

#### December 24, 2021

The Secretary **BSE Limited** 

Pheeroze Jeejeebhoy Towers

Dalal Street, Fort Mumbai - 400 001

Scrip Code: 531595

: 531595

The Secretary

National Stock Exchange of India Limited

Exchange Plaza, 5<sup>th</sup> Floor Plot No- 'C' Block, G Block

Bandra-Kurla Complex, Bandra (East)

Mumbai – 400 051 Scrip Code: CGCL

Sub: <u>Disclosure under Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements)</u> Regulations, 2015 – Analyst Interaction and Q2FY22

Earnings Presentation dated October 31, 2021.

Dear Sir / Madam,

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the Company has scheduled Analyst Interaction on December 24, 2021 at 04:00 PM. Further, we are attaching herewith the presentation titled "Q2FY22 Earnings Presentation".

The schedule of the meeting is mentioned hereinbelow:

| Date              | Event               |
|-------------------|---------------------|
| December 24, 2021 | Analyst Interaction |

Please note the above schedule may undergo changes.

You are requested to take the same on record.

Thanking you,

Yours faithfully,

for Capri Global Capital Limited

Yashesh Bhatt

Company Secretary & Compliance Officer

Membership No.: ACS 20491

Encl.: As Above



#### **Capri Global Capital Limited**

**Registered Office:** 

CIN: L65921MH1994PLC173469 Regd. Off: 502, Tower A, Peninsula Business Park, Lower Parel, Mumbai – 400013. ♦ +9122 4088 8100/4354 8200 ☐ contact@capriglobal.in ⊕ www.capriglobal.in



## Responsible. Resilient. Ready.

Q2FY22 Earnings Presentation 31st October 2021



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# Q2FY22 Earnings Presentation



## **Executive Summary: Key Highlights**



Consolidated Profit After Tax of Rs525mn (14% QoQ) in Q2FY22.



First full quarter of operations post second lockdown; total disbursals Rs5,850mn (3.1x YoY and -1.9x QoQ); AUM growth at 27% YoY.



Strong and well-funded balance sheet; well positioned for a medium-term growth trajectory of +22-27% CAGR FY22-FY27E.



Gross Stage 3 ratio 3.3% (-19bps QoQ); restructured assets marginally up sequentially to 4.4% of AUM; collection efficiency stable.

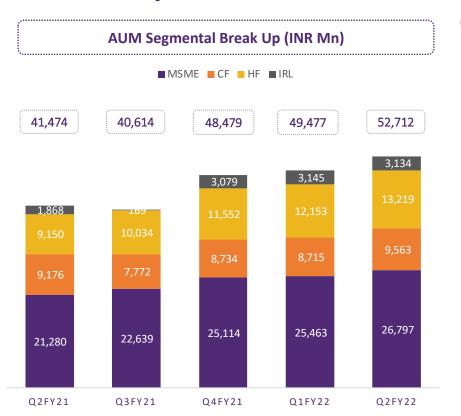


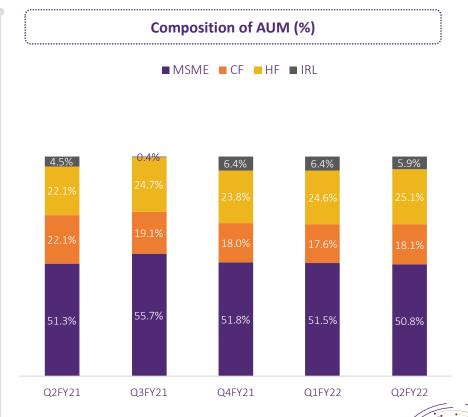
Added 10 new branches, branch count at 99, group staff count at 2,494.



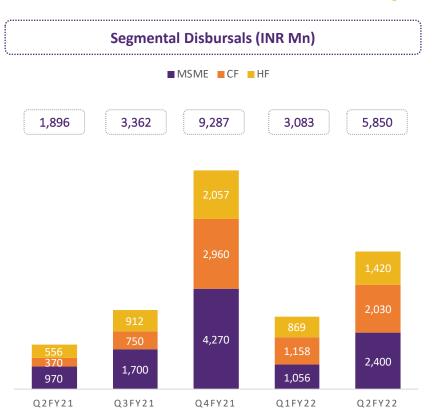
Way forward: Steady opening up in most geographies of operations; lockdowns now very localized and in select pockets of Maharashtra; target of +20% AUM growth in FY22E.

## **Business Update: AUM On Positive Growth Path**



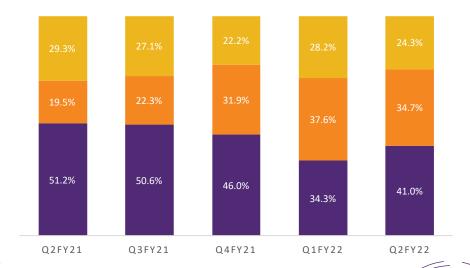


#### **Disbursals : Disbursals Pick-up Pace**

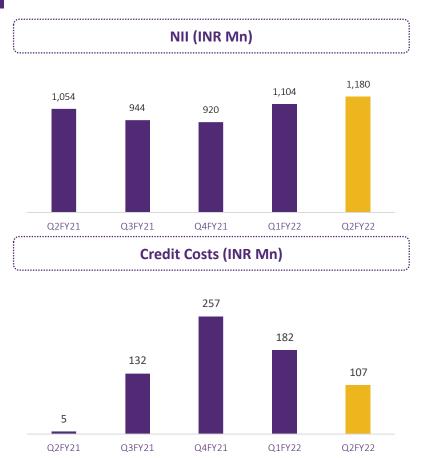


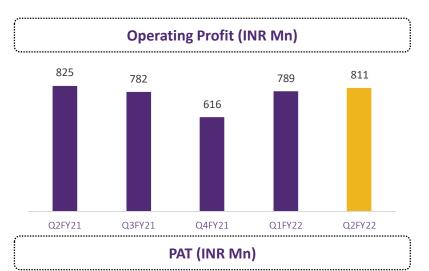
#### **Composition of Segmental Disbursals (%)**

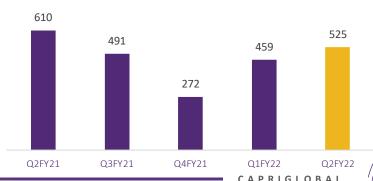




#### **Performance Matrix: Core Earnings Performance Remained Robust**



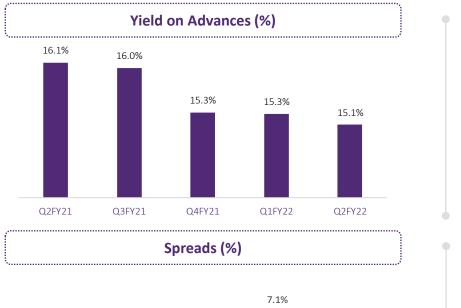


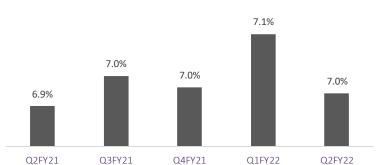


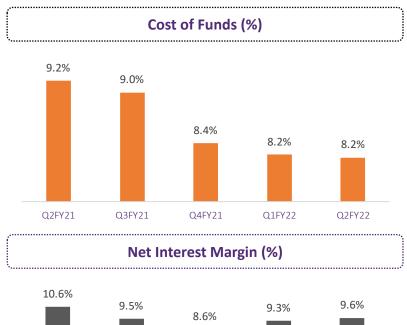
## **Key Ratios: Segmental Yields Showing Softening Trend**

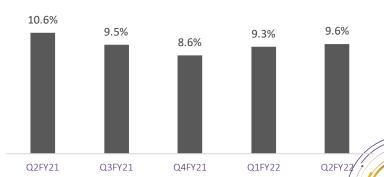


### **Key Ratios : Spreads Stable**



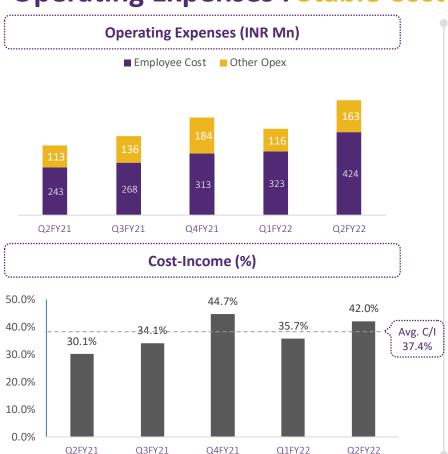


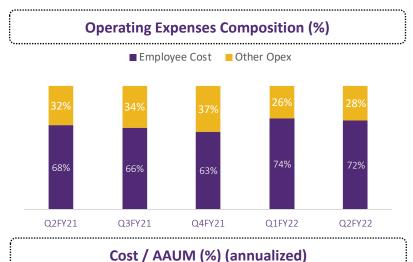


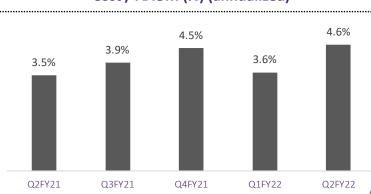


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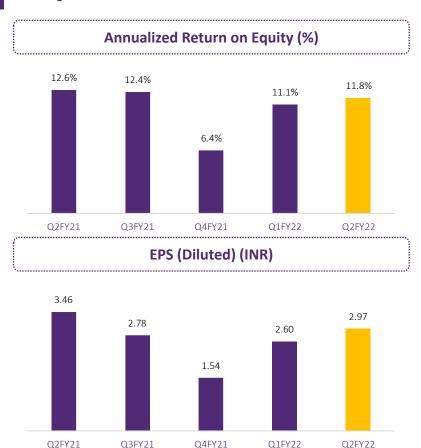
## **Operating Expenses: Stable Cost Ratios**

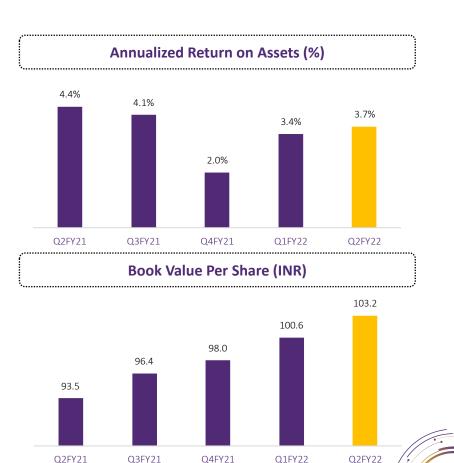






#### **Key Ratios: Profitable Growth**





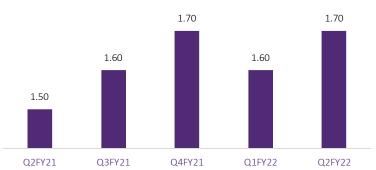


# **Business Vertical & Liquidity Update**

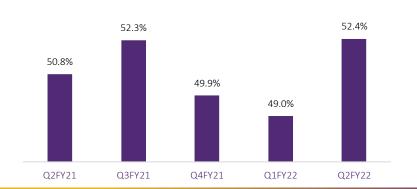


#### **MSME Business Update**

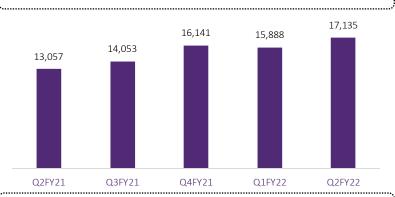




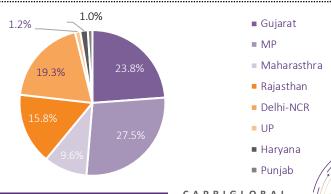
#### Loan to Value (%) (Incremental Disbursals) **`**......



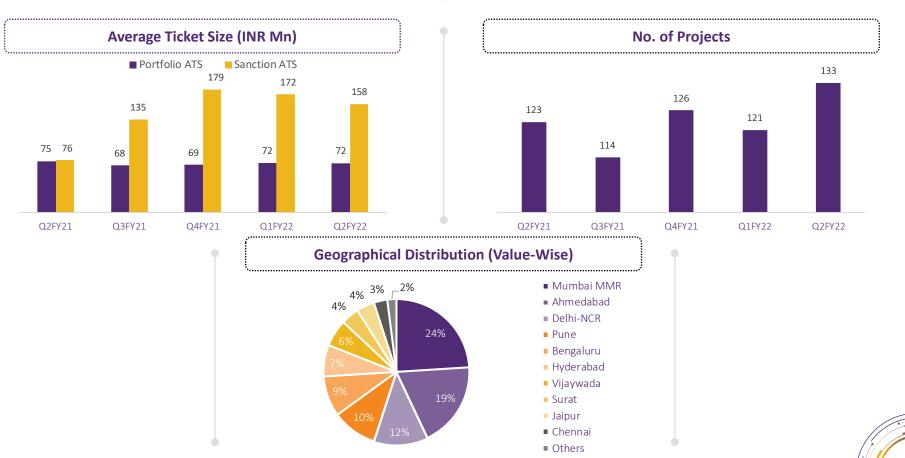
#### **Live Accounts**



#### **Geographical Distribution (Value-Wise)**

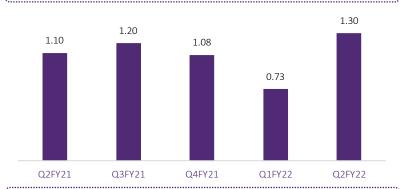


## **Construction Finance Business Update**

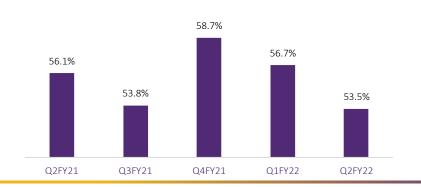


#### **Housing Finance Business Update**

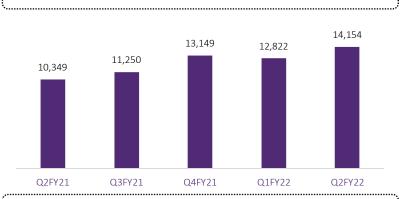
#### **Average Ticket Size (INR Mn) (Incremental Disbursals)**



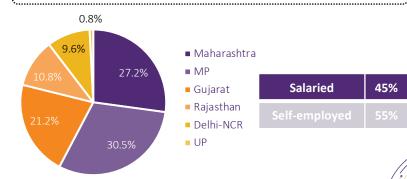
#### Loan to Value (%) (Incremental Disbursals)



#### **Live Accounts**



#### **Geographical Distribution (Value-Wise)**

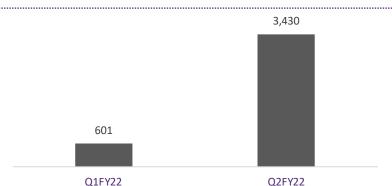


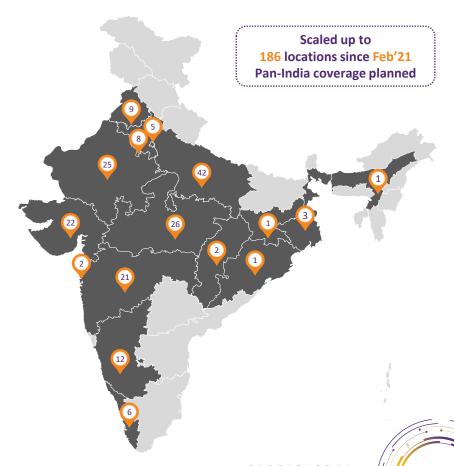
#### **Car Loan Distribution: Robust Fee Potential**

#### **Team Expansion To Continue**

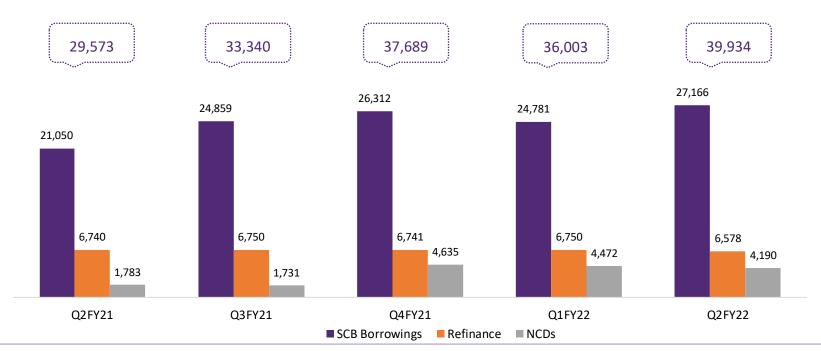
- o Tie-ups with commercial banks to distribute their new car loan products for a fee consideration. Current tie-ups with IOB, YES, and UNIONBANK. More tie-ups in offing.
- o Balance sheet light model.
- o Team size of 300+ as of Q2FY22.

#### **Robust Distribution Volume (INR Mn)**





#### **Liability Mix: Steady Diversification In Borrowings**



- o Nil exposure to short-term money market instruments.
- o CGCL's prudence in having higher share of long-term borrowings resulted in positive ALM across buckets on cumulative basis

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## **Liquidity Position : Continue to Maintain Adequate Buffer**

| Particulars (INR Mn)                 | CGCL (Standalone) | CGHFL  | Consolidated |
|--------------------------------------|-------------------|--------|--------------|
| Limits Sanctioned                    | 34,650            | 18,650 | 53,300       |
| Limits Availed                       | 34,156            | 15,600 | 49,756       |
| Un-Drawn                             | 494               | 3,050  | 3,544        |
| Repaid                               | 7,313             | 3,690  | 11,003       |
| Outstanding                          | 26,843            | 11,910 | 38,753       |
| Total no. of relationship maintained | 17                | 12     |              |
| Limits Sanctioned in FY22            | 1,000             | 1,000  | 2,000        |

o CGCL has active borrowing relationship with 17 Financial Institutions across PSU, Private Sector Banks, Foreign Banks, Mutual funds, Life Insurance companies and Public sector Financial Intuitions.

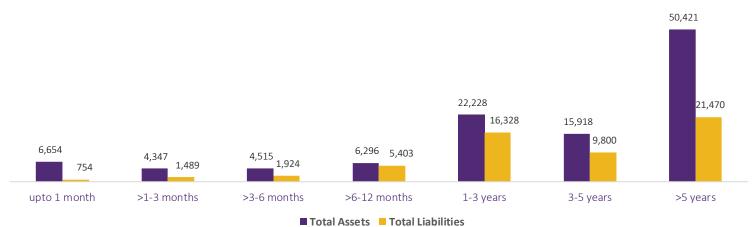
o The company shall be looking to further diversify its source of funds.

## **Liquidity Position : Repayment of High-Cost Loans**

| Particulars (INR Mn)                                   | CGCL (Standalone) | CGHFL | Consolidated |
|--|-------------------|-------|--------------|
| Dues during FY2021-22 (exc. Prepayments made in FY22)* | 6,483             | 2,369 | 8,852        |
| Payment made as per Schedule (A)                       | 877               | 221   | 1,098        |
| Prepayments made for the year (B)                      | 2,768             | 1,362 | 4,130        |
| Total repayments/prepayments (A+B)                     | 3,645             | 1,582 | 5,228        |
| Balance Payment for FY2021-22                          | 2,838             | 786   | 3,624        |
| Additional prepayments beyond FY2021-22 (C)            | 0                 | 56    | 56           |
| Total Repayments / Prepayments (A+B+C)                 | 3,645             | 1,638 | 5,283        |

#### **Asset-Liability Split : Maturity Buckets Are Well Balanced\***

Asset-Liability Mix (INR Mn) - Ensuring Optimally Matched Balance Sheet



| Particulars (INR Mn)        | Ending | up to 1<br>month | >1-3<br>months | >3-6<br>months | >6-12<br>months | 1-3 years | 3-5 years | >5 years |
|-----------------------------|--------|------------------|----------------|----------------|-----------------|-----------|-----------|----------|
| Cumulative Inflow - Outflow | Mar'21 | 5,900            | 8,758          | 11,349         | 12,241          | 18,141    | 24,259    | 53,210   |

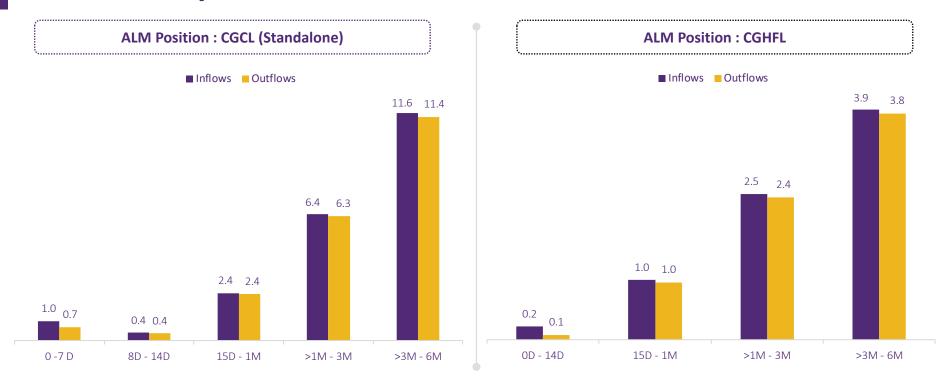
Have consistently remained cautious about short-term asset & liability mismatches by ensuring optimally matched

Balance Sheets



<sup>\*</sup> Consolidated; as of FY21

## **Asset-Liability Position : Well-Balanced for Short Term\***



For CGCL, the available Liquid Funds in the start was INR 4,120 Mn while for CGHFL it was INR 1,100 Mn including Bank, MF and short-term deployments

\* H2FY22



# **Asset Quality and Capital Adequacy Update**



## **Asset Quality: Consolidated Stage Analysis As per IND-AS**

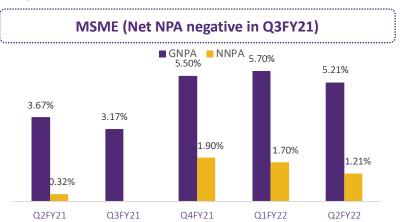
INR Mn except stated

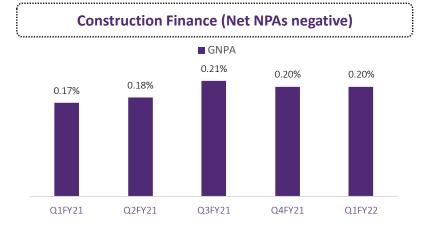
|                                |        |        |        |          | ,      |
|--------------------------------|--------|--------|--------|----------|--------|
| ECL Analysis As Per IndAS      | Q2FY22 | Q1FY22 | Q4FY21 | Q3FY21   | Q2FY21 |
| Stage 1 & 2 - Gross            | 51,006 | 47,693 | 46,870 | 39,515   | 40,711 |
| Stage 1 & 2 - ECL Provisions   | 918    | 823    | 730    | 603      | 320    |
| Stage 1 & 2 - Net              | 50,089 | 46,870 | 46,140 | 38,912   | 40,391 |
| Stage 1 & 2 - ECL Provisions % | 1.80%  | 1.72%  | 1.56%  | 1.53%    | 0.79%  |
| Stage 3 – Gross                | 1,715  | 1,702  | 1,613  | 825      | 902    |
| Stage 3 – ECL Provisions       | 487    | 485    | 450    | 345      | 532    |
| Stage 3 – Net                  | 1,228  | 1,217  | 1,163  | 480      | 370    |
| Stage 3 – ECL Provisions %     | 28.4%  | 28.5%  | 27.8%  | 41.8%    | 59.0%  |
| Total ECL Provisions           | 1,404  | 1,308  | 1,180  | 948      | 852    |
| Stage 3 % – Gross NPA          | 3.25%  | 3.45%  | 3.32%  | 2.10%    | 2.18%  |
| Stage 3 % – Net NPA            | 0.61%  | 0.81%  | 0.91%  | Negative | 0.12%  |
| Provision Coverage Ratio %     | 81.9%  | 76.4%  | 73.1%  | 114.9%   | 94.5%  |
| Restructured Assets            | 2,312  | 2,038  | 1,843  | 1,100    | 0      |
| Restructured Assets (%)        | 4.4%   | 4.1%   | 3.8%   | 2.7%     | 0.0%   |
| Prov. on Restr. Assets         | 295    | 252    | 230    | 110      | 0      |
| Prov. on Restr. Assets (%)     | 12.8%  | 12.3%  | 12.5%  | 10.0%    | -      |

o Std. restructured assets: MSME Rs 2,115mn (8.1% of MSME AUM), Housing Rs 136mn (1% of Housing AUM), CF & IRL – NIL

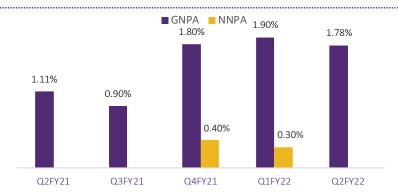
o Overall restructured assets 4.4% of AUM in Q2FY22.

## **Segmental NPAs : CF and Housing Finance Stable**



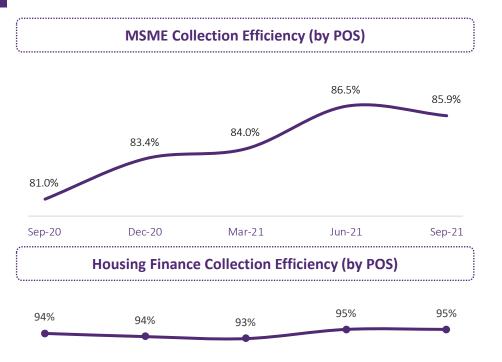


## Housing Finance (Net NPAs negative in 9MFY21 & Q2FY22)





## **Collection Efficiency: Performance in EMI Servicing Continues**



#### **MSME: Slow Reversion to Normalcy**

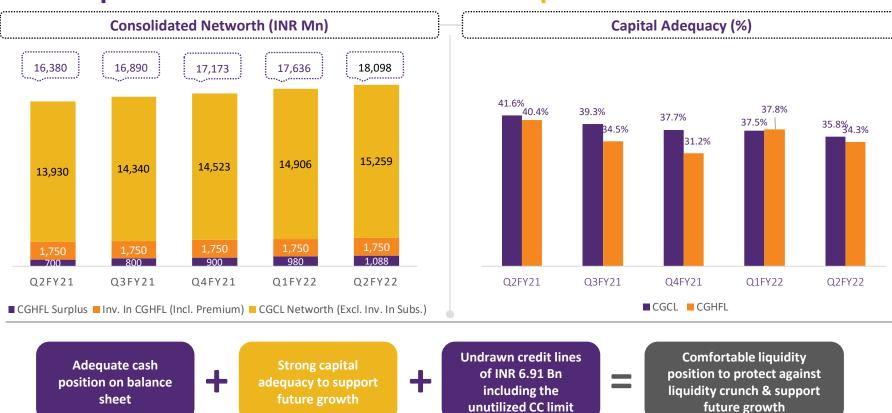
- MSME portfolio consistently showed a slight dip over Q1FY22 collection efficiency.
- o There are short term challenges in getting back to normalcy in collections.

#### **Housing Finance: Steady Improvement**

 Collection efficiency in Affordable Housing was stable in Q2FY22.



## Well Capitalized Balance Sheet: Aid to Expansion



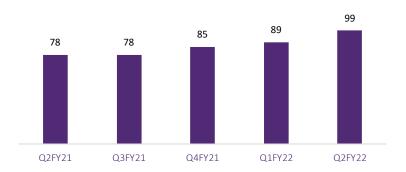


## **Network and Financials**

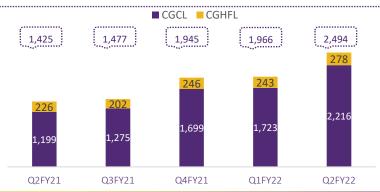


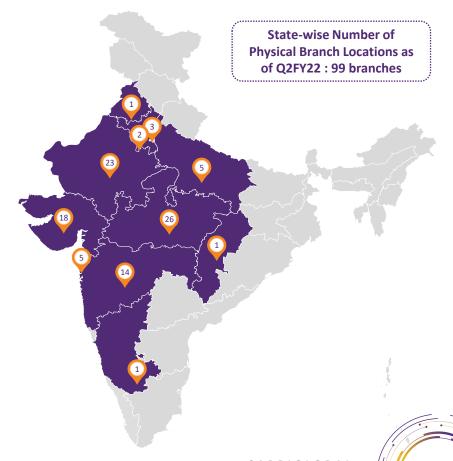
#### **Network: Presence In Major Growth Centres**

#### **Branch Expansion Continues**



#### **Headcount Addition To Support Branch Expansion**





## **CGCL Cons. Inc. Statement : Quarterly Comparison**

| Particulars (INR Mn)                 | Q2FY22 | Q2FY21 | Y-o-Y (%) | Q1FY22 | Q-o-Q (%) |
|--------------------------------------|--------|--------|-----------|--------|-----------|
| Interest earned                      | 1,980  | 1,743  | 13.6%     | 1,875  | 5.6%      |
| Interest expended                    | 799    | 688    | 16.1%     | 771    | 3.6%      |
| Net interest income                  | 1,180  | 1,054  | 12.0%     | 1,104  | 7.0%      |
| Non-interest income                  | 217    | 126    | 72.4%     | 124    | 76.0%     |
| Core operating income                | 159    | 81     | 96.6%     | 92     | 72.7%     |
| Less: Net loss on fair value changes | 0      | 0      |           | 0      |           |
| Other income                         | 58     | 45     |           | 32     |           |
| Total income                         | 1,398  | 1,180  | 18.4%     | 1,227  | 13.9%     |
| Operating expenses                   | 587    | 356    | 64.9%     | 439    | 33.8%     |
| Employee cost                        | 424    | 243    | 74.5%     | 323    | 31.1%     |
| Other operating expenses             | 163    | 113    | 44.3%     | 116    | 41.2%     |
| Operating profit                     | 811    | 825    | -1.7%     | 789    | 2.8%      |
| Total provisions                     | 107    | 5      |           | 182    |           |
| ECL provisions                       | 92     | 3      |           | 131    |           |
| Write-offs                           | 15     | 2      |           | 51     |           |
| Profit before tax                    | 704    | 820    | -14.1%    | 606    | 16.2%     |
| Tax                                  | 180    | 210    |           | 147    |           |
| Implied tax rate                     | 25.5%  | 25.6%  |           | 24.2%  |           |
| Profit after tax                     | 525    | 610    | -14.0%    | 459    | 14.2%     |
|                                      |        |        |           |        |           |

## **CGCL Consolidated Balance Sheet : Quarterly Comparison\***

| Particulars (INR Mn)                       | Q2FY22 | Q2FY21 | Y-o-Y (%) | Q1FY22 | Q-o-Q (%) |
|--|--------|--------|-----------|--------|-----------|
| Paid-up equity                             | 351    | 350    | 0.1%      | 351    | 0.0%      |
| Reserves and surplus                       | 17,747 | 16,033 | 10.7%     | 17,286 | 2.7%      |
| Networth                                   | 18,098 | 16,383 | 10.5%     | 17,637 | 2.6%      |
| Bank borrowings and refinance              | 31,356 | 22,833 | 37.3%     | 29,253 | 7.2%      |
| NCDs                                       | 6,578  | 6,740  | -2.4%     | 6,750  | -2.5%     |
| Other liabilities and provisions           | 2,840  | 890    | 219.2%    | 1,718  | 65.4%     |
| Total shareholders' equity and liabilities | 58,873 | 46,847 | 25.7%     | 55,357 | 6.4%      |
| Cash and bank balances                     | 1,367  | 716    | 90.9%     | 1,094  | 24.9%     |
| Investments                                | 5,702  | 4,799  | 18.8%     | 5,668  | 0.6%      |
| Assets under financing activities          | 50,735 | 40,469 | 25.4%     | 47,674 | 6.4%      |
| Other assets                               | 1,069  | 863    | 23.9%     | 921    | 16.1%     |
| Total assets                               | 58,873 | 46,847 | 25.7%     | 55,357 | 6.4%      |



<sup>\*</sup> Q1FY22 balance sheet was not subject to audit review.

## **CGHFL Income Statement : Quarterly Comparison**

|                          |        | _      | <del>-</del> |        |           |
|--------------------------|--------|--------|--------------|--------|-----------|
| Particulars (INR Mn)     | Q2FY22 | Q2FY21 | Y-o-Y (%)    | Q1FY22 | Q-o-Q (%) |
| Interest earned          | 437    | 345    | 26.5%        | 395    | 10.5%     |
| Interest expended        | 228    | 201    | 13.6%        | 212    | 7.7%      |
| Net interest income      | 209    | 145    | 44.4%        | 184    | 13.8%     |
| Non-interest income      | 64     | 61     | 4.2%         | 41     | 55.8%     |
| Core operating income    | 21     | 11     | 99.3%        | 6      | 272.8%    |
| Other income             | 43     | 51     | -15.8%       | 35     | 20.7%     |
| Total income             | 273    | 206    | 32.4%        | 225    | 21.4%     |
| Operating expenses       | 93     | 83     | 12.2%        | 73     | 26.4%     |
| Employee cost            | 53     | 46     | 14.6%        | 44     | 19.5%     |
| Other operating expenses | 40     | 37     | 9.2%         | 29     | 36.5%     |
| Operating profit         | 180    | 123    | 46.0%        | 151    | 19.0%     |
| Total provisions         | 42     | 2      |              | 52     |           |
| ECL provisions           | 42     | 2      |              | 52     |           |
| Write-offs               | 0      | 0      |              | 0      |           |
| Profit before tax        | 138    | 121    | 13.6%        | 100    | 38.3%     |
| Tax                      | 28     | 31     |              | 19     |           |
| Implied tax rate         | 20.2%  | 25.2%  |              | 19.2%  |           |
| Profit after tax         | 110    | 91     | 21.1%        | 81     | 36.4%     |
| EPS (diluted) (Rs.)      | 1.81   | 1.50   |              | 1.33   |           |

## **CGHFL Balance Sheet : Quarterly Comparison\***

| Particulars (INR Mn)                       | Q2FY22 | Q2FY21 | Y-o-Y (%) | Q1FY22 | Q-o-Q (%) |
|--|--------|--------|-----------|--------|-----------|
| Paid-up equity                             | 607    | 607    | 0.0%      | 607    | 0.0%      |
| Reserves and surplus                       | 2,231  | 1,753  | 27.3%     | 2,123  | 5.1%      |
| Networth                                   | 2,838  | 2,360  | 20.3%     | 2,730  | 4.0%      |
| Borrowings                                 | 12,202 | 8,955  | 36.3%     | 10,650 | 14.6%     |
| Other liabilities and provisions           | 216    | 135    | 60.1%     | 354    | -38.9%    |
| Total shareholders' equity and liabilities | 15,257 | 11,450 | 33.2%     | 13,734 | 11.1%     |
| Cash and bank balances                     | 353    | 1,422  | -75.1%    | 324    | 9.2%      |
| Investments                                | 1,931  | 982    | 96.6%     | 1,489  | 29.7%     |
| Assets under financing activities          | 12,768 | 8,924  | 43.1%     | 11,780 | 8.4%      |
| Other financial assets                     | 25     | 31     | -18.3%    | 15     | 68.0%     |
| Other non-financial assets                 | 179    | 91     | 96.8%     | 126    | 41.8%     |
| Total assets                               | 15,257 | 11,450 | 33.2%     | 13,734 | 11.1%     |

<sup>\*</sup> Q1FY22 balance sheet was not subject to audit review.



**Way Forward In FY22...** 



#### Way Forward: FY22E and Beyond

AUM growth has picked up momentum and we expect it to sustain in H2FY22, expect full year growth at +20% YoY. CGCL well poised to deliver a 22-27% CAGR FY22E-FY27E in AUM growth.

Although asset quality warrants caution due to restructured portfolio, we expect risks to be temporary due to secured portfolio and subsequently recede.

While credit costs have trended lower at 119bps (annualized) in H1FY22, our P&L is well positioned to absorb higher level if need be. Maintain Q4FY22 exit credit cost guidance of 120bps.

Shall continue to expand physical presence and employee base, in-line with growth requirements, target of doubling the branch network in next five years.





## Leadership



## **Board of Directors & Strong Corporate Governance**



Rajesh Sharma, Managing Director Founder & Promoter with over 2.5 decades of experience, Chartered Accountant



Ajit Sharan, Independent Director IAS - Batch 1979 with over 3 decades of experience in varied aspects of public administration



Beni Prasad Rauka, Independent Director Group CFO- Advanced Enzyme Technologies; over 2.5+ decades of experience, CA &CS



Bhagyam Ramani, Independent Director Ex- GM and Director of General Insurance Corporation; 3+ decades of experience, MA (Economics Hons.)



Desh Raj Dogra, Independent
Director
EX- CEO and MD of CARE ratings
with over 4 decades of experience



Mukesh Kacker, Independent Director EX- IAS Officer, Jt. Secy (GOI) with over 3 decades of experience, MA(Public Policy), MA (Political Science)

## Corporate Governance Philosophy

- Good Board Practices
- Control Environment
- o Transparent Disclosure
- Well-defined shareholder right
- Board Commitment
- Employee Empowerment
- Equitable treatment to all the

#### **Stable Leadership Team**

#### **MSME/Housing Finance**



Amar Rajpurohit (Business Head – MSME & Home Loan) Ex-AU Financiers, Gruh Finance, DHFL with over 17 years of work experience, B.A., LLB Vintage with CGCL: 3.5 years



Prasanna Kumar Singh (Group Collections Head) More than two decades of experience with various BFSI institutions; LLB, MBA Vintage with CGCL: 6 months



Bhavesh Prajapati (Head – Credit, Risk & Policy) Ex-Aadhar Housing Finance, IDFC Ltd, DHFL with over 20 years of experience; MBA- ICFAI Vintage with CGCL: 3 years



Hemant Dave (Head - Operations) Ex - Kotak Mahindra Bank, A. F. Ferguson with over 23 years of experience, CA;

Vintage with CGCL: 8.5 years



Bhupinder Singh (Head – Legal Litigation) More than a decade experience with various NBFCs in providing legal advice

Vintage with CGCL: 2 years

#### **Construction Finance**



Surender Kumar Sangar (Head – CF) Ex-MD – Tourism Finance Corporation of India and GM Union Bank of India with over 40 years of experience, BCom, CAIIB Vintage with CGCL: 5.5 years



Bhaskarla Kesav Kumar (Associate Director – Monitoring) Ex AGM and Unit Head of Corporate Relationships with SBI Vintage with CGCL: 6.5 years



Vijay Kumar Gattani (Senior Vice President – Credit) Ex-ICICI Bank, Head of Credit & Policy- ICICI HFC with over 15 years of experience,

Vintage with CGCL: 6 years.

#### Technology



Rahul Agarwal (Chief Technology Officer) Ex-Policy Bazaar, Lava International, IndiaHomes.com with over 17 years of experience, M. Tech (IIT-D) Vintage with CGCL: 1 month

#### **Corporate Functions**



Raj Ahuja (ED & Group CFO) More than three decades of experience and associated with organizations like Yes bank, Reliance Jio, Paytm, Amex etc; Vintage with CGCL: 11 months



Ashok Agarwal (Associate Director – Accounts, Legal & Compliance)
Previously practicing CA with over 26 years of experience, CA and CS Vintage with CGCL: 13.5 years



Harish Kumar Agarwal (Senior VP – Company Secretary) Previously working as an advocate with more than two decades of experience; Vintage with CGCL: 10 years



Suresh Gattani (Associate Director Finance) Ex-Aditya Birla, two decades plus experience in accounts, finance, taxation and corporate planning
Vintage with CGCL 15.5 years



Vinay Surana (Head – Treasury) Ex-Founding Member, Axis Bank debt syndication with over 15 years of experience, CA

Vintage with CGCL: 13 years.
CAPRIGLOBAL



## Thank you

For further information, please get in touch with:

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