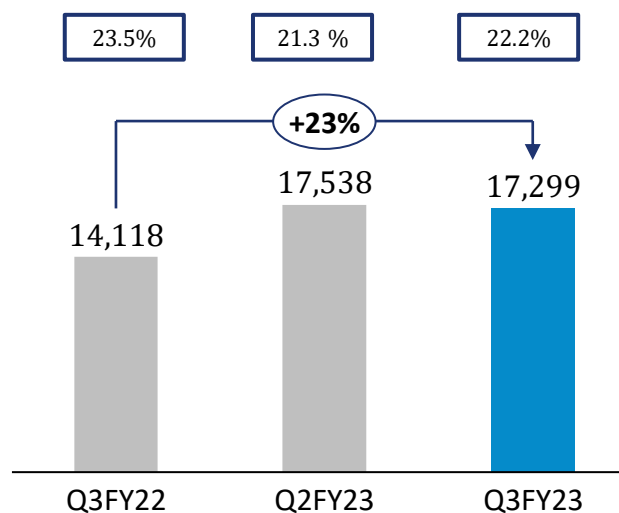
(Consolidated)

(₹ in Lakhs)

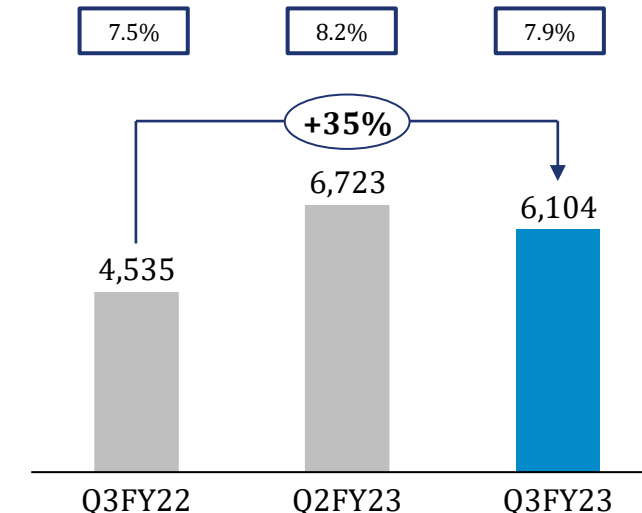
## Revenue



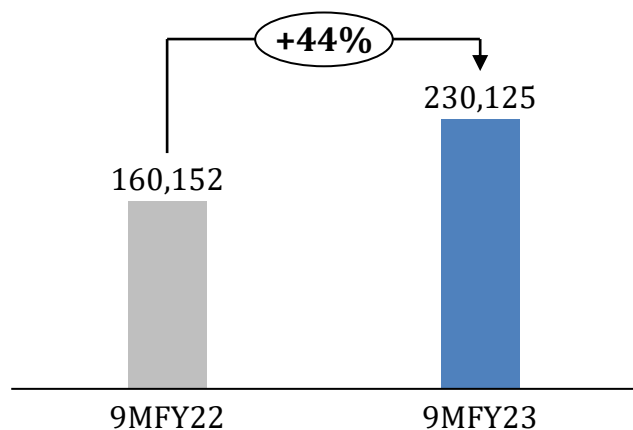
## EBITDA\* & EBITDA Margin



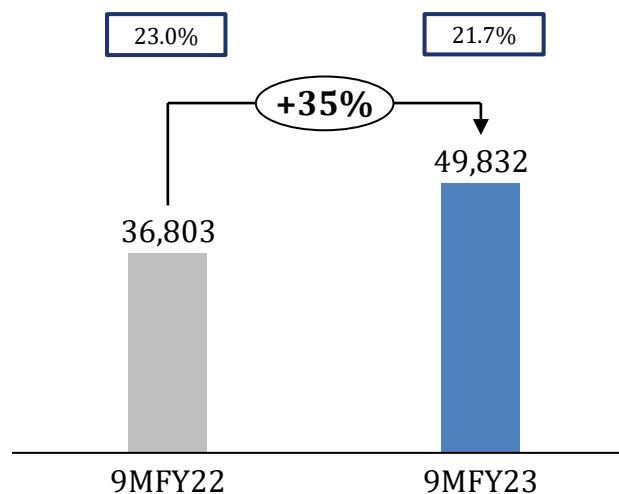
## PAT & PAT Margin



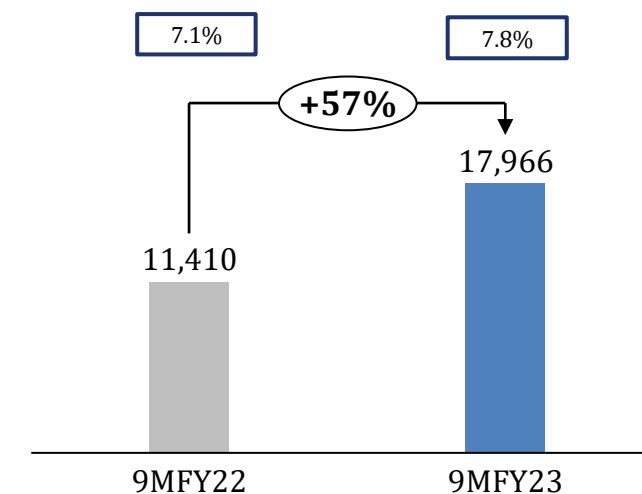
## Revenue



## EBITDA\* & EBITDA Margin



## PAT & PAT Margin



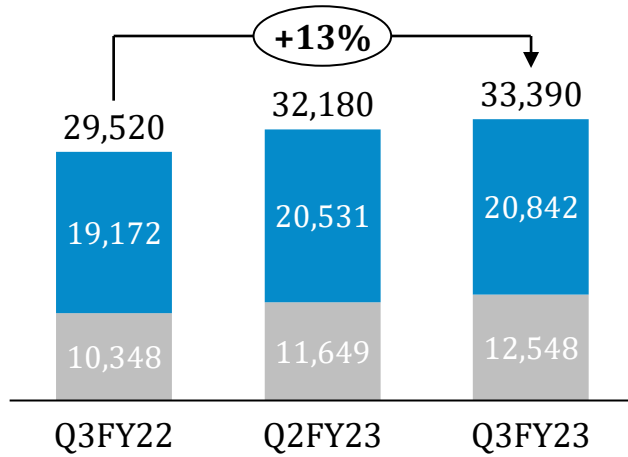
\*Excluding Other Income ; Note: Rounded off to the nearest whole number



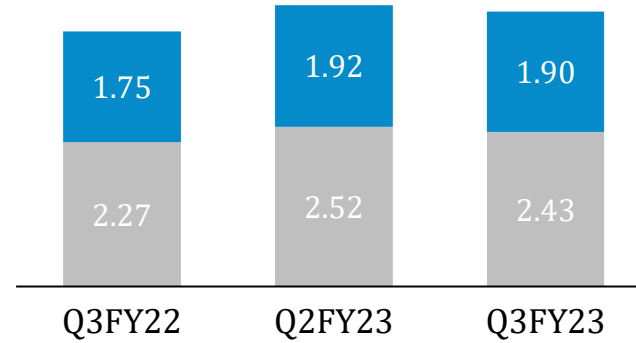
# ... coupled with increasing volumes



### Volume (tons)

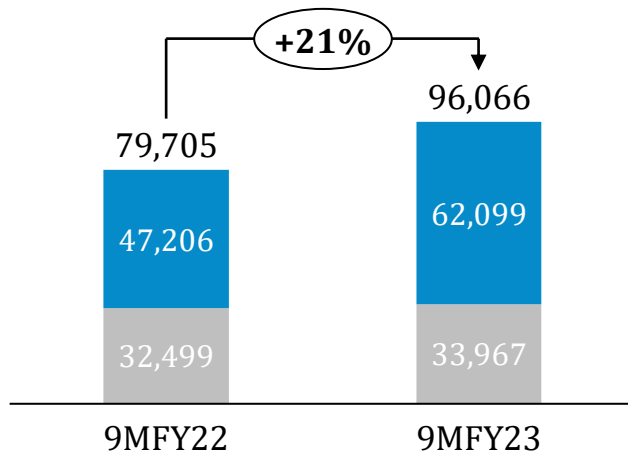


### Realisation (Rs. Lac/ (ton))

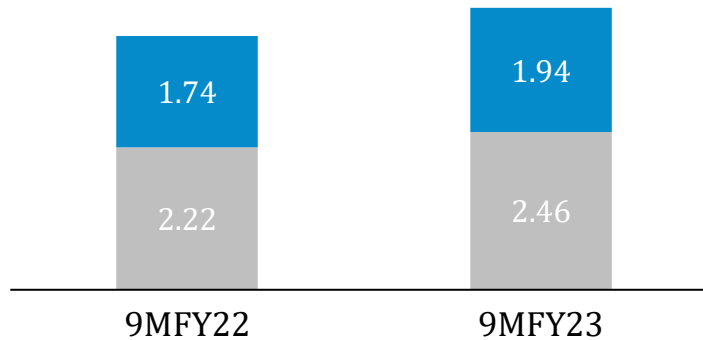


Total Revenue Breakup (Rs. Lakhs.)					
Particulars	Q3FY23	Q3FY22	YoY	Q2FY23	QoQ
Domestic Markets	41,911	34,272	22.3%	43,626	-3.9%
Export Markets	32,691	25,969	25.9%	32,109	1.8%
Other Income	81	168	-51.8%	59	36.0%
Export Incentive	629	365	72.4%	520	21.1%
<b>Total</b>	<b>75,312</b>	<b>60,774</b>	<b>23.9%</b>	<b>76,314</b>	<b>-1.3%</b>

### Volume (tons)



### Realisation (Rs. Lac/ (ton))



Total Revenue Breakup (Rs. Lakhs.)			
Particulars	9MFY23	9MFY22	YoY
Domestic Markets	125,462	82,328	52.4%
Export Markets	89,539	76,667	16.8%
Other Income	206	285	-27.6%
Export Incentive	1559	1217	28.1%
<b>Total</b>	<b>216,766</b>	<b>160,497</b>	<b>35.0%</b>

■ Domestic Markets\* ■ Export Markets\*\*

\*Realisation excluding Fabrication sales

\*\* Realisation excluding ocean freight

# .... leading to higher utilizations



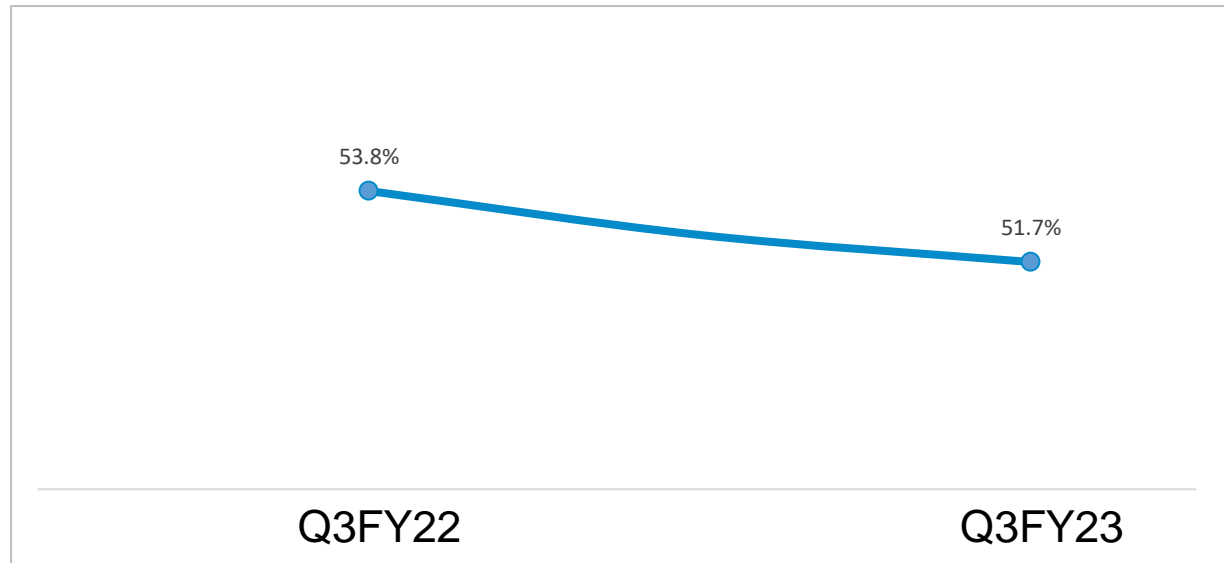
Particulars	Installed Capacity	Q3FY23		Q2FY23		Q1FY23		Q4FY22		Q3FY22		Q2FY22	
		Production Capacity (MT)	Utilisation (%)*	Production Capacity (MT)	Utilisation (%)*	Production Capacity (MT)	Utilisation (%)*	Production Capacity (MT)	Utilisation (%)*	Production Capacity (MT)	Utilisation (%)*	Production Capacity (MT)	Utilisation (%)*
Ring Rolling	24,000	7,390	123%	7,042	117%	7,018	117%	6,841	114%	6,918	115%	6,990	117%
Forgings	46,000	12,810	111%	11,732	102%	10,963	95%	12,104	105%	10,766	94%	11,606	101%
Press	117,100	19,880	68%	19,696	67%	18,489	63%	19,038	65%	16,473	56%	18,267	62%
Total Capacity	187,100	40,080	86%	38,470	82%	36,470	78%	37,983	81%	34,157	73%	36,863	79%

\*Utilization (%) has been calculated on installed capacity on Annualized basis

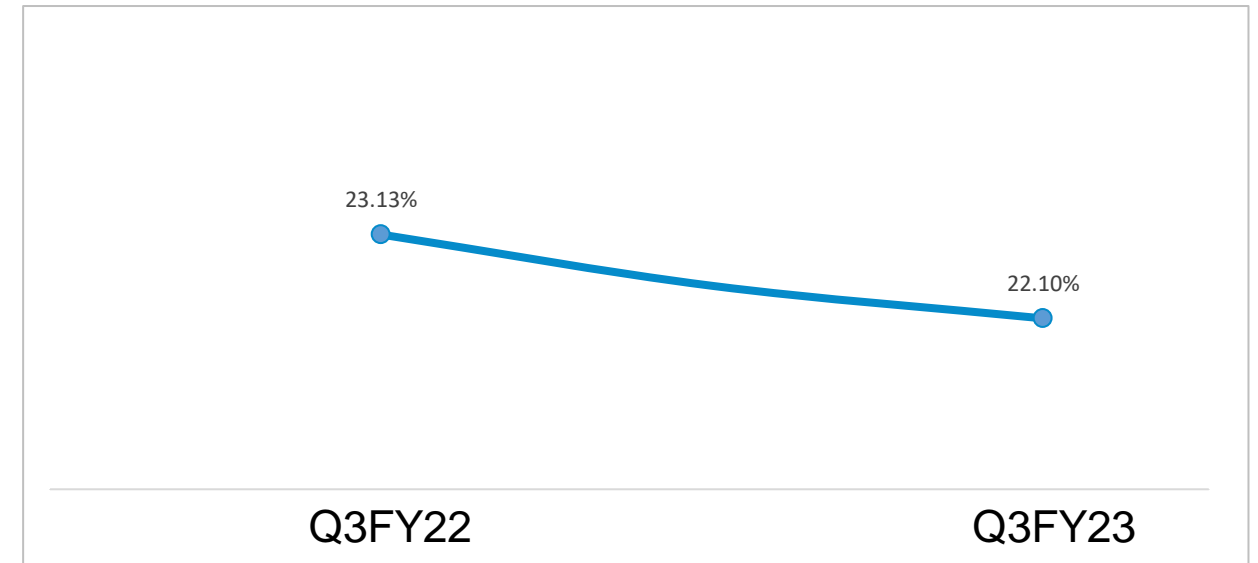
# ... with improving key ratios



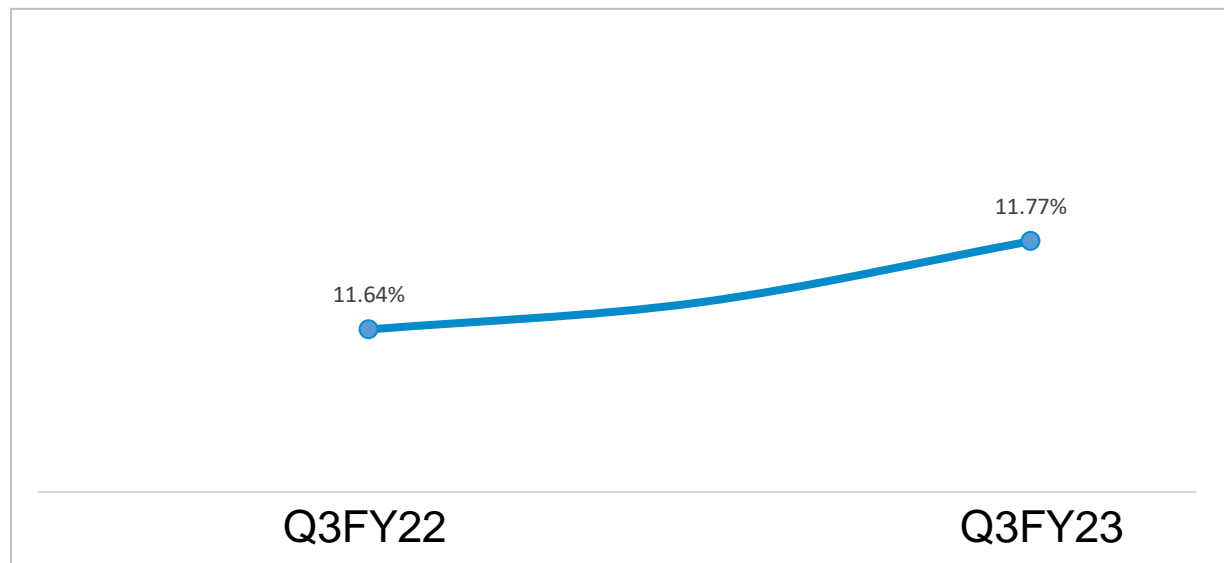
### Gross Margin (%)



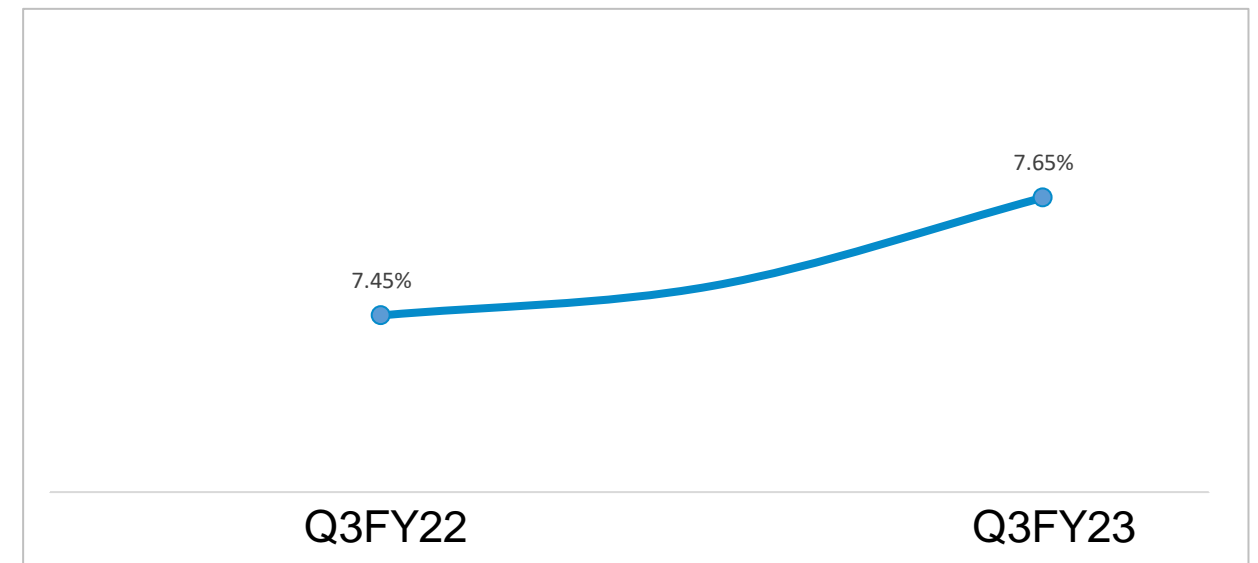
### EBIDTA Margin (%)



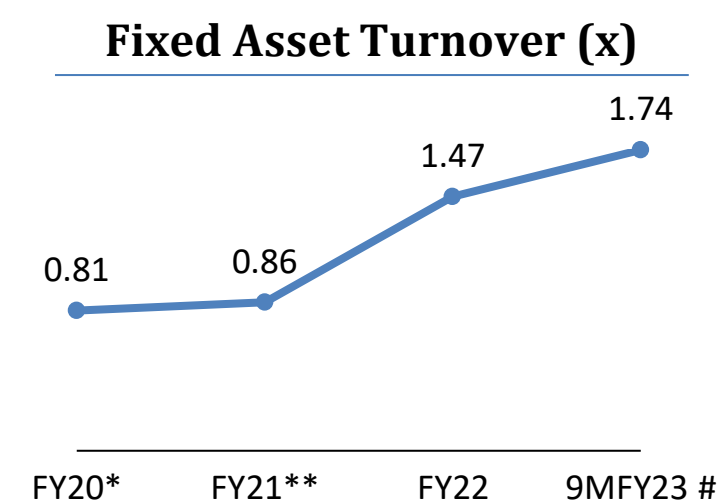
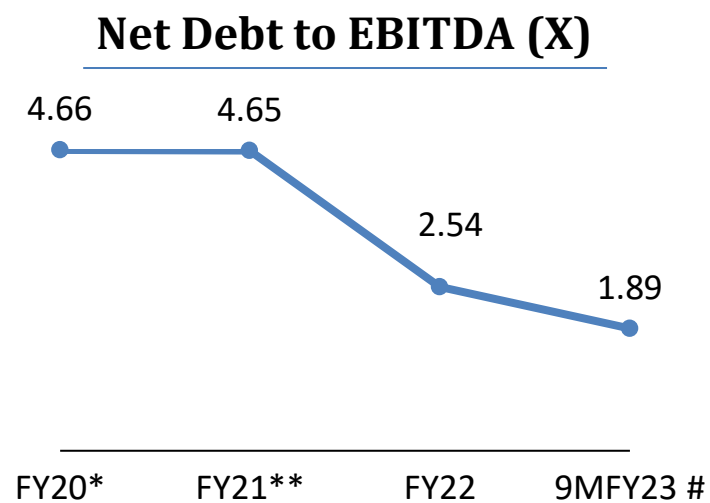
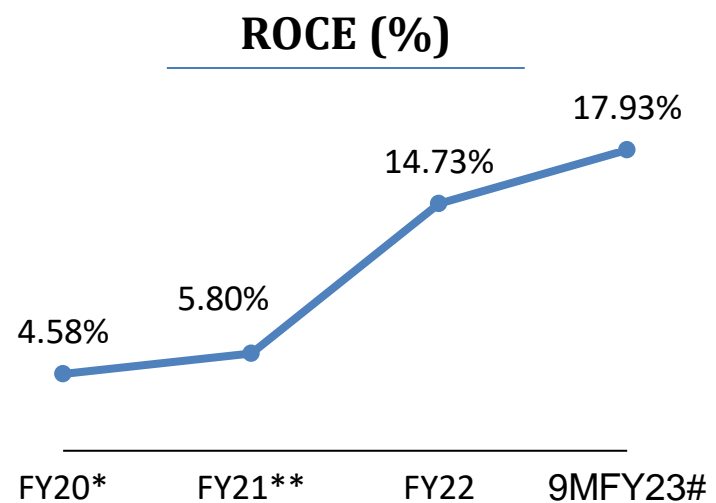
### PBT Margin (%)



### PAT Margin (%)



# ... with improving return ratios



# Annualized.

ROCE- EBIT Less Other Income / (Net Debt + Equity)

Net Debt to Equity- Net Debt/ Net worth

FATR- Revenue / Fixed Assets (Net)

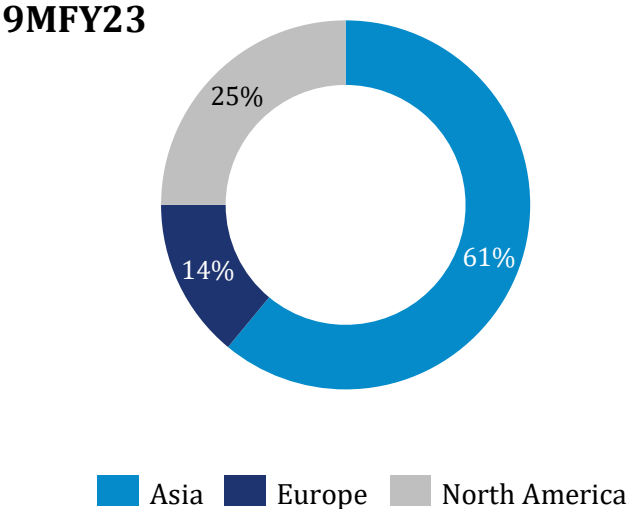
\*- FY20 Performance impacted due to economic slowdown leading to sluggish demand for CVs

\*\* - FY21 Performance impacted due to COVID-19 induced lockdown

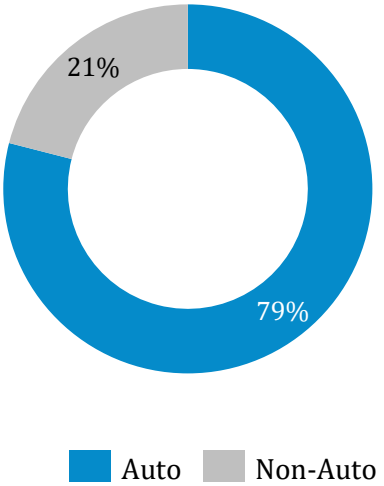
# Diversified revenues across segments & geographies



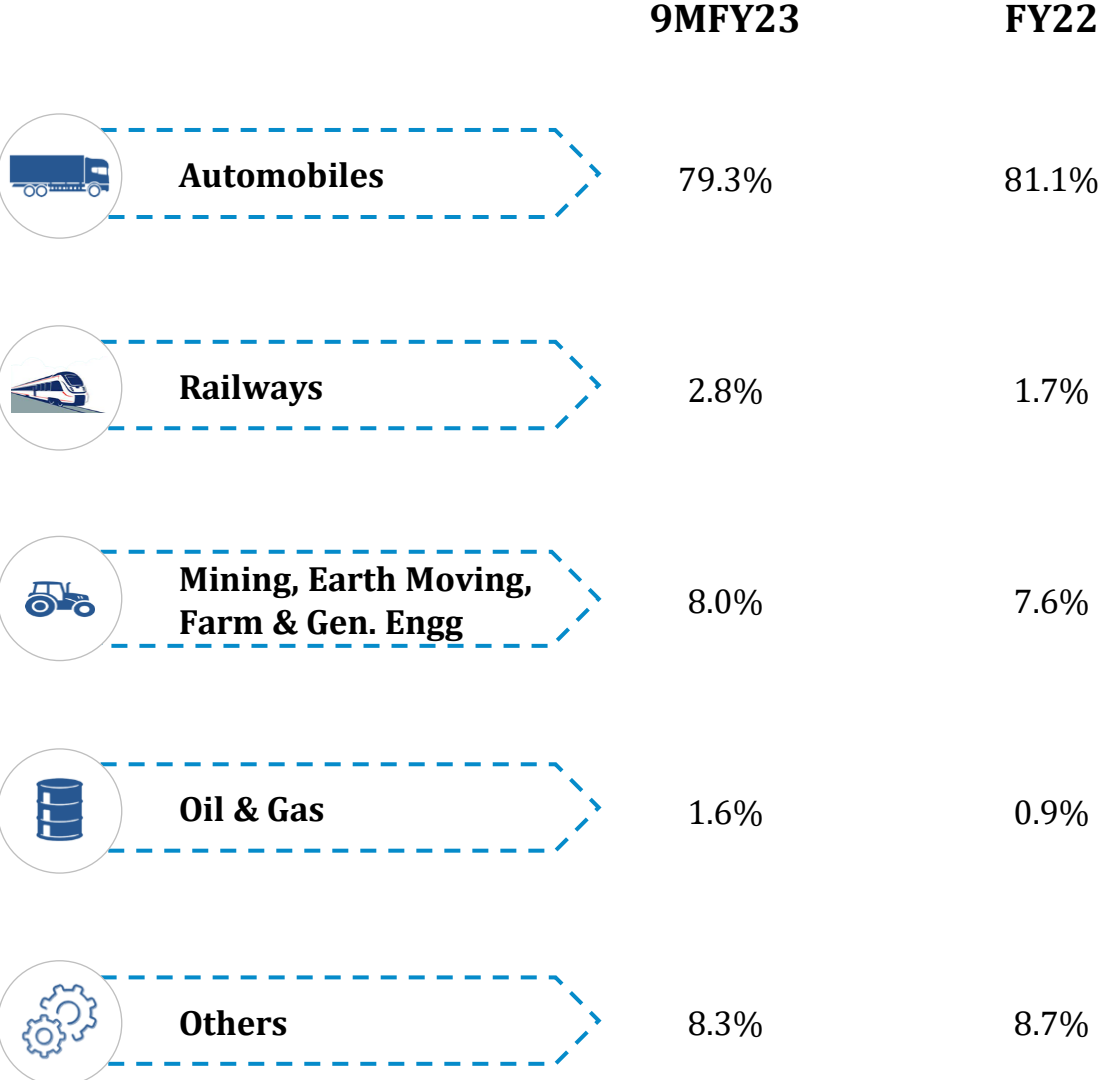
By Geography



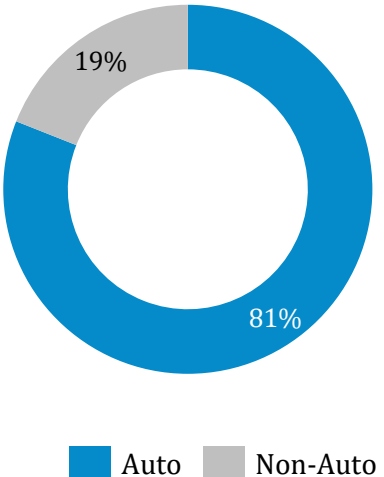
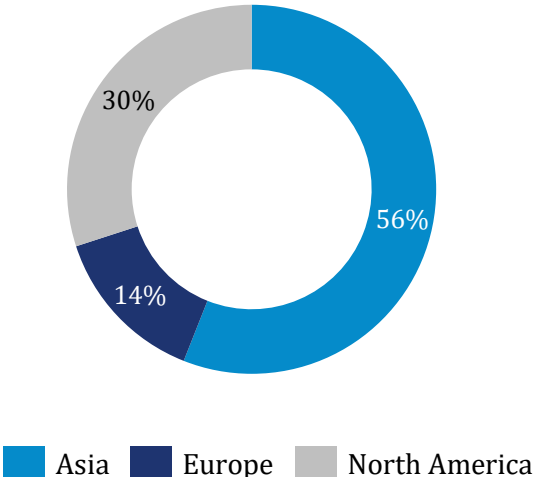
By Segment



By Industry



FY22



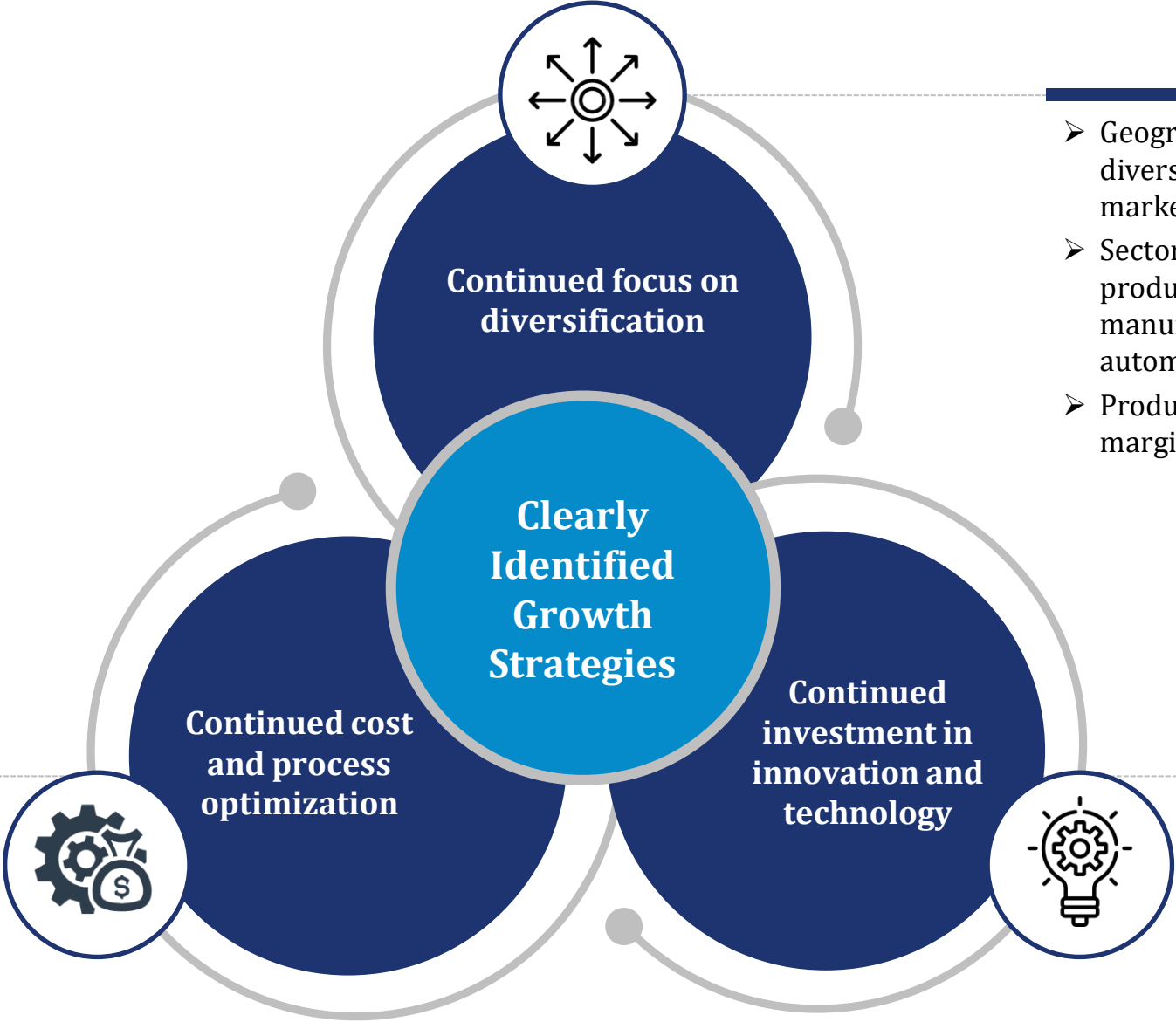
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# Way Forward

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# Multiple vectors to accentuate growth and increase profit



- Geographical – Further diversification into international markets
- Sector – Increasing the gamut of products that are currently manufactured towards non-automotive customers
- Product – Diversification into high margin, niche products and EV

- Accelerated efforts to optimize and improve process efficiency
- Focus on achieving economies of scale

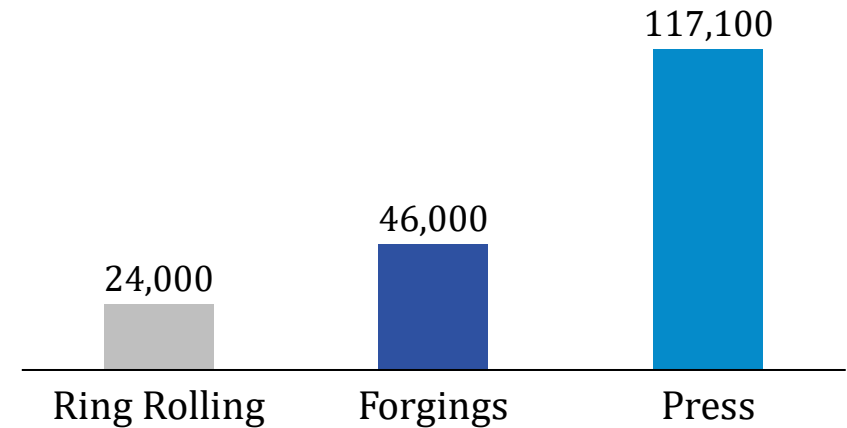
- Enhancing R&D capabilities to further provide competitive edge with respect to quality and cost
- Investment in modern technology and equipments solidifying the competitive edge

# Well positioned to capture future growth

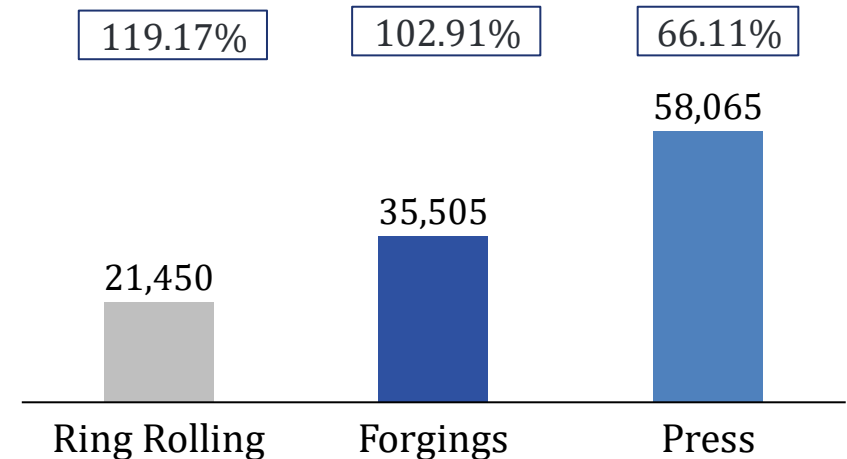


- We are adding 56300 Tons capacity.
- Will be ready by the above new Capacities by September 2023 and with this capacities, we will be able to achieve a topline of Rs 5000 Crores (at current commodity price)
- Capacity sufficient for the next phase of growth.
- Capacity ramp-up along with operating leverage will result in faster improvement in profitability.

## Installed Capacity



## Capacity Utilization\*



\*As on December 31, 2023



# Disciplined capital allocation priorities



₹ in Lakhs

Particulars	Mar'22	Dec'22
Long Term Debt (incl. current Maturities of Long Term Debt)	99,185	91,756
Short Term Debt	58,554	36,933
<b>Total Debt</b>	<b>1,57,740</b>	<b>1,28,689</b>

**01**

**The Company expect to achieve a revenue growth of 20% CAGR over a period of next 3 years**

**The repayment of debt and payment of dividend will be commensurate with increased cash flow in line with the above growth.**

**02**



**North America**

**Europe**

**India/ASIA Pacific**

## India / Asia Pacific

3 Customer

✓ 6 Programs

□ 3 Programs

## Europe

2 Customer

□ 3 Programs

## North America

1 Customer

✓ 5 Programs

□ 4 Programs

✓ Programs in Serial Productions

□ Programs in Order book

□ Swedish OEM awards business worth 15 million Euros for component to their EV truck for European Market to commence their development & supplies till 2030 for the awarded business.

# Acquiring Growth: Ramkrishna Forgings to acquire JMT Auto



## Details of the acquisition

- Lenders to JMT Auto, a unit of Amtek Auto group, have approved a resolution plan by Ramkrishna Forgings Limited.
- The acquisition plan had been duly approved by 84.61% Committee of Creditors, subject to approval of NCLT Delhi.
- Transfer is expected to be completed within 60 days of the order.
- The acquisition will be financed through internal accruals and debt.



## About JMT Auto

- JMT Auto has significant expertise in the auto sector with capabilities in heat treatment and gear
- It also specializes in manufacturing a variety of components for the Oil and Gas industry.
- It is one of the leading producer of over 2000 different components which range from Engine components, gears, shaft, Pins and Pipe Assemblies, among others.

The acquisition will create a larger, more diversified company with increased scale and market reach.

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# Historical Performance

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# Income Statement



Particulate (₹ in lakhs)	FY20	FY21	FY22
<b>Revenue from Operations</b>	<b>1,11,182</b>	<b>1,28,838</b>	<b>2,28,537</b>
Cost of Material Consumed	55,611	64,083	121,423
Change in Inventories of Finished goods & Work in Progress	(4,938)	157	(18,345)
Cost of services	-	-	-
Purchases of stock-in-trade	-	-	-
<b>Total Raw Material</b>	<b>50,673</b>	<b>64,240</b>	<b>1,03,077</b>
<b>Gross Profit</b>	<b>60,509</b>	<b>64,597</b>	<b>1,25,459</b>
<b>Gross Profit Margin (%)</b>	<b>54.4%</b>	<b>50.1%</b>	<b>54.9%</b>
Employee Expenses	9,424	9,037	12,028
Power and fuel	9,719	9,354	15,240
Other Expenses	20,995	23,214	45,493
<b>EBITDA</b>	<b>20,372</b>	<b>22,993</b>	<b>52,697</b>
<b>EBITDA Margin (%)</b>	<b>18.3%</b>	<b>17.8%</b>	<b>23.1%</b>
Other Income	602	461	161
Depreciation	12,016	11,628	16,906
<b>EBIT</b>	<b>8,957</b>	<b>11,826</b>	<b>35,952</b>
<b>EBIT Margin (%)</b>	<b>8.1%</b>	<b>9.2%</b>	<b>15.7%</b>
Finance Cost	7,515	7,678	9,335
<b>Profit before Tax</b>	<b>1,442</b>	<b>4,148</b>	<b>26,617</b>
<b>Profit before Tax(%)</b>	<b>1.3%</b>	<b>3.2%</b>	<b>11.6%</b>
Tax	480	1,352	5,967
<b>Profit After Tax</b>	<b>961</b>	<b>2,796</b>	<b>20,650</b>
<b>PAT Margin (%)</b>	<b>0.9%</b>	<b>2.2%</b>	<b>9.0%</b>
EPS (As per Profit after Tax)	2.95	1.74	12.91

# Balance Sheet



Equity & Liabilities (₹ in lakhs)	FY20	FY21	FY22
<b>Equity</b>			
Equity Share Capital	3,261	3,193	3,198
Other Equity	84,382	85,804	1,06,210
<b>Total Equity</b>	<b>87,643</b>	<b>88,997</b>	<b>1,09,408</b>
<b>Non-Current Liabilities</b>			
<b>Financial Liabilities</b>			
Borrowings	47,903	66,360	85,945
Lease Liabilities	353	378	2,280
Deferred Tax Liabilities	5,945	6,588	7,927
Provisions	-	-	-
Other Non Current Liabilities	1,678	1,699	1,568
<b>Total Non-Current Liabilities</b>	<b>55,878</b>	<b>75,026</b>	<b>97,720</b>
<b>Current Liabilities</b>			
<b>Financial Liabilities</b>			
Borrowings	36,425	54,160	71,794
Lease Liabilities	40	22	429
Trade Payables	20,693	42,916	57,457
Other Current Financial Liabilities	15,791	4,886	3,594
Other current liabilities	759	1,228	2,401
Provisions	534	520	595
Current Tax Liabilities (net)	-	170	213
<b>Total Current Liabilities</b>	<b>74,242</b>	<b>1,03,901</b>	<b>1,36,484</b>
<b>Total Equity &amp; Liabilities</b>	<b>2,17,763</b>	<b>2,67,923</b>	<b>3,43,612</b>

Assets (₹ in lakhs)	FY20	FY21	FY22
<b>Non - Current Assets</b>			
Property, plant and equipment	1,15,732	1,22,183	1,43,394
Capital work-in-progress	21,644	27,202	12,509
Right of use assets	841	1,009	3,058
Goodwill on Amalgamation	-	-	-
Intangible assets	82	79	113
<b>Financial Assets</b>			
Investments	1,930	1,938	1,938
Trade Receivables	371	-	-
Loans	1,350	170	222
Other Financial Assets	71	1,270	1,324
Non-current Tax Assets	250	250	250
Deferred Tax Assets	-	-	-
Other non-current assets	2,232	1,485	5,316
<b>Total Non - Current Assets</b>	<b>1,44,502</b>	<b>1,55,585</b>	<b>1,68,123</b>
<b>Current Assets</b>			
Inventories	35,719	42,994	68,267
<b>Financial Assets</b>			
Investments	-	-	5,500
Trade receivables	30,260	55,993	87,781
Cash and cash equivalents	226	6,659	3,102
Bank balances other than (iii) above	7	22	134
Loans	732	12	112
Other current financial assets	3,231	1,082	3,488
Other current assets	3,072	5,563	7,089
Current Tax Assets	14	14	14
<b>Total Current Assets</b>	<b>73,261</b>	<b>1,12,339</b>	<b>1,75,489</b>
<b>TOTAL ASSETS</b>	<b>2,17,763</b>	<b>2,67,923</b>	<b>3,43,612</b>

# Cash Flow



Particulate (₹ in lakhs)	FY20	FY21	FY22
<b>Cash Flow from Operating Activities</b>			
Profit before Tax	1,442	4,148	26,617
Adjustment for Non-Operating Items	-17,667	-18,453	-23,621
<b>Operating Profit before Working Capital Changes</b>	<b>19,109</b>	<b>22,601</b>	<b>50,238</b>
Changes in Working Capital	6,678	-9,394	-41,774
<b>Cash Generated from Operations</b>	<b>25,786</b>	<b>13,207</b>	<b>8,464</b>
Less: Direct Taxes paid	-670	-557	-4,556
<b>Net Cash from Operating Activities</b>	<b>25,116</b>	<b>12,650</b>	<b>3,908</b>
<b>Cash Flow from Investing Activities</b>	<b>-22,493</b>	<b>-22,622</b>	<b>-35,348</b>
<b>Cash Flow from Financing Activities</b>	<b>-2,590</b>	<b>16,405</b>	<b>27,884</b>
<b>Net increase/ (decrease) in Cash &amp; Cash equivalent</b>	<b>33</b>	<b>6,432</b>	<b>-3,556</b>
Add: Cash and cash equivalents as at 1st April	194	226	6,659
<b>Cash and cash equivalents as at 31st March</b>	<b>226</b>	<b>6,659</b>	<b>3,102</b>

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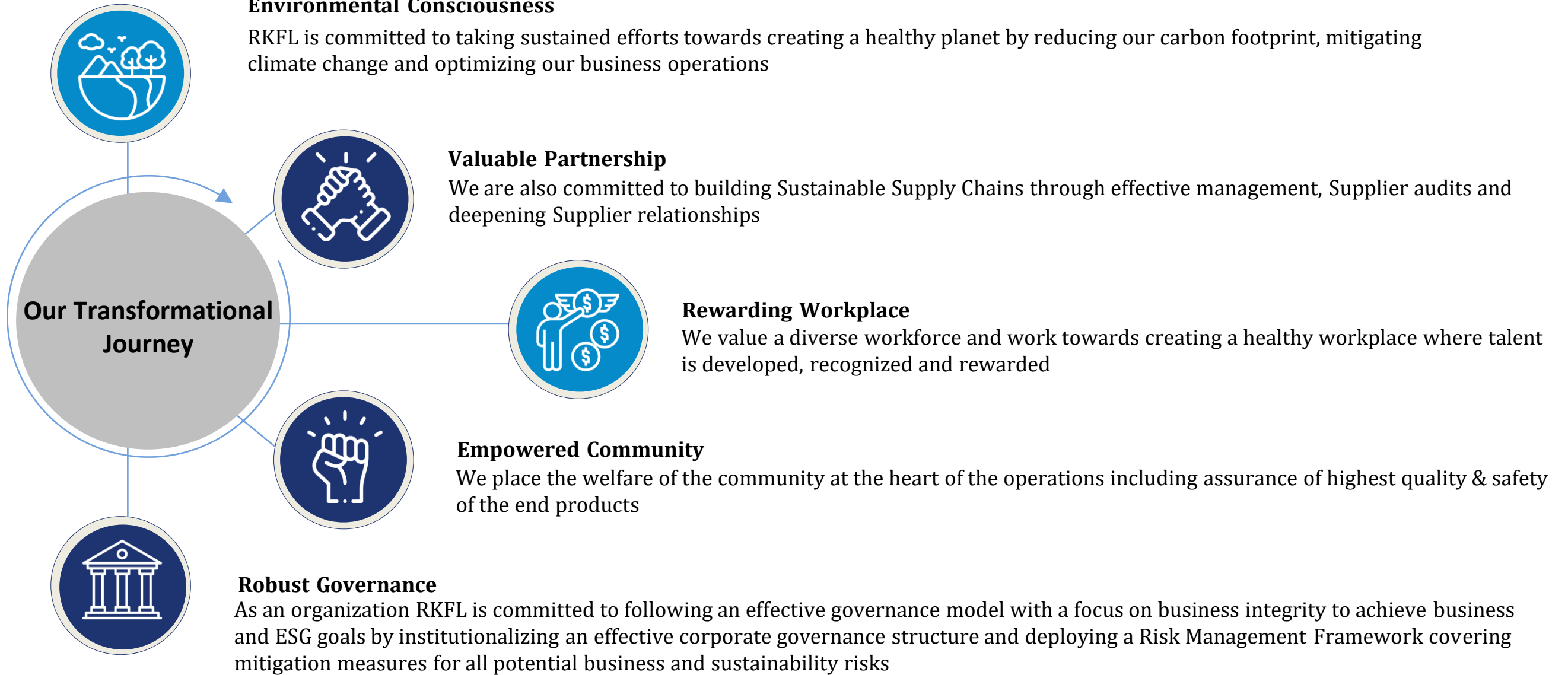
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# Our Commitment

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# Our Commitments | Q3 2022 Highlights



We understand that our ambitions cannot be achieved in isolation which is why we have aligned all our commitments to United Nations Sustainable Development Goals (SDGs). Within this document we indicate where our activity aligns with specific SDGs, although this is not exhaustive.

Environmental

Social

Governance

01

## Clean Energy Practices

**Our Goal: To be powered by 50% green energy by 2028**

As the pressure on fossil fuels in the country is increasing, RKFL is striving to adopt energy conservation methods to protect natural resources while remaining competitive.

**Based on our discussion with a technology partner and initial assessment, we have decided to install an 8MW solar power plant in Jamshedpur.**

Vendor evaluation process and discussion on technical parameters is currently being conducted.

02

## Energy Optimisation

**Our Goal: To be Carbon Neutral by 2050**

At RKFL, we understand that our planet stands at the cusp of climate action to ensure that its effects do not become irreversible and catastrophic.

**In an effort to develop a clear roadmap to improve our energy usage including transportation and distribution losses, we have decided to conduct a detailed energy audit by an independent third party .**

Energy Audit is being conducted at our premises since January 2023. We expect to receive the audit report by February 2023.



## Environmental

## Social

## Governance

03

### Product Stewardship

EU has agreed provisionally on Carbon Border Adjustment Mechanism (CBAM) to establish carbon pricing policies with partner countries. It aims to promote opportunities in clean technology globally and provide a levelled competitive platform for local and foreign producers. Additional charges will be imposed on imports based on emission intensity of production processes.

With the aim to conform to these reporting standards and reduce our border tax liabilities, we will be conducting a Life Cycle Assessment for three of our products including front axle beam and crown wheel.

We are currently evaluating the product portfolio to finalize the third product for this assessment.

04

### Waste & Water Management

**Our Goal: Recycle 100% of our water use by 2025; Decrease 50% of our waste generation by 2030**

We have completed the study to identify areas of improvement in waste & water management and have tagged the following recommendations –

<b>Water Stewardship</b>	Establishing zero liquid discharge/ water recycling techniques at our plant sites
<b>Waste Management</b>	Improvement in waste segregation techniques at source
<b>Carbon Neutral Strategy</b>	Installation of Continuous Emission Monitoring System (CEMS) at all plant sites

Our technical team is currently reviewing the approach to implement these recommendations



Environmental

Social

Governance

01

## Empowering our community

**Our Goal: Increase Employee Volunteering to 55% by 2030**

We interact with the community through our engagement team to understand the needs of the community and respond in an effective manner. We have provided continuous support to our local community through the following initiatives -

<b>Access to healthcare</b>	Providing healthcare facilities to local community in Balicumba through our Medical Camp
<b>Clean Cities</b>	Sponsored installation and maintenance of 45 bins in Jamshedpur

02

## Talent Development

**Our Goal: Train 100% of our employees on ESG by 2023**

Capacity building workshop for all our employees and value chain partners will enable our organization to develop competencies and skills that can make us more effective and sustainable. We aim to co-create solutions with our stakeholders by strengthening the ecosystem of our operations.

**We will be conducting capacity building workshops on the evolving landscape of ESG regulations, trends and best practices.** This will create awareness among all RKFL employees and build a robust structure to meet our ESG commitments.



Environmental

Social

Governance

01

## Corporate Governance

Effective board structure and management are critical to being profitable and ensuring good governance across all levels. We have a ESG Working Committee to help integrate ESG across the organization.

Our Executive Director and CFO, Mr. Lalit Khetan is the sponsor for ESG at RKFL and thus ensures Board Oversight

***RKFL has created a cross functional set of leaders to help deliver ESG initiatives and integrate them into our organization.***

*Hence today a cross function of leaders from Sales, HR, Company Secretary, Plant Operations, Marketing and Procurement are part of the ESG working committee.*

*Mr. Lalit Khetan oversees this Committee.*

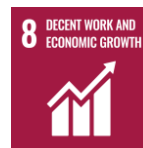
02

## Policy Structure

**Our Goal: Build effective policies and strengthen our outreach**

In order to create transparency and increase accountability across all our stakeholders, we are revamping our existing company policies and reinforcing our professional quality standards.

<b>New Policies</b>	We have finalized our Human Rights Policy and Diversity, Equity & Inclusion Policy
<b>Upcoming Policies</b>	Customer Grievance Redressal Policy, Data Privacy and Cyber Security Policy, Stakeholder Engagement Policy to be introduced this year
<b>Refreshing Policies</b>	CSR Policy, Employee Code of Conduct and Supplier Quality Manual will be refreshed



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