

21st October, 2016

The Secretary	The Secretary
BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers	Exchange Plaza
Dalal Street	Bandra Kurla Complex (BKC)
Mumbai – 400001	Bandra (east)
	Mumbai – 400051
Scrip Code No-539844	Symbol: EQUITAS

Dear Sirs,

Sub: Intimation of information under Regulation of 46 of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015

We wish to inform you that pursuant to the above Regulation, the presentation on financial results for the quarter ended 30<sup>th</sup> September, 2016, to be made to the analysts or institutional investors is attached. The same has been disclosed on the website of the Company.

Thanking you,

Yours Faithfully,

For Equitas Holdings Limited

Mayorshel

Jayashree S Iyer Company Secretary



#### EQUITAS HOLDINGS LIMITED

(Previously known as Equitas Holdings Private Limited)



# Equitas Group Investor Presentation Q2FY17





## Mission

#### **Empowering through Financial Inclusion**

## Vision

#### To Serve 5% of Indian Households by 2025

### Values Fair and Transparent





#### Governance

Governance is not about having a majority Independent Board

Governance is not about having various Committees

Governance is not about being compliant with various regulations

Governance is not about not doing anything wrong

Governance is about being completely fair and totally transparent every time and everyone we deal with Governance is a *Way of Life* 





#### GOVERNANCE AT EQUITAS

Governance at Equitas is all about upholding highest values of Fairness and Transparency in all that we have done through the years

Some examples:-

- I. Our first Micro Finance (MFI) loan in 2007 was priced at 25.5% (all inclusive) when the market rates were around 40%
- II. First MFI in the world to disclose the all-inclusive reducing balance rate in the loan passbook
- III. We have never earned commission on compulsory insurance of credit shield and property/vehicle insurance since it is not fair to earn money on an insurance we force the customer to take to protect our interest

(The potential commission is about 10% of our annual profits which gets passed on to customers by way of reduced premium)

IV. Customer Friendly Repayment Policy (CFRP) supports borrowers in their times of difficulties, helps them postpone instalments and waivers in deserving cases



- V. Within 2 months of commencement, initiated an informal credit bureau for all MFIs in Tamil Nadu
- VI. Within 10 months of commencement, initiated steps for aggregating data of all MFIs in the country for credit referencing
- VII. Amongst principal movers behind the setting up of MFIN, the MFI Association, modelled on self driven code of conduct and its first Vice President with Mr. Vijay Mahajan as the President
- VIII. Principal mover behind enabling High Mark become the first functional Credit Bureau for the MFI sector in India
- IX. Was the first MFI in India to contribute data to Bureau and use reports from Bureau for credit decisions





- X. Unique 'sticker-receipt' system which works at 6 Sigma level efficiency ensuring customer money are properly accounted
- XI. ESOP for all staff right from 2007 and an array of over 35 benefits for employees supporting their motivational to emergency needs
- XII. Log-in provided to all lenders (up to the NBFC period) enabling lenders to view all contracts secured to them, do KYC checks, track repayments and overdue positions at their convenience
- XIII. Log-in provided to all investors (up to listing) enabling investors get access to full and comprehensive monthly financial information
- XIV. Uploading of quarterly results in the web-site right from beginning
- XV. Was Clause 49 compliant right from July 2007 the first Board meeting date





XVI. Founded Equitas Trust within 2 months of commencement

XVII.High Governance at Trust also:

- > Charter designed to protect the Trust from any control / influence by the founder
- High quality Trustees taken on board
- Setting aside 5% of profits on a quarterly basis to carry out CSR activities





Commitment to our investors

• Equitas to generate sustainable RoAs and RoEs by being the most efficient organisation in the market rather than by charging off from the customer





#### BENEFITS OF GOVERNANCE

- Forms the core of the Organisation, binding the staff to common values, ethics and culture
- Board members who are from outstanding backgrounds and who derive personal satisfaction in contributing to the growth of the Organisation
- Practically no staff turnover from the mid to senior management
- Pride of association and Pride of performance

### .... Leading to





#### **Results of Governance**

Role model MFI in the country

RBI's 2011 regulatory framework for MFIs strikingly similar to the practices of Equitas right from 2007

The only well diversified MFI

The only SFB which did not employ consultant either for submitting application form to RBI or post receiving 'in-principle' license

The first SFB to list and as a no-promoter entity

And finally The first to commence Banking operations in under one year of 'in-principle' license





## **Equit**as

## Where Governance is a Competitive Advantage





#### Transformation to a Bank

Merger of Subsidiaries Equitas Microfinance Limited & Equitas Housing Finance Limited merged into Equitas Finance Limited	Conversion to Equitas Small Finance Bank Equitas Finance Limited converts into the SFB and banking operations starts on 5 <sup>th</sup> September 2016	Replacement of High Cost Debt Rs.4,400 crore raised prior to bank conversion through NCDs, CPs and bank loans to replace high cost borrowings	Operationalized 3 new Bank Branches ESFB starts operations with 3 new liability branches. Plans are underway to add the balance 409 by Q1FY18
<b>Bank Treasury Active</b> Rs.2,000 Cr of SLR & CRR funds deployed. Rs.7 Cr PSLC fee income earned in September 16	Transition to Bank Provisioning Norms Adopted NPA & Standard Asset provision norms applicable to banks. Additional NPA provision & Floating provision of Rs.19 crore each to enhance PCR	<b>Leadership team on board</b> Key functional and regional teams 'on board' to drive operations and sales	Banking Technology in place Core banking and other critical technology components operationalized
			FUD



#### Transition impact as a Bank

> One-time bank transition impact is on account of Pre-closure charges on term loans repaid, NPA transition to 90 day norms, negative carry on Cash held prior to Bank conversion while credit is on account of Standard Assets provision reversal on incremental asset growth in H1FY17 over Q4FY16.

Recurring impact is on account of Staff cost, Rent & related costs to the extent incurred, Depreciation on Core Banking & related IT Assets, negative carry on SLR & CRR, Advertisement & Brand Promotion etc., while credit is on account of reversal of Treasury Income.

Particulars	Q1FY17	Q2FY17	H1FY17
One-time impact, net of Tax	-	13.41	13.41
Recurring impact, net of Tax	3.27	10.64	13.91
Total impact on PAT	3.27	24.05	27.32





#### Transition impact as a Bank [contd.]

#### Rs. Cr

SFB level	Q1FY17	Q2FY17	H1FY17
PAT reported	62.82	47.14	109.96
PAT grossed up for One-time impact	62.82	60.55	123.37
RoA reported	3.88%	2.40%	2.83%
RoA ex. One-time	3.88%	3.08%	3.18%
RoE reported	16.19%	9.79%	13.86%
RoE ex. One-time	16.19%	12.58%	15.55%
EHL Consolidated level	Q1FY17	Q2FY17	H1FY17
PAT reported	61.17	46.35	107.52
PAT grossed up for One-time impact	61.17	59.76	120.93
RoA reported	3.69%	2.32%	2.74%
RoA ex. One-time	3.69%	2.99%	3.08%
RoE reported	14.21%	8.67%	12.23%
RoE ex. One-time	14.21%	11.18%	13.76%





# **Consolidated Financial Overview**





#### Financial Overview – Q2FY17

Rs.1,544 Cr Disbursement	Rs.46.4 Cr [Rs.60 Cr] PAT	Rs.7,079 Cr AUM	Rs.200 Cr [Rs.211 Cr] NII
1.17% Net NPA	10.04% [11.01%] NIM	2.32% [2.99%] ROA	8.67% [11.18%] ROE

Figures inside '[]' represents numbers before reckoning One-time bank transition impact





#### Performance Overview – Q2FY17

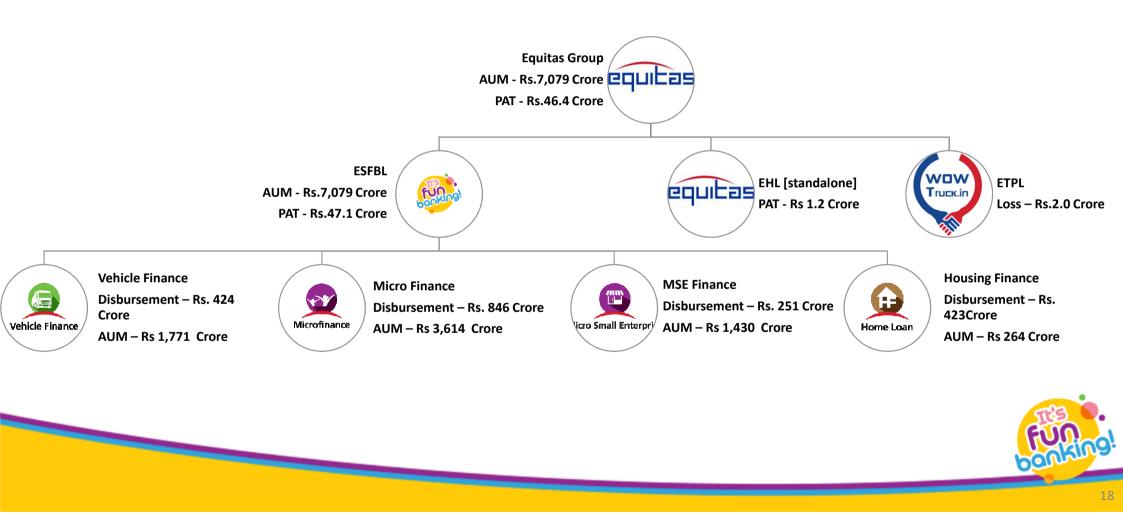


- Disbursement Rs.1,544 Crore in Q2FY17 vs. Rs.1,206 Crore in Q2FY16
- Total AUM Rs.7,079 Crore in Q2FY17 vs. Rs.4,892 Crore in Q2FY16
- NII Rs.200.6 Crore for Q2FY17 vs. Rs.142.8 Crore for Q2FY16
- PAT Rs.46.4 Crore for Q2FY17 vs. Rs.39.9 Crore for Q2FY16
- Assets to the extent of Rs 842 Crore securitized during Q2FY17 as a run-up to Bank conversion





#### Financial Overview – Q2FY17





# **Consolidated Financial Performance**



#### Balance Sheet – Consolidated – as of September 16

225

Rs. Cr

Particulars	September 16	September 15	YoY Growth	June 16	QoQ Growth	March 16
Capital & Liabilities						
Share Capital	336.96	269.34	25.10%	335.74	0.36%	269.92
Reserves & Surplus	1,837.65	980.03	87.51%	1,766.26	4.04%	1,071.43
Net Worth	2,174.60	1,249.37	74.06%	2,102.00	3.45%	1,341.35
Borrowings	6,152.77	3,677.84	67.29%	4,151.83	48.19%	4,683.28
Other Liabilities & Provision	886.38	286.10	209.82%	512.14	73.08%	481.91
Total	9,213.75	5,213.31	76.74%	6,765.97	36.18%	6,506.54
Assets						
Cash and Bank Balance	734.65	432.42	69.89%	483.96	51.80%	946.97
Investments	1,821.72	15.00	12044.81%	38.97	4574.11%	11.87
Loans O/s	5,654.81	4,469.29	26.53%	5,710.29	-0.97%	5,070.21
Fixed Assets	161.13	49.17	227.74%	67.88	137.39%	65.78
Other Assets	841.44	247.43	240.06%	464.87	81.00%	411.71
Total	9,213.75	5,213.31	76.74%	6,765.97	36.18%	6,506.54
AUM [On Book + Off Book]	7,078.72	4,892.27	44.69%	6,558.91	7.93%	6,124.72





#### Profit & Loss – Consolidated – Q2FY17

Rs. Cr

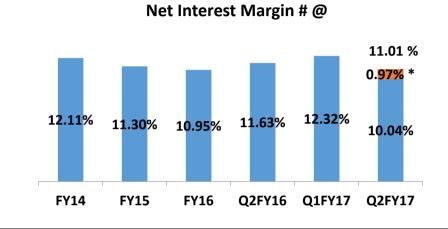
Particulars	Q2FY16	Q2FY17	YoY %	Q1FY17	QoQ %	H1FY17	FY16
Interest Income	245.74	356.14	44.92%	325.85	9.30%	681.98	1,013.69
Finance Cost	102.92	155.58 *	51.16%	121.55	28.00%	277.13	435.96
Net Interest Income	142.82	200.56	40.43%	204.30	-1.83%	404.86	577.73
Other Income	17.83	66.70 #	274.00%	22.99	190.09%	89.69	101.18
Net Income	160.65	267.26	66.36%	227.29	17.58%	494.54	678.91
Operating Expenses	85.13	140.80	65.40%	113.39	24.17%	254.19	359.68
Profit before Provisions	75.52	126.46	67.44%	113.90	11.02%	240.36	319.23
Credit Cost	13.79	52.77 #	282.67%	17.56	200.50%	70.32	59.11
Profit Before Tax	61.73	73.69	19.37%	96.34	-23.51%	170.03	260.12
Provision for Taxation	21.80	27.34	25.43%	35.17	-22.24%	62.51	92.98
Profit After Tax	39.93	46.35	16.06%	61.17	-24.24%	107.52	167.14

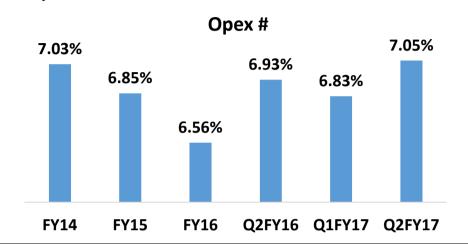
\* Finance Cost includes pre-closure charge on Term Loans repaid - Rs.11.1 Crore

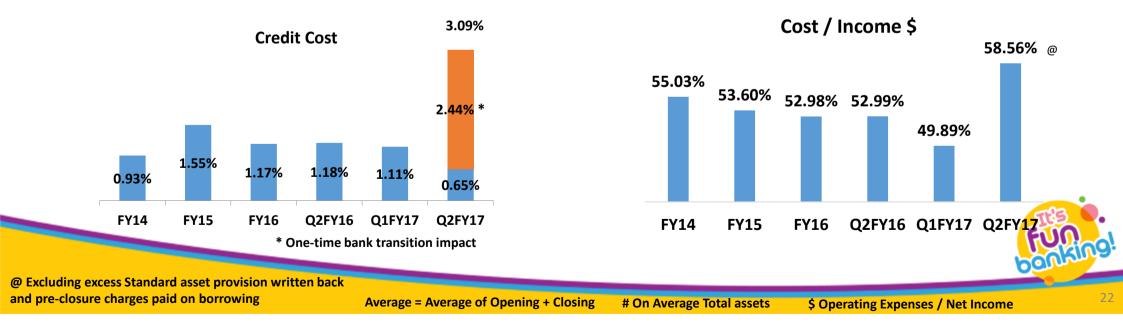
# Other income includes Standard Assets Provision reversal of Rs.37.9 Crore and Credit Cost includes additional NPA provision and Floating Provision of Rs.38.1 Crore



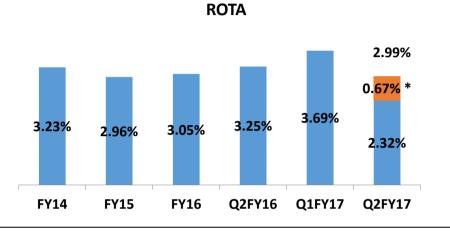
#### **Consolidated - Key Ratio**



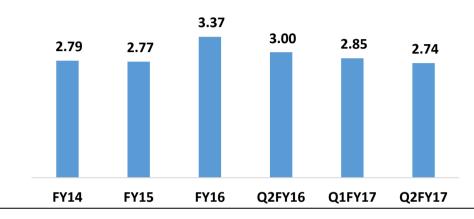




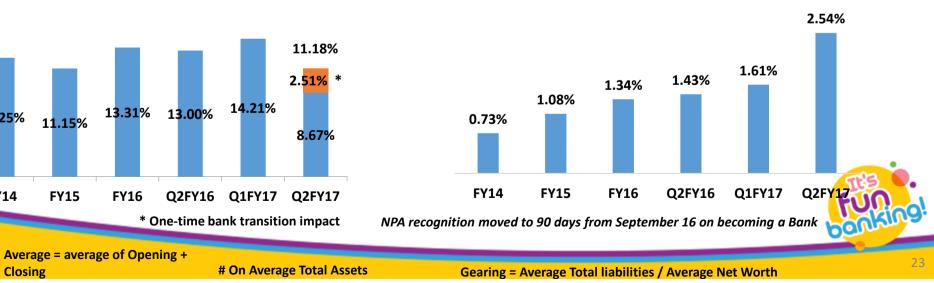
Consolidated - Key Ratio [contd.]



Gearing [No. of times]



**GNPA** 



ROE

1<mark>2.25</mark>%

FY14

Closing

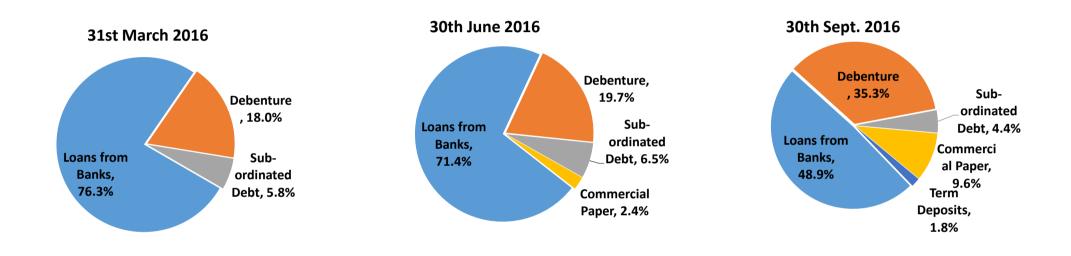
\*\* On Average Net Worth

11.15%

FY15



#### Borrowings profile

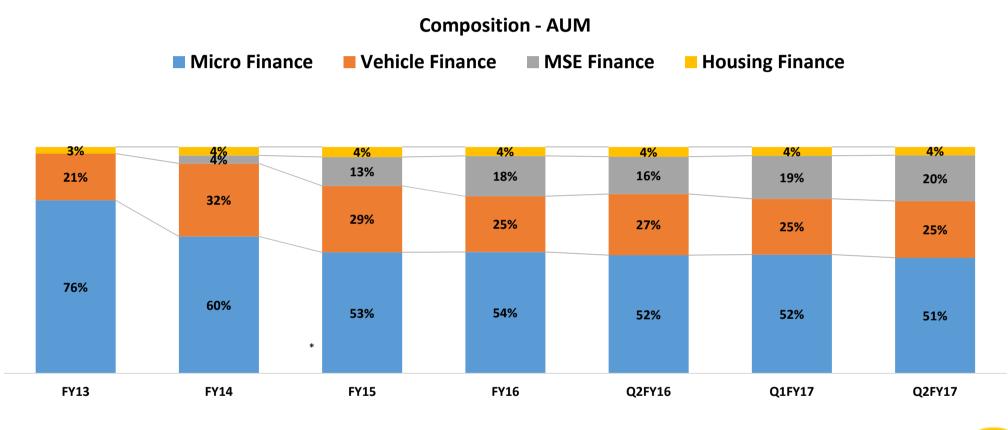


- Rs.1,518 Crore of bank loans have been pre-closed in Q2 through new issuance of NCDs and CPs.
- Term Deposit proportion to increase as mobilisation of Bulk Deposits pick up.





#### Business Overview – a diversified portfolio



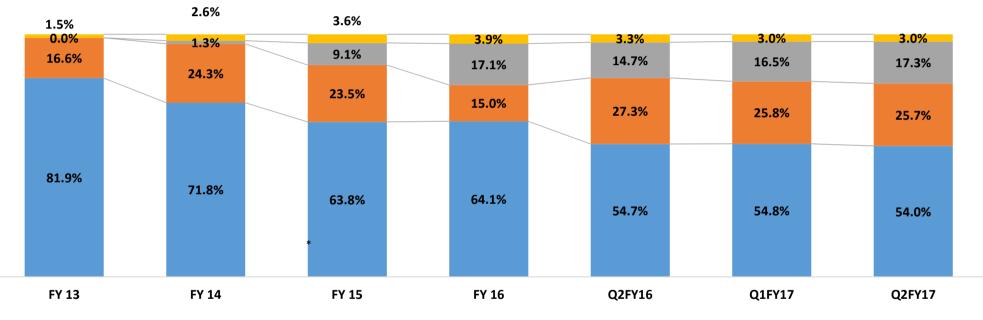




#### Business Overview – a diversified portfolio

#### **Composition - Interest Income**

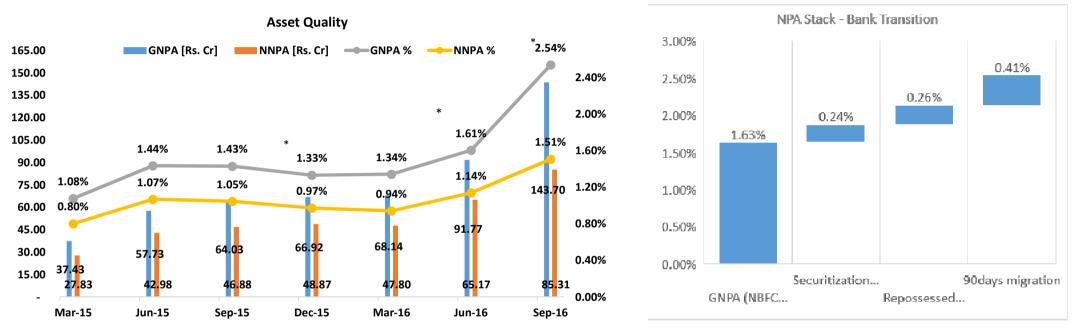
■ Micro Finance ■ UCV ■ MSE ■ Housing Finance







#### NPA Movement – September 16



#### UCV & MSE portfolio

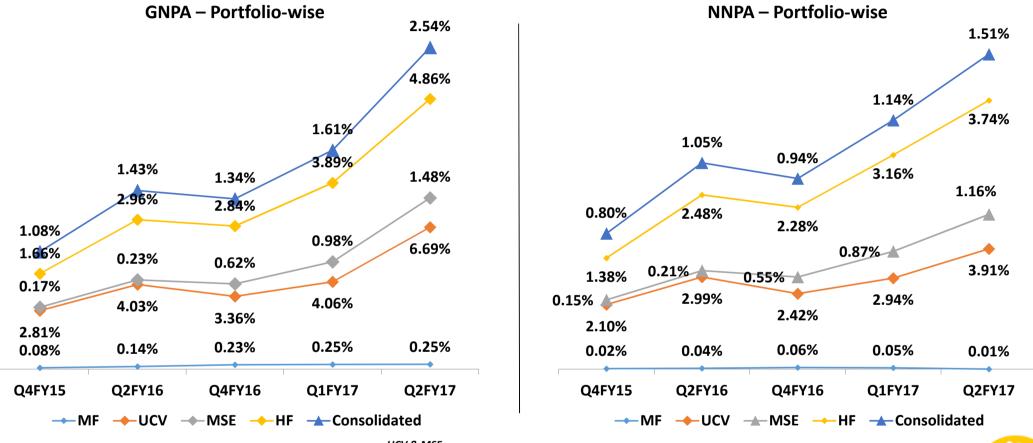
NPA recognition moved to 90 days from September 16 on becoming a Bank while it was on 4 months for Q1FY17 vs. 5 months in FY16 as an NBFC. Further, repo assets form part of NPA as a Bank, while as an NBFC, it was reflected as part of Current Assets. Securitisation of portfolio in Q2 also had an impact on GNPA %.

GNPA as of June 16 was 1.61%, which on a like-to-like basis, stands at 1.63% as of September 16. GNPA as per Bank norms is 2.54%.





GNPA & NNPA – Portfolio-wise



#### UCV & MSE

NPA recognition moved to 90 days from September 16 on becoming a Bank while it was on 4 months for Q1FY17 vs. 5 months in FY16 as an NBFC. Further, repo assets form part of NPA as a Bank, while as an NBFC, it was not reflected as part of Current Assets. Securitisation of portfolio in Q2 also had an impact on GNPA %.



# Equitas Small Finance Bank Limited [ESFBL]

## **Financial Performance Highlights**



Chennai



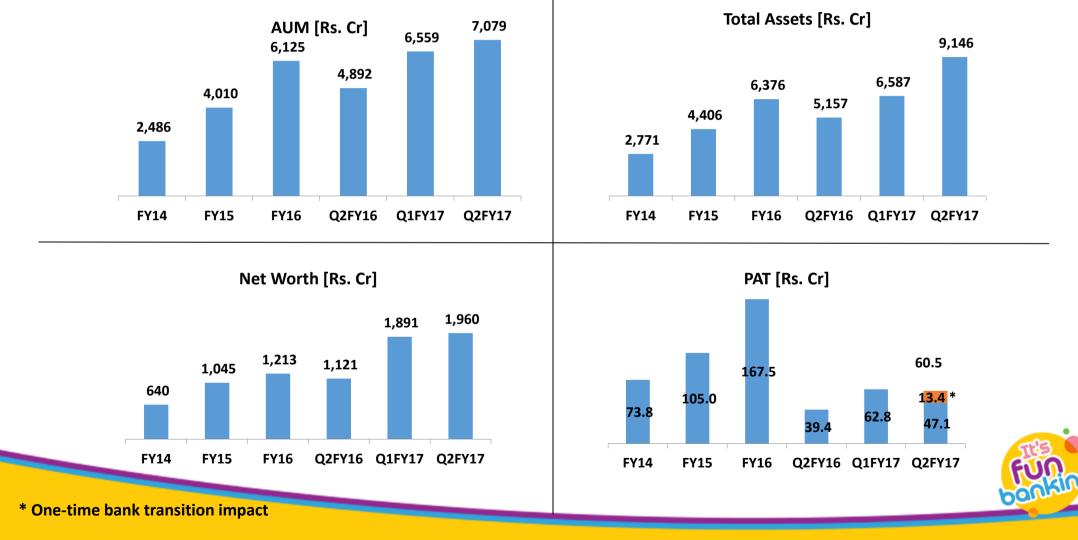
Chennai



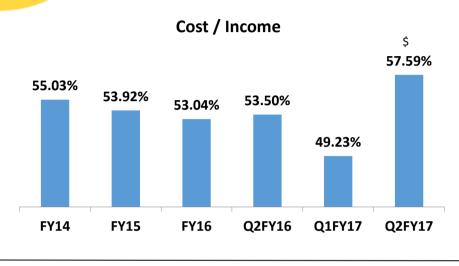
Bengaluru

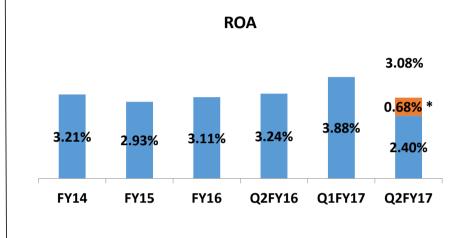


#### Financial Performance Highlights - ESFBL

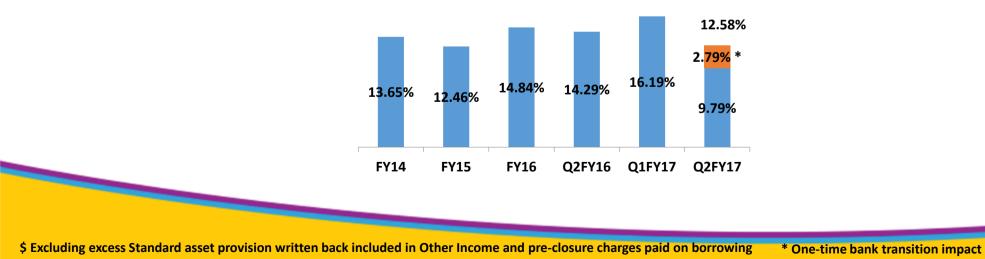


#### Financial Performance Highlights - ESFBL





ROE



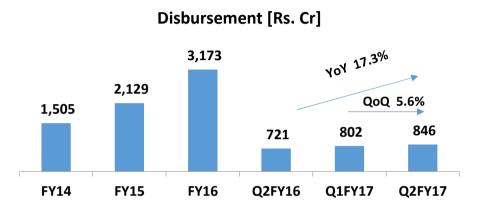


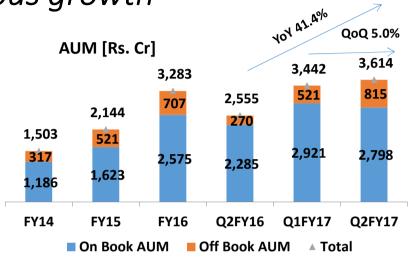
# **Key Performance Highlights**

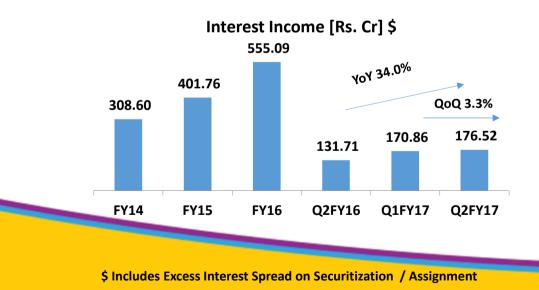


EQUIERS Small Finance Bank

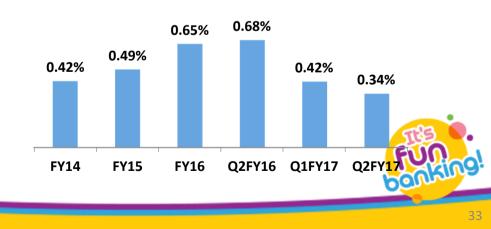
#### Micro Finance – Cautious growth





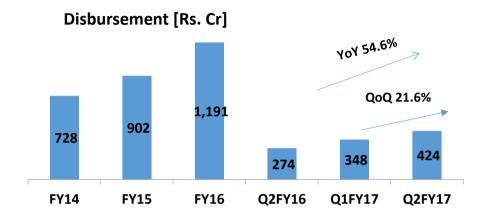


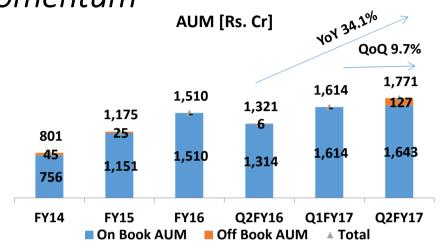


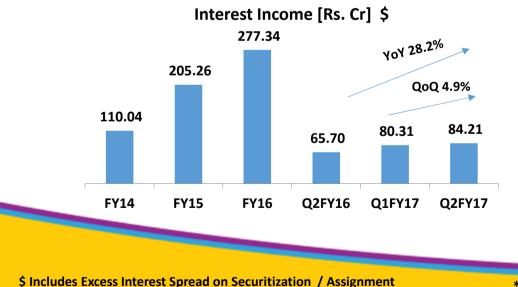


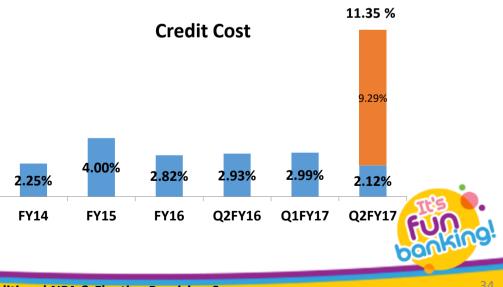


#### UCV – Strong momentum





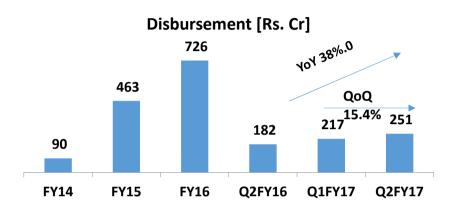


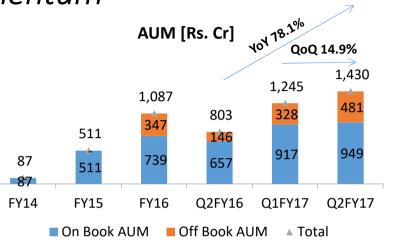


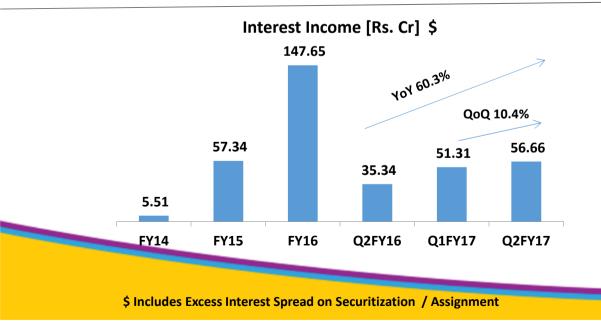
\* Including additional NPA & Floating Provision Coverage

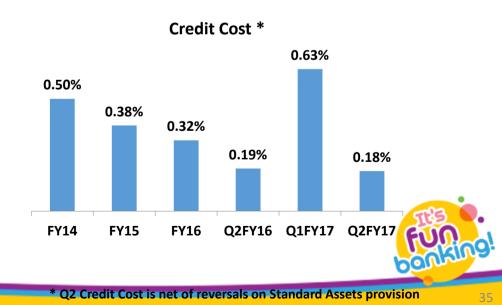


#### MSE – Strong momentum



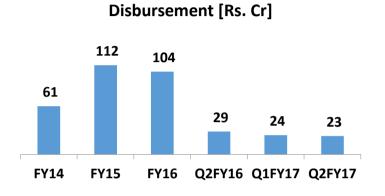




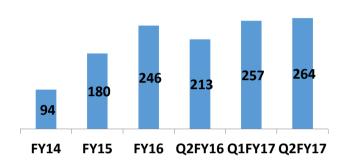


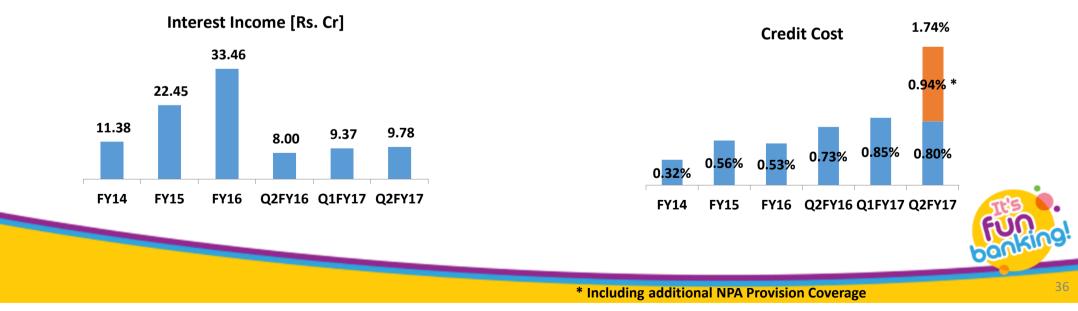


## Housing Finance



AUM [Rs. Cr]





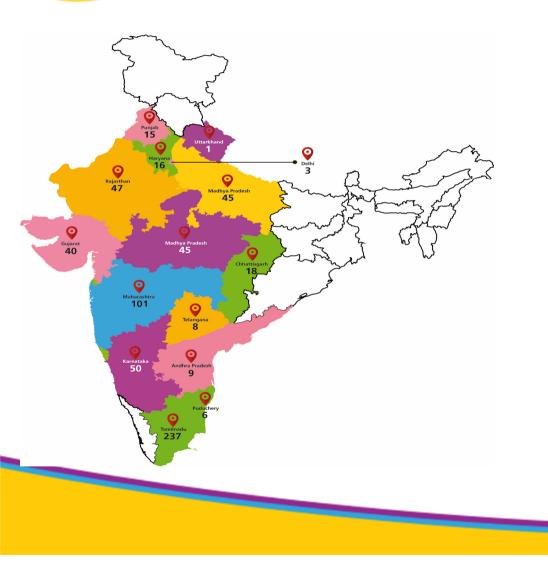


## Equitas Technologies Private Limited [ETPL] - Highlights

Operations started effective middle of Q2 Driver App rolled out. Supplier App likely by January 2017 Off-line operations currently in 3 cities in Tamil Nadu Transactions are only intracity movements and volumes growing steadily Full technology led operations by Q1FY18 Operational revenue Rs.9 Lakh and Net Loss of Rs.202 lakh, including onetime employee separation cost of Rs.100 lakh

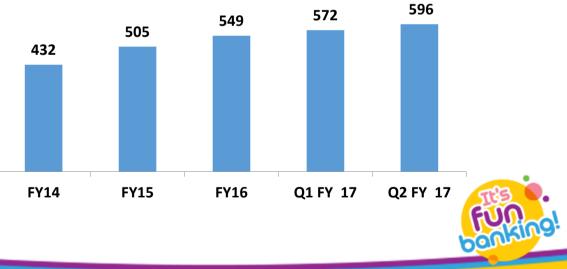


### Presence across India – Equitas Group – Asset branches



Region-wise – No. of Branches as of September 30, 2016							
Particulars	MF	UCV	HF	Total			
South	207	84	19	310			
West	147	54	3	204			
North	53	29	-	82			
Grand Total	407	167	22	596			







## CSR Initiatives – *Social impact continues*





## **Equitas Social Initiatives**

Particulars	FY16	Q1FY17	Q2FY17	Cumulative from beginning
No. of beneficiaries in health camps	864,384	199,024	207,156	4,151,289
No. of spectacles provided [free of cost]	11,690	2,582	2,595	87,827
No. of cataract operations [free of cost]	1,563	370	517	26,995
No. of people trained on cottage livelihood skills	41,268	8,704	9,405	427,598
No. of unemployed youth placed in jobs	26,320	4,865	7,334	71,828
No. of families living on pavements rehabilitated	362	84	107	902
No. of children studying in the 7 Equitas schools	4,142	5,043	5,043	N.A.



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## Health, Skill Training & Placements

- Health
  - 1,064 major operations done under tie up Hospitals, with saving of 61 lakh to members.
  - 500 health camps to screen 70,000 members in a month pan India, cumulatively helped screen 41.5 lakh people
  - Tie-up for discounts in over 900 hospitals
  - Running 15 evening clinics in slums & villages
- Skill Training
  - Skill training is imparted to improve the income earning capacity of members, Equitas has skill-trained 4.27 lakh members till date
- Job Placement
  - Jobs facilitated for over 72,000 unemployed youths

"Eauitas Birds Nest" has moved over 900 homeless families from pavements into homes and mainstreamed them into the society, all these families have since attained self sustenance status









### Equitas Dhanya Kosha- A Food Security initiative

- Operates 24 stores and supports 2,200 Grocery Entrepreneurs in Tamil Nadu
- Margin benefit of ~ Rs.26 lakh passed on to Micro Finance members every month
- Benefits touch 2.25 lakh members
- This initiative is primarily manned by member's family
- Plans to open 2 more stores in FY17









### Equitas Gurukul

- Student strength across 7 schools crosses 5,000
- Teacher student ratio at 1:16
- Teacher's skill workshop conducted
- Inter Gurukul Sports Competition initiated

Location	Sections	Total	Capacity Utilized
Trichy	32	883	90%
Dindigul	25	678	92%
Coimbatore	21	647	107%
Salem	24	717	104%
Karur	29	925	105%
Sivakasi	26	751	109%
Cuddalore	24	442	60%
Total	181	5043	93%







## Annexures & General Information

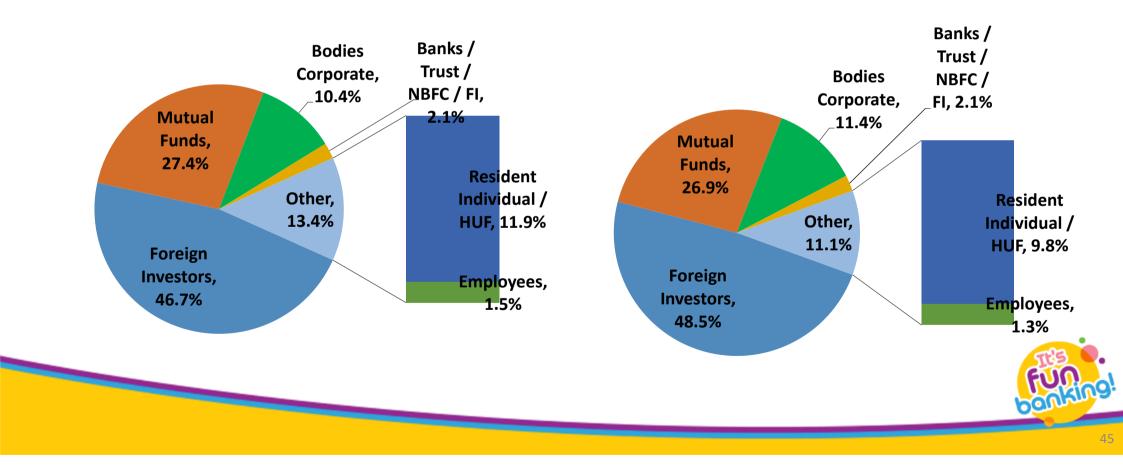




## **EHL - Shareholding Pattern**

### As of October 14, 2016

#### As of July 15, 2016





# Key Indicators – Q2FY17

Profitability [Rs. Cr]	FY13	FY14	FY15	FY16	Q2FY16	Q2FY17	YoY Growth	Q1FY17	QoQ Growth
Gross Interest Income	255	436	687	1,014	246	356	44.92%	326	9.30%
Finance Cost	108	190	295	436	103	156	51.16%	122	28.00%
Net Interest Income	147	246	392	578	143	201	40.43%	204	-1.83%
Other Income	29	48	69	101	18	67	274.00%	23	190.09%
Net Income	176	294	461	679	161	267	66.36%	227	17.58%
Орех	127	162	247	360	85	141	65.40%	113	24.17%
Credit Cost	9	18	50	59	14	53	282.67%	18	200.50%
PBT	40	114	164	260	62	74	19.37%	96	-23.51%
Тах	8	40	57	93	22	27	25.43%	35	-22.24%
PAT	32	74	107	167	40	46	16.06%	61	-24.24%
Key Ratio									
ROA	2.27%	3.23%	2.96%	3.05%	3.25%	2.32%		3.69%	
ROE	8.24%	12.25%	11.15%	13.31%	13.00%	8.67%		14.21%	
Gearing Ratio [No. of times]	2.64	2.79	2.77	3.37	3.00	2.74		2.85	
EPS [Basic]	2.10	3.99	4.48	6.21	2.87	3.27		1.91	
Book Value Per Share [*]	81.70	102.13	43.54	49.69	46.39	64.54		62.61	TB3

\* FYs 13 & 14 - not adjusted for Bonus Shares issued in June 2014 [2 shares for every 1 held]



## Disbursement

Disbursement – Segment-wise									
Particulars	FY14	H1FY17							
MF	63.1%	59.0%	61.1%	56.1%					
UCV	30.5%	25.0%	22.9%	26.3%					
MSE	3.8%	12.9%	14.0%	15.9%					
HF	2.6%	3.1%	2.0%	1.6%					
Total	100.0%	100.0%	100.0%	100.0%					

Average loan disbursal ticket size [Rs.]									
Particulars	FY14	FY16	H1FY17						
MF	12,401	14,116	18,555	22,166					
UCV	367,600	383,886	373,328	377,317					
MSE	404,108	227,732	227,732	195,354					
HF	499,045	691,831	693,955	609,921					

Disbursement - State-wise								
Particulars	Consolidated							
Particulars	FY14	FY15	FY16	H1FY17				
Tamil Nadu	57.0%	57.7%	56.7%	57.3%				
Maharashtra	17.4%	14.8%	14.5%	13.6%				
Karnataka	4.3%	6.4%	8.0%	6.9%				
MP	6.6%	5.7%	4.7%	4.3%				
Rajasthan	5.4%	4.2%	4.0%	3.7%				
Gujarat	5.1%	3.5%	4.2%	4.4%				
Others	4.2%	7.6%	7.9%	9.9%				
Grand Total	100.0%	100.0%	100.0%	100.0%				

Others include: Puducherry, Chhattisgarh, Haryana, Punjab, Andhra Pradesh, Telangana





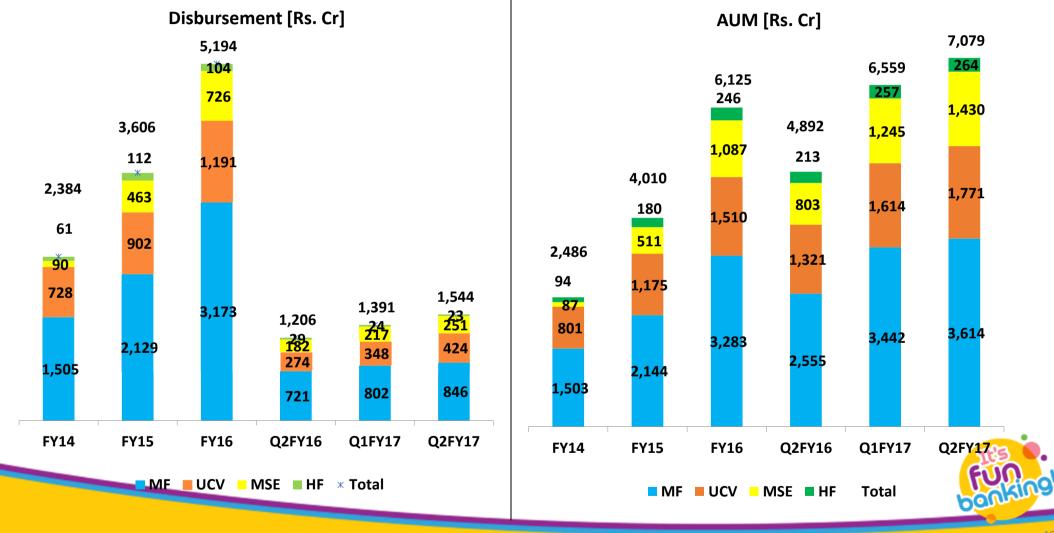
## Segment-wise AUM

AUM [Rs. Cr]	FY13	FY14	FY15	FY16	CAGR [FY16 over FY13]	Q2FY16	Q2FY17	YoY Growth
Micro Finance								
On Book AUM	864	1,186	1,623	2,576		2,285	2,798	22.43%
Off Book AUM	270	317	521	707		270	816	201.86%
Micro Finance - AUM	1,135	1,503	2,144	3,283	42.49%	2,555	3,614	41.41%
% of Total AUM	76.47%	60.47%	53.47%	53.59%		52.23%	51.05%	
UCV								
On Book AUM	305	756	1,151	1,510		1,314	1,631	24.05%
Off Book AUM	-	45	25	-		6	127	1917.69%
UCV - AUM	305	801	1,175	1,510	70.51%	1,321	1,758	33.10%
% of Total AUM	20.52%	32.24%	29.31%	24.65%		27.00%	24.84%	
MSE								
On Book AUM	-	87	511	739		657	961	46.39%
Off Book AUM	-	-	-	348		146	481	228.99%
MSE - AUM	-	87	511	1,087	252.54%	803	1,443	79.67%
% of Total AUM	0.00%	3.52%	12.74%	17.75%		16.41%	20.38%	
Housing Finance								
On Book AUM	45	94	180	246	76.63%	213	264	23.79%
% of Total AUM	3.01%	3.77%	4.48%	4.02%		4.36%	3.73%	
Total								
On Book AUM	1,213	2,123	3,465	5,070		2,555	5,655	26.53%
Off Book AUM	270	363	545	1,055		2,337	1,424	236.64%
Total AUM	1,484	2,486	4,010	6,125	60.41%	4,892	7,079	44.69%





### **Disbursement & AUM**



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### Product-wise - Yield

Particulars	FY15	FY16	Q1FY17	Q2FY17
Micro Finance	22.03%	20.46%	20.33%	20.01%
UCV	20.77%	20.66%	20.57%	19.98%
MSE	19.16%	18.48%	17.60%	16.86%
Housing Finance	16.43%	15.73%	14.90%	15.01%
Equitas Group	21.15%	20.00%	19.67%	19.19%

• Yield: Interest Income, including Excess Interest Spread on Securitisation / Assignment and net of Interest reversals on NPA, expressed as a % on Average AUM





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## **Disclaimer** [contd.]

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