

Ref: MIL/BSE/NSE/23 Date: December 07,2023

The Manager	The Manager
Corporate Relationship Department	Listing Department
BSE Limited	National Stock Exchange of India Limited
1st Floor, New Trading Wing,	ExchangePlaza,5thFloor,
Rotunda Building,	Plot No.C-1, Block G,
P J Towers, Dalal Street, Fort,	Bandra Kurla Complex, Bandra (E),
Mumbai -400001	Mumbai-400051
BSE Security Code: 539400	NSE Symbol: MALLCOM

Dear Sir/Madam,

Sub: Investor Presentation

We are forwarding herewith Investors Presentation of Mallcom (India) Limited taking into account Relevant information upto November 2023.

This is for your kind information and record.

Thanking you

Yours faithfully For MALLCOM (INDIA) LTD.

SHALINI OJHA

COMPANY SECRETARY AND COMPLIANCE OFFICER





SNAP SHOT



Experienced
Management with over
40 years of Industry
experience



Largest integrated Indian Personal Protective Equipment (PPE) manufacturer



One of the widest protective gear product range catering to diversified industries



Employing 3,000+ skilled and semi-skilled workers of which 33% are women



13 manufacturing units across India, equipped with best in-class machinery



Manufacturing Plants (DTA, EOU & SEZ units) located in West Bengal, Uttarakhand & Gujarat with easy access to local markets, sea & airports



Dedicated R&D centers and teams for product innovation and improvements



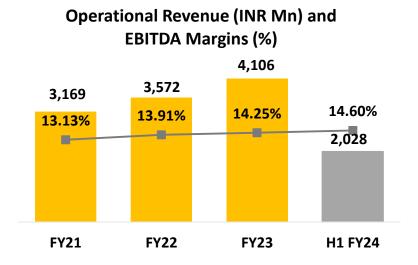
New range of product launches every season



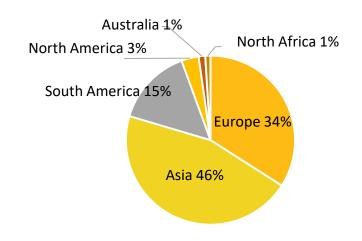
COMPANY OVERVIEW



- Mallcom India Ltd was founded in 1983 by Mr. Ajay Mall as a small leather gloves manufacturer headquartered out of Kolkata, India.
- > Today it has grown to become one of the largest manufacturers and distributors of Personal Protective Equipment (PPE) products in India, with over 90% of orders coming from repeat customers.
- An ISO certified and government(registered trading house, Mallcom provides a one(stop solution for manufacturing one of the widest range of head(to(toe PPE products from helmets, eyewear, ear protection, face masks, safety garments, gloves, to shoes, and many more.
- The company is also one of the largest exporters of PPE products from India exporting to 55+ countries across 6 continents.
- > It has an expansive manufacturing footprint with 13 production facilities spread across India and captive test labs that ensure quality standards.
- > Over the year the company has focused on backward integration wherever possible resulting into significant cost savings and gradual margin expansions.



H1-FY24 Geographical Revenue Mix



BOARD OF DIRECTORS





Mr. Ajay Mall- Managing Director

The founder of the Mallcom, Mr Ajay Mall, has close to four decades of rich experience in the PPE industry. Being a fellow member of the Institute of the Chartered Accountants of India (ICAI), an associate member of the Institute of Cost and Works Accountants of India (ICWAI), and a member of the British Institute of Management, UK (BIM), he has been awarded multiple times for his entrepreneurship prowess and is a member of leading trade bodies for leather, textile, and exports.



Mr. Giriraj Mall- Executive Director

Mr Giriraj Mall is one of the key members in the Board of Directors of the company. He has taken the responsibilities of the development, designing, manufacturing and marketing of products. His active presence in the Executive Committee of CII (ER)- Safety Task Force, Safety Appliance Manufacturers' Association (SAMA) and American Society for Quality Control (ASQC) has reaped great benefits to the company by making it a respected trade player and socially active.



Mr. Ravindra Pratap Singh- Director

Mr. Singh is one of the independent Board Members of Mallcom since 2011. He has completed his post graduation from the University of Calcutta and has been associated with the ICAI as a fellow member for over three decades. With more than 24 years of experience, he provides his expertise relating to assurance services, handling financial planning assignments, and providing income tax advice.



Mr. Arindam Bose- Director

Mr Arindam Bose has over twenty years of experience in Investment Banking, Private Equity, Wealth Management and Client Relationship Management. He has successfully raised more than a Billion US Dollars in Private Equity & direct placement transactions and has concluded over another Billion Dollars in Equity Finance transactions over his career. He brings a wealth of knowledge with his vast experience in the GCC region.



Dr. Barsha Khattry- Director

Dr. Khattry has been a member of the Board of Mallcom as an Independent Director since January 2014. She has obtained her PhD in Economics from the University of Massachusetts at Amherst and has served the United Nations Development Programme as an Economic Advisor. With more than 15 years of experience as a Macro and Development economist, Dr. Khattry has been associated with a number of diversified professional entities.



Dr. Himanshu Rai- Director

Dr. Himanshu Rai is the Director of IIM Indore. Prior to this he was a Professor at IIM Lucknow where he taught from 2006 to 2014 and then again joined back on 1 September 2016. Before this he was the Dean of MISB Bocconi and Professor at SDA Bocconi, Milan, Italy from 2014 to 2016. Earlier, he had a stint of a little over a year at XLRI Jamshedpur. Dr Himanshu has held the positions of Chairman HRM Group, Admissions, Corporate Communications & Media Relations, and Executive Programs at IIM Lucknow.

KEY MANAGEMENT PERSONNEL





Jyoti Prakash Lakhotia - Vice President - Operations

J P Lakhotia is working as the VP- Operations for the leather business. He has completed his Chartered Accountant and B.Com. from Calcutta University. He steers the organisation's entire operation of the leather business. He's heading manufacturing facilities of safety shoes, hand gloves, face masks & helmets. He leads a team of 1200+ employees.



Rana Das - Associate Vice President - Branded Sales

Rana Das is working as AVP of Branded Sales in Mallcom from 2005. He has done his MBA from IIM Calcutta and B.Sc. from Calcutta University. He takes care of marketing and distribution of branded PPE's across APAC region. Rana Das is focused on driving revenue in business development, sales, strategic sourcing & purchase, vendor development, logistics as well as supply chain management.



Joydeep Sarkar- Senior Manager - Private Label Sales

Joydeep Sarkar is working as Senior Manager- Pvt Label Sales. His primary responsibilities include taking care of sales & marketing of OEM products in LATAM, US & East Europe. He also looks for new business opportunities & augmented sales in his territory. His primary focus is on sales, marketing, logistics & relationship development.



Sulabh Jain - General Manager - Operations

A seasoned professional with over 21 years of experience most of which with Tata Steel Ltd. Sulabh has a background of Metallurgy Engineering with PGDM in Production and Material Management. He also received a diploma in Export Management. His multi-dimensional profile includes experience in Sales & Marketing, New Product Development, Commissioning & Operating production units and many more. He has exposure in handling international markets apart from managing and developing domestic markets for Tata Steel ltd. As an operational leader, he is known for his focus on process improvement, quality enhancement and standardization of systems.



Shyam Sundar Agarwal - Chief Financial Officer

Shyam Sundar Agrawal has been associated with the company for the last 26 years. He has been instrumental in managing the Company's Finance, taxation, Statutory & Legal Compliance, Listing, Treasury Operations, Business Planning, System Development & Related Financial Activities. He is a Fellow Member of ICAI and B.Com (Hons) from Calcutta University.



Rohit Mall – General Manager

Rohit is working as the General Manager across various domains such as product development, branding, e-commerce, and business development. He has 4+ years of experience as the Founder & CEO of Nasscom backed education technology start-up called Pedagoge. He has had 2+ years of experience in Mallcom earlier in marketing, branding and as a trainee post which he ventured his own start-up. He has a Bachelors in Commerce Degree from St. Xavier's College, Kolkata and is Chartered Accountant from ICAI. Further he completed his MBA from IESE, Barcelona, Spain in 2021.



Jayanth Narayan - General Manager - Operation/Production

Mr. Narayan has completed his Diploma in applied arts from Karnataka Chitrakala Parishath, Bangalore University. Having an experience of almost 26 years in Apparel Manufacturing, he was previously associated with ANHUCO Pvt. Ltd-Vietnam, LP Tex Pvt Ltd - Vietnam, Aditya Birla Fashion Retail Limited, Sritex-Indonesia, Gokaldas Pvt Ltd, and United Apparel - Fiji. He has extensive knowledge of apparel manufacturing and overall operations & management.

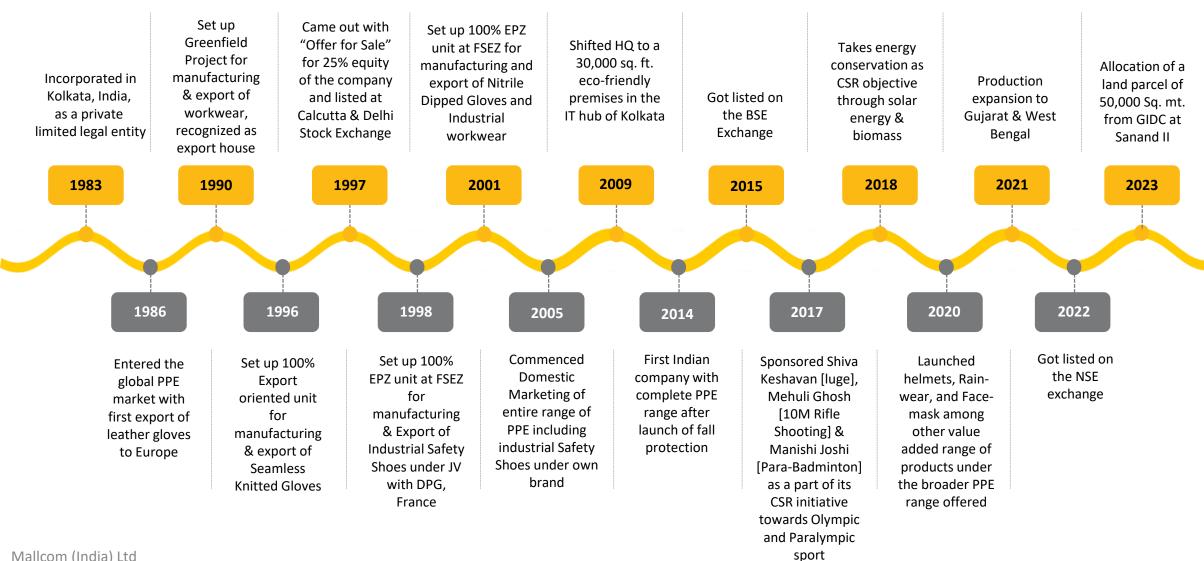


Rimi Ghosh - Senior Manager - HR & Admin

Ms. Ghosh has completed her MBA from the National Institute of Personnel Management in HR, and Graduation from Calcutta University. She was also a medal winner. Having an experience of almost 18 years across the industry, she was previously associated with Shrachi, FOGLA Corp, and SREI (Quippo Construction Equipment Ltd). Her key focus is on developing and implementing HR strategies and initiatives aligned with the overall business strategy.

KEY MILESTONES





GEOGRAPHICAL PRESENCE

* Please note that maps are not to scale





ESTEEMED CLIENTELE









































CATERPILLAR

RAW MATERIALS



Polymers



PU Polyurethane

Most polyurethanes do not melt upon heating, specific types of polyurethanes exhibit thermoplastic properties & can be melted & remoulded via the application of heat.

High Density Polyethylene (HDPE)

As one of the most versatile plastic materials around, it is known for its outstanding tensile strength and large strength-to-density ratio, it also has a high-impact resistance and melting point.

Nitrile Rubber



- Nitrile rubber is a synthetic rubber material, they do not contain any latex or latex proteins that cause allergic reactions to people.
- Nitrile gloves are stronger and more puncture-resistant and rip-resistant, making them the more popular choice in hazardous workplaces

Leather



- Leather is a natural material and adapts to the surrounding temperature and environment.
- There are different kinds of leather and these leathers have different benefits, depending on the animal and its origin and conditions.

Textile



- Textile materials are of two types, the natural fiber or man made. The natural fiber are from cotton fabric.
- There are different types of synthetic fibers, all synthetic textiles are used primarily in the production of clothing

Established Vendor Partners



We create chemistry



Enriching lives through innovation

Established Vendor Partners





In-House Tannery



The in-house leather tannery has 10 leather tanning drums with automatic leather splitting machine along with 3 heat processes

Established Vendor Partners





AWARDS & CERTIFICATIONS

































ICRA Rating: [ICRA] A (stable)



6 Exports Excellence by Council of Leather Exports

3 Energy Conservation Award by CII

3 National Productivity Award

Recognition by Apparel Export Promotion Council

CSR Award by Economic Times

Export Performance Award by FIEO

3 Star Export House Status by DGFT, Ministry of Commerce



PRODUCT RANGE



- Mallcom is a one-stop solution for all types of personal protective equipment providing the entire gamut of protection from Head to Toe.
- Mallcom is one of the few companies to have indigenous expertise with various raw materials such as textiles, leather, rubber, and plastic.
- Over four decades, the company has gained immense knowledge and skillset to deal in an array of products such as safety helmets, face masks, leather gloves, textile gloves, nitrile gloves, safety apparel, rainwear, and safety shoes.
- The company also offers eyewear, ear protection equipment, neoprene gloves, and harnesses in its brand.

H1-FY24 Product Revenue Matrix



Production 4.2M Helmets		3.6M Apparel		150M Masks		14M NBR Gloves
Annual Capacity	12M Leather Glo			8M d Gloves		3M Shoes

FOOT PROTECTION

- Mallcom produces sturdy shoes that can tackle challenges in construction, mining, metallurgical and other manufacturing industries.
- With an annual production capacity of more than three million pairs, Mallcom is the leading safety shoe manufacturer and distributor from India.

BODY PROTECTION

- Mallcom's exclusive workwear ranges from light-weight to heavy-duty industrial work wear. It also makes winter protection, uniforms, and corporate casual wear.
- These provide high protection and are utilized in several sectors such as hospitality, health-care and for general industrial purposes.
- Special fabrics protects the wearer in environments such as heat, fire, and extremely cold temperatures.

HAND PROTECTION

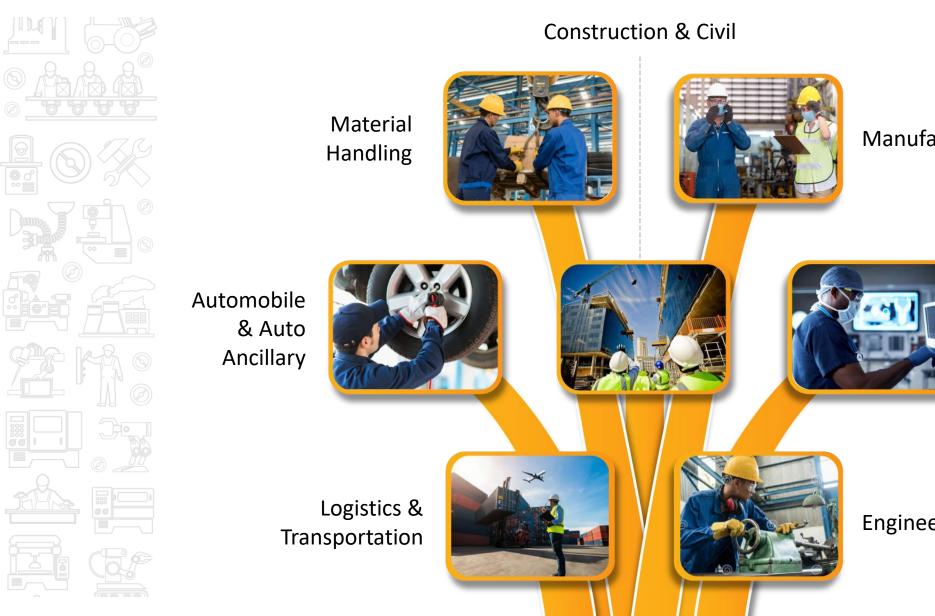
- Mallcom has gained expertise in production of hand gear suiting the application requirement.
- From driving to welding to cut resistant, it is able to meet crucial industrial applications.
- A wide range of hand protection gears lie in the repertoire of Mallcom, including leather gloves, string knit gloves and nitrile gloves.

HEAD PROTECTION

- Mallcom works in close coordination with the designers and the users to provide dynamic head protection gear.
- The company manufactures helmets, face masks, eyewear, ear protection etc.

SOME OF THE INDUSTRIES SERVED





Manufacturing

Healthcare

Engineering

SAFETY SHOES



- > Safety shoes are required where the potential for serious injury to the foot may result from an employee's daily job duties.
- Foot injuries may occur in areas where there are rolling or falling objects, objects piercing the sole, or where feet are exposed to electrical hazards.

Properties:

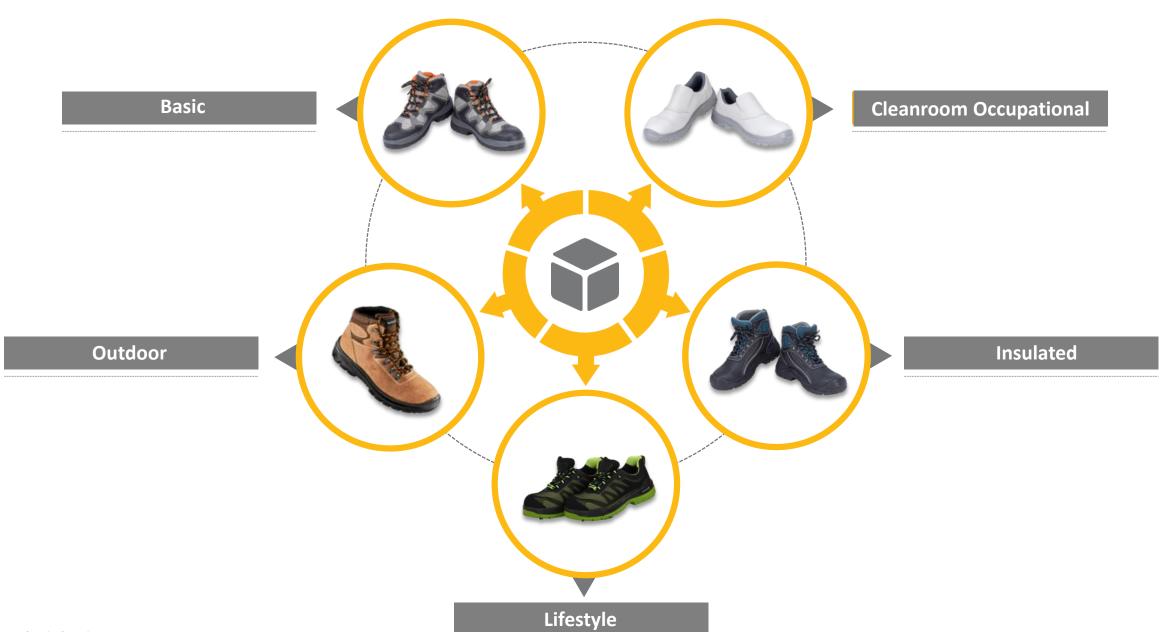
- Slip Resistant- Slip resistant sole makes our safety shoes unique in the industry. Moreover, the unique PANTM design of the sole is patented and provides the same grip on any kind of surface as it gives to the versatile feline in the jungle.
- Shock Absorbent- The shock absorbent insole makes the feet of the worker less tired and easy, comfort on harsh working condition. The ends on the feet are best massaged while walking and flexing that makes your worker less fatigue.
- **Electrostatic-** The ESD (Electrostatic discharge) shoes are available for application where people work with electrical sensitive equipment and parts like semiconductors and computer chips.
- Quality- 100% vegan (microfabric shoes), which are easily washable and with light weight upper fabric, that are aesthetically designed.

Infrastructure: 25+ years of experience in safety shoes 15,000 sq.m. interchangeable across moulds manufacturing facilities Six 24- station 700+ double injection manpower machine engaged



SAFETY SHOE PRODUCT RANGE





WORKWEAR





11 QC-controlled subcontracting units

150,000 sq.ft. across 2 manufacturing

facilities







1500+ manpower engaged

33 Years of experience in workwear





800,000 m storage



NEW WORKWEAR FACILITY (AHMEDABAD)

Nearest Maritime to EMEA & Americas

> 300+ machines so far; 400+ proposed

Duty-Free industrial park

66,000+ Sq.ft. built-up area

\$2.8M investment so far; \$3M proposed

> 12,000 pcs/mo capacity so far; 30,000 pcs/mo proposed

WORKWEAR PRODUCT RANGE



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HEALTHCARE RANGE

- Coveralls
- Dresses
- Tunics
- Shirts & Coats
- Trousers& Pants



HI- VIS RANGE

- Coveralls
- Trousers
- Shorts
- Shirts
- Vests
- Bibs
- Jackets



HEAVY WORKWEAR RANGE

- Coveralls
- Trousers
- Jackets
- Bibs
- Vests



WINTER RANGE

- Coveralls
- Jackets & Parkas
- Vests



WORKWEAR PRODUCT RANGE



FR Range- NFPA & EN-ISO

- Coveralls
- Trousers
- Shirts
- Bibs
- Jackets & Parkas



LIGHT WORKWEAR RANGE

- Coveralls
- Trousers
- Shirts & Jackets
- Bibs



MULTI-NORM RANGE

- Coveralls
- Jackets
- Trousers



HOSPITALITY RANGE

- Aprons
- Jacket & Coats
- Pants
- Tunics



PU- COATED RAINWEAR

LEATHER GLOVES



Leather Gloves:

Leather Gloves are best for protection from rough objects, sparks and in heavyduty work requirements.

All kinds of leather provide comfort, durability, dexterity, mild heat resistance and abrasion protection.

Mallcom is backward integrated with a tannery which leads to cost reduction and quality assurance.

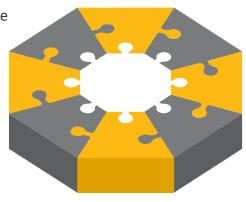
The company's strength lies in its ability to manufacture very high-quality gloves using a combination of leather, Paraaramid fabrics and liners.

Leather Gloves Infrastructure

35 Years of experience in leather gloves 60,000 sq.ft. dedicated space

400+ manpower engaged

In-house Tannery to produce leather



45,000 sq.ft./day cutting

22,000 prs/day production capacity

Leather Types- cow, buffalo, goat, ox, heat-proof, fire-resistant, water repellent, ecological

Backward Integration manufacture leather in-house

Palm Material:

Full-grain Leather, Split Leather, Paraaramid

Back Material:

Full-grain Leather, Split Leather, Synthetic Fabric, Spandex Blends, Denim & Cotton



Lining Material:

Unlined, Cotton, Foam, Paraaramid, 3M Thinsulate

Add-ons:

Vein Protection, Elasticated Back, Hi-vis Trims, Patched Fingertips, Aluminized Preox, Kevlar Stitching, Impact Resistant TPR Patched

LEATHER GLOVES PRODUCT RANGE



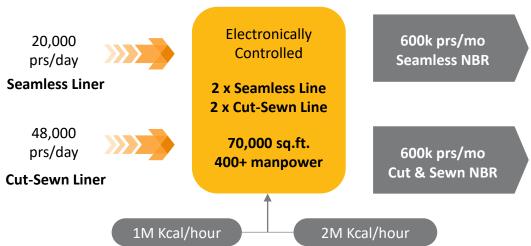


NITRILE GLOVES



- Nitrile gloves protect against most chemicals and infectious agents.
- Nitrile Gloves are best when there is need for greater in applications requiring mild chemical protection, cut resistance or a disposable glove solution.

Renewable Thermic Heater with Bag Filter



Coating Coverages:

Palm or 3/4th dip, Full dip, Gauntlet

Coating Finish: Smooth, Rough

Add-ons:
TPR Patches for
Impact Protection,
Para-aramid Lining for
Cut & Heat Resistance

Liner Types:

Laminated Cotton, Knitted Cotton, Canvas

Liner Weight:

marcen >

Customizable (130-310gsm), In-house Options-Lite-165gsm, Medium-240gsm, Techo/heavy-300gsm

Wrist Closures:

Knitted, Safety Cuff, Extended Gauntlet

NITRILE GLOVES PRODUCT RANGE



Seamless – Smooth, Sandy, Foamy, Foamy Flex Finish



High Performance Impact Resistant

Cut & Sewn – Knitted, Cuff, Gauntlet High Performance
Dyneema®/Kevlar® Cut Resistant

HEAD PROTECTION- FACE MASKS



FOLDABLE FACE MASKS

TYPES OF MASKS

- Integrated nose clip
- Option with ear loops and head loops
- Ultrasonically sealed seams and joints
- Adjusters on head loops
- Unique cut
- Customized face masks- fabric colors, packing (single, pack of 10, pack of 30, etc.), printing options
- The purpose of surgical masks is to limit the transmission of infective agents or bacteria from the wearer. They usually feature a specific microbial barrier layer to stop any transmission of bacteria from the wearer.
- Light weight and comfortable fabric, 3-Layered, Soft fabric ear loops, Avoids fogging

SURGICAL MASKS



L Series Foldable Mask FFP1, FFP2, FFP3



M Series
Foldable Mask
FFP1, FFP2, FFP3



Surgical Mask
Type I and II R





R&D AND QUALITY

- **EN 149; BIS 9473:2002** certified
- > EN 14683:2019 Type I & II R; BIS 16289:2014 Type I, II, III R
- Automated In-line Printing in multi-colour and custom design
- **Proprietary Face Design** avoids fogging and allows for all face cuts
- **Ear Loop Options** engineered for comfort of long duration wearer

HEAD PROTECTION- HELMETS & BUMP CAPS



- Safety helmets are designed to protect the head against falling objects and the side of the head, eyes, and neck from any untoward impacts, bumps, scrapes, and electrical exposure, etc.
- Wearing a safety helmet is a mandatory requirement that should be followed by all employers who should provide their workers with hard hats/safety helmet and fully ensure that they wear them.
- Hard hats or Safety helmet act as the first line of defense against head injury, but they only work when they are worn correctly. Thus, it's safe to say safety Helmet save lives and reduce the risk of brain injury

R&D and Quality



Chin Strap, Chin Strap

with Chin Guard

- **EN 397:2012** certified
- BIS 2925:1984 certified
- UV Resistant Shell reduces colour fading
- Proprietary Peak Design improves field of vision
- Water Drainage Channels engineered into the shell to prevent spills
- Two height adjustment ensures best fit for different head contours



Diamond Series
Helmets
I, II, III, IV, X, XI, XII, XIII



Jasper Series Helmets I, II



Bump CapsSapphire & Topaz Series
Regular, SP, Hi-Vis



Print Options
Single Color, Multi-color,
Screen Print, Pad Print

Printing AreasFront, Rear, Sides

Harness Material LDPE, Textile

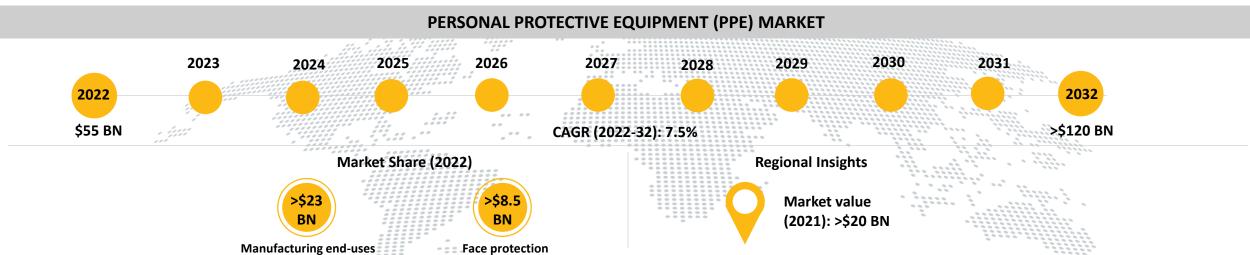
Adjustment Ratchet, Zip



INDUSTRY OVERVIEW



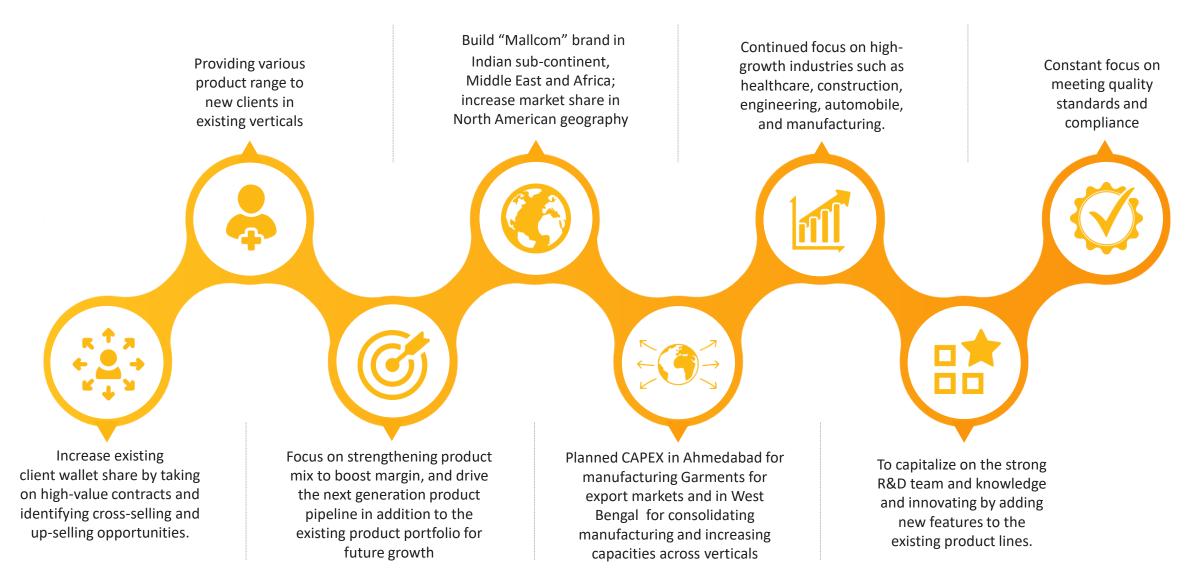
- The global Personal Protective Equipment market is projected to grow from USD 62 Bn in 2022, expected to grow at CAGR of 2 3% during the forecasted period.
- The growing need for respiratory equipment in mines, emergency response, the military and law enforcement, health care, and fire departments, associated with the increase in hand injuries in the workplace, is expected to drive market growth for PPE over the next few years.
- Increasing number of manufacturing units and construction projects in the country is also positively influencing India personal protective equipment market. Rising investments by international companies are also positively impacting the personal protective equipment market in India.
- Based on region, the market is segmented into Asia Pacific, Europe, North America, Middle East & Africa, and South America. Currently, North America is the largest market for personal protective equipment.
- Technological advances, combined with changing consumer trends, have led to a significant change in manufacturing techniques to obtain superior quality finished products. The industry has also witnessed a surge in high-tech multifunctional protective clothing.
- Major players operating in India personal protective equipment market include Mallcom India Ltd, Liberty Shoes Ltd. Other prominent companies include 3M India Ltd, Bata India Ltd, Acknit Industries Ltd., Honeywell International India Pvt. Ltd., etc.
- Protective clothing, including heat & flame protection, chemical defending, cleanroom clothing, and mechanical protective clothing, is the second-largest product segment.
- Protective footwear accounted for a significant market share and is expected to witness a CAGR of 6.8% owing to high product demand as a result of the increasing workplace fatalities.
- Growing awareness among employers to protect employees against foot injuries caused by chainsaws, electric shock, and metatarsal impact is likely to have a positive impact on the segment growth.



Mallcom (India) Ltd Source: Global Market Insights

FUTURE GROWTH STRATEGIES





CORPORATE SOCIAL RESPONSIBILITY



Mallcom understands the importance of maintaining a balance in the society and working towards a sustainable life. The company was committed in the upliftment and betterment of its environment long before CSR was included as an obligation for companies as per statues. It has a dedicated Corporate Social Responsibility (CSR) committee which is in constant lookout for the most impactful ventures and invest the funds judiciously every year. The core areas where Mallcom invests its funds are:



Social Upliftment

These sustainable khadi bags were created by undertrials at Haridwar prisoners. By using these bags for sampling, it is our way of providing dignity to them.



Nammami Gange

It was our abounding pride & honor to have contributed to #NamamiGange, as part of our CSR activities.



Solar Panels

Installed solar panels to generate 65 kW of electricity which helps support 25% of the entire leather goods production facility.



Bio Mass

Implemented a Biomass Heating System to support 100% nitrile gloves production by using rice husk to generate 20 lakh KCal/hour of heat.



Asha Kiran

Sponsored primary education of 550 underprivileged children for over 5 years in remote districts of West Bengal, India.



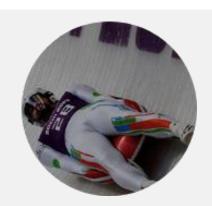
Mehuli Ghosh

Supported National Record holder and World Rank 6 in 10m Air Rifle, Mehuli Ghosh, for her journey to Tokyo Olympics 2020



Manasi Joshi

Assisting World Rank 2 Para-Badminton player Manasi Joshi in her journey to Paris 2024 Paralympics since 2018.



Shiva Keshavan

Supported the only Luger from India and Asian record holder, Shiva Keshavan to participate in his record 6th Winter Olympics in Pyeongchang 2018.



Women in Mallcom

Women constitute over 33% of our total workforce. When it comes to women's empowerment, we believe in walking the talk.



CONSOLIDATED HISTORICAL INCOME STATEMENT



Income Statement (INR Mn)	FY21	FY22	FY23	H1-FY24
Operational Income	3,169	3,572	4,106	2,028
Total Expenses	2,753	3,075	3521	1,732
EBITDA	416	497	585	296
EBITDA Margins (%)	13.13%	13.91%	14.25%	14.60%
Depreciation	58	83	83	54
Finance Cost	16	20	25	21
Other Income	32	31	31	19
РВТ	374	425	509	240
Тах	91	109	140	63
Profit After Tax	283	316	369	177
PAT Margins (%)	8.93%	8.85%	8.99%	8.73%
Other Comprehensive Income	-	(1)	1	3
Total Comprehensive Income	283	315	370	180
Diluted EPS (INR)	45.30	52.28	59.19	28.33

CONSOLIDATED BALANCE SHEET

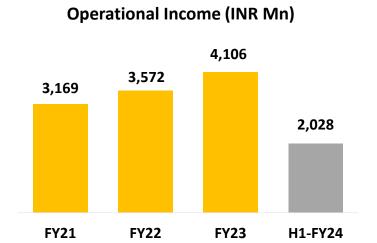


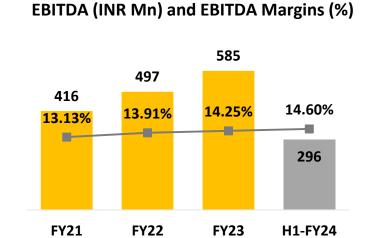
PARTICULARS (INR Mn)	FY22	FY23	H1-FY24
Assets			
1. Non Current Assets:	857	1,184	1,217
(a) Property, Plant and Equipment's	629	1,070	1,195
(b) Intangible Assets	43	1	1
(c) Capital Work In Progress	147	83	10
(d) Financial Assets			
(i) Loans	10	13	11
(e) Non (Current Tax Assets (Net)	28	18	-
2. Current Assets	1,934	2,358	2,398
(a) Inventories	715	857	914
(b) Financial Assets			
(i) Investments	-	270	170
(b) Trade Receivable	694	588	588
(c) Cash and Cash Equivalents	39	42	69
(d) Other Bank Balances	247	359	360
(e) Loans	1	1	2
Other Current Assets	238	242	295
Total Assets	2,791	3,542	3,615

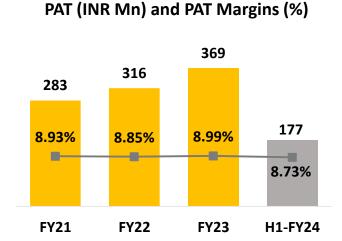
PARTICULARS (INR Mn)	FY22	FY23	H1-FY24
Equity and Liabilities			
1. Equity	1,764	2,032	2,194
Equity Share Capital	62	62	62
Other Equity	1,660	1,970	2,132
Minority Interest	42	-	-
2. Non(Current Liabilities	124	112	104
(a) Long Term Borrowings	60	40	34
(b) Other Financial Liabilities	60	63	58
(c) Deferred Tax Liabilities	4	9	12
3. Current Liabilities	903	1,398	1317
(i) Financial Liabilities			
(a) Short(Term Borrowings	474	868	777
(b) Trade Payables	354	413	436
(c) Other Financial Liabilities	10	51	30
(ii) Other Current Liabilities	65	66	74
(iii) Provisions	-	1	-
Total Equity and Liabilities	2,791	3,542	3,615

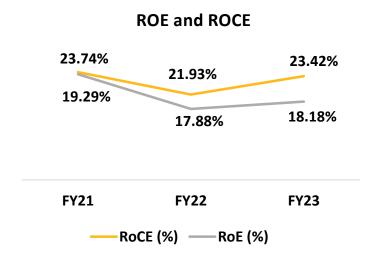
CONSOLIDATED FINANCIAL PERFORMANCE

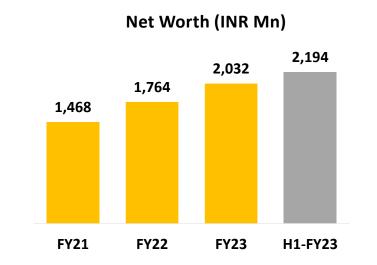


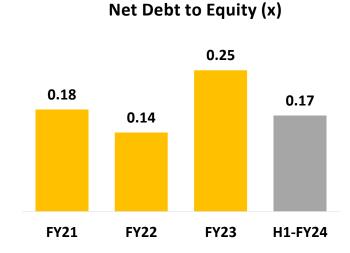






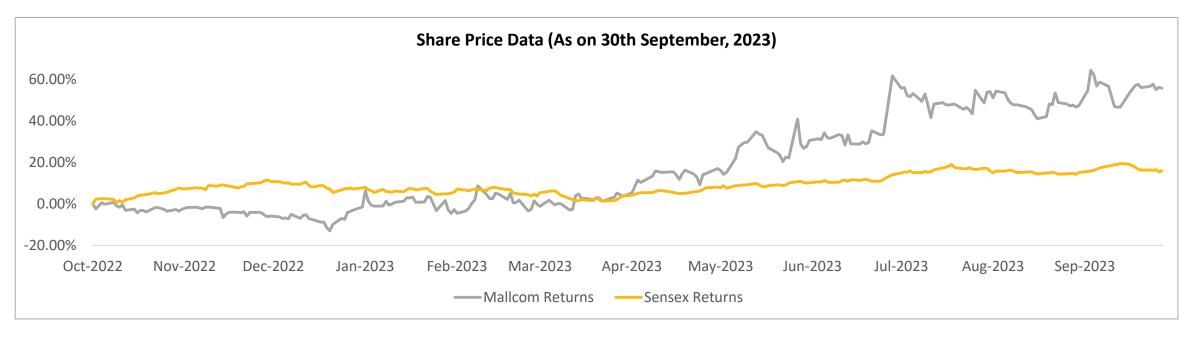






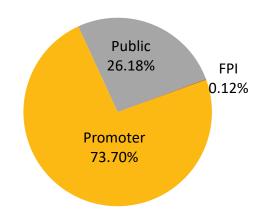
CAPITAL MARKET DATA





Price Data (As on 30th September, 2023)	
Face Value (INR)	10.0
Market Price (INR)	1,104.0
52 Week H/L (INR)	1,249.9 / 590.0
Market Cap (INR Mn)	6,844.8
Equity Shares Outstanding (Mn)	6.2
1 Year Avg. Trading Volume ('000)	10.4

Shareholding Pattern (As on 30th September, 2023)



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