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Minda Industries Ltd.
Transaction update presentation

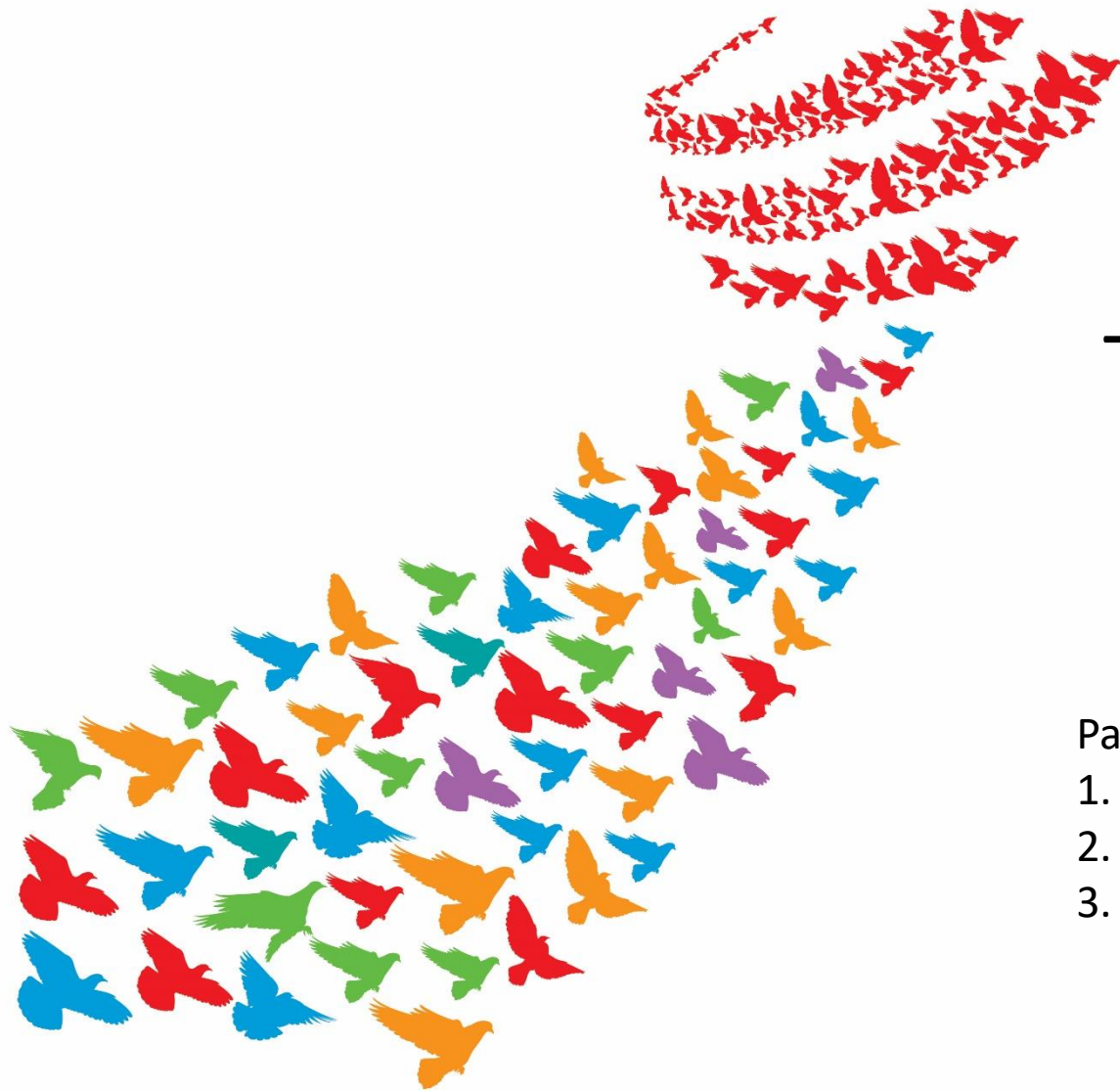


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**DELVIS**

Transaction Update Presentation

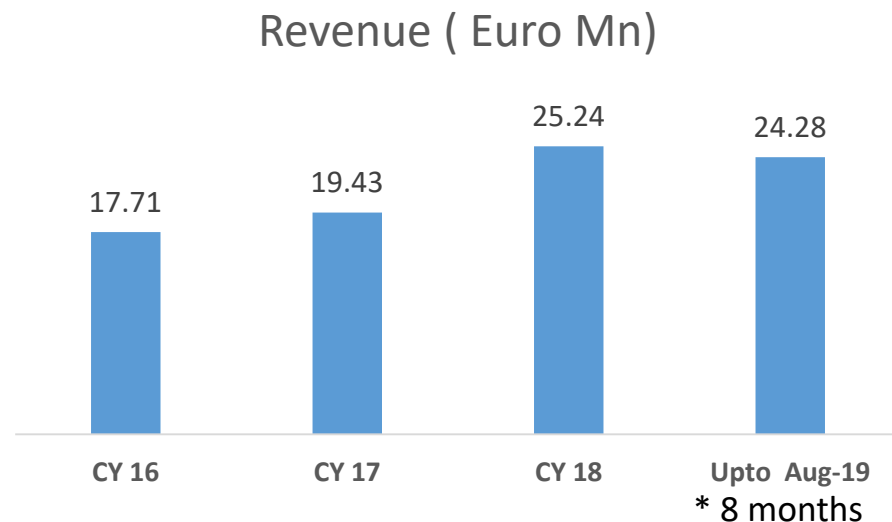
Participants on Transaction update call:-

1. Mr. Sunil Bohra (Group CFO)
2. Mr. Amit Jain (Group CTO & CEO AED Domain)
3. Mr. Tripurari Kumar

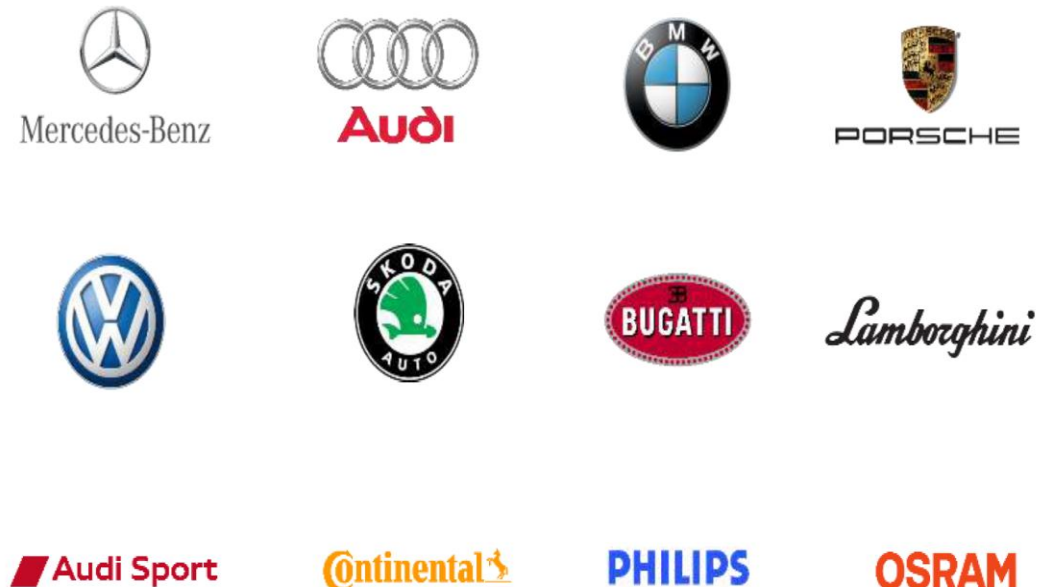
Company Background

- Delvis Gmbh, established in 2002, is a complete system developer for automotive lightings. It has proven capabilities in design, development and manufacturing of innovative lighting solution for next generation vehicles.
- Delvis focuses on Exterior & Interior lighting , lighting electronics and testing services.
- It offers full range of products, from cost-optimised basic headlights and design solutions up to adaptive LED headlight systems with dynamic lighting functions
- Interior lighting solutions include overhead control units, ambient lighting, indicator and locator lighting and LCD backlights
- 100% Subsidiaries: Delvis Products & Delvis Solution

Revenue Profile

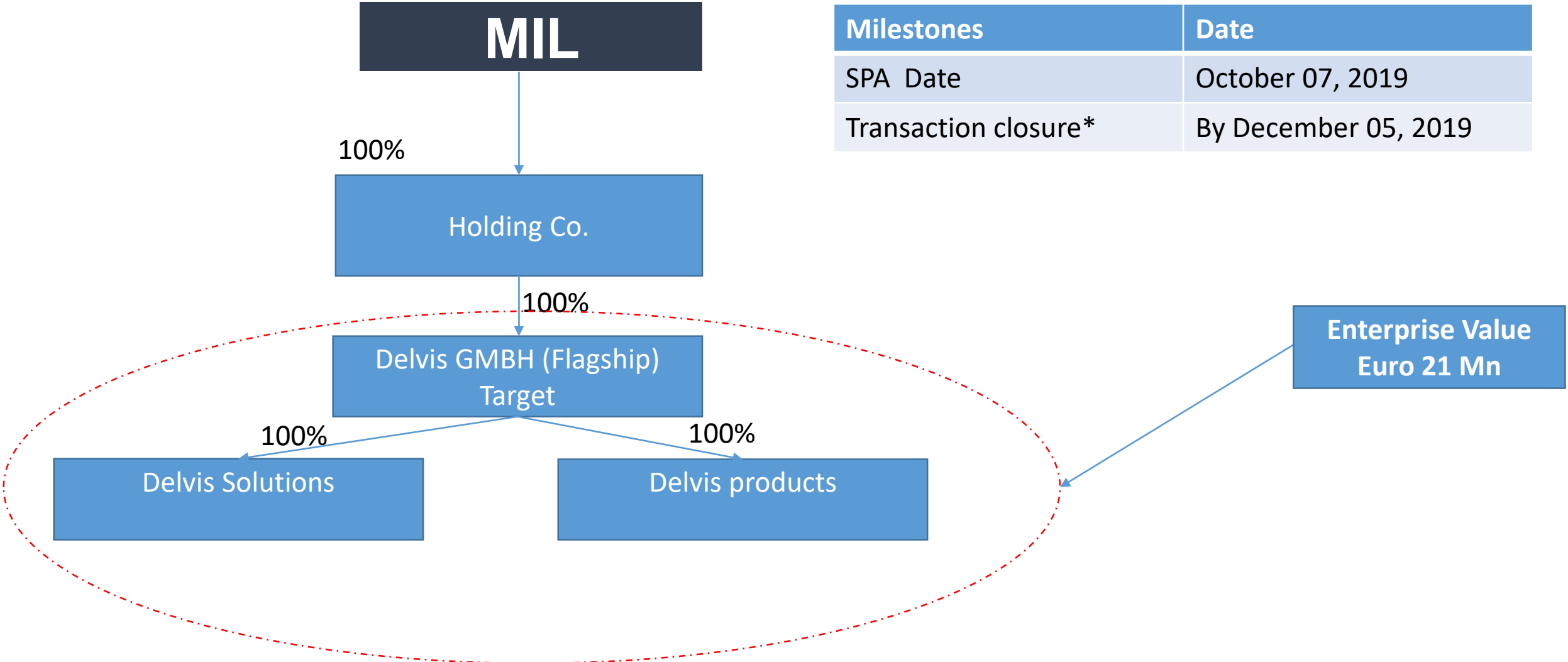


CUSTOMERS



- ☞ **Technology:** The acquisition is part of our strategy to strengthen technological capabilities in existing product lines. MIL will get access to global lighting technology and deep R&D capabilities of Delvis , Germany
- ☞ **Product Synergies:** MIL to broaden its product offering , ensure a robust pipeline of new product launches for PVs, especially headlamps.
- ☞ MIL is like to to **improve its share of Business with Key indian OEMs.** Improve revenue mix.
- ☞ **Customer Synergies:** MIL & Delvis can expand their business with complementary customers.
- ☞ Access to **Global Markets** with manufacturing base located in low cost countries like India and Indonesia.
- ☞ **Compliments both LSTC and iSYS RTS** which are focused on lighting electronics and design, strengthening group's European foothold.
- ☞ **Value Accretive:** The Transaction is expected to be Value accretive to Shareholders to MIL

Indicative Transaction Structure & EV



Milestones	Date
SPA Date	October 07, 2019
Transaction closure*	By December 05, 2019

*Transaction is subject to customary regulatory approvals.

For further information, please contact:

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