

Godrej Consumer Products Ltd.
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Website : www.godrejcp.com
CIN : L24246MH2000PLC129806

May 24, 2016

The Bombay Stock Exchange Limited
Corporate Relations Department
1st Floor, Rotunda Bldg., P.J. Towers, Dalal Street,
Mumbai 400 023.

The National Stock Exchange of India Ltd
Exchange Plaza, 4th Floor,
Bandra-Kurla Complex, Mumbai 400 050

Scrip Code : 532424

**Fax Nos : 22723121/ 22722037 /
22722041/ 22722061/
22722039 /2272 3719**

Fax No 26598237/38

Dear Sirs,

We enclose herewith an investor presentation and summarized information on the Company broadly detailing geographical presence, products, strategies, key financial indicators etc. for your information.

This is also being simultaneously uploaded in our website.

Yours Faithfully,
For Godrej Consumer Products Ltd



V Srinivasan
Chief Financial Officer & Company Secretary

Encl: As above



About Us

Godrej Consumer Products is an emerging markets FMCG leader with a presence in three categories (home care, hair care and personal care) across three emerging markets (Asia, Africa and Latin America). Our aim is to delight our consumers with superior quality, world-class products at affordable prices.

We rank among the largest household insecticide and hair care players in emerging markets. In household insecticides, we are the leader in India, the second largest player in Indonesia and are now expanding our footprint in Africa. We are the leader in hair extensions in Africa, the number one player in hair colour in India and among the leading players in Latin America. We rank number two in soaps in India and are the number one player in air fresheners and wet tissues in Indonesia.

As part of the over 118-year young Godrej Group, we are fortunate to have a proud legacy built on the strong values of trust, integrity and respect for others. At the same time, we have exciting and ambitious growth plans and are becoming more agile.



INR 8,957 Crores*
turnover



\$ 7.1 Billion**
Market Capitalisation



47% revenues*
from international business

7 Pillars of our strategy



Extending **leadership** in our core categories in India



Capitalising on **international growth potential**



Accelerating **innovation and renovation**



Building a **future ready sales system** in India



Making our **global supply chain** best in class



Building an **agile and high performance culture**



Reinforcing our commitment to **Good & Green**

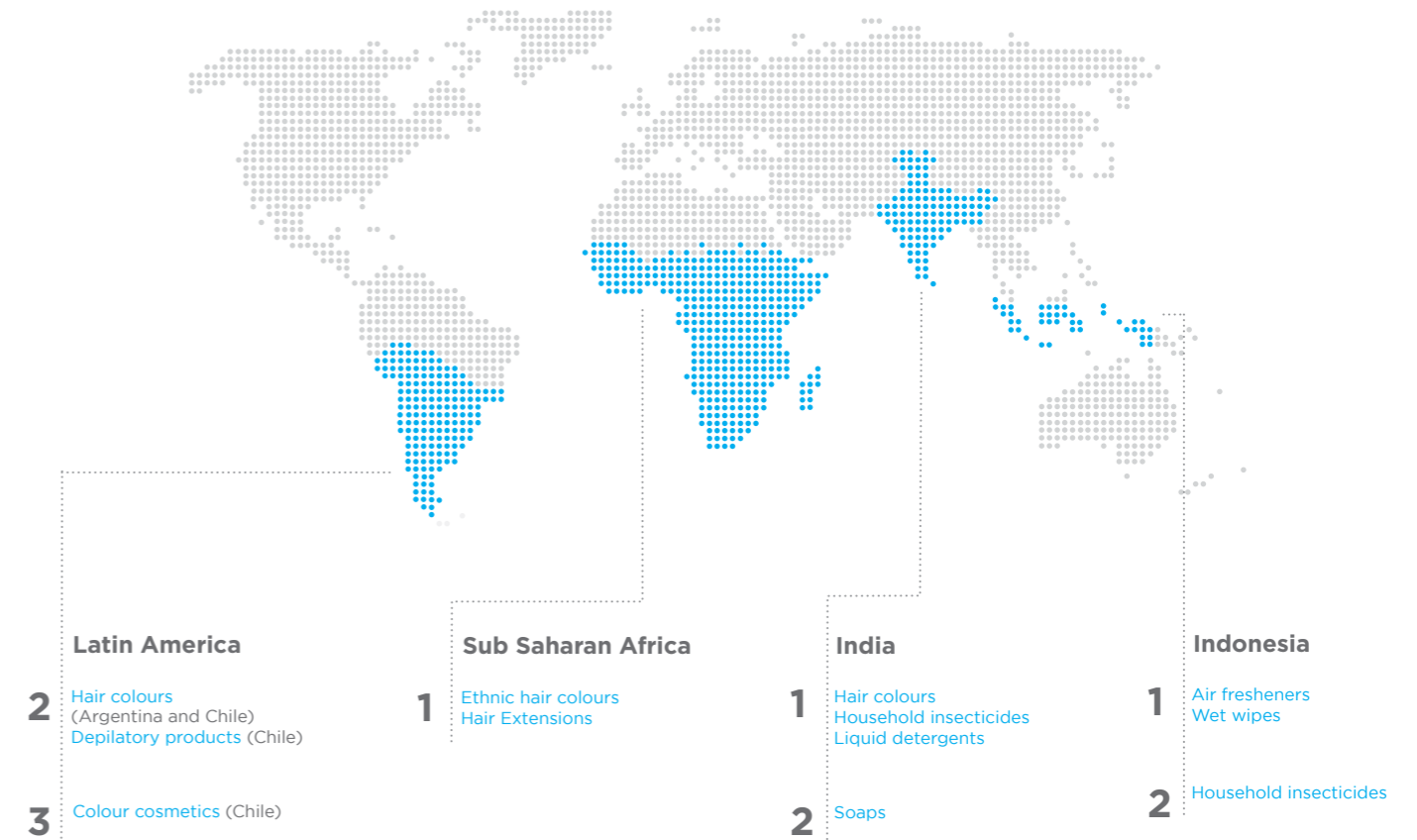
“ Overall, our focus will be on sustaining and extending leadership in our core categories. We are investing for the longer term and accelerating the pace of new product launches, to capitalise on the uptick in consumer strategic focus, differentiated product portfolio, superior execution and top-notch team, we will continue to deliver industry-leading results in the future. ”

Adi Godrej
Chairman, Godrej Group

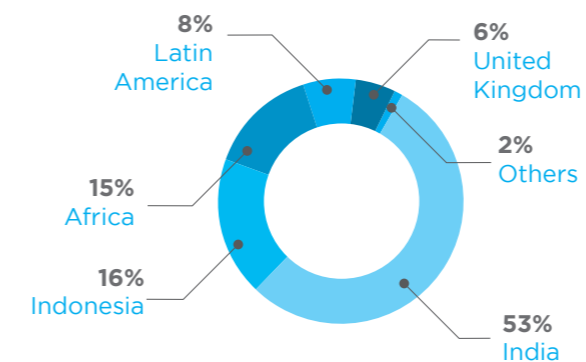
* FY 2016
** as on 31 March 2016

We have a growing international presence

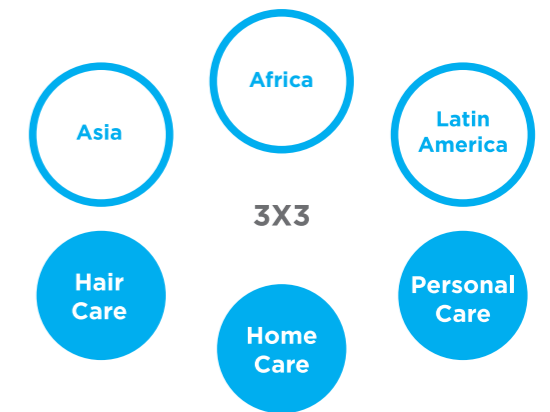
Our leading market positions



Sales Breakup FY 2016



We follow a **3x3 strategy** for international expansion; a presence across 3 emerging geographies in 3 categories



Key Acquisitions



Innovation is a key driver of our strategy

We are doing a lot of experimentation and prototyping and using design-driven thinking to come up with bigger, better and faster innovations. We are also actively cross-pollinating ideas and technology across our geographies.

We are ranked on
Forbes'
list of The World's Most Innovative Growth Companies 2015, for the second time in a row.

India



Good knight Fast Card

A disruptive, one rupee, paper-based mosquito solution



Godrej Expert Rich Hair Crème

The first ever hair crème in a sachet



Cinthol Deostick

A unique cream based deodorant



Godrej No.1 Nature Soft Glycerin & Honey

A grade 1 quality value added soap



Godrej aer

A delightful new range of air fresheners



Godrej protekt

A new health and wellness platform with hand sanitisers, handwash and anti-mosquito spray



BBLUNT

A new premium hair care range to prep, style and transform

Africa



DARLING®

Darling

New styles in our leading range of dry hair products



Aliyana

A new range of wet hair products

Indonesia



Hit One Push

A special concentrate aerosol; just one push for protection for an entire room



Stella Daily Freshness

A unique air freshener membrane format for the car and home

Board of Directors



Adi Godrej
Chairman,
Godrej Group



Vivek Gambhir
Managing Director



Nisaba Godrej
Executive Director



Nadir Godrej
Non-Executive
Director



Jamshyd Godrej
Non-Executive
Director



Tanya Dubash
Non-Executive
Director



Aman Mehta
Independent
Director



Bharat Doshi
Independent
Director



D. Shivakumar
Independent
Director



Ireena Vittal
Independent
Director



Narendra Ambwani
Independent
Director



Omkar Goswami
Independent
Director

Key Financial Indicators

	FY16		FY13-FY16
	(INR crore)	Growth y-y (%)	CAGR (%)
Net Sales	8,957	9	12
Organic constant currency sales growth (%)	—	11	12
EBITDA	1,624	18	17
EBITDA margin (%)	18.1	—	—
Net profit	1,119	23	12

	FY12	FY13	FY14	FY15	FY16
EPS (INR)	22.34	23.39	22.32	26.65	32.87
DPS (INR)	4.75	5.00	5.25	5.50	5.75
Net Debt/Equity (x)	0.44	0.48	0.41	0.39	0.39
ROE (%)	26	24	20	21	22
ROCE (%)	17	16	17	18	19
Operating ROCE* (%)	56	48	60	59	59

* adjusted for Goodwill, Trademarks and Brands

Website www.godrejcp.com

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May 24, 2016

Business snapshot

Emerging markets
FMCG leader



Leading market share
in home care, hair care and
personal care

Excellent track record of value creation
among FMCG companies in India



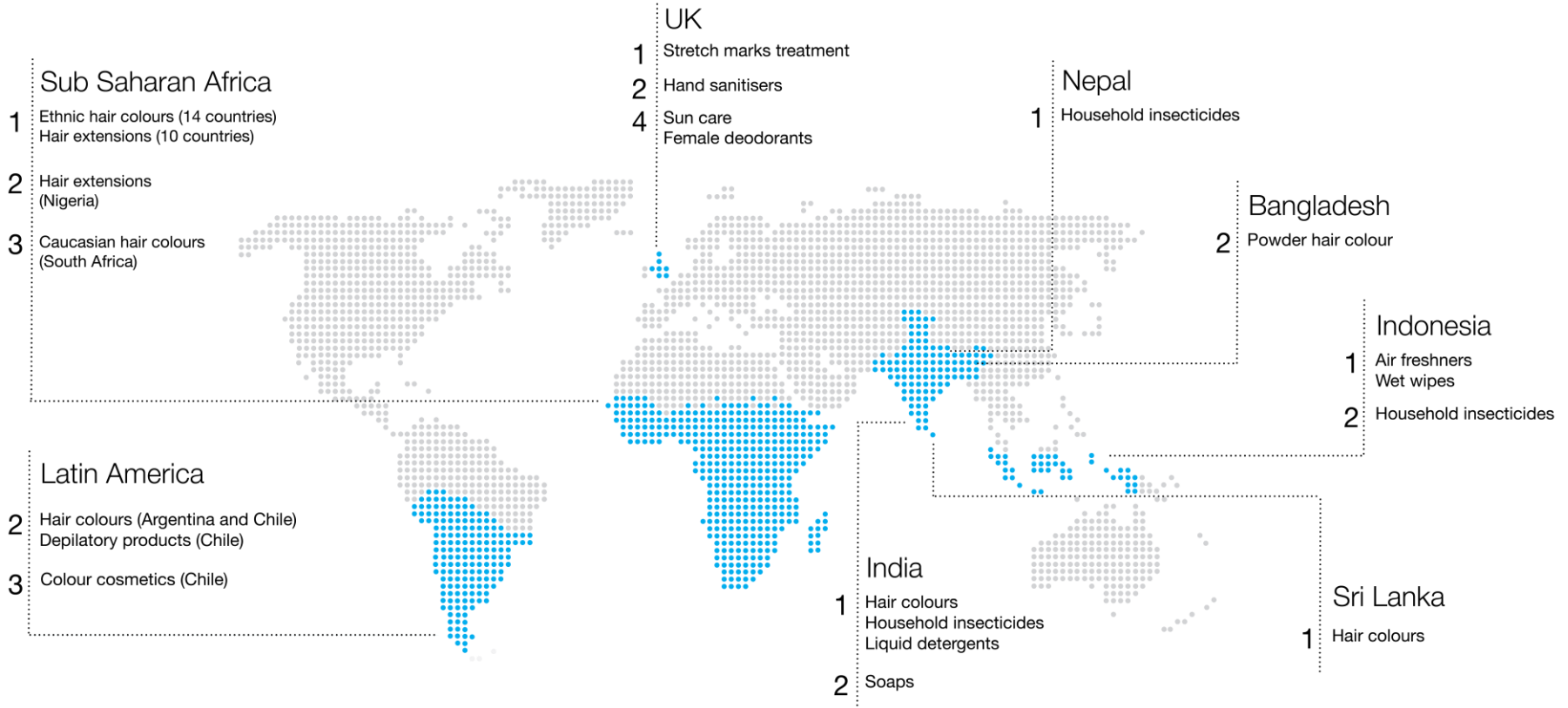
**\$1.4
billion**
sales in FY16

Growing presence in Asia,
Africa and Latin America



~50% of revenues
comes from international
businesses

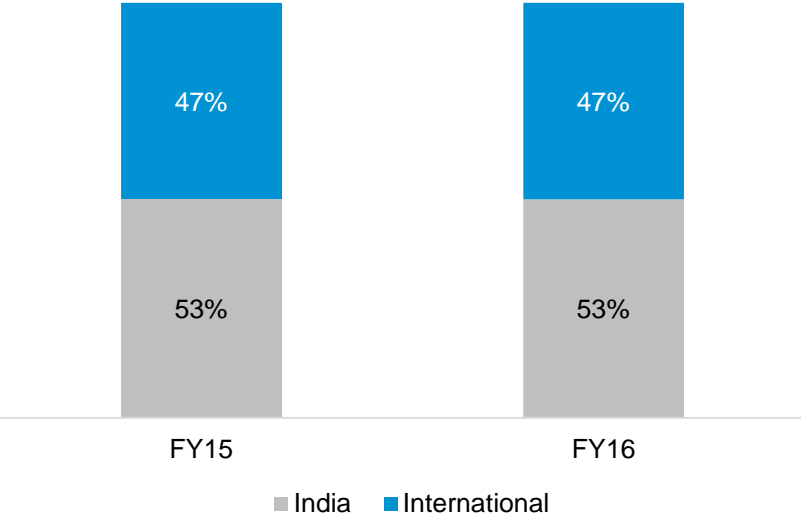
Leading market positions



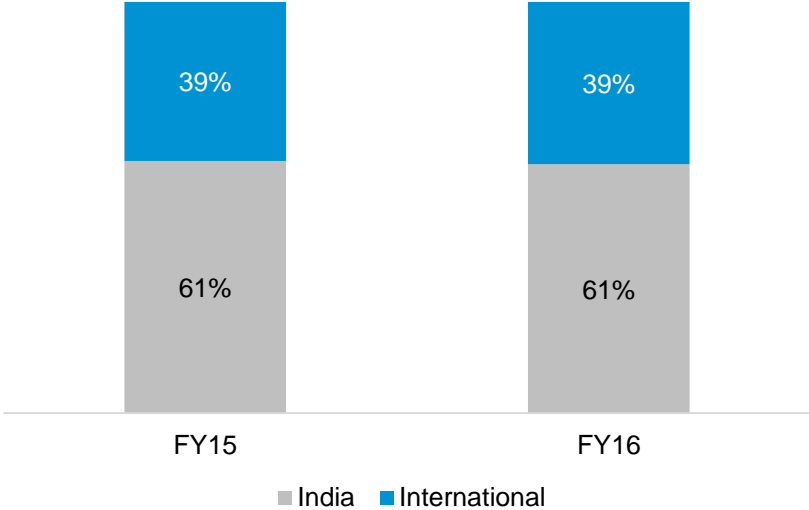
Our business performance

International business now contributes to nearly half of our consolidated revenues

Revenue

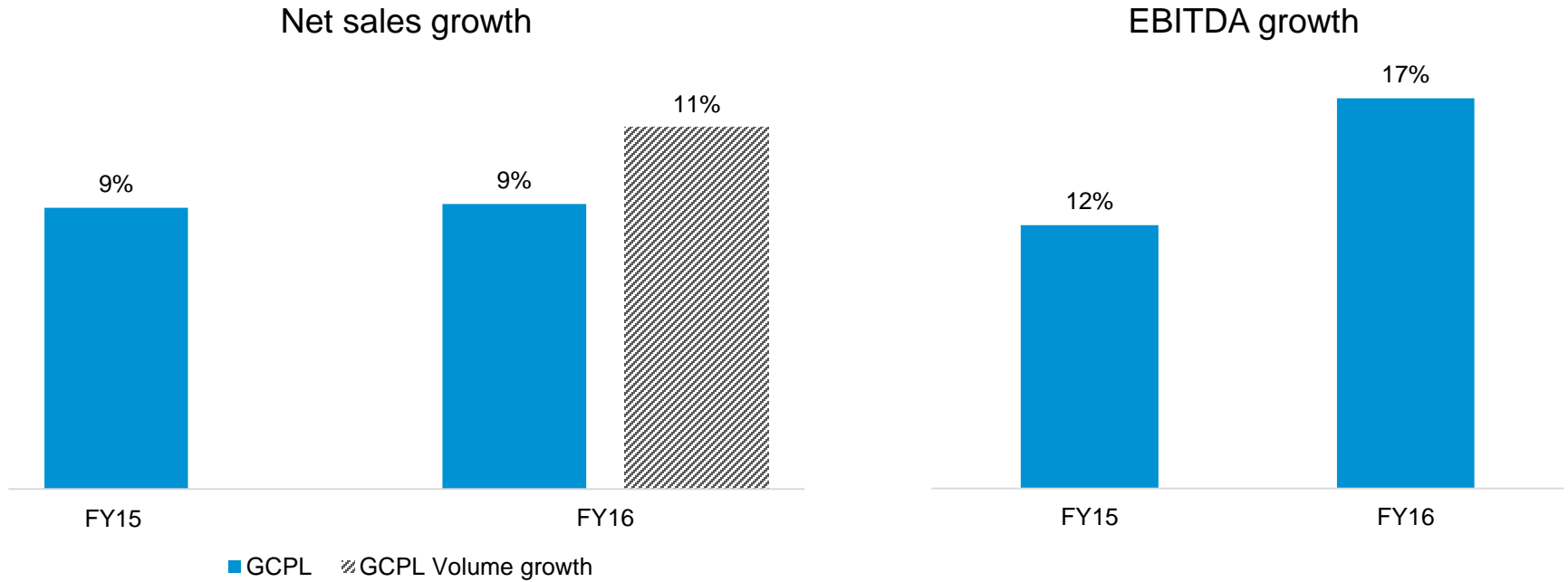


EBITDA



India business performance

We have delivered consistent, healthy volume led ahead of the category sales growth



Growth opportunities

There is significant headroom for growth in hair colours and household insecticides



38% of households use hair colour/henna/dye



48% of households use household insecticides



100% of households use toilet soap

Growth opportunities

There is a lot of potential to increase the penetration of hair colours and household insecticides especially in rural India

1 in 3 
Rural households use hair colours

2 in 4 
Urban households use hair colours



1 in 3 
Rural households use household insecticides

3 in 4 
Urban households use household insecticides

Household Insecticides

Continues to deliver strong growth; leveraging opportunities to increase penetration

Value growth

9%



FY15

13%

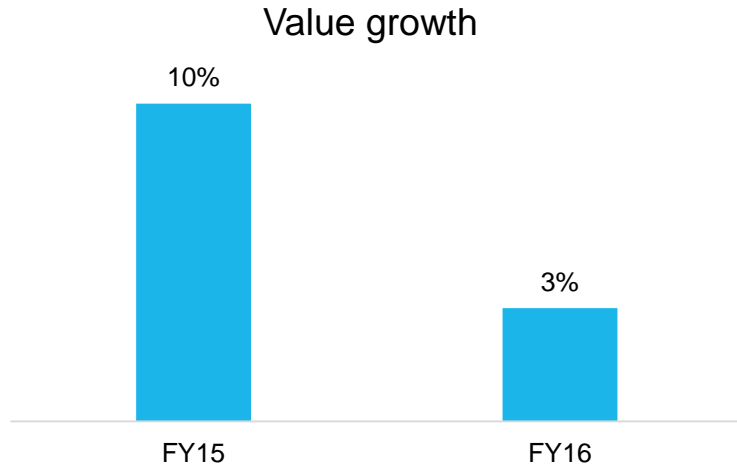


FY16



Soaps

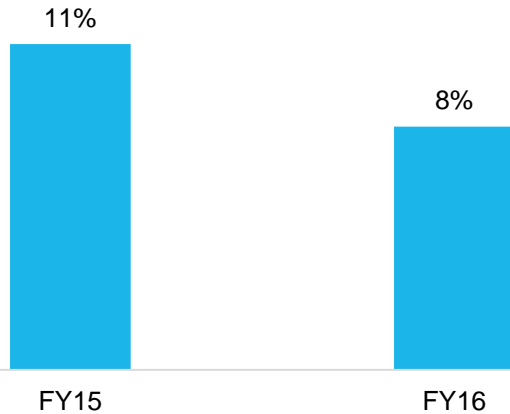
Strong double-digit volume growth, value growth impacted by deflationary pressures



Hair Colours

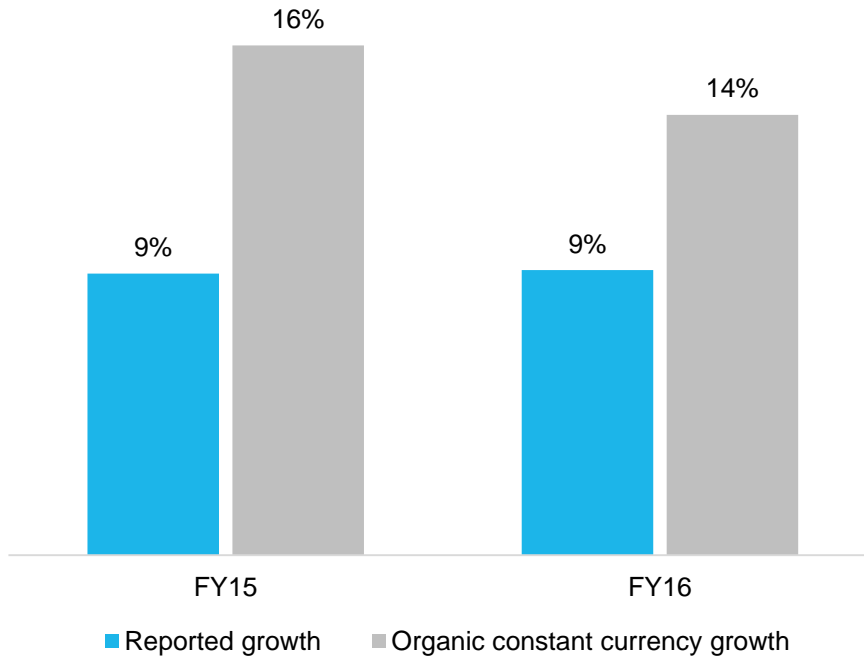
New innovations are driving robust volume-led sales growth

Value growth

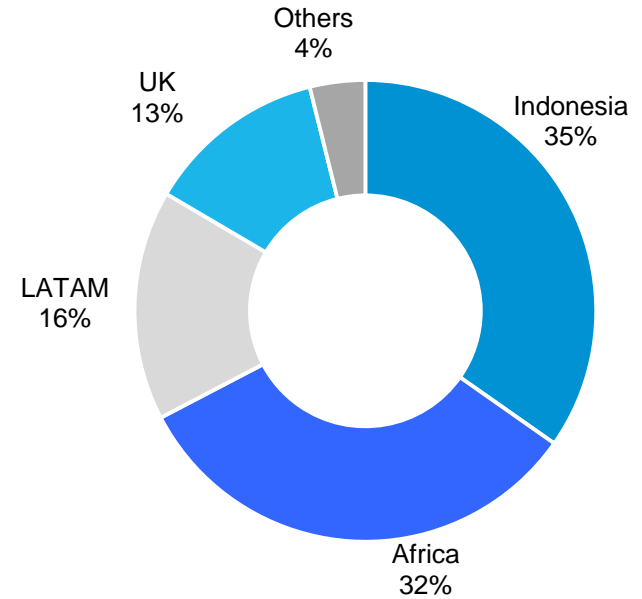


International business is scaling up well

International sales growth



International sales breakup*



* FY16

Accelerating leadership in African hair care market

Completed the acquisition of 100% equity stake in Strength of Nature, LLC

Strategic Rationale

- Turbo charges the Wet Hair Care platform for Africa
- Provides a compelling portfolio of Wet Hair Care brands with strong positions and heritage
- Presence in the US helps us accelerate innovation with cutting edge products and R&D
- Seasoned management with over 100 years of combined experience in the Wet Hair Care category
- Provide a platform for a future play in global hair care for women of African descent

GCPL Value Add

- Deep knowledge of African consumers, along with an understanding of the local business environment
- Localised manufacturing in Africa
- Track record of establishing scale business operations and successfully running them in Africa
- Design and R&D support for innovation
- Stronger processes in functions like Finance, Sourcing, HR and IT

We are actively cross pollinating our portfolio



Indonesia



India



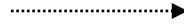
Argentina



India



India



South Africa



India



Nigeria



Among the world's most innovative companies

Ranked in Forbes' list of 'The world's 100 most Innovative Growth Companies 2015'



2015: Ranked #24, with an innovation premium of 65%

2014: Ranked #31

In both years, we have been the highest ranked Indian company on the list



Robust innovation track record

Hair care



Godrej Expert Crème

Godrej Expert Rich Crème hair colour becomes the highest selling crème colour (by units) within 20 months of launch



BBLUNT

Our foray into premium hair care in India – a range to prep, style and transform

Robust innovation track record

Personal care



Cinthol

Cinthol soaps - our strategy of focusing on functional benefits in the premium segment, supported by 360 degree activations, delivers encouraging results



Cinthol deostick for men and women in a disruptive cream format that has 3x long lasting fragrance at an affordable price point



Godrej No.1

Godrej No.1 enters winter soap space with the launch of 'Nature Soft - Glycerin & Honey' variant

Robust innovation track record

Household insecticides



Good knight

Good knight Fast Card, our revolutionary paper-based mosquito repellent becomes INR 100 crore brand in less than a year

Good knight Xpress, our advanced liquid vapouriser based mosquito repellent with faster action and greater potency

Hit

Hit anti-roach gel, our innovative gel formulation that attracts and kills the cockroaches

Robust innovation track record

Air fresheners and Health & Wellness



Godrej aer

Godrej aer spray, twist and click – our range of home and car air fresheners with intuitive designs, innovation gel format and delightful fragrances



Godrej aer pocket, our foray in bathroom air fresheners in India



Protekt

Our foray into the health and wellness sector in India

Our key business priorities

1

Extending leadership in our core categories in India

2

Capitalising on international growth potential

3

Accelerating innovation and renovation

4

Building a future ready sales system in India

5

Making our global supply chain best in class

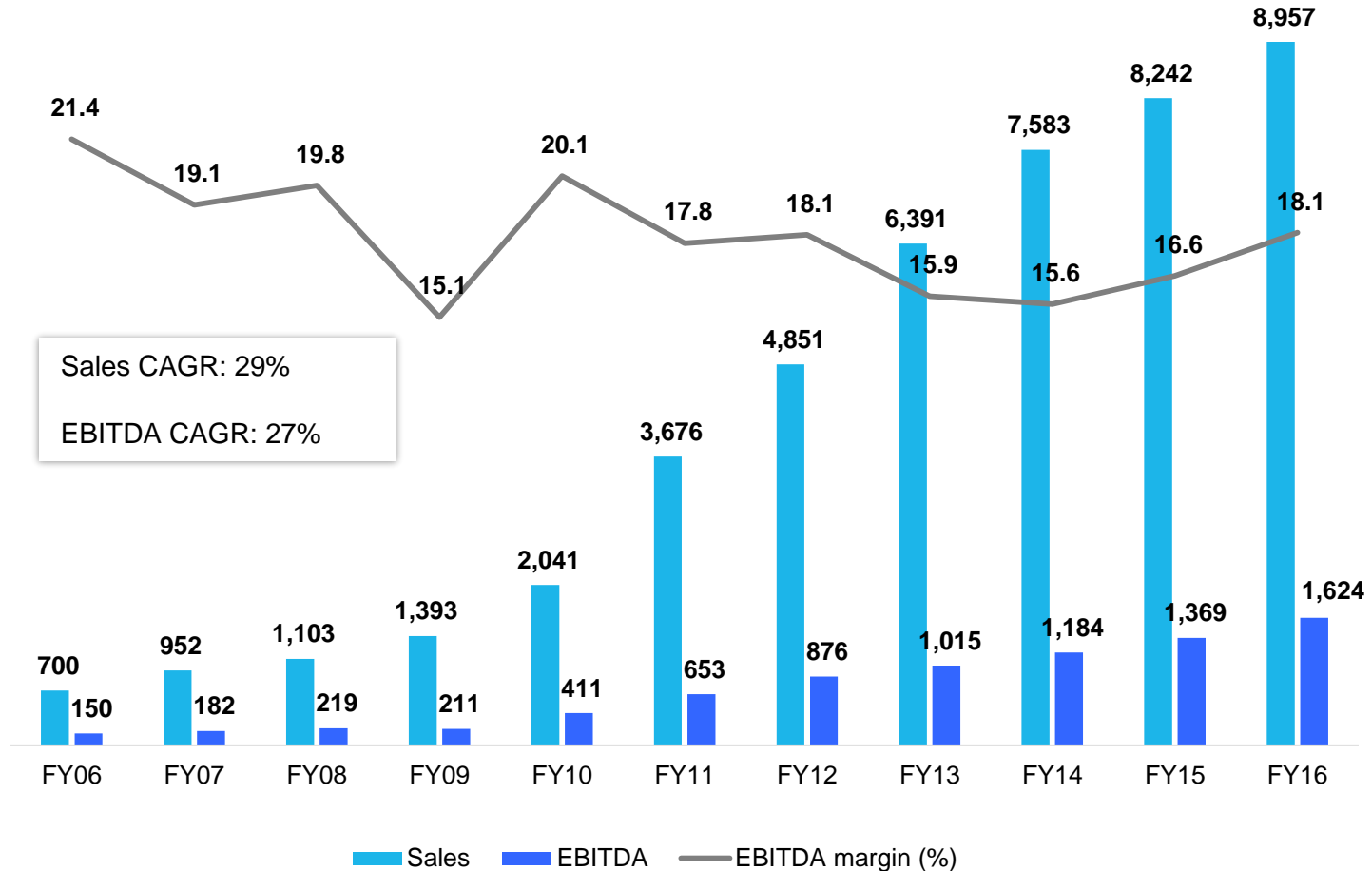
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Building an agile and high performance culture

7

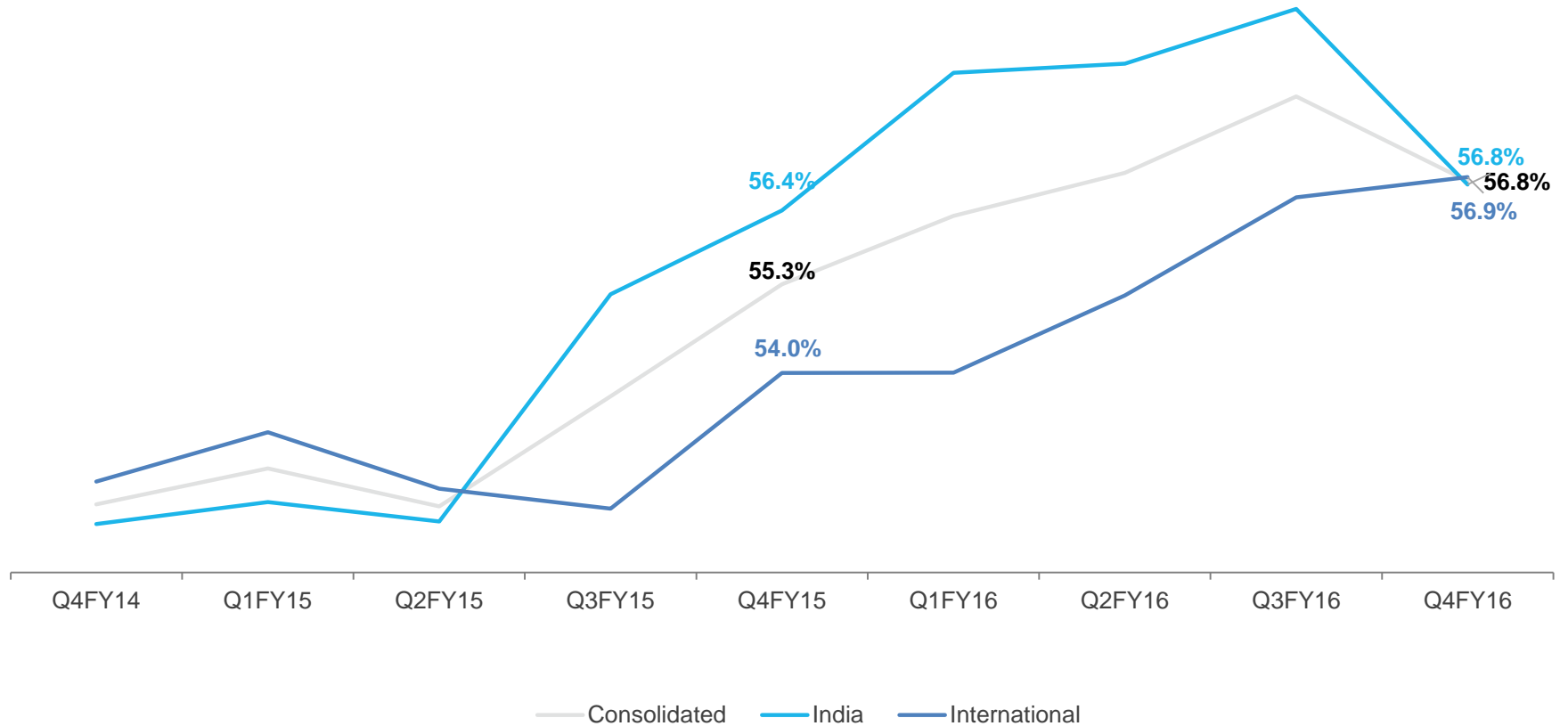
Reinforcing our commitment to Good & Green

We have consistently delivered strong performance

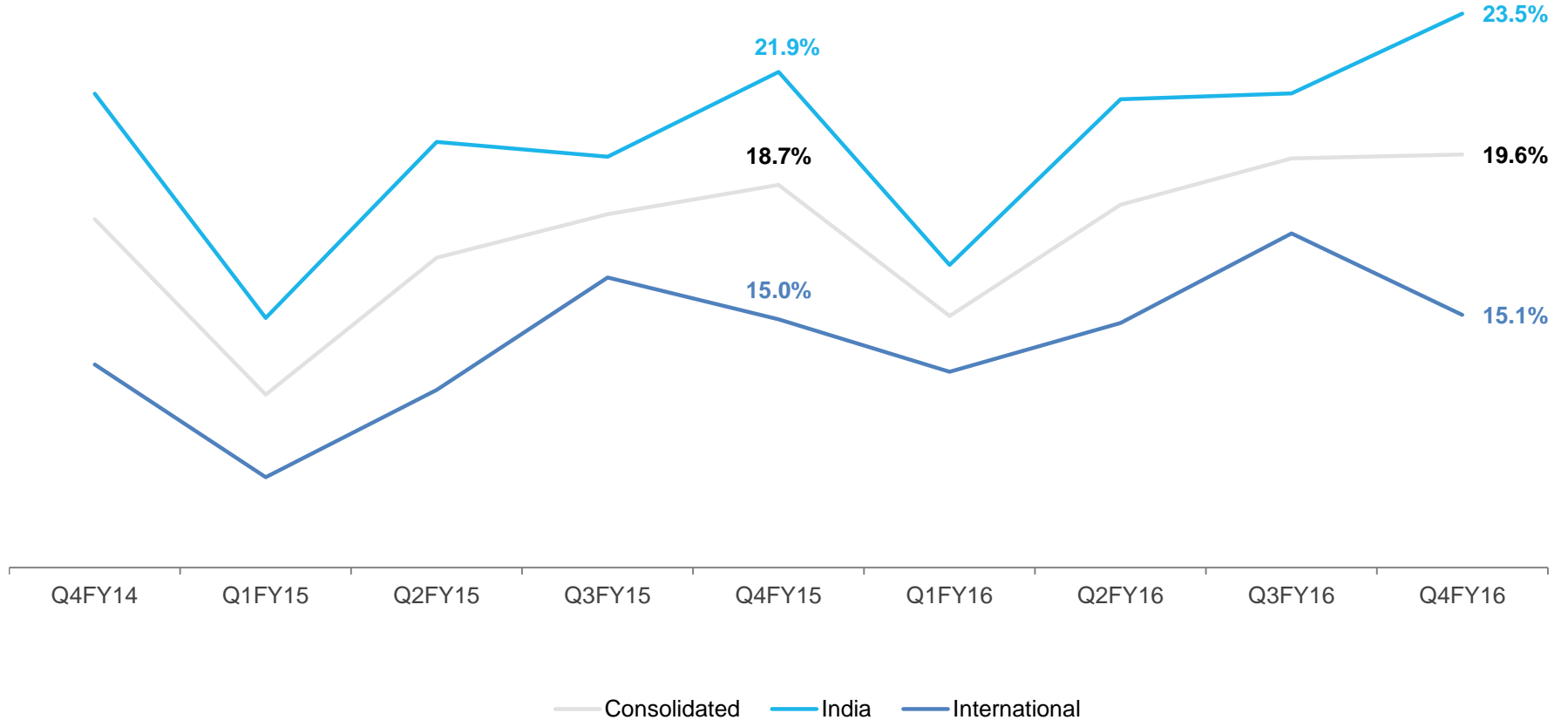


Note: Values in INR crore

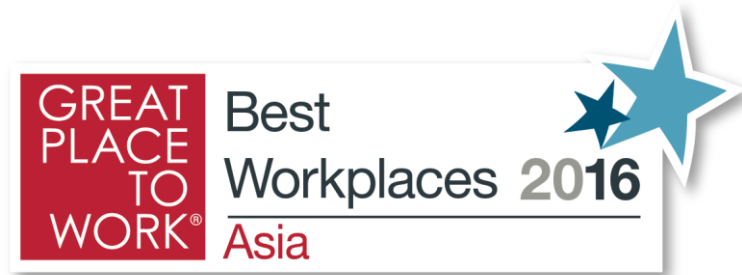
Significant improvement in gross margins



Strong expansion in EBITDA margins



Consistently recognised as a great place to work

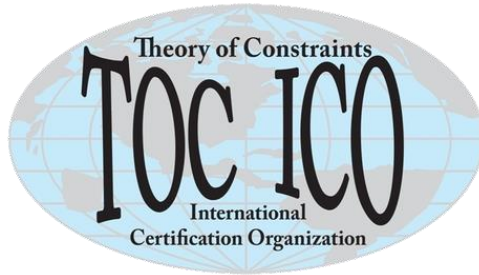


Recognised among the top 10 best large workplaces in Asia. This is highest rank for any FMCG company.



Ranked among the best employers in India in 2016

Other recognitions



First company in the world to receive TOC ICO's 'Platinum Level International Achievement Award'



Received the award for 'Conscious Capitalist for the Year'

Our Good & Green commitment

Awarded the Conscious Capitalist for the year at the 'Forbes India Leadership Awards 2015'



**Ensuring
Employability**

Train 1 million youth in skills that will enhance their earning potential



**Greener
India**

Achieve zero waste to landfill, carbon neutrality and a positive water balance, while reducing specific energy consumption and optimising the use of renewable energy



**Product
Innovation**

Generate a third of our portfolio revenues from 'good' and/or 'green' products

4Q FY2016

SNAPSHOT

4Q FY16 performance overview

Growth	Consolidated	India	International
Net Sales	9%	7%	12%
Net Sales – Organic*	9%	7%	11%
Net sales - Organic constant currency*	12%	7%	18%
Volume growth (including offers)		9%	
EBITDA	14%	15%	14%
EBITDA – Organic*	14%	15%	15%
EBITDA – Organic constant currency*	18%	15%	23%
Net profit	17%	12%	29%
Net profit w/o exceptionals & one-offs	17%	12%	31%

* Excludes Africa's inorganic sales of INR 3.4 crore and EBITDA of INR (0.5) crore for 4QFY16

Strong, ahead of market, volume-led profitable growth in India

- Ahead of market performance led by volume growth of 9%
- Performance was led by double-digit growth in Household Insecticides and recovery in Hair Colours while growth in Soaps was impacted due to deflationary pressures
- Continue to drive our premiumisation strategy and cost efficiencies
- New launches are well received; driving penetration in relatively underpenetrated categories



International business performance remains strong

Consistent and robust constant currency sales growth of 18% with expansion in margins

- **Indonesia** continues its competitive growth and outperforms the FMCG industry in a challenging operating environment
- **Africa** hair extensions business continues to deliver volume led sales growth
- Robust constant currency sales growth in **LATAM** driven by strong performance in Argentina; hair colours market share continues to increase
- **UK** delivers healthy growth led by competitive performance in own and distributed brands portfolio



4Q FY16 reported performance snapshot

	India			Consolidated		
	4Q FY15	4Q FY16	Y/Y	4Q FY15	4Q FY16	Y/Y
Sales	1,134	1,208	7%	2,083	2,266	9%
Gross Profit	639	686	7%	1,151	1,288	12%
Gross Margin (%)	56.4%	56.8%	40 bps	55.3%	56.8%	150 bps
EBITDA	248	284	15%	390	444	14%
EBITDA Margin (%)	21.9%	23.5%	160 bps	18.7%	19.6%	90 bps
Net Profit	188	211	12%	266	310	17%
Net Profit Margin (%)	16.6%	17.5%	90 bps	12.8%	13.7%	90 bps
EPS (INR)	5.52	6.20	12%	7.80	9.11	17%

All values in INR crore

FY16 reported performance snapshot

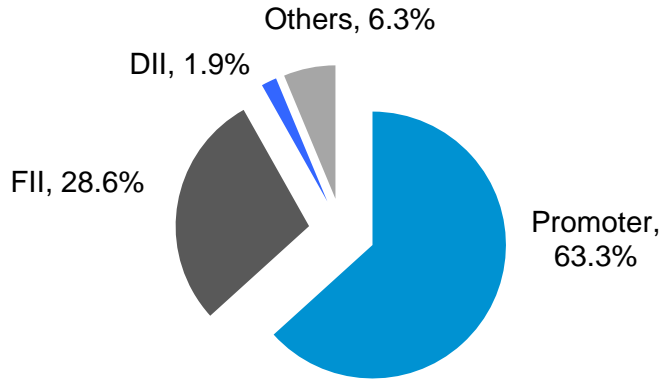
	India			Consolidated		
	FY15	FY16	Y/Y	FY15	FY16	Y/Y
Sales	4,369	4,748	9%	8,242	8,957	9%
Gross Profit	2,356	2,768	17%	4,401	5,112	16%
Gross Margin (%)	53.9%	58.3%	440 bps	53.4%	57.1%	370 bps
EBITDA	840	983	17%	1,372	1,624	18%
EBITDA Margin (%)	19.2%	20.7%	150 bps	16.6%	18.1%	150 bps
Net Profit	654	740	13%	907	1,119	23%
Net Profit Margin (%)	15.0%	15.6%	60 bps	11.0%	12.5%	150 bps
EPS (INR)	19.22	21.72	13%	26.65	32.87	23%

All values in INR crore

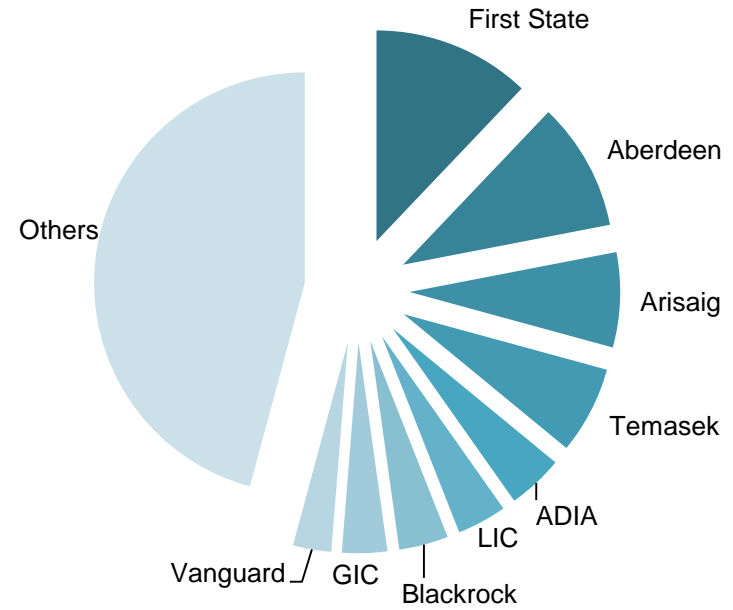
Way ahead

- Expect ahead of category growth
- Drive profitable growth behind cost saving initiatives and tighter control over fixed costs
- Currency volatility and macro economic headwinds in some of the countries we operate in

Shareholding pattern



Major investors



Contact us

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THANK YOU FOR YOUR TIME AND CONSIDERATION