

October 24, 2019

BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai 400 001

BSE Scrip Code: 540767

Dear Sir(s),

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051

NSE Scrip Symbol: RNAM

Re: Investor Presentation

We wish to inform that an Analyst Call was held on the Unaudited Financial Results of the Company for the quarter ended September 30, 2019.

We enclose the presentation made to the Analyst on the financial performance of the Company.

Thanking you,

Yours faithfully,

For Reliance Nippon Life Asset Management Limited

Nilufer Shekhawat

Company Secretary & Compliance Officer

Encl.: As above







Reliance Nippon Life Asset Management

Investor Presentation Q2 FY20



Events



Nippon Life Insurance completes acquisition of **75% stake** in RNAM

RNAM becomes **subsidiary** of Nippon Life



"Reliance Mutual Fund" renamed as "Nippon India Mutual Fund" (NIMF)

Nippon Life becomes the Sole Sponsor of Nippon India Mutual Fund

NIMF to leverage NLI's global network for expanding International and Alternate business

About Nippon Life

About Nippon Life Insurance

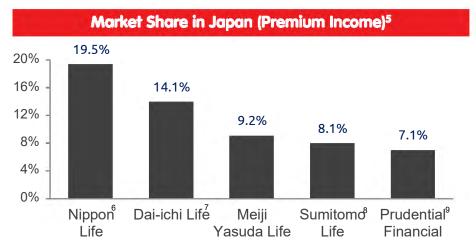
- Fortune 500 company (Rank 125 in 2019)¹
- Japan's largest private life insurer & one of the largest in the world²
- Total assets over US\$ 700 bn³
- 50 Asset Management related operations & 21 Insurance related operations Globally³ Presence in India



NIPPON LIFE

INSURANCE

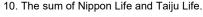
Shareholding – 49%⁴



Premium income	¥6,069.2bn (FY2019)
Core operating profit	¥755.1bn (FY2019)
Total assets	¥78,809.5bn (Mar-2019)
Solvency margin ratio	996.7% (Mar-2019)
Number of insured persons ¹⁰	13.83 million (Mar-2019)
Sales representatives ¹⁰	61,111 (Mar-2019)

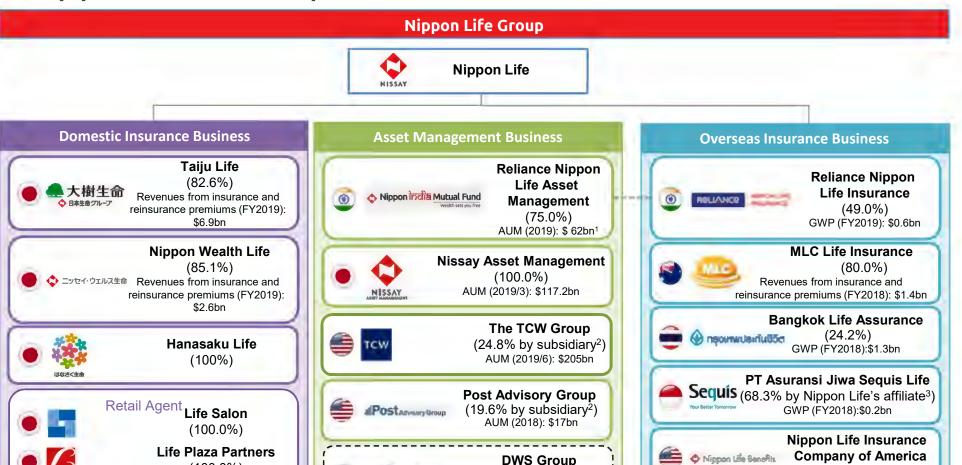
Key Figures

- 1. www.fortune500.com 2. Company disclosure and the Life Insurance Association of Japan 3. Annual Report 2019 of Nippon Life, USD1=JPY110.99.
- 4. Respective company websites on 30th September, 2019 5. FY2019. Excluding Japan Post Insurance. Company disclosures and the Life Insurance Association of Japan.
- 6. Nippon Life represents the sum of Nippon Life. Tajiu Life and Nippon Wealth Life, 7. Dai-ichi Life represents the sum of Dai-ichi Life. Dai-ichi Frontier Life and Neo First Life.
- 8. Sumitomo Life represents the sum of Sumitomo Life and Medicare Life. 9. Prudential Financial represents the sum of Prudential Life, Gibraltar Life and Prudential Gibraltar Financial Life.





Nippon Life Group



Source: Company filings, Company webpage, SNL Notes: USD1=JPY110.99; USD1=INR68.93; USD1=EUR0.89; USD1=AUD1.41; USD1=THB31.80; USD1=IDR14,229 (as of March 29, 2019)

AUM represents total AUM of mutual fund and portfolio management business as of June, 2019
 Held by Nippon Life's fully owned subsidiary NLI US Investments

(100.0%)

HOKEN110

(100.0%)

3. 68.34% held by Nippon Life's equity-method affiliate PT Sequis, in which Nippon Life holds 29.26% of the total voting rights. 0.01% is held directly by Nippon Life.



(5.0%)

AUM (2019/6): \$807.9bn

(97.0%)

Grand Guardian Life Insurance (35.0%)

New Brand Launch

Brand Launch





Brand Launch





130 years old global conglomerate³



No.125 on the Fortune 500 2019 list¹



Total Assets of over ₹49 Lakh Crore³



No.1 in Japan & among the top in the world²





Brand Launch





Mr. Hiroshi Shimizu: President Nippon Life Insurance (First from Left)

Mr. Yutaka Ideguchi: Director and Managing Executive Officer - Head of Global Business (Second from right)

Mr. Minoru Kimura: Executive Officer - Head of Asia Pacific (Second from left)

Mr. Sundeep Sikka: Executive Director and Chief Executive Officer RNAM (First from right)

Mr. Hiroshi Shimizu - President Nippon Life Insurance (Right)

Mr. Sundeep Sikka - Executive Director and Chief Executive Officer RNAM (Left)



Business Highlights

One of the largest AMC's in India – Managing AUM of INR 4.53 tn

Awarded - Institutional Equity Mandate ~ **USD**500 mn

Annualized SIP book of over **INR 102 bn**, from **3.2 mn** SIP accounts

Digital contribution to total NIMF business transactions ~ **45%** in Q2 FY20 Higher AUM % sourced from B-30 locations (NIMF **20%** – Industry 16%)

Retail AUM Contributes
26% of Total MF AUM

RNAM Snapshot

Snapshot

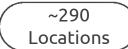
RNAM is one of largest asset manager in India, with 24 years of track record

RNAM AUM as of Sep'19
INR 4.53 tn

Mutual Funds INR 1,886 bn Managed Accounts
INR 2,584 bn

International
INR 65 bn*
Advisory INR 53 bn







~1,100 Employees



~75,400 Distributors



11.4 mn Q2 FY20 Trnx



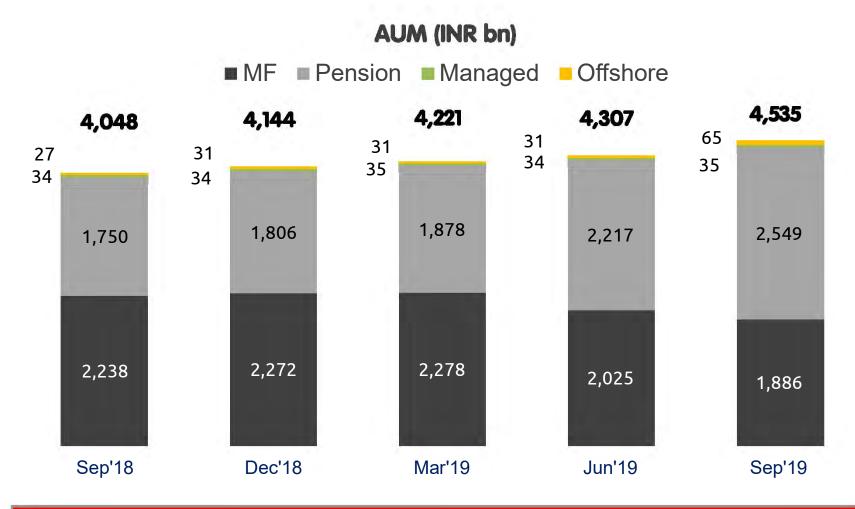
9.0 mn Folios



^{*} Excluding Advisory Mandate

RNAM Quarterly Performance

Leading asset management player



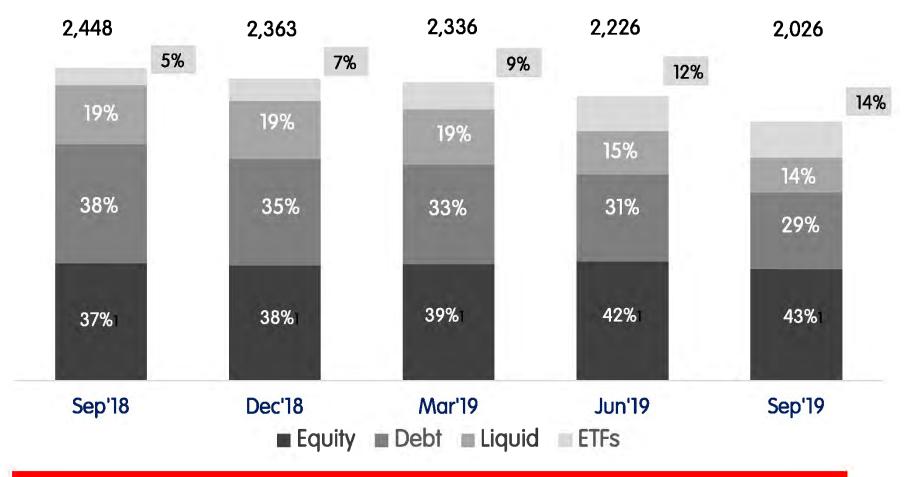
One of the highest AUM in Industry - INR 4.53 tn





Mutual Fund Assets

NIMF QAAUM (INR bn)



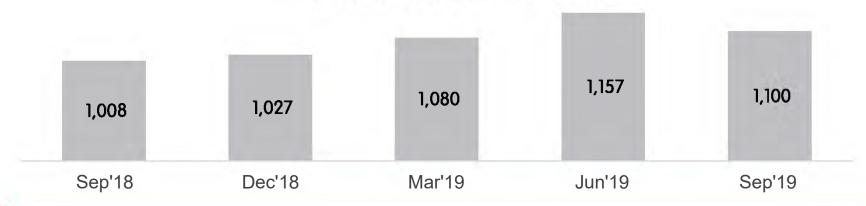
Equity now contributes 43% of Total AUM



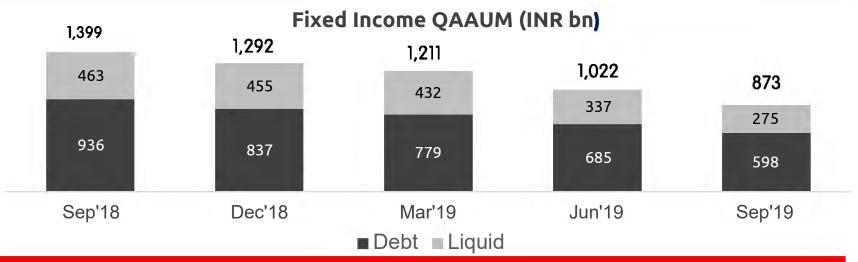


Equity & Fixed Income Assets





NIMF Equity Assets (incl. ETF) grew by 9% YoY



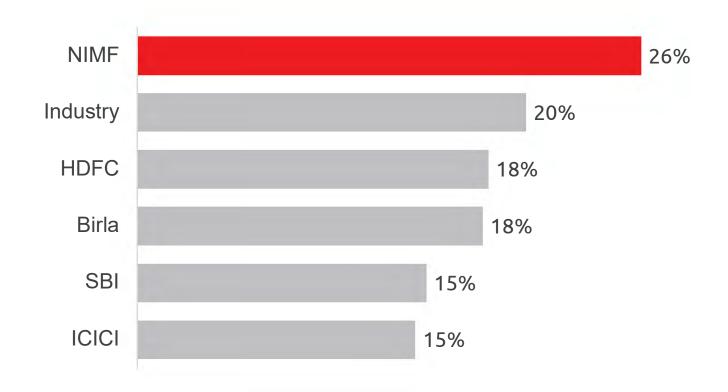
Fall in Fixed Income assets mainly attributable to Corporate and HNI Investors





Focus on Retail & Small towns

Retail AAUM / Total AAUM (%)



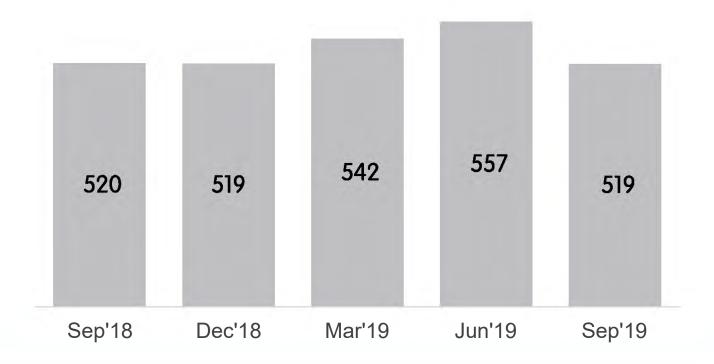
Higher composition of Retail Assets in AUM at 26% V/S Industry 20%

Source: AMFI



Retail Assets

Retail AAUM (INR bn)

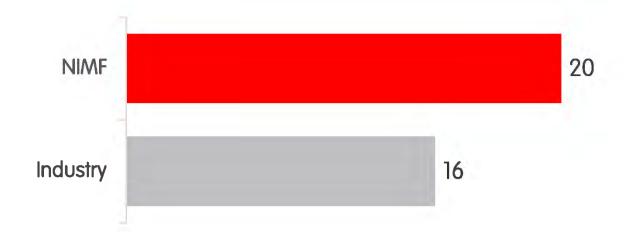


"Retail Investor Classification" has been changed from INR 0.5 mn to INR 0.2 mn as per the guidelines issued by AMFI

Beyond 30 cities (B-30) Contribution

Higher AUM % sourced from B-30 locations as compared to Industry





B-30 has higher proportion of Equity Assets

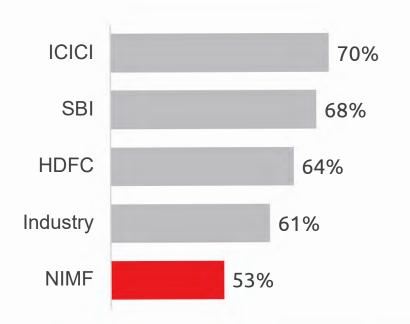
Growing B-30 AUM by increasing on ground presence

Source: AMFI



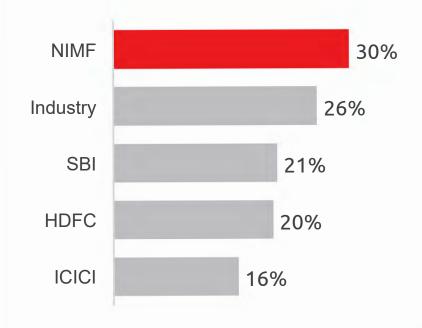
Geographical De-risking





Lower concentration of assets from Top 5 cities

Beyond 15 Cities Contribution* (%)



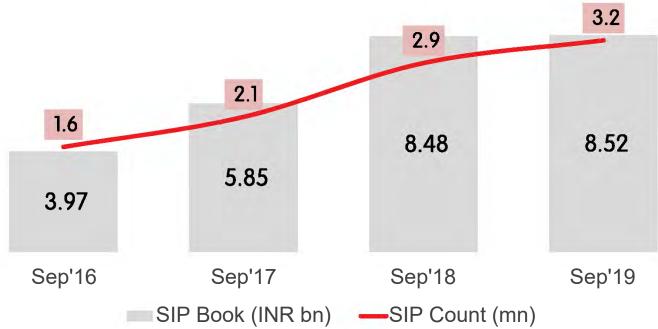
Higher Penetration in Smaller cities and towns

Source: AMFI



Systematic Investment Plan – Long & Stable Inflows





Annualized SIP book of over INR 102 bn

Average ticket size of INR 2,630 as compared to Industry of INR 3,030

80% of Incremental SIPs have a tenure of 5+ years

Source: CAMS



Distribution

Strong Distribution

Empaneled ~ 900 New Distributors in Q2 FY20; total base at ~ 75,400

Banks



Deutsche Bank



74



HDFC BANK



National **Distributors**

94









Alternate (incl. PSU banks)

91









Independent Financial Advisors

75,000+

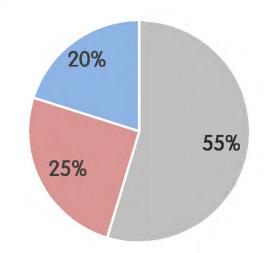




Leveraging Partnership with IFA

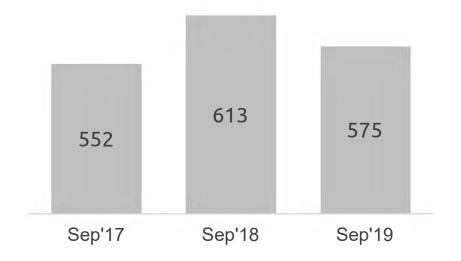
Distribution Mix*

- Independent Financial Advisors
- Banking Distributors
- National Distributors



Growing IFA Base

IFA AUM (INR bn)



Derisked Distribution Model

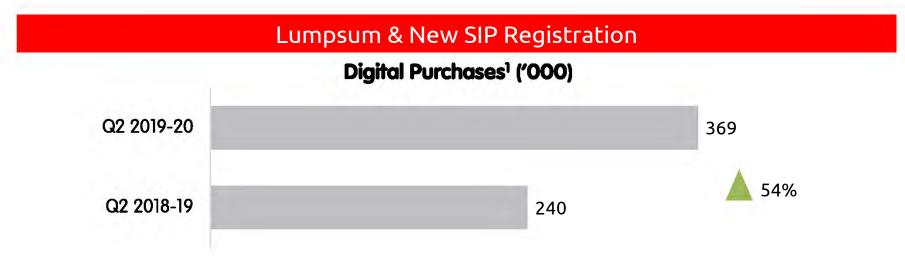
No Single distributor contributes more than 5.5% of AUM

End of Period AUM, Calculated on Monthly Average AUM





Digital Business – Driven by Innovation



- □ Digital contribution to total NIMF business transactions ~ 45% in Q2 FY20
- □ Digital Lumpsum transactions increased by 46% in Q2 FY20
- □ Digital SIP increased by 86% YoY in Q2 FY20

Accolades won by Conversational Commerce



Best Customer Engagement of the Year



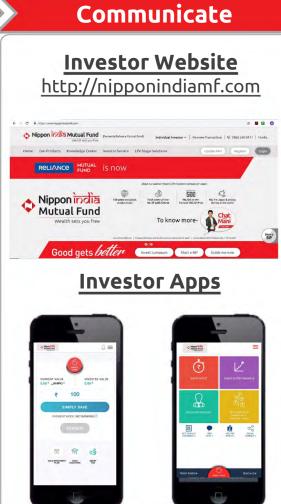
Best Payment
Technology
Initiative of the Year

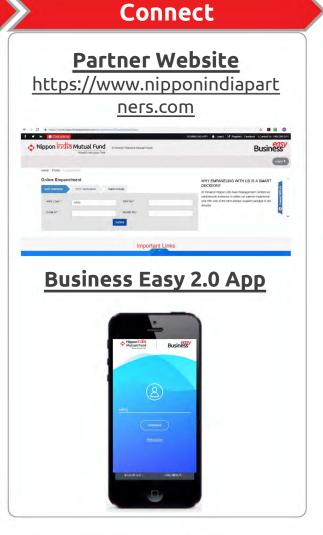
1: Including SIPs



Pillars of Digital Ecosystem







Other Business

ETF - Future Ready

Market Share

On **QAAUM** basis, ETF Industry Size **INR 1,480.5 bn**RNAM ETFs holding INR 278.8 bn (market share of **18.8%**) **Second largest** ETF player in the Industry

Volumes

Over 80% Market Share in ETF Volumes on the NSE & BSE (October'18 to September'19)

Folios

Highest investor folios in Industry \rightarrow ~54% Market Share of ETF folios as on Sep'19

Experience

Only AMC with **17 years of experience** in managing ETFs

Innovators

Innovator in Gold ETFs & Money Market ETFs **First AMC** to launch ETF jointly in partnership with GOI as a part of

divestment program

Launched ETFS Reliance India Nifty 50 ETF in Australia in June 2019

ETF Bouquet

Largest bouquet of 18 ETFs in the industry across Equities, Debts & Commodity (Gold)



Alternate Investments (AIFs)

☐ At Present Offer Category II & Category III AIFs Real Estate: Reliance Yield Maximiser AIF Series, Reliance Yield Plus AIF Series Equity: Reliance Equity Opportunities AIF Series Credit: Reliance Yield Opportunities AIF ☐ Commitments of approx. INR 27 bn ☐ Fund raising underway for **Equity & offshore Real Estate funds** ☐ At advanced stage for the launch of our first Fund Of Fund in the Tech/VC Space ☐ Undertaken the initial closure of our first offshore real estate fund

Offshore Business

Manage & Advise AUM of over INR 118.4 Bn

Particulars	Amount in INR Bn	
Advisory	53.2	
Managed	65.2	
Total	118.4	

ASSET MANAGEMENT

BBLAMBBLASSET MANAGEMENT

Nissay Short Term Indian Bond Nissay India Equity Selection Fund Nissay Indian Bond Mother Fund Bualuang Bharata Fund

Global Offices

Location		Office
Singapore	Ç:	Subsidiary
Mauritius		Subsidiary
Dubai	=	Distribution Service Center across Middle East Representative Office

Singapore

- Best Idea's Fund SICAV-SIF
- Cohesion India Best Idea (Delaware) LLC
- RAMS Equities Portfolio fund-UCITS
- RAMS Investment Unit Trust - IFIF

- IMSF Equity Opp. Fund Feeder
- WIF India Consumption Fund
- Institutional Equity Mandate - Fund 238

Other International Tie Ups

Leveraging Nippon Life's Insurance Network



Cohesion Best Idea's Fund – SIF



Samsung India S&M Focus Fund



ETFS Reliance India Nifty 50 ETF



Increasing Global Presence



Awarded - Institutional Equity Mandate ~ USD 500 Mn (Sep 2019)



Financial Overview

Financial Highlights

H1 FY20 Profit before Tax at INR 3.39 bn up 4% YoY

H1 FY20 Net Profit at INR 2.62 bn up 16% YoY

All ICD's to Reliance group (INR 4.2 bn) received incl. Interest

Other Expenses down to INR 560 mn qoq attributable to reduction in discretionary spends

Net Profit at INR 1.37 mn up 20% YoY led by lower tax rate

H1 FY20 PAT to AUM 25 bps



Financial Summary- As per IND AS

Consolidated INR in mn
Particulars H1 FY20 H1 FY19

Particulars	H1 FY20	H1 FY19
Revenue from Operations	6,253	7,856
Operating Expenditure	3,442	5,237
Fee & Commission Expenses	387	1226
Employee benefits expense	1,681	1,415
Finance cost	33	
Other Expenses	1,189	2,421
Depreciation	152	175
Core Operating Profit	2,811	2,619
Other Income	577	629
Profit before Tax	3,388	3,248
Profit For the Period	2,622	2,255

Standalone

Particulars	H1 FY20	H1 FY19
Revenue from operations	5,918	7572
Core Operating Profit	2,768	2,562
Profit For the Period	2,565	2,200



Financial Summary- As per IND AS

Consolidated INR in mn

Particulars	Q2 FY20	Q2 FY19
Revenue from Operations	3,002	3,911
Operating Expenditure	1,643	2,620
Fee & Commission Expenses	135	560
Employee benefits expense	856	738
Finance cost	16	-
Other Expenses	560	1,235
Depreciation	76	87
Core Operating Profit	1,359	1,291
Other Income	224	329
Profit before Tax	1,583	1,620
Profit For the Period	1,368	1,144

Standalone

Particulars	Q2 FY20	Q2 FY19
Revenue from operations	2,836	3,793
Core Operating Profit	1,332	1,296
Profit For the Period	1,339	1,111



Consolidated Financials - As per IND AS

INR in Mn.

Assets	As at 30 th Sep'19
Financial Assets	24,649
Non Financial Assets	4,661
Total Assets	29,310

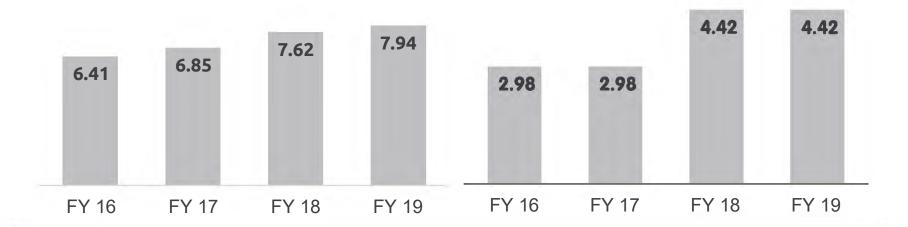
Liabilities & Equity	As at 30 th Sep'19
Financial Liabilities	2,085
Non- Financial Liabilities	972
Equity	26,253
Total Liabilities & Equity	29,310

Dividends

Return on Equity of 19% in FY19

Earnings Per Share (INR)

Dividend Payout (INR Bn)



Total Dividend paid INR 6 per share in FY19

91% of FY19 Earnings shared with Shareholders

Paid cumulative dividend of INR 20+bn in last 6 financial years

* Including Dividend Distribution Tax



Board Of Directors

Profile of Board Members



Gen. V. P. Malik (Retd.) (Independent Director) Held Chief of the Army Staff position (Oct'1997-Sep2000) in Indian Army



Ms. Ameeta Chatterjee
(Independent Director)
Over 18 years of corporate finance experience in developing, managing and executing infrastructure projects across sectors in India and UK.



Mr. Mahadevan Veeramony
(Independent Director)
Over 32 years of experience with leading Corporates in India covering a wide segment of the financial services industry for 18 years and as an entrepreneur for 14 years (since 2004)

Profile of Board Members



Mr. Minoru Kimura (Associate Director) Executive Officer, Head of Asia Pacific at Nippon Life Insurance Company



Mr. Akira Shibata (Associate Director) General Manager / Global Business Planning Department at Nippon Life Insurance Company



Mr. Sundeep Sikka
(Associate Director)
Executive Director & CEO of RNAM
Held both the positions Vice-Chairman and Chairman of AMFI

(Formerly Reliance Mutual Fund)

Disclaimer

This presentation does not constitute a prospectus, an offering circular, an advertisement, a private placement offer letter or offer document or an offer, or a solicitation of any offer, to purchase or sell any securities under the Companies Act, 2013 and the rules made thereunder, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law. This presentation should not be considered as a recommendation that any investor should subscribe for, or purchase, any securities of Reliance Capital Limited or its subsidiaries or its associates (together, the "Company") and should not be used as a basis for any investment decision.

The information contained in this presentation is only current as of its date and has not been independently verified. No representation, warranty, guarantee or undertaking, express or implied, is or will be made as to, and no reliance should be placed on, the accuracy, completeness or fairness of the information, estimates, projections and opinions contained in this presentation. The Company may alter, modify or otherwise change in any manner the contents of this presentation, without obligation to notify any person of such revision or changes.

This presentation contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, our ability to manage our operations, government policies, regulations etc. The Company does not undertake to revise any forward-looking statement that may be made from time to time by or on behalf of the Company. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward looking statements.

None of the Company or any of its affiliates, advisers or representatives accepts any liability whatsoever for any loss howsoever arising from any information presented or contained in this presentation. Please note that the past performance of the Company is not, and should not be considered as, indicative of future results. Furthermore, no person is authorized to give any information or make any representation which is not contained in, or is inconsistent with, this presentation. Any such extraneous or inconsistent information or representation, if given or made, should not be relied upon as having been authorized by or on behalf of the Company.

This presentation and its contents are confidential and should not be distributed, published or reproduced, in whole or part, or disclosed by recipients directly or indirectly to any other person. The distribution of this presentation in certain jurisdictions may be restricted by law. Accordingly, any persons in possession of this presentation should inform themselves about and observe any such restrictions.

The information contained herein does not constitute an offer of securities for sale in the United States or in any other jurisdiction. Securities may not be offered or sold in the United States absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended.





Thank you for your time!

