



May 12, 2018

The Manager, Listing Department, National Stock Exchange of India Ltd., 'Exchange Plaza', C-1, Block G, Bandra- Kurla Complex, Bandra (East), Mumbai - 400 051 Symbol : SAREGAMA EQ The Listing Department BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001 The Calcutta Stock Exchange Limited, 7, Lyons Range, Kolkata - 700 001

Scrip Code : 532163

Scrip Code: 017177

Sub.: Investor Presentation

Dear Sir/ Madam,

Pursuant to the provisions of Regulation 30 of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, please find enclosed the investor presentation to be discussed with the analysts.

This information is available on the website of the Company www.saregama.com.

Please note that the above shall be subject to changes, if any.

Kindly take the same on record and acknowledge the receipt.

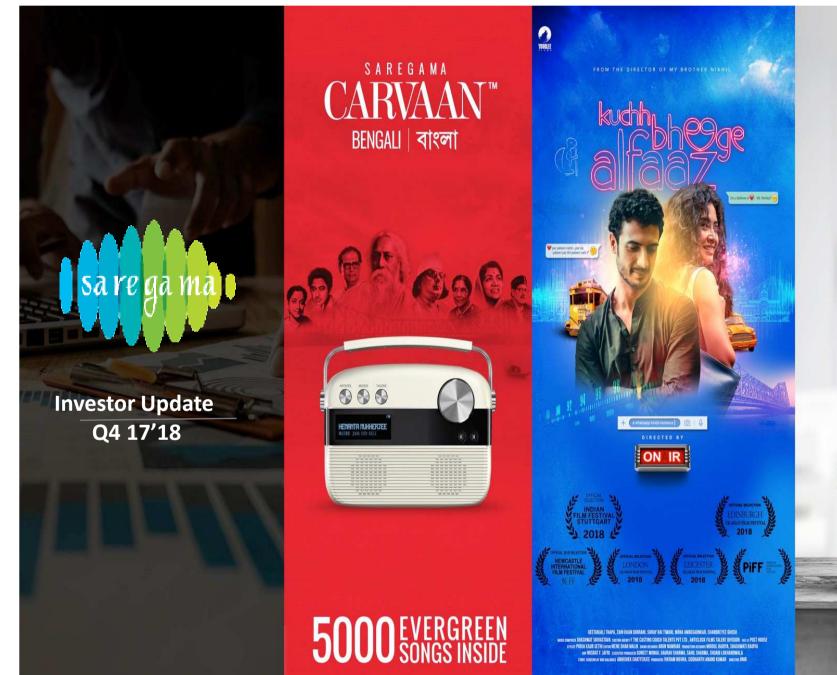
Thanking You.

Yours Faithfully, For Saregama India Limited

Kame

Kamana Khetan Company Secretary and Compliance Officer Encl. As above

> SAREGAMA India Limited, 33, Jessore Road, Dum Dum, Kolkata - 700 028, India. Tel : +91 33 2551 2984 Fax : +91 33 2550 0817 Web: www.saregama.com CIN: L22213WB1946PLC014346 Email ID: saregama@rp-sg.in



S A R E G A MA CARVAAN™

NOW IN CHERRY WOOD RED COLOR

B B B

LATA MANGESHKAR

RP-Sanjiv Goenka Group





#### **Cautionary Statement**

Statement in this "Management Discussion and Analysis" describing the company's objectives, projections, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities law and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the company's operations include demand supply conditions, finished goods prices, availability and prices of raw materials, changes in the government regulations, tax regimes, economic development within India and the countries within which the company conducts business and other factors such as litigations and labor negotiations.

For enquiries mail us at investors\_relation@rp-sg.in

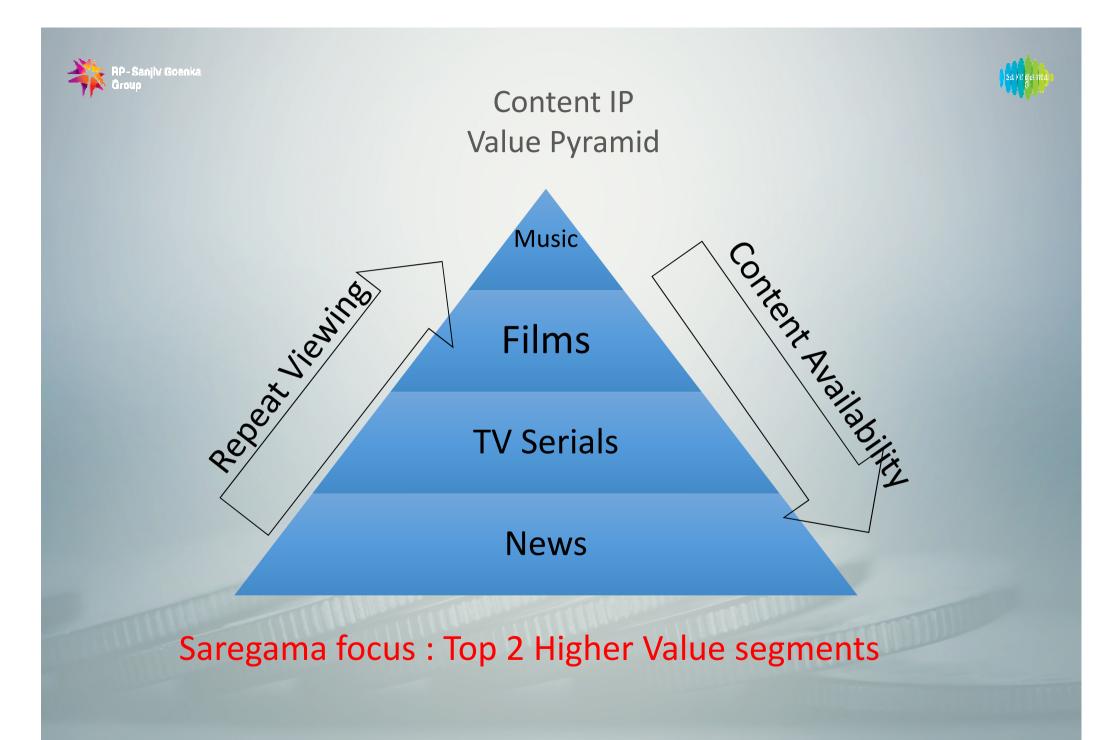


#### **Strategic Direction**



- Higher monetisation of existing IP

   (1.2L owned songs & 4100 hours of Tamil serials)
  - through greater presence on all 3<sup>rd</sup> party digital and TV platforms
  - launch of Saregama branded physical products with embedded music
- Building of new IP
  - through new film music acquisition across Hindi, Tamil and Marathi languages
  - TV programs in Tamil language
  - Low budget thematic films targeted at youth with primary exploitation on digital platforms







# An Year when IP Value finally started getting Unlocked

Rs. Lacs	FY 17-18	FY 16-17	% Growth YOY
<u>REVENUES</u>			
Music	29268	14124	107%
TV & Films	5293	6692	-21%
Total	34561	20816	66%
EBIDTA w/o SAR provision	5608	2626	114%
PBT w/o SAR provision	4892	1987	146%
PBT post SAR provision	4112	1730	138%
<u>PAT</u>	3051	1000	205%
SAR: Stock Appreciation Rights			Standalone basis





## Q4 17-18 Financial Performance

Rs. Lacs	Q4 17-18	Q4 16-17	% Growth YOY	Q1 17-18	Q2 17-18	Q3 17-18
<u>REVENUES</u>						
Music	9163	3948	132%	4551	7320	8234
TV & Films	1374	1822	-25%	1653	1126	1140
Total	10537	5770	83%	6204	8446	9374
<u>EBIDTA w/o SAR</u> provision	1978	1112	78%	934	1315	1381
<u>PBT w/o SAR provision</u>	1784	1025	74%	775	1137	1196
PBT post SAR provision	2113	768	175%	677	901	421
<u>PAT</u>	2145	498	331%	330	446	130

SAR: Stock Appreciation Rights

Standalone basis





# And we have just scratched the surface of the Real IP Value

#### Year Highlights

- Carvaan has taken the market by storm. ~400k units sold even before conventional advertising started. 10k retail distribution network in 10 months
- Streaming business growing ~40% YOY, on the back of growing smartphones (350M) and falling data rates (Rs 5/GB)
- Restarted acquiring new film music IP
- First set of Yoodlee films already sold to digital buyers
- Exit from all non core (read non IP) revenue streams
- Creating and riding "Retro is Cool" trend
- Global music industry seeing a revival. India growing faster than Global. Saregama growing much faster than Indian music industry





# And we have just scratched the surface of the Real IP Value

Feb'18:

3.1B times a Saregama music IP was consumed by someone in some part of the world in 28 days

This number is steadily growing

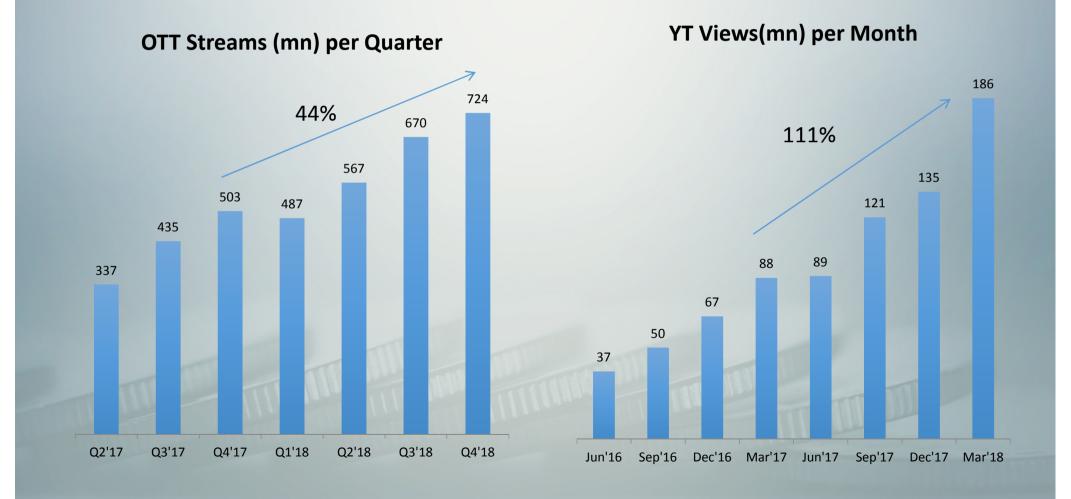
Each usage is monetisable...either through advertising or licensing or subscription

And we know which song got played for each of these 3.1B instances





### Growth from 3rd party digital / TV platforms continues





### CARVAAN



- 146k units sold of Carvaan & Mini in Q4'18
- Carvaan Bengali launched in Feb 18
- Carvaan launched in UK. Price: £120
- Delivery from India based manufacturer on track. Supply from May'18
- On track for a 2018 model launch during festival season

	Q4 17-18	Q3 17-18	Q2 17-18	Q1 17-18
Sale	146k	132k	95k	14k
Billing Outlets	9820	7126	4640	752
Gross Margin	22%	20%	19%	17%





## How Big can Carvaan Become

Market Sizing Criteria :

- Can Afford (basis SEC)
- Will like to Buy (someone in home above age of 40)
- Product Relevant (Saregama catalogue strength in that langauge)

Price: Rs7k-8k : 25M Homes

Research confirms that 40+ people

- prefer listening to retro music
- Want a hassle free lean back listening experience

Carvaan satisfies that need

And we are our only Competitors

Nobody else has the rights to offer our music in physical format



TREETO

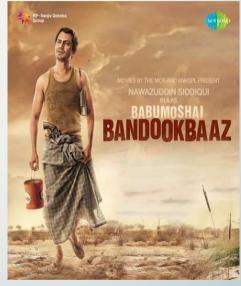
### Building IP New MUSIC





MAAVEERAN KITTU

ASIAN CINE COMBINES











## **Building IP Films**





- Data explosion resulting in growing demand for 'exclusive' content from all OTT players and TV channels
- Thematic films with tightly controlled budgets; targeted at 18-35 yrs segment; story and not the starcast being the hero
- Launched under sub-brand Yoodlee Films
- International audience also considered while selecting stories
- Risk hedging by keeping upfront talent cost low, and offering profit sharing
- Movies in all languages
- Promo www.youtube.com/Yoodleefilms

- 8 films ready. All shot in 18-21 days each
- First film "Ajji" release in Nov 17
- Digital rights licensing for Ajji and "Brij Mohan Amar Rahein" closed with Netflix.
- Kuch Bheege Alfaz , deal is under negotiation for right valuation.
- Abi & Anu , a Tamil & Malayalam Bilingual is scheduled to release in May'18
- Noblemen, Ascharya tentative schedule in May/Jun'18.



## **Yoodlee Films**



Movies released / deals closed



#### Releases in coming quarter





## Yoodlee Films – Accolades & Reviews

#### **AJJI has travelled to over 20 Festivals**







official selection INTERNATIONAL FILM FESTIVAL ROTTERDAM 2018





One of India's strongest independents of the year - Hollywood Reporter Must watch indie film of the year – Screen Anarchy Ajji is a flesh-and-blood product of 'realism' films – Film Companion Cinema cannot get any more basic or honest than this – Subhash K Jha

#### Won 3 Awards

Best Film at Beaune Film Festival, Best actress in Indian Film Festival of LA and UK Asian Film Festival

#### **KUCH BHEEGE ALFAAZ**





One story you will definitely want to hear – **TOI** It's the perfect combination of fluff and old school love saga – **FilmFare** Onir's Kuch Bheege Alfaaz leaves you with moist eyes and a joyful heart. – **Rediff** Onir's most tender, lyrical, gentle and evocative work to date - **Subhash K Jha** 





## Publication Biz - Open Magazine

- Publication Biz in 100% subsidiary
- Sustained Circulation and Ad Revenues
- Association of premium brands
- No unprovided drag on financial results of parent Saregama





## Outlook - Music Business

#### **Music B2B**

- OTT & YouTube will continue double digit growth while Telecom will continue to decline
- Consolidation may happen across OTT buyers, but the total streams will continue growing
- Acquisition of new music content will start helping publishing business to grow further
- Industry organization like PPL & IPRS will get strengthened, and will start contributing higher revenues

#### Music B2C

- Sales of Carvaan and its variants will grow further in next few quarters
- Growth to be fueled by larger scale marketing activities
- Carvaan 2.0 to be launched this year. More stations. Change in front façade.
  Premium version
- Improvement in gross margins expected with volumes





## Outlook - TV , Films & Publication Businesses

#### **Television Business**

 South TV – Banked inventory will start getting contributing to Profits from Q1, FY 18-19

#### Films (Yoodlee)

- Greater focus on U/A and U films
- Some films will be released in theatre, while some will go straight to digital platforms
- Focus on building catalogue
- Cost of movies to be fully charged off in the year of release

#### **Publication Business**

• Achieve break even through subscription and ad revenues

