

## Rane Engine Valve Ltd.

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CIN: L74999TN1972PLC006127

//Online Submission//

REVL / SE / 08 /2019-20

May 27, 2019

**BSE Limited Listing Centre** Scrip Code: 532988

National Stock Exchange of India Ltd.

**NEAPS** 

Symbol: RANEENGINE

Dear Sir / Madam,

Sub: Earnings presentation – Audited Financial Results for the Year ended March 31, 2019

Ref: Our letter no. REVL/SE/04/2019-20 dated May 20, 2019

This is with reference to our aforementioned letter intimating Earnings Conference Call scheduled on Monday, May 27, 2019 at 16:00 hrs (IST) to discuss audited financial results for the year ended March 31, 2019. We enclose herewith copy of the Earnings presentation proposed to be made thereat, to the analysts and investors.

The same is also being made available on the website of the company, www.ranegroup.com.

We request you to take the above on record and note the compliance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR).

Thanking you.

Yours faithfully.

For Rane Engine Valve Limited

CATHEDRAL

Kalidoss Secretary Encl: a/a



# Rane Group

Earnings Presentation | FY19





## **Outline**



## > Overview

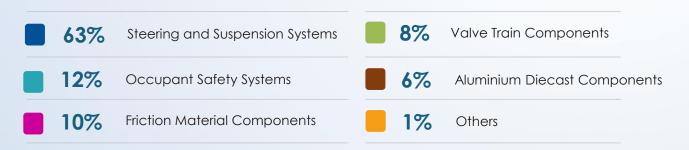
- Industry Performance Review FY19
- > Rane Group Performance Review FY19
- > Group Companies Performance Highlights FY19

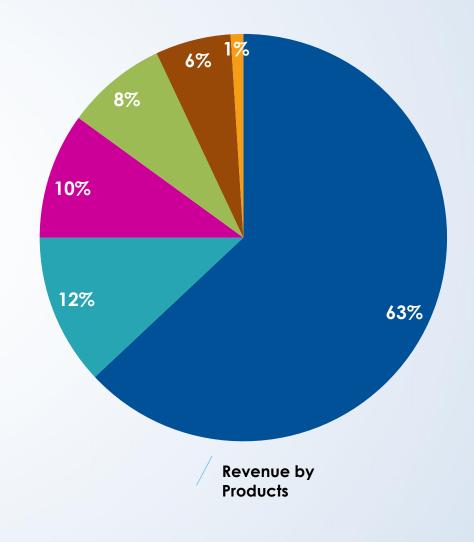
## **Overview**





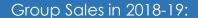
- Commenced manufacturing operations in 1959.
- > Group Sales of INR 5,236 Cr (~USD 750 mn)
- Most preferred manufacturer and supplier for global auto majors
- Serves a variety of industry segments: Passenger Vehicles,
   Commercial Vehicles, Farm Tractors, Two-wheelers, Three-wheelers,
   Railways and Stationary Engines
- Manufactures Steering and Suspension systems, Friction materials, Valve train components, Occupant safety systems and Die-casting products.





## **Business Portfolio**





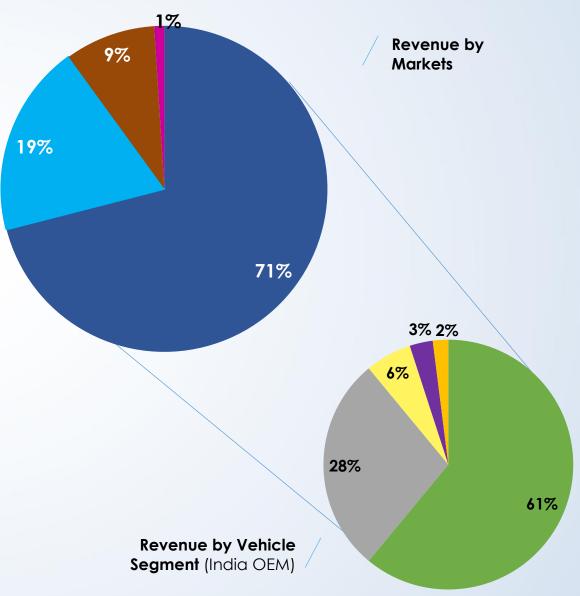
## INR 5,236 Cr

(~USD 750 mn)

with **20%** from International markets

12% growth over last year; 16% CAGR over last 10 years

#### **Revenue by Markets** Revenue by Vehicle Segment (India OEM) 61% Passenger Vehicle India - OEM 28% Commercial Vehicle International - OEM 6% Tractors India - Aftermarket 3% 2-Wheeler/3-Wheeler 1% International - Aftermarket Others



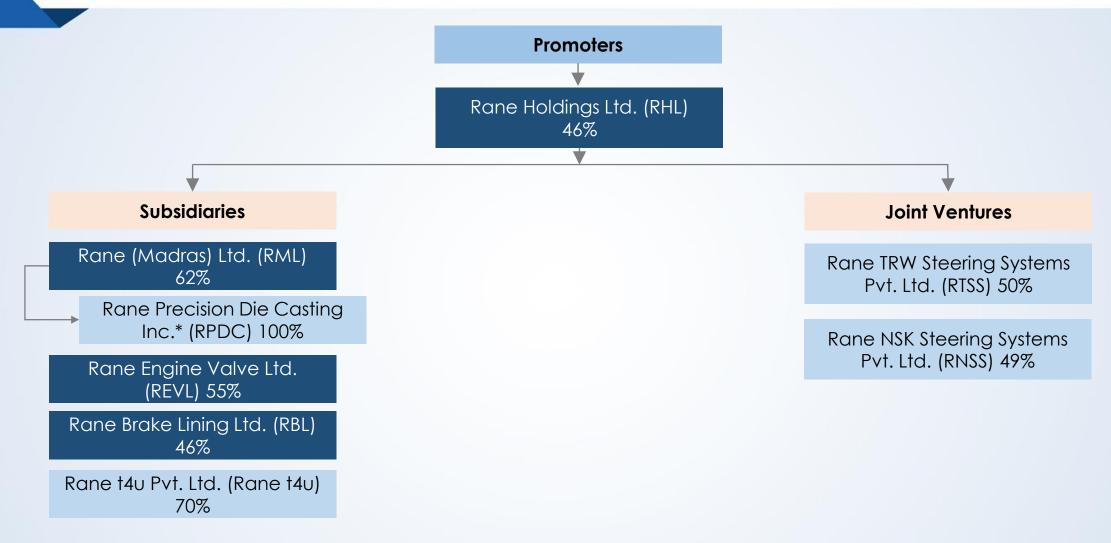
## Rane Group – Business Structure





## Rane Group – Holding Structure





<sup>\*</sup> In FY 16, Rane (Madras) Ltd. acquired Rane Precision Die Casting Inc., the US based aluminium die castings company through its Wholly Owned Subsidiary Rane (Madras) International Holdings B.V, The Netherlands.



Share holding as on 31 March 2019

## **Outline**



> Overview

- Industry Performance Review FY19
- > Rane Group Performance Review FY19
- > Group Companies Performance Highlights FY19

# **Industry Performance Review (FY19)**



| Vehicle Segment                            | Production YoY  Growth# in % | Rane Group Sales Growth YoY in % (India OEM) | Rane Group Revenue Split * (India OEM) |
|--|------------------------------|--|--|
| Passenger Cars (PC)                        | -1%                          | 4%   | 41%                                    |
| Utility Vehicles (MUV)                     | 1%                           | 7%   | 19%                                    |
| Vans (MPV)                                 | 21%                          | 25%  | 1%                                     |
| - Total Passenger Vehicle                  | 0.1%                         | 5%   | 61%                                    |
| Small Commercial Vehicles (SCV)            | 40%                          | 50%  | 3%                                     |
| Light Commercial Vehicles (LCV)            | 12%                          | 13%  | 8%                                     |
| Medium & Heavy Commercial Vehicles (M&HCV) | 28%                          | 25%  | 17%                                    |
| - Total Commercial Vehicle                 | 24%                          | 24%  | 28%                                    |
| 2-Wheeler                                  | 6%                           | 14%  | 3%                                     |
| Farm Tractors (FT)                         | 11%                          | 15%  | 6%                                     |

<sup>\*</sup> Negligible presence in 3-wheeler. Other segments such as Rail, Defence and Stationary Engines contribute around 2%

# Source: SIAM

- > Registered superior growth in passenger vehicle segment driven by better growth in served models
- > Strong growth in commercial vehicle segment. Lower growth in served models for Valve train and Friction material products in M&HCV segment resulted in slightly lower than industry growth
- > In Farm Tractor segment, gained market share for manual steering gear and entered into new models with hydraulics products
- > Performance in 2-Wheeler segment supported by ramp up in supplies of Valve train components and Disc pad products

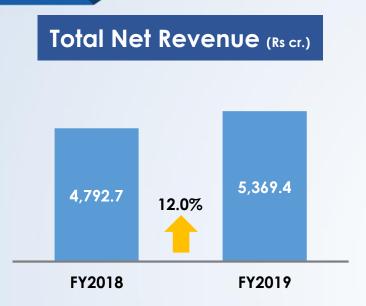
## **Outline**

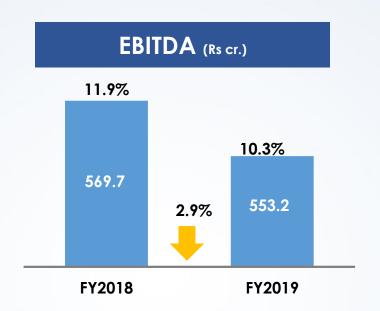


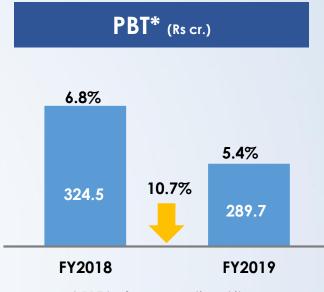
- > Overview
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# Group Aggregate Performance Review (FY19)









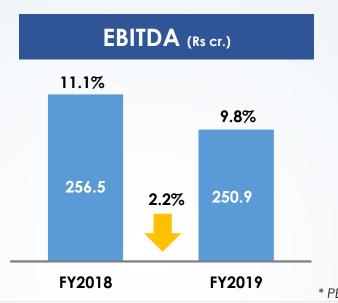
\* PBT before exceptional items

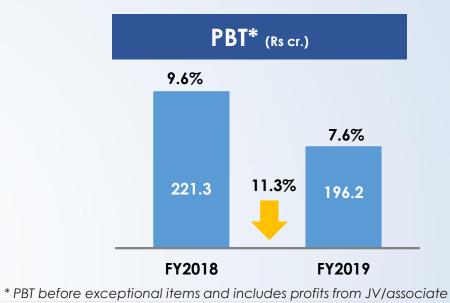
- > Total Net Revenue increased by 12.0% from Rs. 4,792.7 Cr in 2017-18 to Rs. 5,369.4 Cr in 2018-19
- Revenue from Indian OE customers grew by 11% supported by increased offtake across major vehicle segments
- Revenues from International customers grew 18% driven by higher offtake for steering products and commencement of new businesses for Occupant safety products
- Revenue from Indian aftermarket segment grew by 12% (comparable basis) supported by new product launches and expansion of dealer network
- > EBITDA declined by 2.9% from Rs. 569.7 Cr in 2017-18 to Rs. 553.2 Cr in 2018-19
- Adverse material cost movement, additional provision for receivables as per Rane accounting policy (since collected partly) and provision for estimated expenses towards product warranty claim resulted in drop in EBITDA margin
- > PBT decreased by 10.7% from Rs. 324.5 Cr in 2017-18 to Rs. 289.7 Cr in 2018-19

# **RHL Consolidated Performance Review (FY19)**









Total Net Revenue increased by 11.2% from Rs. 2,312.1 Cr in 2017-18 to Rs. 2,570.3 Cr in 2018-19

> PBT decreased by 11.3% from Rs. 221.3 Cr in 2017-18 to Rs. 196.2 Cr in 2018-19

> EBITDA dropped by 2.2% from Rs. 256.5 Cr in 2017-18 to Rs. 250.9 Cr in 2018-19

# RHL: (Consolidated) Ratios and Return



| Particulars             | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 0.62   | 0.67   |
| EPS (basic) (Rs.)       | 91.26  | 72.65  |
| DPS (Rs.)               | 14.5   | 19.0   |
| Dividend Payout *(%)    | 51%    | 49%    |
| BV (Rs.)                | 563.09 | 606.24 |

<sup>\*</sup> Dividend payout (%) calculated on profits excluding one off income, if any.

## **Outline**



- > Overview
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# Rane (Madras) Ltd.

## RML – Standalone Operational Performance Review

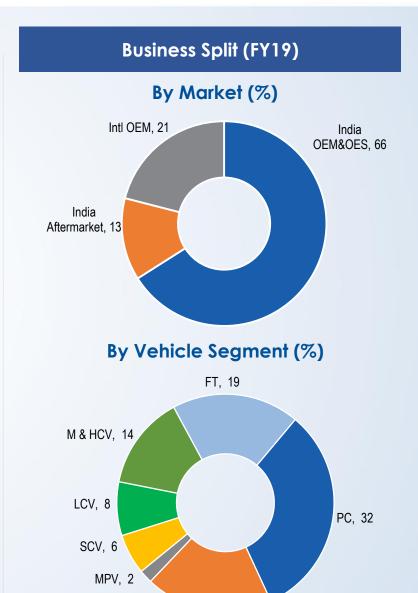


#### **Market Environment**

- > Favourable growth for steering products in Indian market
- > Lower offtake on served models for die casting products from the North American market

## **Operational Highlights**

- The plants and the supply chain responded well to the fluctuating demand for steering products
- > Strong traction for hydraulic business, which grew 50%
- The R&D facilities were upgraded both at Chennai and at Puducherry to meet the increased product performance requirements
- > Significant focus on operational improvements in Die Casting business

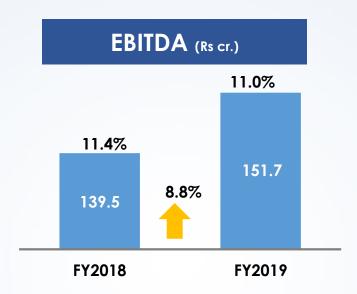


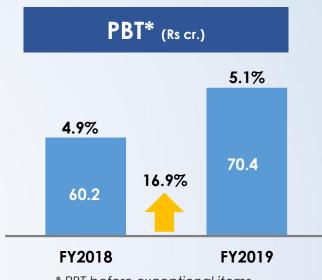
MUV, 19

# RML Standalone – Financial Performance Review (FY19)







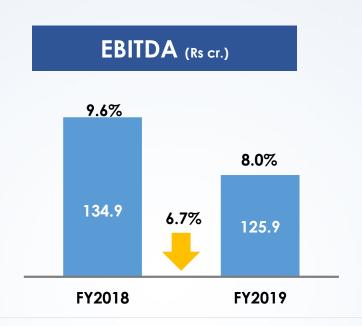


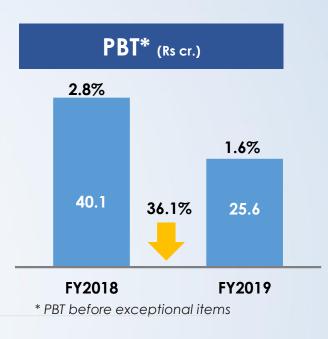
- \* PBT before exceptional items
- > Total Net Revenue increased by 13.2% from Rs. 1,219.6 Cr in 2017-18 to Rs. 1,380.8 Cr in 2018-19
  - 14% growth in sales to India OE customers and 13% growth in International business
  - 9% growth in sales to Indian Aftermarket segment owing to the successful introduction of new parts for passenger vehicles
  - Steering business grew with the support of increased share of business and supplies to new models
- > EBITDA increased by 8.8% from Rs. 139.5 Cr in 2017-18 to Rs. 151.7 Cr in 2018-19
  - Despite operational improvements, EBITDA margin dropped on account of unfavourable mix, inflationary pressure on raw material and employee cost
- > PBT increased by 16.9% from Rs. 60.2 Cr in 2017-18 to Rs. 70.4 Cr in 2018-19

# RML Consolidated – Financial Performance Review (FY19)









- > Total Net Revenue increased by 11.1% from Rs. 1,408.7 Cr in 2017-18 to Rs. 1,564.6 Cr in 2018-19
  - In RPDC, lower offtake in served models and delay in acquiring new businesses resulted in drop in sales
- > EBITDA dropped by 6.7% from Rs. 134.9 Cr in 2017-18 to Rs. 125.9 Cr in 2018-19
  - RPDC improved delivery performance with customers.
  - However we had operational issues in terms of higher cost on utilities, unexpected machine downtime resulting in increased cost
     of repairs and tooling maintenance. The management team is focusing on addressing these operational challenges.
- > PBT decreased by 36.1% from Rs. 40.1 Cr in 2017-18 to Rs. 25.6 Cr in 2018-19

## **RML**: Ratios and Return



| RML Standalone          | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 1.02   | 1.03   |
| RoCE%                   | 17.8%  | 16.8%  |
| EPS (basic) (Rs.)       | 37.61  | 40.38  |
| DPS (Rs.)               | 12.0   | 8.5    |
| Dividend Payout (%)     | 40%    | 26%    |
| BV (Rs.)                | 229.53 | 259.97 |

| RML Consolidated        | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 1.55   | 1.81   |
| RoCE%                   | 13.3%  | 9.6%   |
| EPS (basic) (Rs.)       | 21.78  | 2.07   |
| BV (Rs.)                | 197.93 | 192.27 |



# Rane Engine Valve Ltd. (REVL)

## REVL – Operational Performance Review

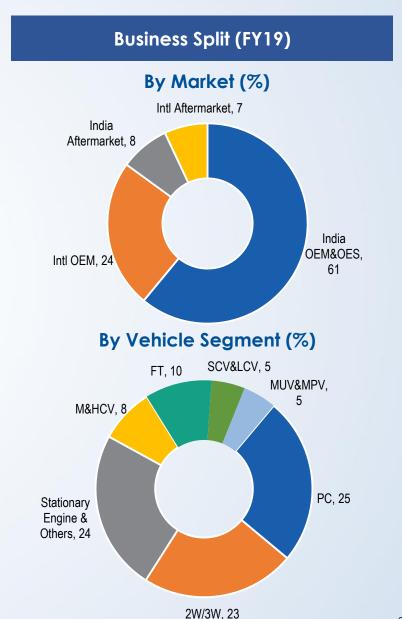


#### **Market Environment**

- Modest demand from Indian OE segment
- > Stagnant Indian Aftermarket segment for engine reconditioning
- > Favourable demand environment on non automotive segment
- > Higher offtake from International OE customers

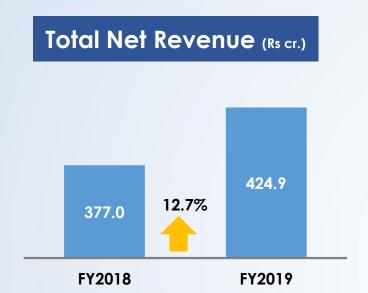
## **Operational Highlights**

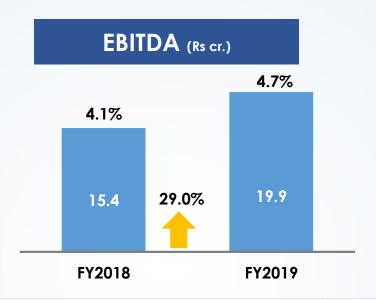
- > Proactive R&D engagement with customers and alignment of technology road map
- > Continued to improve productivity and quality during the year. Capacity utilization improved by 600 bps during the year.

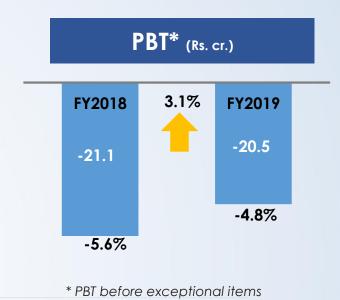


# **REVL – Financial Performance Review (FY19)**









- > Total Net Revenue increased by 12.7% from Rs. 377.0 Cr in 2017-18 to Rs. 424.9 Cr in 2018-19
  - Sales to Indian OE customers grew 7% supported by improved deliveries to passenger car and two-wheeler segments
  - Sales to Indian aftermarket segment grew 12% despite the engine reconditioning market remaining stagnant
  - Sales to International customers grew by 24% supported by ramp up in supplies to key OE customer
- > EBITDA increased by 29.0% from Rs. 15.4 Cr in 2017-18 to Rs. 19.9 Cr in 2018-19
  - Better operational performance and productivity benefits helped to mitigate increase in raw material costs and employee cost
  - Higher provision for receivables as per Rane accounting policy (since collected partly) resulted in increase in other expenses.
- > Losses (PBT) narrowed by 3.1% from Rs. 21.1 Cr in 2017-18 to Rs. 20.5 Cr in 2018-19

## **REVL: Ratios and Return**



| Particulars             | 2018    | 2019    |
|-------------------------|---------|---------|
| Debt: Equity (in times) | 0.77    | 1.04    |
| RoCE%                   | -5.5%   | -4.2%   |
| EPS (basic) (Rs.)       | (25.40) | (20.20) |
| BV (Rs.)                | 209.81  | 189.45  |



# Rane Brake Lining Ltd. (RBL)

## RBL – Operational Performance Review

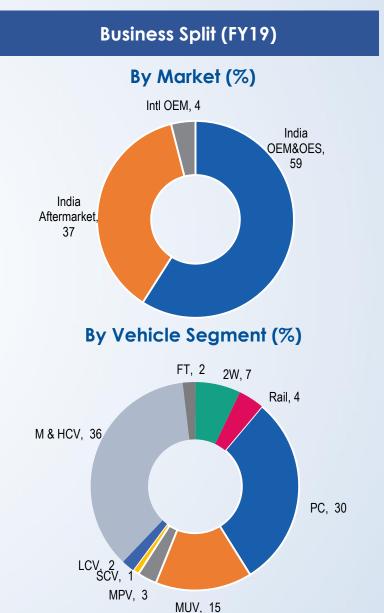


#### **Market Environment**

- > Strong demand for 2W Disc pads in Indian market
- > Moderate demand from Aftermarket segment

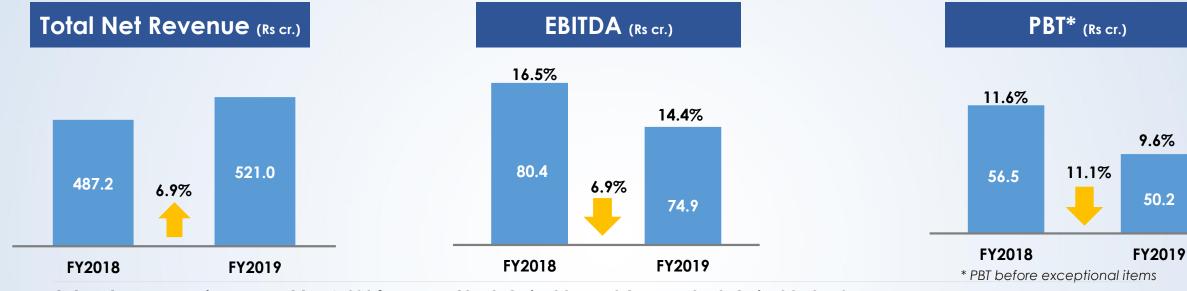
## **Operational Highlights**

- > Enhanced Aftermarket dealer network and introduced various new products in Aftermarket
- Created capacity for Two wheeler segment at Puduchery plant with focus on quality enhancement and automation
- > Upgraded dynamometers and enhanced validation capabilities
- > 2 MW solar power was added to cater the requirements of Plants in Tamil Nadu



# RBL - Financial Performance Review (FY19)





- > Total Net Revenue increased by 6.9% from Rs. 487.2 Cr in 2017-18 to Rs. 521.0 Cr in 2018-19
  - Sales to Indian OE customers grew by 7% supported by offtake in utility vehicles, two wheelers and M&HCV segments
  - Recorded 8% growth in the Indian aftermarket business. This was supported by new product launches and improved market reach
- > EBITDA dropped by 6.9% from Rs. 80.4 Cr in 2017-18 to Rs. 74.9 Cr in 2018-19
  - Adverse forex movement, increase in raw material prices and employee cost resulted in the EBITDA margin drop
- > PBT decreased by 11.1% from Rs. 56.5 Cr in 2017-18 to Rs. 50.2 Cr in 2018-19

# **RBL: Ratios and Return**



| Particulars             | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 0.00   | 0.00   |
| RoCE%                   | 31.2%  | 25.4%  |
| EPS (basic) (Rs.)       | 45.16  | 46.16  |
| DPS (Rs.)               | 15.5   | 15.5   |
| Dividend Payout (%)     | 41%    | 40%    |
| BV (Rs.)                | 237.80 | 265.03 |



# Rane TRW Steering Systems (RTSS)

## RTSS – Operational Performance Review



### **Market Environment**

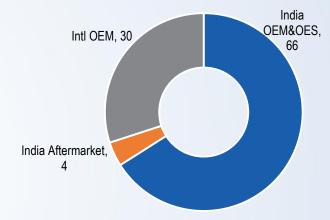
- > Strong demand for steering products from commercial vehicle segment
- > Strong offtake for occupant safety products from the international customers
- > Weakness in Indian Passenger vehicle market resulting in drop in volumes for occupant safety products

## **Operational Highlights**

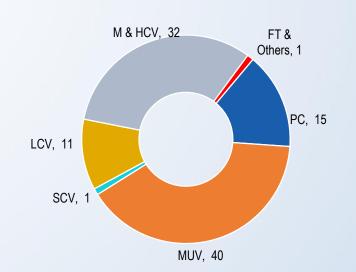
- Capacity enhancement of Fully Integral Gear has been completed
- Inaugurated new facility for Occupant Safety Division at Trichy and commenced commercial production
- > Successfully launched various platforms of seat belt & airbag and added new technology, viz., side airbag into the product portfolio

## Business Split (FY19)

## By Market (%)

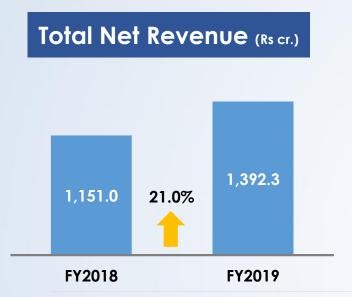


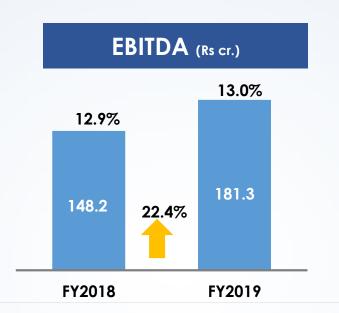
## By Vehicle Segment (%)

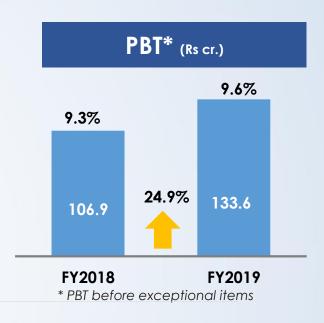


# RTSS - Financial Performance Review (FY19)









- > Total Net Revenue increased by 21.0% from Rs. 1,151.0 Cr in 2017-18 to Rs. 1,392.3 Cr in 2018-19
  - Higher offtake of steering gear products on the back of strong demand from Indian CV customers
  - Growth of occupant safety products driven by higher volumes on served models with export customer
- > EBITDA increased by 22.4% from Rs. 148.2 Cr in 2017-18 to Rs. 181.3 Cr in 2018-19
  - Sustained cost savings initiatives helped to maintain EBITDA margin despite inflationary environment
- > PBT increased by 24.9% from Rs. 106.9 Cr in 2017-18 to Rs. 133.6 Cr in 2018-19

# RTSS: Ratios and Return



| Particulars             | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 0.50   | 0.58   |
| RoCE%                   | 26.1%  | 26.7%  |
| EPS (basic) (Rs.)       | 82.47  | 101.37 |
| DPS (Rs.)               | 28.0   | 34.0   |
| Dividend Payout (%)     | 41%    | 40%    |
| BV (Rs.)                | 357.75 | 419.84 |



# Rane NSK Steering Systems (RNSS)

## RNSS – Operational Performance Review

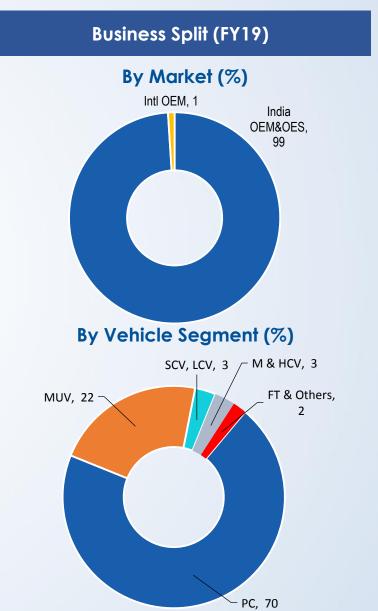


#### **Market Environment**

- > EPS: Better off-take from served models despite slowdown in demand
- > MSC: Higher volumes on served programs

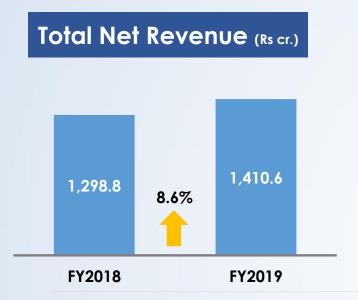
## **Operational Highlights**

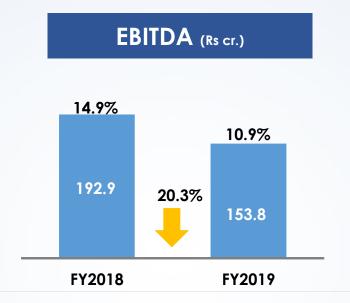
- Inaugurated new facility for Electric Power Steering (EPS) at Ahmedabad, Gujarat to serve customers in this region
- > Won the highly prestigious quality award 'Deming Prize 2018' presented by the Japanese Union of Scientists and Engineers (JUSE)

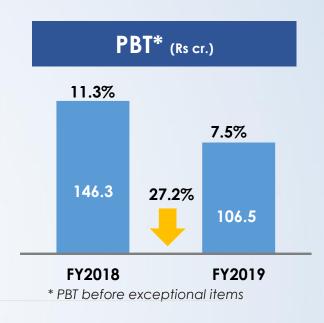


# RNSS - Financial Performance Review (FY19)









- > Total Net Revenue increased by 8.6% from Rs. 1,298.8 Cr in 2017-18 to Rs. 1,410.6 Cr in 2018-19
  - Sales growth driven by higher offtake from served models in passenger car and MUV segments
- > EBITDA declined by 20.3% from Rs. 192.9 Cr in 2017-18 to Rs. 153.8 Cr in 2018-19
  - Adverse material cost, delay in localization and incremental cost of new manufacturing facility in Gujarat
  - Provision for estimated expenses towards product warranty claim
- > PBT decreased by 27.2% from Rs. 146.3 Cr in 2017-18 to Rs. 106.5 Cr in 2018-19

## **RNSS: Ratios and Return**



| Particulars             | 2018   | 2019   |
|-------------------------|--------|--------|
| Debt: Equity (in times) | 0.30   | 0.23   |
| RoCE%                   | 44.6%  | 29.0%  |
| EPS (basic) (Rs.)       | 66.73  | 38.46  |
| DPS (Rs.)               | 20.0   | 17.0   |
| Dividend Payout (%)     | 46%    | 53%    |
| BV (Rs.)                | 162.02 | 176.41 |



## **Thank You**



## Rane Corporate Centre

"Maithri" 132, Cathedral Road, Chennai - 600 086, India

www.ranegroup.com

For further information, please contact:

<u>investorservices@ranegroup.com</u> or <u>dpingle@christensenir.com</u>

# **Glossary of Abbreviations**



| Abbreviation | Expansion                                  |
|--------------|--|
| bps          | Basis Points                               |
| BV           | Book Value                                 |
| CAGR         | Compound Annual Growth Rate                |
| CV           | Commercial Vehicles                        |
| DPS          | Dividend Per Share                         |
| EPS          | Earnings Per Share/Electric Power Steering |
| FT           | Farm Tractors                              |
| FY           | Financial Year                             |
| INR          | Indian Rupee                               |
| JV           | Joint Venture                              |
| LCV          | Light Commercial Vehicles                  |
| MPV          | Multi Purpose Vehicles                     |
| MSC          | Manual Steering Column                     |
| MUV          | Multi Utility Vehicles                     |

| Abbreviation | Expansion   |
|--------------|---|
| MW           | Megawatt  |
| M&HCV        | Medium & Heavy Commercial Vehicles                            |
| EBITDA       | Earnings Before Interest, Tax and Depreciation & Amortisation |
| OE           | Original Equipment  |
| OEM          | Original Equipment Manufacturer                               |
| OES          | Original Equipment Supplier                                   |
| PBT          | Profit Before Tax   |
| PC           | Passenger Car   |
| R&D          | Research & Development  |
| RoCE         | Return on Capital Employed                                    |
| SCV          | Small Commercial Vehicles                                     |
| SIAM         | Society of Indian Automobile Manufacturers                    |
| 2W/3W        | Two Wheeler/Three Wheeler                                     |

## **Disclaimer**



This presentation contains certain forward looking statements concerning Rane's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and the target countries for exports, ability to attract and retain highly skilled professionals, government policies and action with respect to investments, fiscal deficits, regulations etc., interest and other fiscal costs generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward looking statement become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

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