

May 30, 2022

To,
The General Manager
Department of Corporate Services
BSE Limited
P.J. Towers, Dalal Street,
Mumbai - 400 001.

Scrip Code: 540268

Subject: Earnings Presentation

Dear Sir/Madam,

This is to inform you that the Board of Directors of Dhanvarsha Finvest Limited at its meeting held today i.e. May 30, 2022 has approved the Standalone and Consolidated Audited Financial Results for the quarter and year ended March 31, 2022 and the same has been uploaded.

A copy of the earnings presentation is attached herewith.

We request you to take the above on record.

Thanking you,

Yours faithfully, For Dhanvarsha Finvest Limited

Lalit Chendvankar

Company Secretary & Compliance Officer

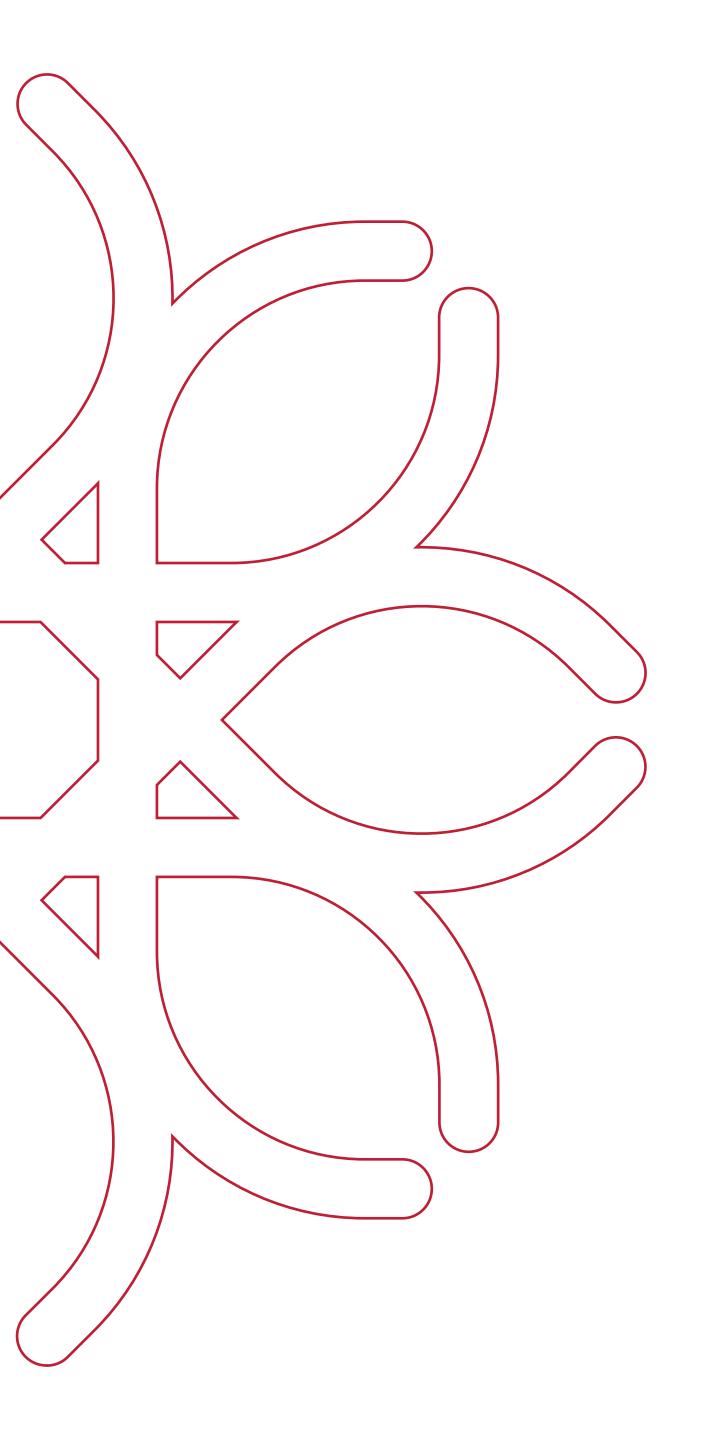
Encl: a/a

# \*Dhanvarsha



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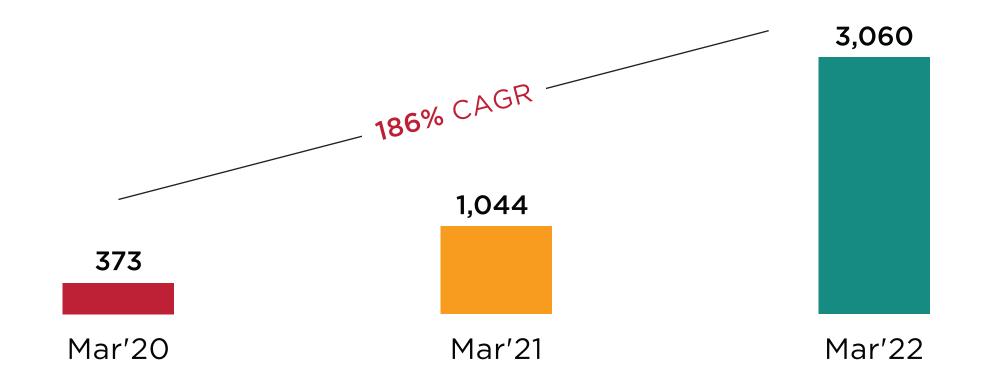


Financial & Business Update



# Key Highlights

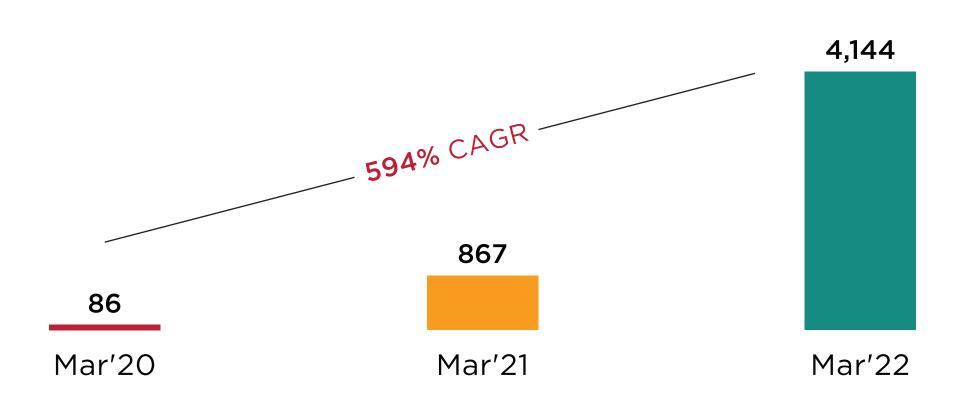
#### Asset Under Management (AUM)



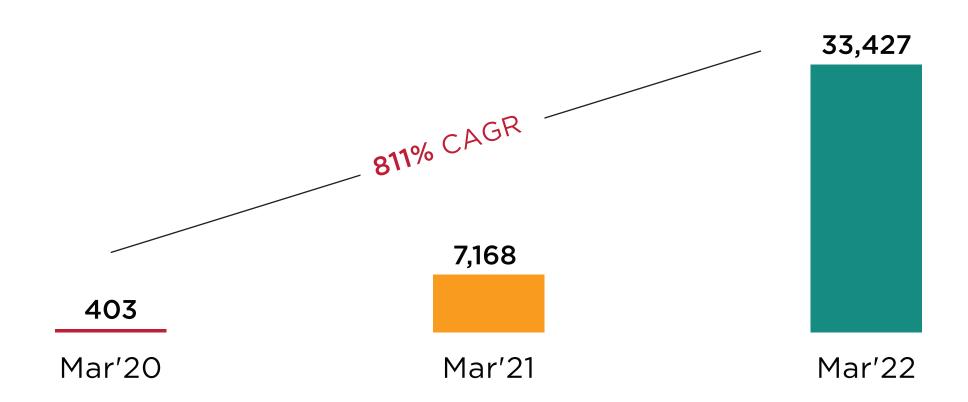
#### **Total Revenue**



#### Disbursement

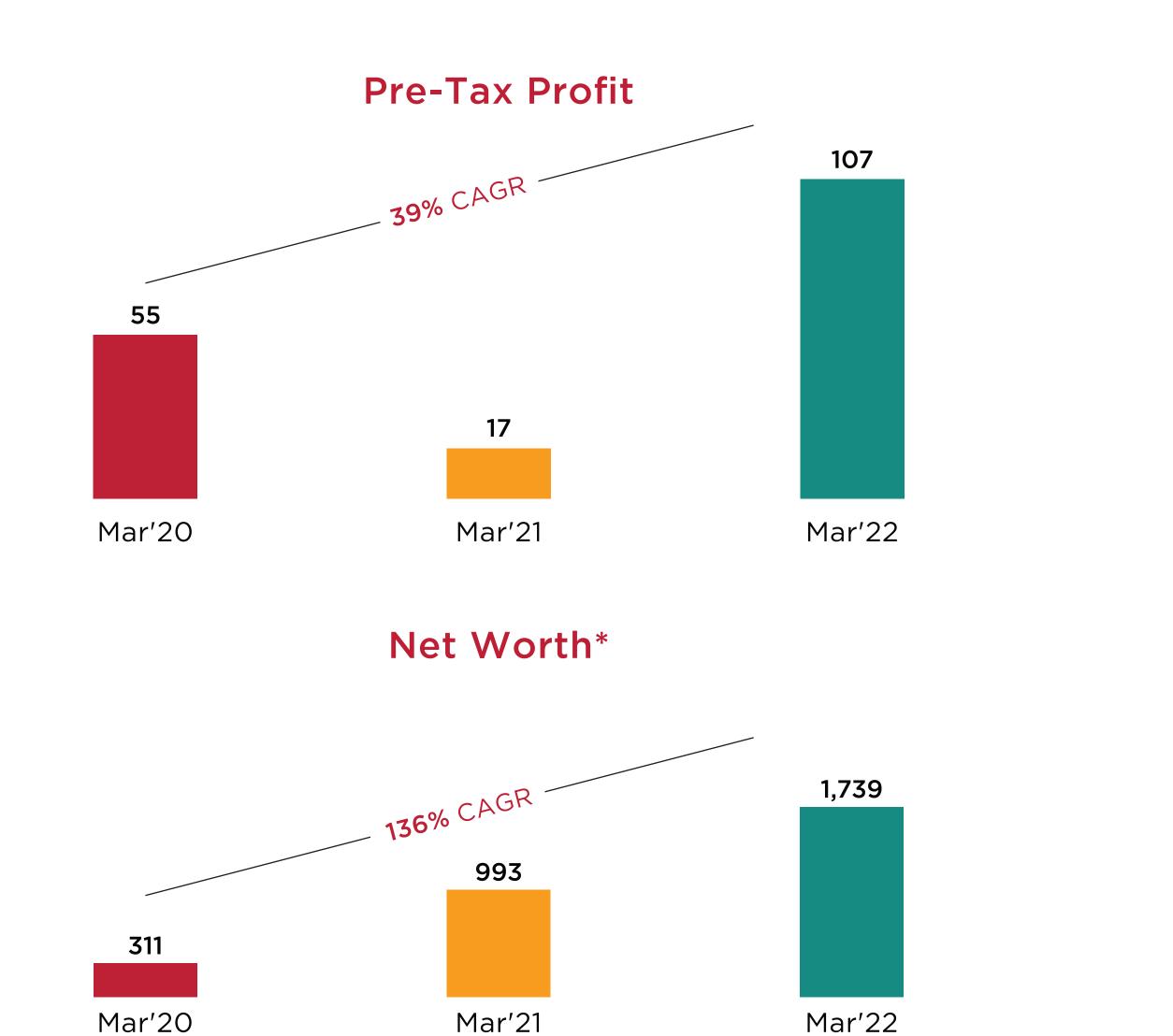


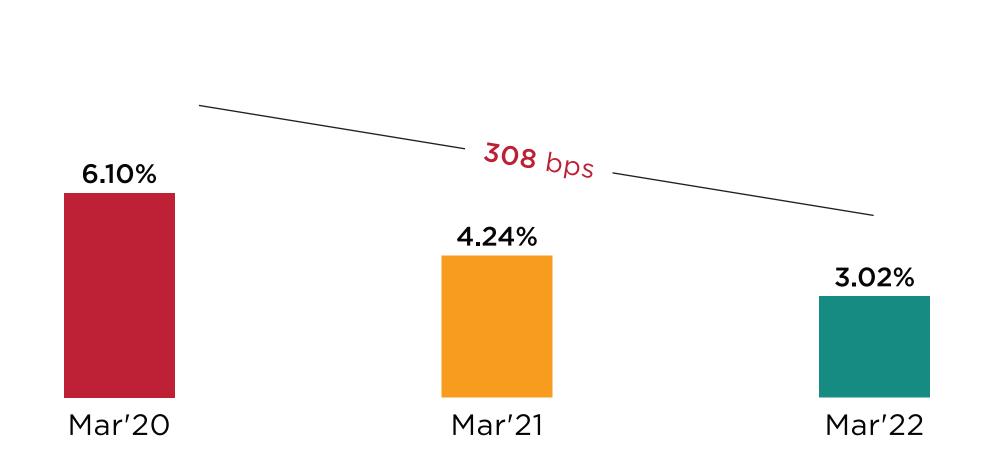
#### **Customer Count**





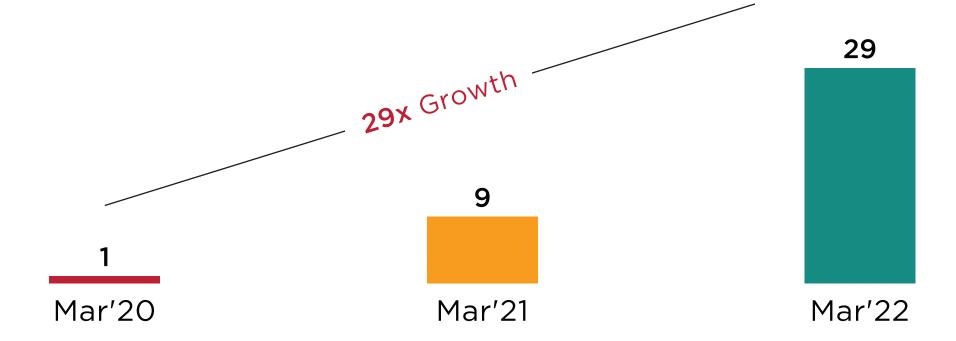




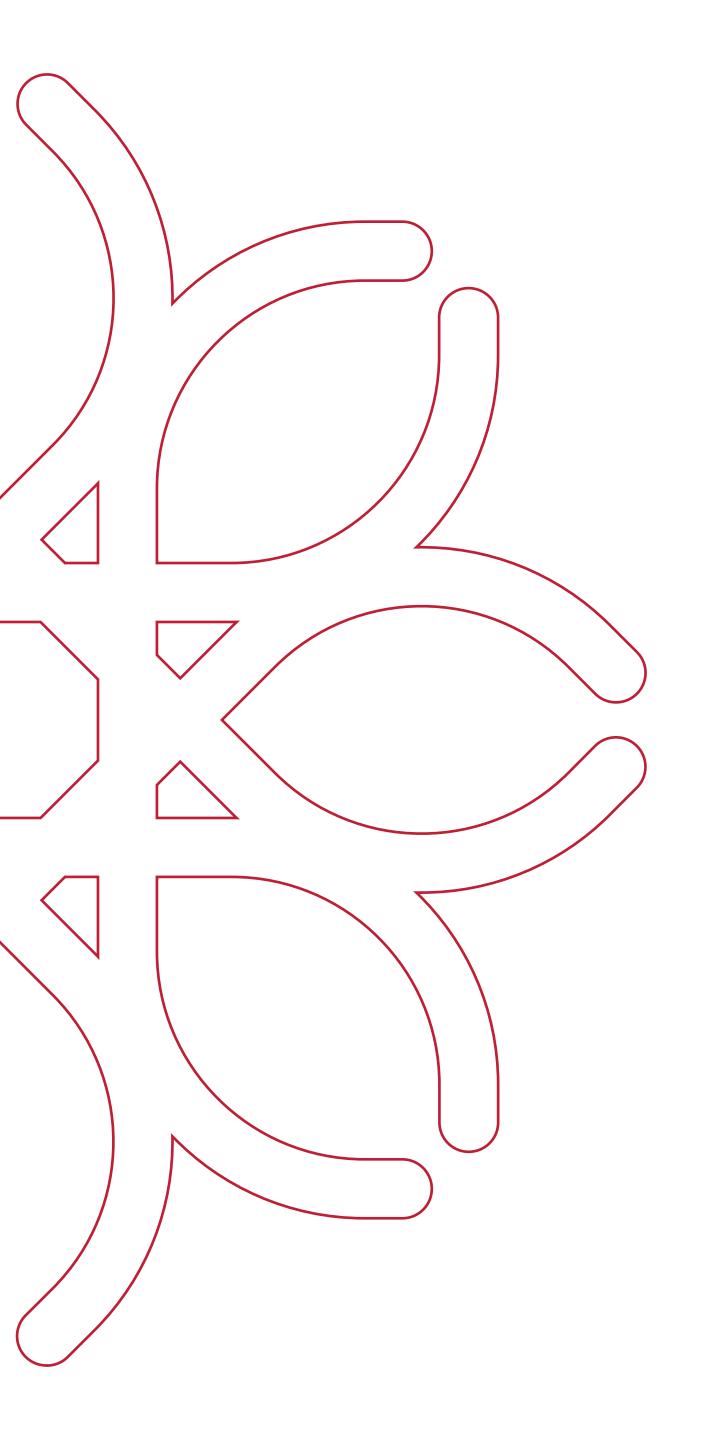


**Gross NPAs** 

#### **Number of Lenders**



<sup>\*</sup> Net worth post capital infusion completed in May'22 is INR 2.1 billion. Post infusion of equity for conversion of warrant shares, the net worth will be INR 2.4 billion.



Product Portfolio & Capital Efficiency



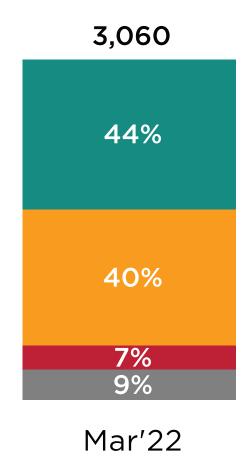
# Increasing Focus on Capital Efficiency

in MSME & Gold Loans...

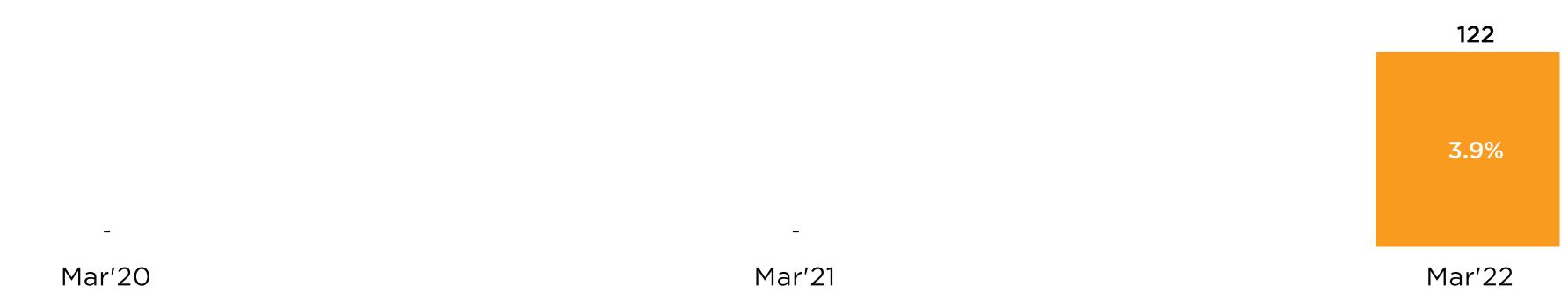
#### **AUM**







#### **AUM Off Balance Sheet Progression**





# Through A Differentiated Approach in Lending...

#### Capital efficiency & risk management at the fore

#### Own balance sheet lending

Small ticket

Short tenor, high yield products

MSME Business loans and Gold loans

Conservative underwriting

Robust collection and recovery platform

MSME Business Loan

Gold Loans

#### Preferred Sourcing Partnerships with FLDG

Solid sourcing in new geographies with very low acquisition cost

Risk moved to partner with funded guarantee provided by them

Joint credit underwriting policy

High ROA with minimal asset quality risk

MSME Business Loan

#### Lending as a Service

High IRR generating business with share of interest & fee

Ability to collaborate with large lenders to build substantial off-balance AUM

Large sourcing platform that enables successful build up of profitable AUM

MSME Business Loan

Gold Loans

Personal Loans

#### Sourcing



48 branches



Cluster Focused Sourcing Strategy



Digital Assets
Enabled
Acquisition



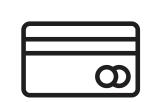
Tie up with India's 2nd largest retail distribution channel



350+ partners



Cross source from co-lending platform



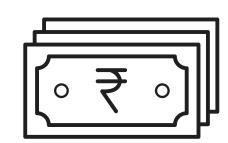
Tie up with Marquee Lenders



# With Lending as a Service (L-a-a-S)

### in MSME Business & Gold Loans...

#### Last Mile Financial Inclusion



#### **Benefit for Dhanvarsha**

Sourcing partnership with large lenders to realize last mile affordable credit inclusion

Dhanvarsha contributes between 5% to 20% of capital, while the remainder portion is funded by the partner financial institution

#### **Benefit for Partner Institutions**

Derive benefit from Dhanvarsha's distribution, robust underwriting practices and collection processes

Supported by a robust risk and technology framework

#### Highly Accretive Partnerships



#### **Dhanvarsha Partnerships Ecosystem**

Co-Lending with CBOI now live across all branches in MH, Delhi NCR, and MP

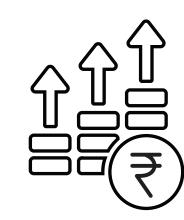
80-20 Lending Partnership Model

#### NBFC A in Delhi-NCR

1-2 Experiential Centers & 95-5 Lending Partnership Model

Potential Co-Lending partnerships for MSME Business Loans sourced through Experiential Centres

#### Capital Efficiency & Profitability



#### **Benefit for Dhanvarsha**

Superior growth backed by High IRR

Dhanvarsha earns on 100% of the Ioan book

Enables cheaper funding in debt table

#### **Benefit for Partner Institutions**

No cost of opex, capex or marketing

Growth of loan book in the PSL segments

Enables to build scale and volume in business

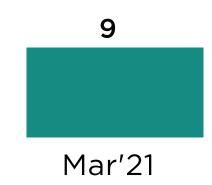


# Coupled with Increasing Credibility

with Lenders...

#### **Cumulative Number of Lenders**

**1** Mar'20









Reflecting the rising credibility in Dhanvarsha amongst marquee Indian lenders



# **And Potential Refinancing**

### of Higher Cost Funding...

**INR Million** 

Name of lender	Loan Amount	Rate	Maturity
NBFC 1	500	14.0%	Sep'22
NBFC 2	1,100	12.4%	Oct'22
NBFC 3	1,500	14.0%	Mar'23
NBFC 4	750	13.5%	Jun'23
NBFC 5	500	13.5%	Dec'23
Total	4,350	13.4%	

Refinancing of higher cost debt over the next 18 months combined with our recent equity raise should lead to reduction in funding cost despite a higher rate environment.

Enhanced volume in 'lending as a service' with larger lenders should also lead to NIM expansion given higher profitability of the product.

Conversion of CCD into equity shares in Oct'22 will also lead to reduction in interest expense of INR ~310 million in FY'23.

**INR Million** 

Debentures	Loan Amount	Rate	Maturity
Debenture 1	1,500	11.6%	Sep'22
Debenture 2	1,500	11.3%	Dec'22
Total	3,000	11.5%	

#### **INR Million**

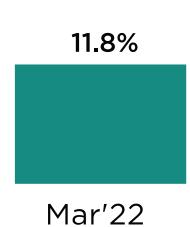
	Loan Amount	Rate
Higher cost debt rolling off	7,350	12.6%
Total debt outstanding	28,747	11.8%
Debt rolling off as a % of total funding that could potentially be refinanced at lower rates*	25.6%	



# ...Should Lead to Further Decline in Cost of Debt

#### **Reduction in Cost of Debt**

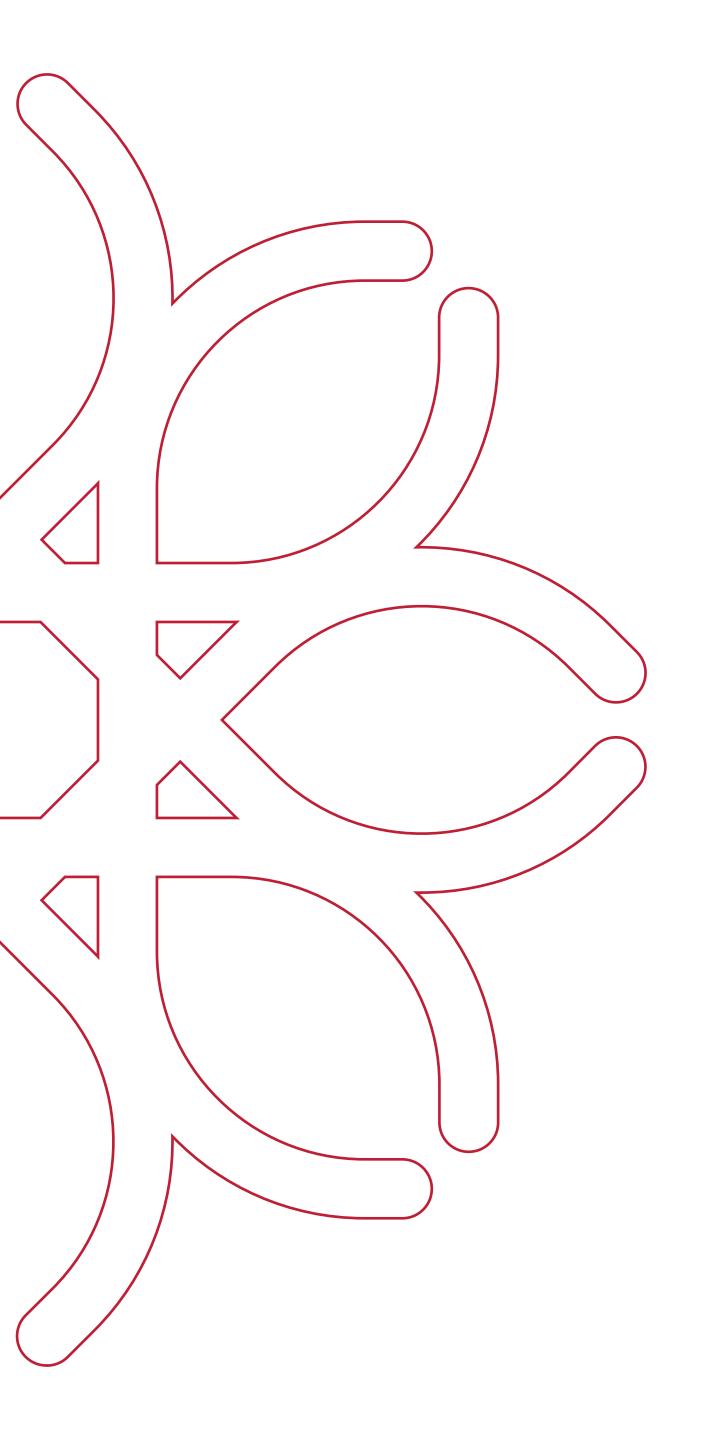




Last 2 years have seen close to 70bps drop in Cost of Debt

Leverage remains conservative at 1.6x as of Mar'22

Post capital raise in May'22, leverage will be down to 1.2x, offering substantial headroom for growth



Distribution Strategy



# **Omni-channel Distribution Strategy**

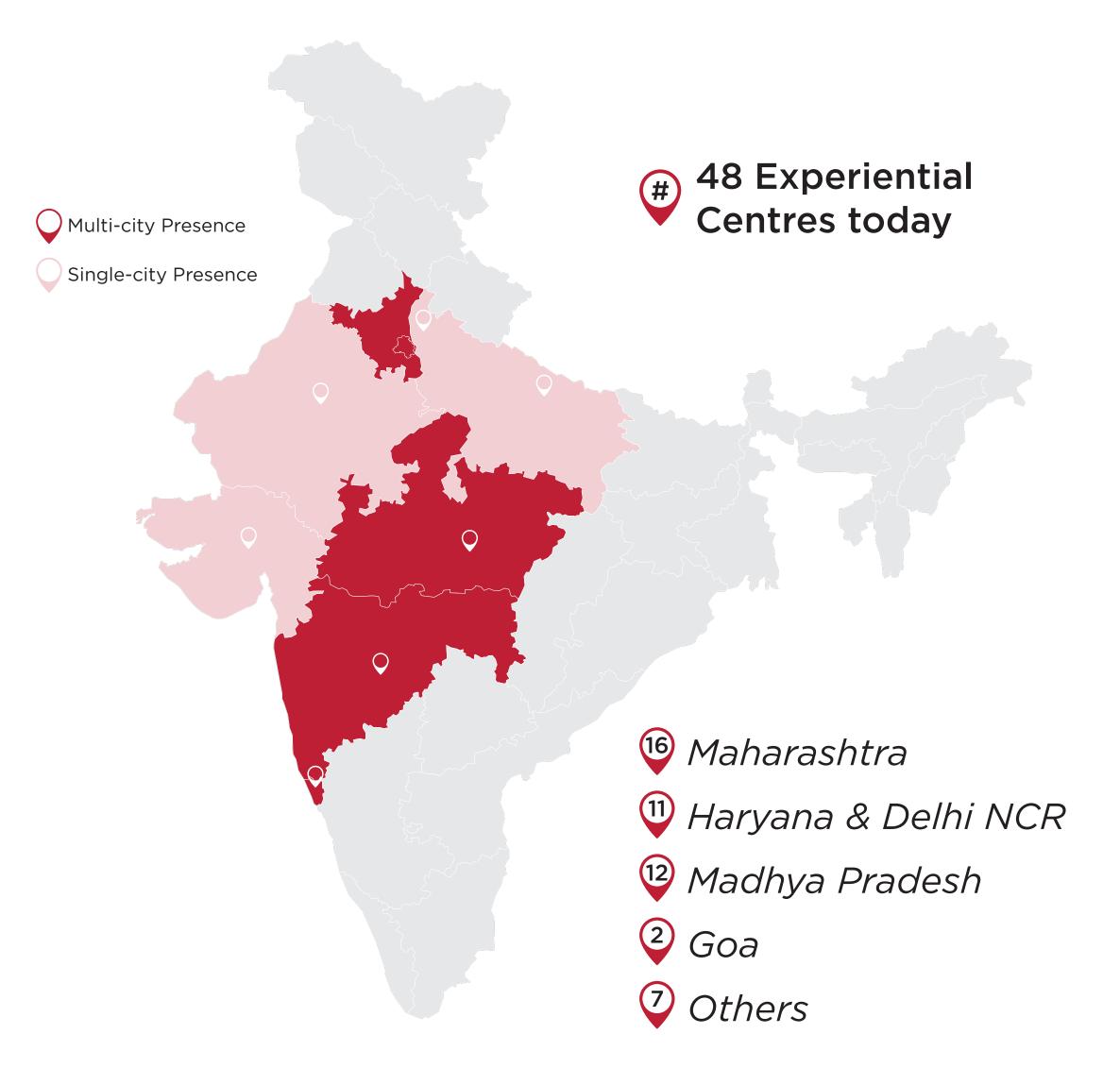
# for Substantial Scale

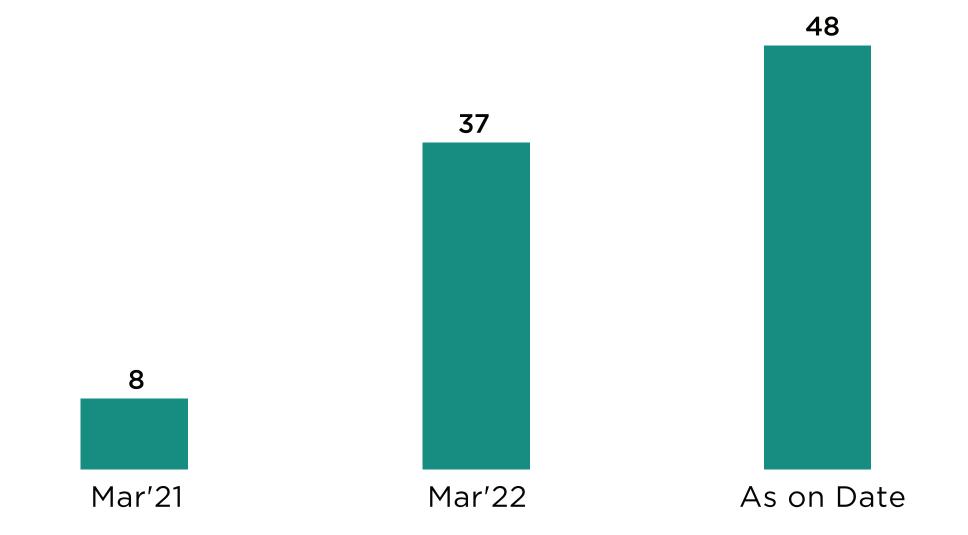
Experiential Centres	Technology Assets	Captive Sales Team	Direct Selling Agents
Dhanvarsha GOLD LOAN			
Offers a superior value proposition to MSME customers for business and gold financing Significantly enhancing financial inclusion in 4 key markets	Differentiated assets to scale organic customer acquisition Fully integrated LOMS for scaling smoothly DhanSetu Channel Partner App & Web	Dhanvarsha has a Feet on Street team comprising ~150 employees  These individuals play an instrumental role in accessing the	Strong network of ~350 DSAs across key markets help drive loan origination  Well spread out DSA network enables last mile access to the
A8 Experiential Centres as on date, and upto 59 centres expected by Jul'22  Platform to enhance reach Money Rabbit App - Credit Health Tool & Financial Wellness	MSME customers for Business and Gold Loans	MSME customers	



### **Focused Distribution of Branches**

to Drive Growth...





India's overall formal gold financing penetration is ~10% with penetration in the western and northern states being even lower.

However, the above two markets together hold ~45% of the gold in the country.

Similarly, the states of Maharashtra, Gujarat, Haryana and Delhi-NCR comprise 35% of MSME enterprises\*

The Experiential Centres are located in these geographies which are the hub of micro and small enterprise units

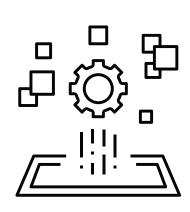


# Digital Strategy: Key Tenets



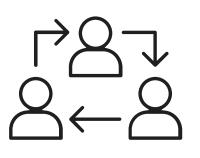
# **Build Future Ready Organization**

Build a future ready organization focused on enhancing technology and digital capabilities, thereby allowing the company to scale at the back of new age technology and platforms.



# Multi-Product Penetration

Leverage various digital platforms and partnerships to enhance the company's product positioning (balance sheet and distribution products) and drive higher engagement.



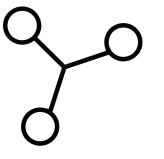
# Collaborative User Acquisition

Collaborate with partners to leverage data, platforms, and build new fintech solutions. This will help us better underwrite, cross-sell, and service our customers.



#### **Risk Mitigation**

Focus on data driven underwriting approach that includes credit bureau, financial, and alternate data sources to build AI/ML models and be able to assess underbanked customers better.



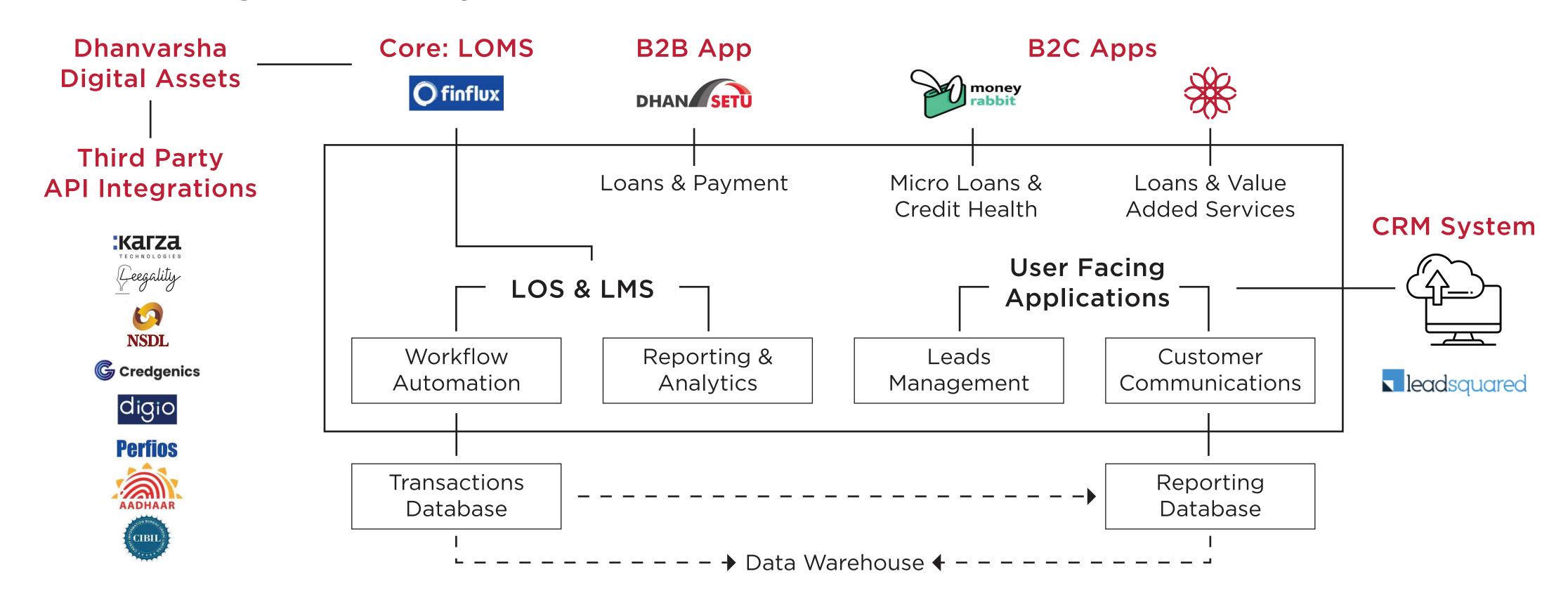
#### **Connecting Assets**

Connecting all digital assets in our ecosystem to improve customer engagement and cross-selling, with focus on omni-channel experience to drive incremental customer relationship value.



# Technology Ecosystem and Loan Origination

and Management System (LOMS)



A world class platform enabling seamless onboarding, underwriting, servicing, monitoring and on-time collections.



#### Speed with Scale

Seamless loan origination and management platform that enables faster onboarding and disbursement for multiple loan products

#### **Modular Architecture**

Customizable workflows allow changes with minimal turnaround time

#### **MicroServices Centric**

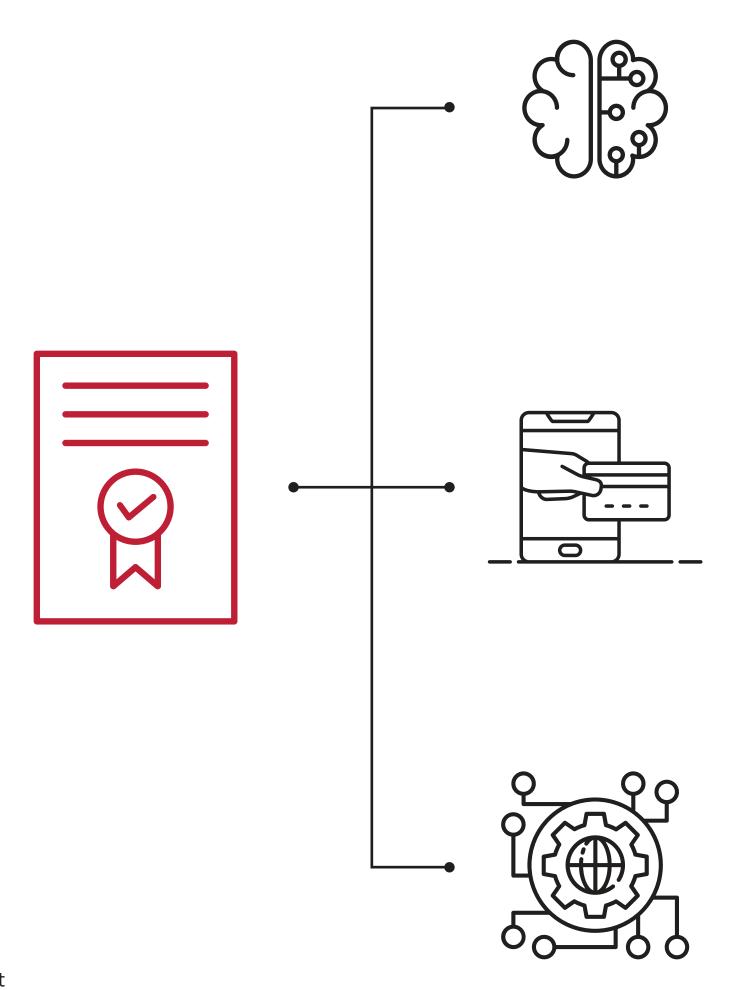
Open API architecture allowing seamless integration with 3<sup>rd</sup> parties

#### **Automation & Rules Driven**

Automated rules engine, credit underwriting and fulfilment resulting in lower risk, reduced TAT, enhanced scalability & better decision making



## Approach to Algorithm Based Underwriting



#### **Improved Credit Decision**

#### **Credit Underwriting Model**

Each Borrower is rated for ~PD¹

System based objective underwriting

Overlay of human judgement for higher ticket size loans

#### **Faster and Predictable Delivery**

#### **Credit Underwriting Process**

Standardised credit framework for assessment

Digitised and automated Banking + Bureau engines

\_\_\_\_

Integration of existing policies into BREs<sup>2</sup>

Wrapper based customised policies for different BL variants

#### **Workflow Automation and Digitization**

Digital document collection E

E-Agreements with E-stamping

Auto-fill for renewals

E- NACH

Automated dedupes and EWS<sup>3</sup>

<sup>1.</sup> PD: Probability of default

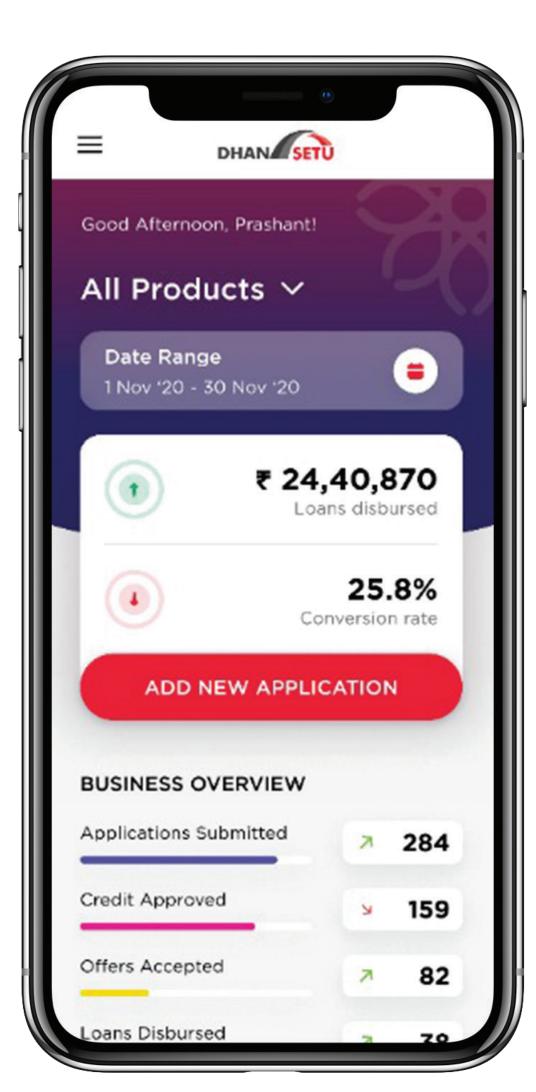
<sup>2.</sup> Business Rule Engines

<sup>3.</sup> EWS: Early Warning Signal



# DhanSetu: B2B Digital Platform for Dhanvarsha Channel

## Partners to aid Seamless Customer Onboarding and Tracking...



#### **Salient Attributes**

#### Offline to Online Channel

Empowering channel partners to distribute all financial offerings on one platform

#### Offers direct lending

- MSME Business Loans
- Gold Loans
- Other Loans

#### **Digital Cross-Sell & Distribution**

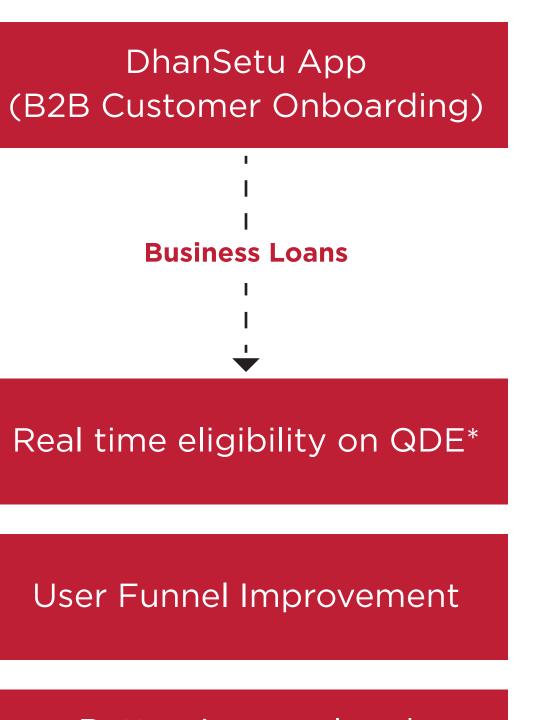
Insurance, Credit Cards, Deposit, Investment, Value Added Services (Invoicing, Taxation)

# **Enhanced Adoption and Customer LTV**

Become the go-to platform for channel partners leading to wider reach, higher engagement with partners and customers

#### **Rule Engines:**

- Pincode Serviceability
- Age
- KYC/Pre-Qualifications
- Bureau Check
- Fraud Detection



Better Approval and Disbursal Ratio

Ability to Process Enormous
User Volume & Data



# Enhanced by Launch of Web-App Platform

## for Dhanvarsha Channel Partners to Drive Accessibility

#### **Easy & Real Time Tracking**

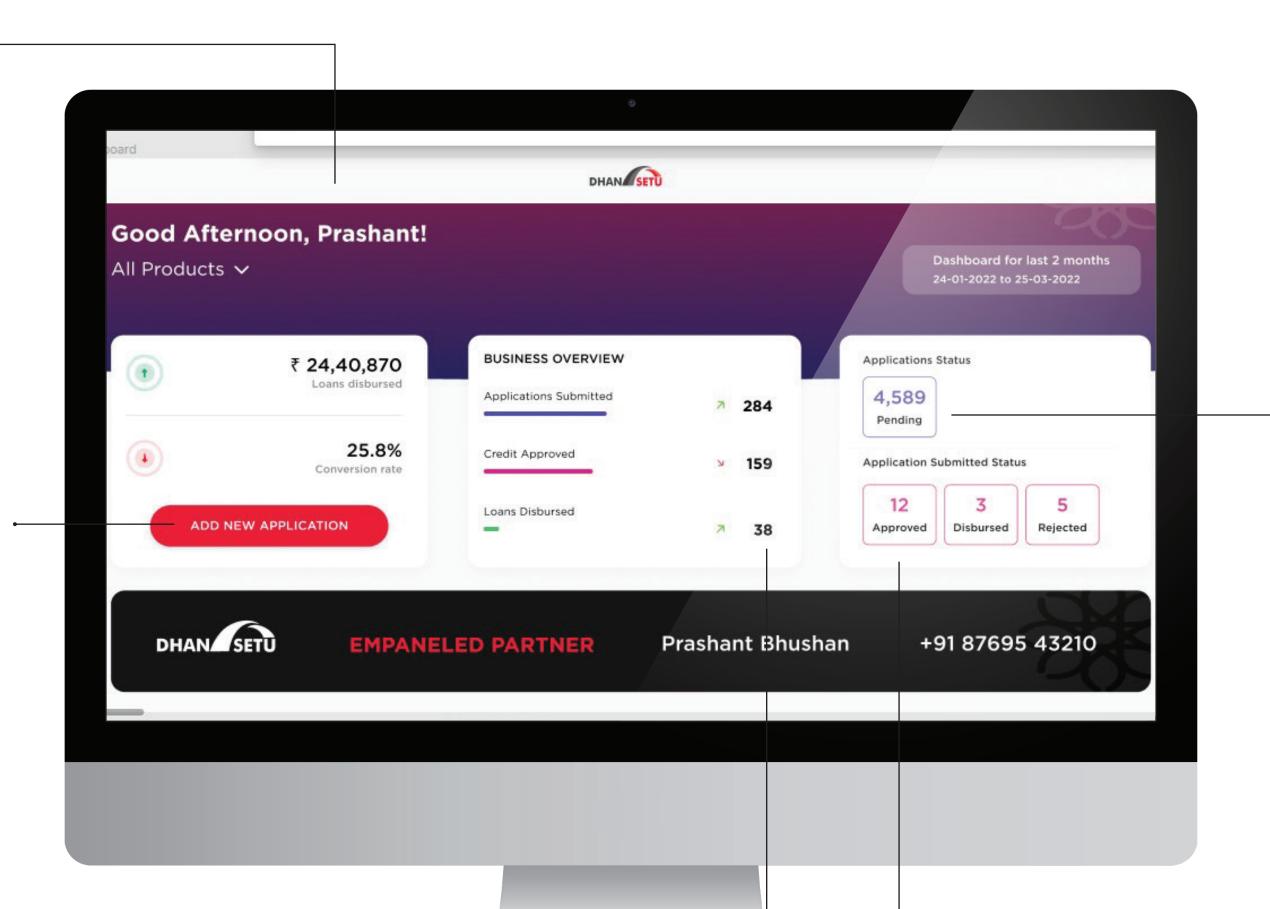
Track total loans disbursed by you in a given time-frame and check conversion ratio

#### **Apply for Easy Loans**

Add customer applications on the go & get instant eligibility confirmation

#### **Business Overview**

Get a case level status of all your applications in the loan cycle instantly & easily



#### **Unlock Earnings**

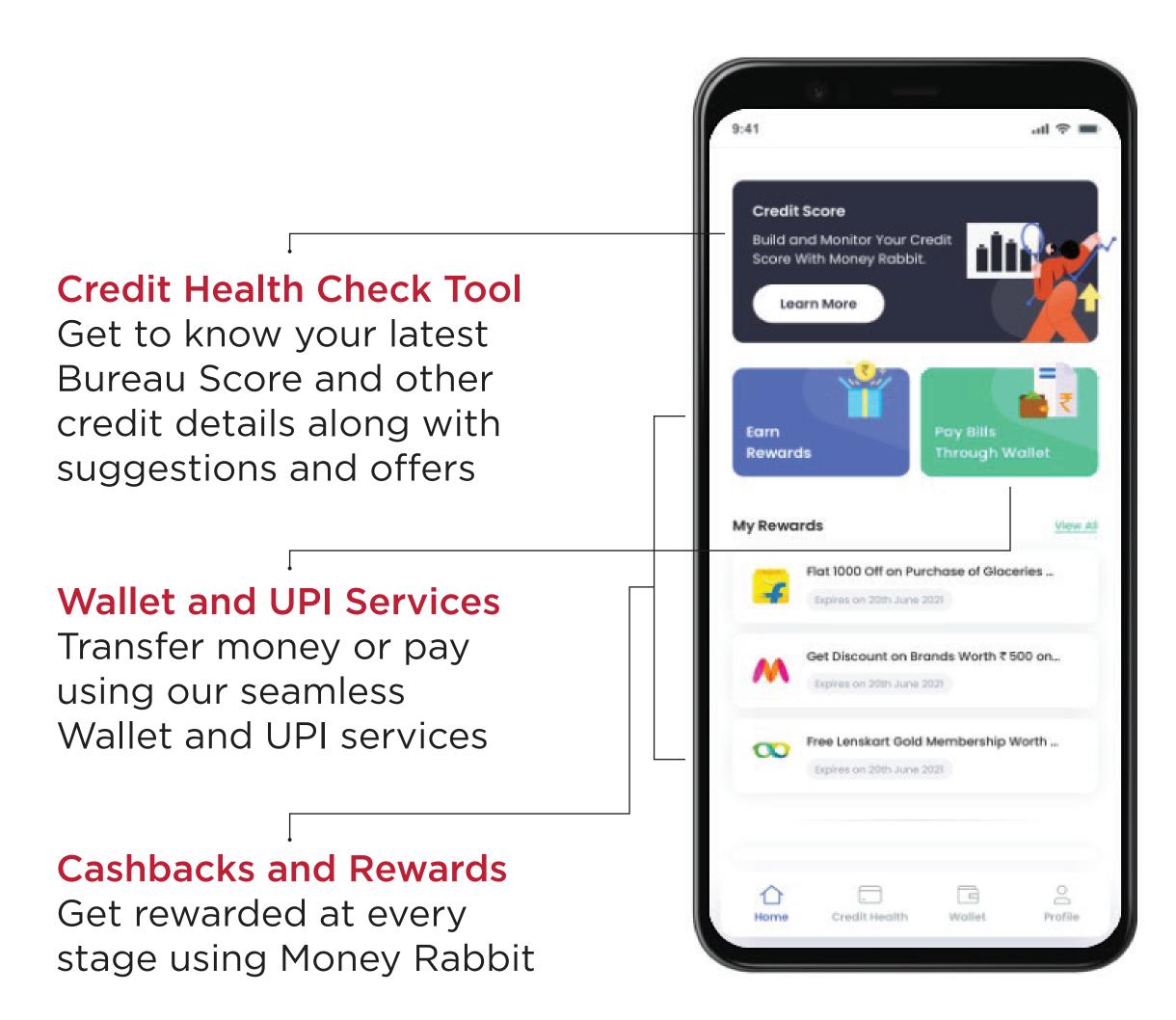
Get a chance to unlock additional earnings through referral and promotion programs

#### **Case-basis updates**

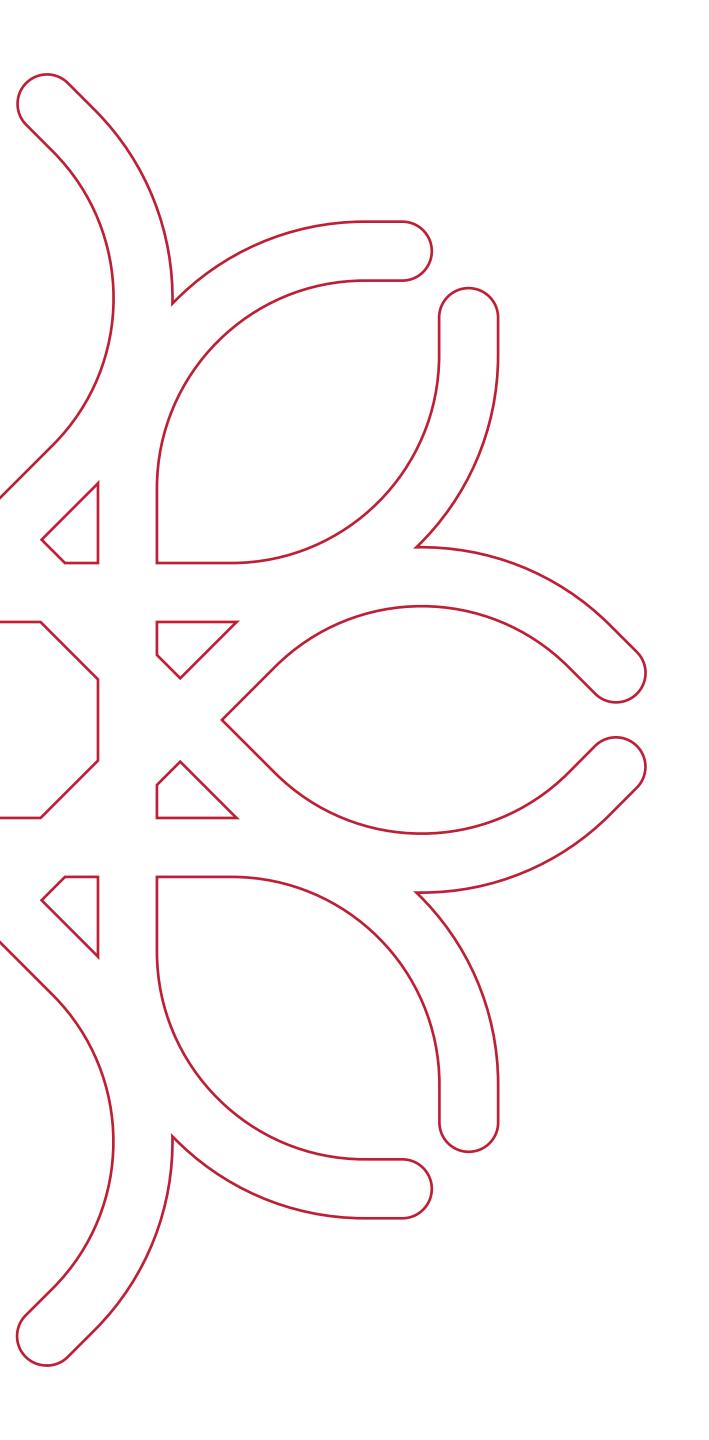
Dhanvarsha partners can gain access to individual cases and track their approval or rejection.



# **Money Rabbit:** Dhanvarsha's Omni Channel Digital Platform for MSME's and Blue-Collar Work Force



#### **Virtual & Physical Card** Get your own 6 0 personalized Ru-pay card which can be used at any Welcome to Money Rabbit. online/offline merchants Police Constitution Micro Loans 4100 XXXX XXXX 3575 Get loans up to INR 20,000/- @ 24% ₹ XXX.XX © View Balance interest without any manual intervention in 5 minutes Next Installment **EMI Amount** Due Date Due Date **Easy Tracking and** ₹ 5,000 16 Jun '21 Repayment **Pay Now** Track your EMIs hassle (f) Unable To Pay the Loan free and pay them on Get Instant Loan Within 5 Minutes time every month



Asset Quality and Risk



# Robust Asset Quality and

### Collection Efficiency



- LAP loans which are part of the legacy book and in run-off mode since Sep'19 are roughly 6.2% of the loan book as on date. We expect LAP loans will conservatively go below 3-4% (or even lower) of the loan book by Mar'23.
- NPAs in the LAP portfolio constitute 55% of total NPAs. The company has reached resolution and expect to close ~ 60-75% of NPAs in the LAP portfolio on or before Mar'23. This translates to resolution of roughly ~35 42% of total NPAs.
- Excluding LAP and Personal loans which are in run-off mode, Gross NPAs would be 0.8% & NNPA is 0.6%.



# **In-House Collection Vertical**

### with Strong Controls

**INR Million** 

Month	Demand raised	Collections received	Prepayments & foreclosure received*	Collection efficiency (%) without prepayments & foreclosures	Collection efficiency (%)
Mar'20	9.9	9.0	18.5	91%	277%
Mar'21	17.0	15.4	10.5	90%	152%
Mar'22	97.2	84.5	161.7	87%	253%

- Collection efficiency exceeds 100% after considering pre-payments & foreclosures on the gold loan book.
- It's important to note that pre-payments & foreclosures is a regular feature in the gold loan business and customers endeavor to repay ahead of time to release the asset.
- Experienced in-house collection management team comprising specialized legal resources and tele-callers.
- Wide network of arbitrators and empaneled lawyers with expertise in loan recovery to manage the portfolio collection efficiency.

<sup>\*</sup>Prepayments and foreclosures resulting from gold finance customer early redemptions and run down of 2017-2018 LAP loan pool as company had guided for



### Risk and Governance

#### Risk mitigated portfolio approach...

~84% of AUM is backed by MSME Business & Gold loans resulting in robust asset quality

Standardised Branch Assessment Score Card

Cash First Loss Default Guarantee (FLDG) backed Preferred Sourcing Partnerships with lien on partner's fixed deposits

Robust due-diligence process prior to onboarding any Preferred Sourcing Partnership partner

Zero defaults till date on the Preferred Sourcing Partnership business

# ...driven by a team with strong experience in risk and controls



- Mr. Mahendra Servaiya is one of the most experienced members of the core team with 3+ decades of banking experience.
- Last served as AGM in the Credit team of Union Bank.



- Mr. Sunil Ranpara heads Collections with 15+ years of experience in Collections, Recovery & Litigations.
- Prior work experience includes Capital First, HDFC Bank, and Kotak.



- Mr. Parag Shah is the COO with 25+ years of experience in the financial services space in India across risk and operations.
- Leadership experience with marquee lenders such as ICICI Bank, NSE, IDFC Bank and Fullerton India HFC



- Mr. Pramod Pujari has 15+ years of experience across collections, litigation and recovery.
- Seasoned professional in Operational Risk & Internal Audit, Previously worked with RBL FinServe Ltd, Morgan Stanley, Fullerton and Deutsche Bank.



# Comprehensive Risk Management Framework

Action Undertaken >>>	Aspects Covered >>>	Objective Achieved / To Be Achieved
Risk Assessment Framework	Credit, liquidity, solvency, financial, and information security risks	Common standards for management of various risks at portfolio level
Independent unit for internal controls - Standard Assessment of Branch Performance through Branch Control Score Card	Gold loan branches, audit of partners, hind-sighting of traditional business	Branch control score card for objective assessment to aimed to achieve low risk rating
Rigorous review of infant/non-starter	Revised allocation of these cases to sales/credit to resolve	Resolution of ~90% in the quarter of infant/non-starter cases
All embracing LAP collection	Pre-SARFAESI notice for 60+ day delinquent borrowers	Expected higher recoveries on legacy LAP loans
Comprehensive and exhaustive criteria for assessing and onboarding preferred sourcing partners	Revamped FLDG framework and SOP for invocation of FLDG	Zero NPA's from preferred sourcing partners (~26% of loan book)



### Standardised Branch Score Card:

# Mitigate Risk and Maintain Quality Service

# **Standard Branch Audit Score Card Mechanism**

Standard scoring process which follows weighted average mechanism based upon risk rating of 12 comprehensive parameters and 130 checkpoints

RBI tenets, internal auditors and external auditors observations compliant

# Performance Management of Branch to Mitigate Risk

Evaluate the branch process and internal controls

Prescriptive and corrective action driven

Audit is comprehensive, detail-oriented and full-scale for all loan accounts



Objective

**Standardised** 

**Evolving & aligned to Growth** 

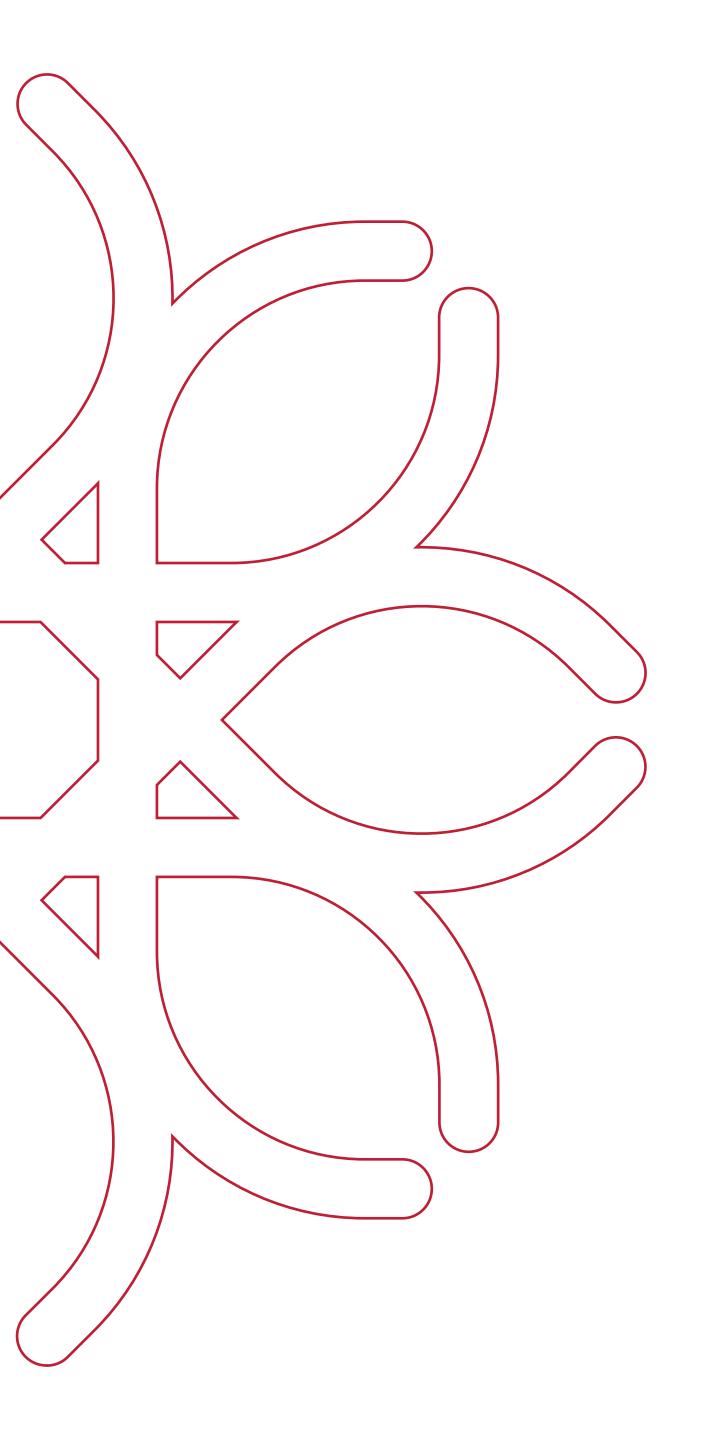
**Centralized Monitoring** 

Branch Score Matrix		
Risk	Rating	
High	C	
Medium	В	
Low	A	

There are 12 risk parameters with 130 checkpoints

All checkpoints are assigned weighted scores to measure compliance

Branch Self Certification Process is additionally applicable to measure risk



Financials



### **Balance** Sheet

INR Million

Balance Sheet	Mar'20	Mar'21	Mar'22
Financials Assets	422.3	1,681.6	4,362.3
Cash and Investments	93.8	684.6	778.2
Gross Loans	372.3	1,044.2	2,937.3
Less: Impairment Loss Allowance	43.8	47.2	46.7
Net Loans	328.5	997.0	2,890.5
Non Financials Assets	62.6	164.0	359.5
Total Assets	484.9	1,845.7	4,721.8
Financial Liabilities	163.1	832.5	2,935.4
Trade payables & Other liabilities	57.7	87.4	452.8
Borrowings	157.4	745.0	2,482.6
Non-Financial Liabilities	9.8	19.5	47.0
Total Liabilities	173.0	852.2	2,982.4
Equity Share capital	135.0	152.9	177.6
Other Equity	176.8	840.7	1,561.7
Total Equity	311.9	993.6	1,739.4
Total Liabilities and Equity	484.9	1,845.7	4,721.8

- Strong liquidity profile coupled with an un-levered balance sheet will support higher disbursement trajectory.
- Company anticipates continued robust loan growth in FY'23, with substantial customer addition, profitability, and enhanced capital efficiency.

<sup>\*</sup>Standalone results



### Income Statement

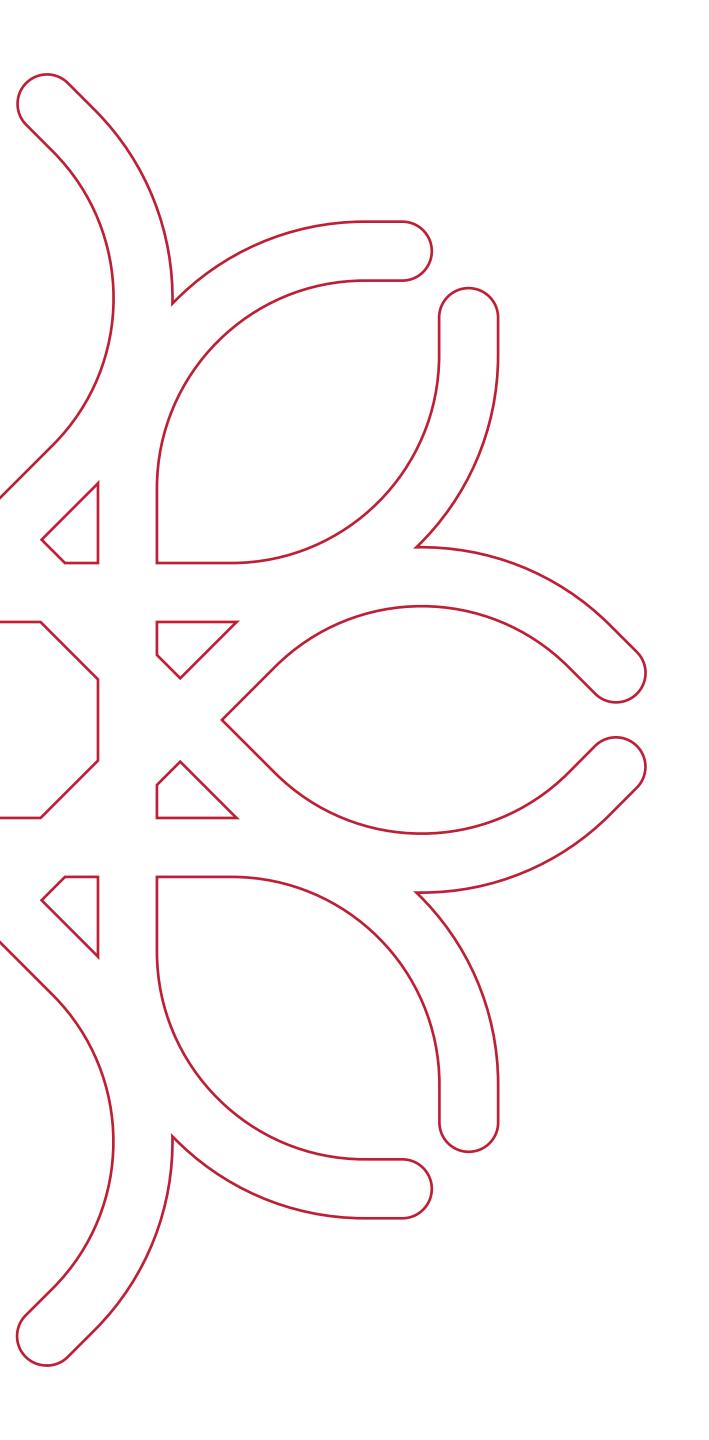
#### **INR Million**

Income Statement	Mar'20	Mar'21	Mar'22
Interest Income	64.1	122.2	454.6
Less: Finance Cost	16.8	42.3	243.5
Net Interest Income	47.3	79.9	211.1
Fee & Other Income	126.0	121.9	245.9
Operating Expenses	120.2	184.5	350.2
Profit Before Tax	55.8	17.3	106.7
Less: Tax	14.8	10.5	33.0
Profit for the period	40.9	6.8	73.7

<sup>• 516%</sup> y-o-y increase in profit, driven by healthy disbursement trajectory and increasing operating efficiency.

 Investments in technology and branch infrastructure starting to bear fruit with improving efficiency evident in lower cost to income ratio at 50%.

<sup>\*</sup>Standalone results



Governance & Mission



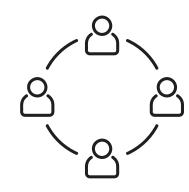
# We don't just Lend Money. We Enable Businesses by Lending 'Hand', 'Head' & 'Heart'



We are true business partners to our customers



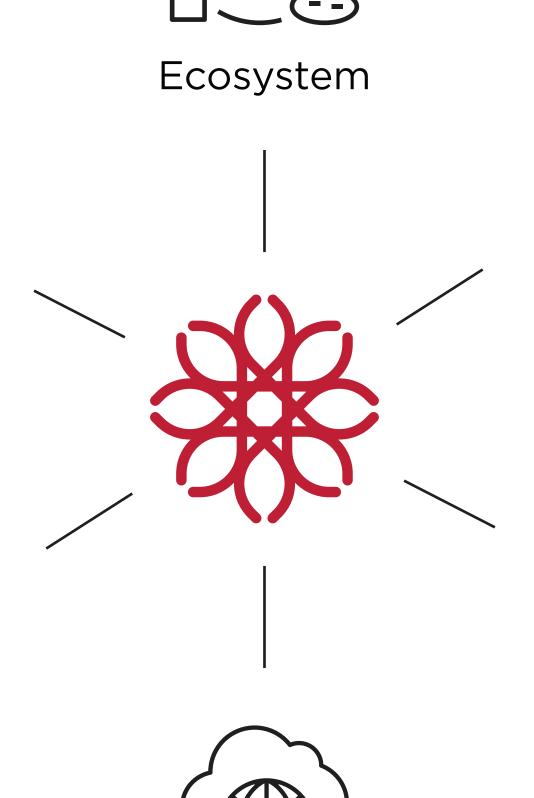
For us, business are communities first. We help building 'Social Capital'



We give equal importance to both 'Social' & 'Capital'







Technology





Platforms



# Incremental Impact Achieved

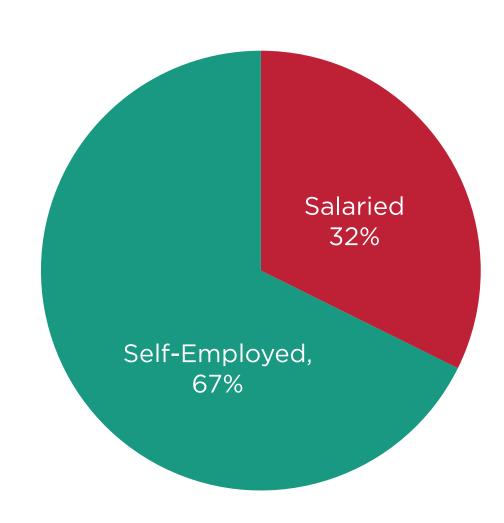
## in Solving Access to Credit

Borrowers

Percentage of Loan Disbursement



Split by Occupation



Inclusivity

New to Credit Borrowers

12,900+

Cumulative Borrowers: Non-Tier 1 Location

26,400+

Livelihoods Improved

~1,77,000+

## Focus on Governance



#### Independent and Eminent Board Comprising of Industry Stalwarts

#### Rakesh Sethi

Non-Executive Chairman

Past experience:

Over 38+ years of experience, Ex CMD of Allahabad Bank, ED of PNB

#### **Nirmal Momaya**

**Independent Director** 

Past experience:
Entrepreneur with
26+ years of experience.
BoD at Camlin
Life Sciences

#### **Atwood Porter Collins**

Non-executive Director

Past experience:

Global Portfolio Manager. 22+ years of global investment experience. Co-founder Seawolf Capital.

Partner at FrontPoint – featured in the book & movie 'The Big Short' foraccurately predicting 2008 global financial crisis

#### Rajiv Kapoor

Non-executive Director

Past experience:

Past Experience Former Senior Executive at VISA Inc with 36+ years of experience in corporate advisory, consulting, sales and marketing

#### **KP** Raghuvanshi

**Independent Director** 

Past experience:
Past Experience
1980 batch IPS O‰cer.
Served as Commissioner
of Police (Thane) from 2011-14.
Currently Strategic Advisor.

#### **Abha Kapoor**

**Independent Director** 

Past experience:
Entrepreneur with
26+ years of experience.
BoD at Quint Digital
Media

#### **Geetu Verma\***

**Independent Director** 

Past experience:
Global Business Leader
with 30+ years of
experience.

BoD at Philips India Board

#### Minaxi Mehta

Non-executive Director

Past experience:

Philanthropist serving as Director Minaxi Mehta Welfare Foundation Member – Management Committee Shri Vile Parle Kelavani Mandal

#### Rohan Juneja

Managing Director & CEO

Past experience:

An investment banker, hedge fund manager and Head of Strategy & Research for an HFC and NBFC with 17+years of experience, in India and USA

#### Karan Desai

Wholetime Director & CBO

Past experience:

Ex-investment Banker with 15+years of experienceacross Bank of America, PwC and Centrum Capital

#### **Statutory Auditor**

Bansal Bansal & Co.

#### **Concurrent Auditor**

**Grant Thornton** 

#### **Secretarial Auditor**

Bhandari & Co.



### Led by a Professional Management Team...



Rohan Juneja

Managing Director & CEO

- 17+ years of experience, in India & US.
- An investment banker, hedge fund manager and Head of Strategy & Research for a HFC and NBFC



Karan Desai

Chief Business Officer

- Ex-investment banker with 15+ years of experience
- Previously worked at Bank of America, PwC and Centrum Capital



Parag Shah

Chief Operating Officer

- 17+ years exp. at NSE, IDFC Bank and Fullerton India HFC
- Strongly skilled in credit, risk, business operations, product & partner management.



Sanjay Kukreja

Chief Financial Officer

- 27+ years experienced professional
- CA with 27+ years of experience in FP&A, Profit Center Operations, Taxation & Budgeting etc



Mahendra Servaiya

Chief Credit & Risk Officer

- 32+ years of experience
- Previously worked in the credit team of Union Bank of India for heading the South Mumbai division



Sunil Ranpara

Collections Head

- 15+ years of experience across collections, litigation and recovery
- Previously worked with Capital First,
   Kotak Mahindra Bank and HDFC Bank



### ...who bring Substantial Experience in the Financial Services Space



Lalit Chendvankar
Chief Compliance Officer

16+ years robust experience in handling Mergers & Acquisitions, IPOs, Corporate Restructuring, Corporate Advisory Services, Private Equity investments and Foreign Investments.



Namita Pradhan

Human Capital Management

- 6+ years a seasoned HR professional
- Previously associated with Oberoi Realty



**Gaurav Bhargava** 

Business Head - Gold Loans

- 16+ years in the BFSI sector
- Seasoned professional in has been instrumental in setting up the Gold loan business at Unimoni and Dhanvarsha



Priyanka Singh
Chief Impact Officer

- 9+ years of experience
- Previously worked with Faircent,
   JP Morgan Chase and
   Willis Towers Watson



Pramod Pujari

AVP - Internal Controls

- 15+ years in Audit & Controls in BFSI sector
- Seasoned professional in Operational Risk and Internal Audit, Previously worked with RBLFinServe Ltd, Morgan Stanley, Fullerton and Deutsche Bank



**Sunil Prasad** 

Technical Architect

- 10+ years in the BFSI sector
- Headed and delivered technology projects in fintech spanning payments, lending and investments at FtCash and Liquiloans



### Dhanvarsha is Backed by a

# Promoter Group with Rich Heritage



#### About the group

- Wilson Group's history traces back up to Pre-Independence
- Diversified conglomerate headquartered in Mumbai with interest and investments across education, philanthropy, retail MSME lending, institutional broking and advisory services, angel investing, and sustainable water infrastructure projects.

#### Initiatives funded and supported by the group:

- Minaxi Mehta Welfare Foundation
- Conscious Labs Pvt. Ltd.
- Thankfulness Research and Development Foundation
- Shri Vile Parle Kelavani Mandal

#### Group's businesses



Dhanvarsha Finvest Limited is a Bombay Stock Exchange Limited listed NBFC provides credit to the underbanked MSME sector in India



Wilson Financial Services is a boutique institutional broking & advisory platform, with a special focus on Indian Capital Markets

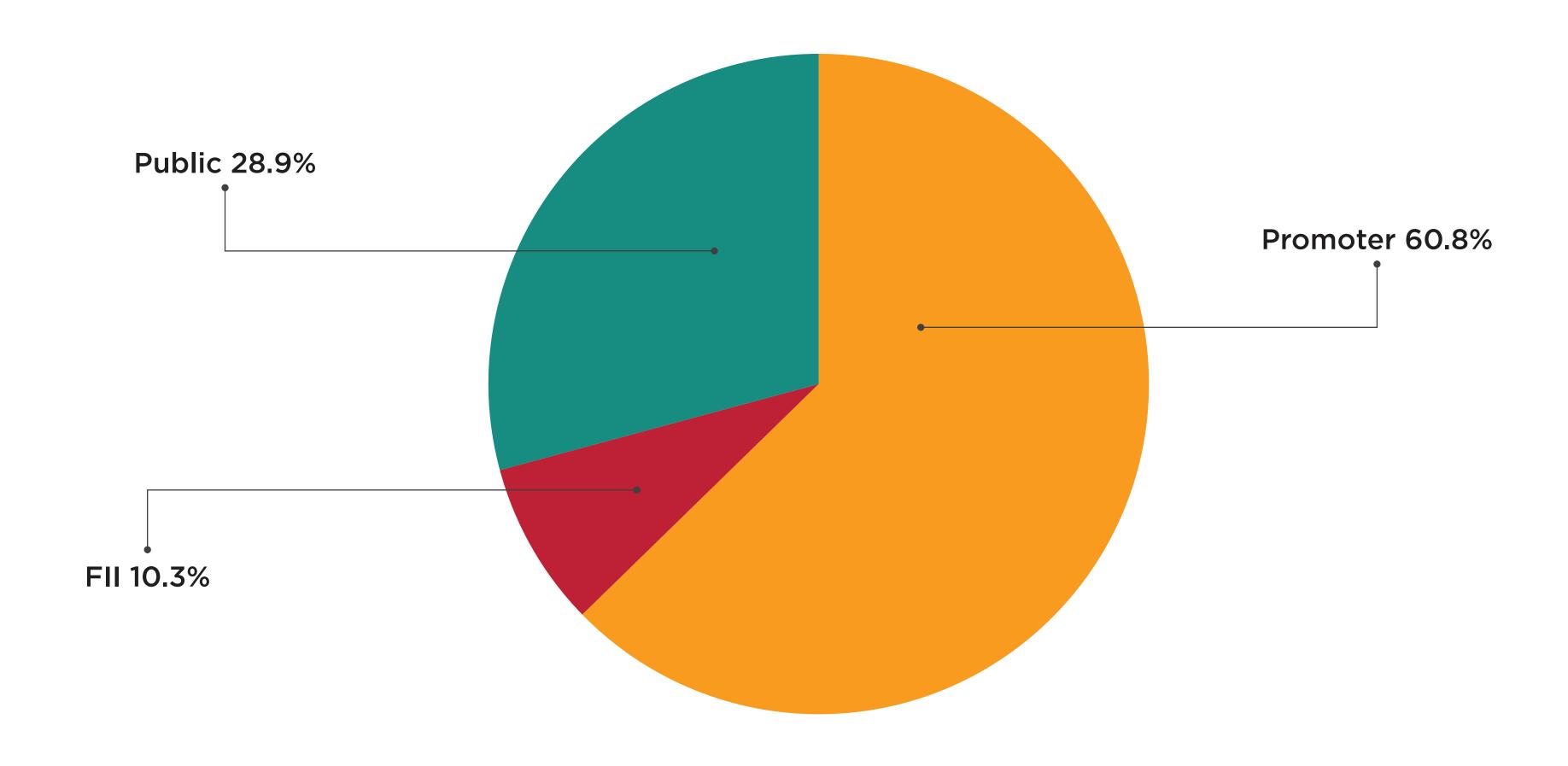


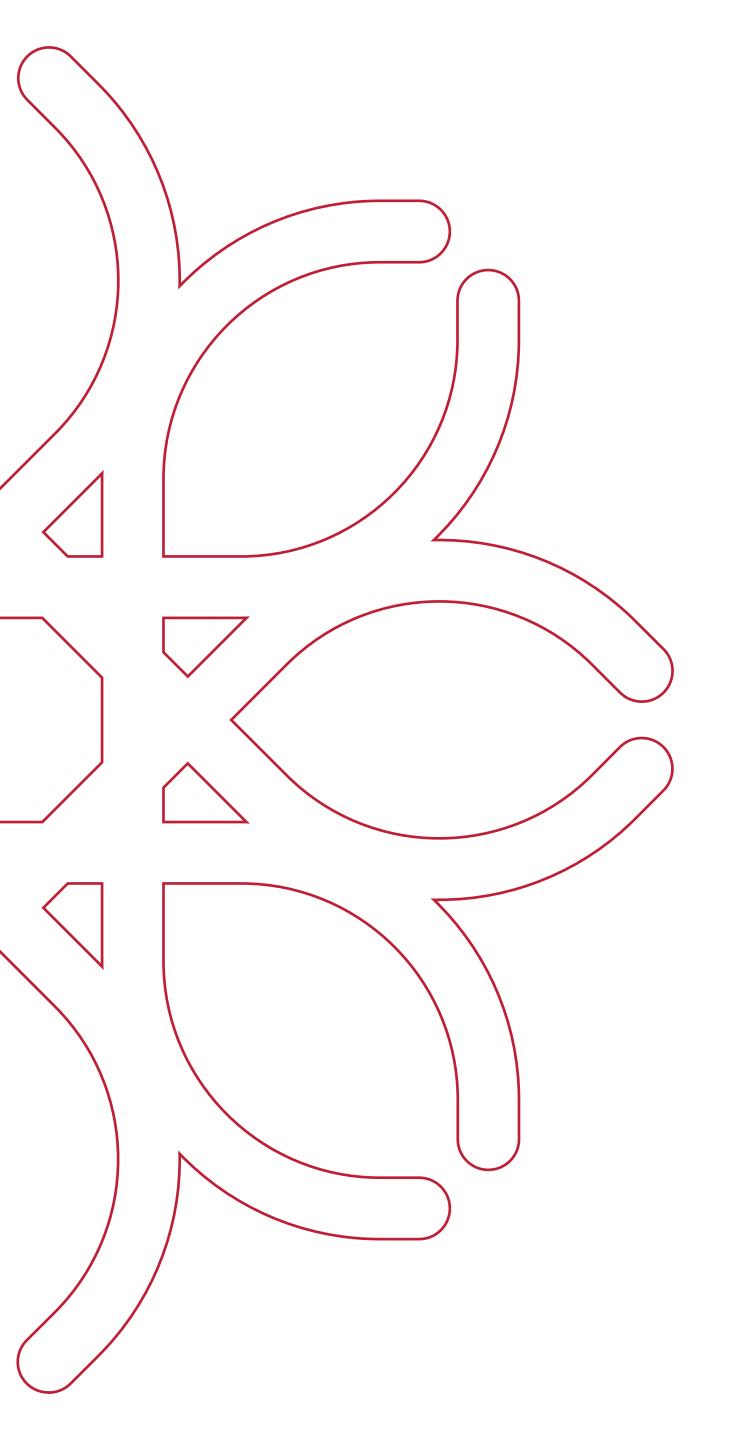
exerFIT® is an aspirational nutrition and nutraceuticals brand for people who desire to lead an active and healthy lifestyle



# Shareholding Pattern

### Substantial management ownership in the company





Thank You